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August 7, 2025

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under Japanese GAAP)

Company name: K'S HOLDINGS CORPORATION Listing: Tokyo Stock Exchange
Securities code: 8282 URL: https://www.ksdenki.co.jp/
Representative: Representative Director, President and Chief Executive Officer Yuji Yoshihara

Inquiries: Director, Managing Executive Officer,

Department Manager of Corporate Planning Office Taro Mizutani

Telephone: +81-29-215-9033

Scheduled date to commence dividend payments:

Preparation of supplementary material on quarterly financial results: Yes

Holding of quarterly financial results briefing:

Yes (Online briefings for institutional

investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales	3	Operating profit		Operating profit Ordinary profit		ofit	Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
June 30, 2025	177,787	2.7	5,270	26.1	5,955	16.4	4,565	59.7	
June 30, 2024	173,101	4.1	4,179	57.6	5,117	39.9	2,858	11.5	

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2025	28.48	28.45
June 30, 2024	16.50	16.47

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	425,390	249,152	58.5	1,566.61
March 31, 2025	422,682	251,258	59.4	1,557.87

Reference: Equity As of June 30, 2025: \(\pm\) 248,979 million As of March 31, 2025: \(\pm\) 251,068 million

2. Cash dividends

	Annual dividends per share						
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
Fiscal year ended March 31, 2025	_	22.00	_	22.00	44.00		
Fiscal year ending March 31, 2026	_						
Fiscal year ending March 31, 2026 (Forecast)		22.00	_	22.00	44.00		

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of Consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Second quarter (cumulative)	379,000	2.0	12,000	1.2	14,000	2.0	9,700	9.3	60.51
Full year	755,000	2.3	23,000	5.6	26,500	2.3	10,000	5.0	62.39

Note: Revisions to the forecast of cash dividends most recently announced: None

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	175,000,000 shares
As of March 31, 2025	175,000,000 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2025	16,071,190 shares
As of March 31, 2025	13,838,782 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2025	160,292,319 shares
Three months ended June 30, 2024	173,270,695 shares

- * The number of treasury stock at the end of the period includes the Company shares held by the "Stock Grant ESOP Trust Account" (As of June 30, 2025: 410,058 shares, As of March 31, 2025: 411,774 shares). The Company shares held by the "Stock Grant ESOP Trust Account" are included in the treasury stock as a deduction in the calculation of the average number of shares during the period (Three months ended June 30, 2025: 410,911 shares, Three months ended June 30, 2024: 414,645 shares).
- * Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.
- * Proper use of earnings forecasts, and other special matters

(Cautionary Statement Concerning Forward-Looking Statements)

The forward-looking statements in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a promise by the Company that they will be achieved. Actual results may differ materially due to various factors. The consolidated earnings forecast for the fiscal year ending March 31, 2026, announced on May 8, 2025, has not been changed.

(How to obtain supplementary materials for quarterly financial results)

Supplementary materials for the quarterly financial results will be posted on the Company's website promptly after the announcement of the quarterly financial results.

As of March 31, 2025 As of June 30, 2025

	115 91 11111 911 9 1, 2020	115 01 0 0110 0 0, 2020
Assets		
Current assets		
Cash and deposits	15,833	14,897
Accounts receivable - trade	33,137	24,980
Merchandise	168,460	179,596
Supplies	127	126
Other	7,127	10,098
Allowance for doubtful accounts	Δ0	\triangle (
Total current assets	224,686	229,698
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	88,174	88,213
Land	24,758	24,750
Leased assets, net	9,340	9,11
Construction in progress	2,459	1,822
Other, net	3,097	3,061
Total property, plant and equipment	127,831	126,97
Intangible assets		
Goodwill	39	38
Leased assets	44	30
Other	3,877	4,012
Total intangible assets	3,960	4,08
Investments and other assets		
Investment securities	1,044	1,060
Long-term loans receivable	15,610	15,57
Leasehold and guarantee deposits	25,067	24,983
Deferred tax assets	21,135	19,802
Other	3,349	3,224
Allowance for doubtful accounts	Δ3	$\Delta 3$
Total investments and other assets	66,203	64,639
Total non-current assets	197,995	195,692
Total assets	422,682	425,390

As of March 31, 2025 As of June 30, 2025

Current liabilities 44,648 49,832 Short-term borrowings 47,800 13,700 Lease liabilities 2,241 2,191 Income taxes payable 5,494 1,021 Contract liabilities 29,755 29,347 Provision for bonuses 4,950 2,528 Other 13,673 14,990 Total current liabilities 148,565 113,611 Non-current liabilities − 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total isbilities 17,423 176,238 Net assets Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares △18,652	Liabilities		
Short-term borrowings 47,800 13,700 Lease liabilities 2,241 2,191 Income taxes payable 5,494 1,021 Contract liabilities 29,755 29,347 Provision for bonuses 4,950 2,528 Other 13,673 14,990 Total current liabilities 148,565 113,611 Non-current liabilities - 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Share capital 18,125 18,125 18,125 Capital surplus 50,069 50,069 80,069 Retained earnings 201,197 202,201 77	Current liabilities		
Short-term borrowings 47,800 13,700 Lease liabilities 2,241 2,191 Income taxes payable 5,494 1,021 Contract liabilities 29,755 29,347 Provision for bonuses 4,950 2,528 Other 13,673 14,990 Total current liabilities 148,565 113,611 Non-current liabilities - 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Share capital 18,125 18,125 18,125 Capital surplus 50,069 50,069 80,069 Retained earnings 201,197 202,201 77	Accounts payable - trade	44,648	49,832
Income taxes payable 5,494 1,021 Contract liabilities 29,755 29,347 Provision for bonuses 4,950 2,528 Other 13,673 14,990 Total current liabilities 148,565 113,611 Non-current borrowings − 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets 171,423 176,238 Net assets 171,423 176,238 Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares △18,652 △21,757 Total shareholders' equity 250,740 248,639 <td>Short-term borrowings</td> <td>47,800</td> <td>13,700</td>	Short-term borrowings	47,800	13,700
Contract liabilities 29,755 29,347 Provision for bonuses 4,950 2,528 Other 13,673 14,990 Total current liabilities 148,565 113,611 Non-current liabilities - 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Sharecholders' equity 50,069 50,069 Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Valuation dif	Lease liabilities	2,241	2,191
Provision for bonuses 4,950 2,528 Other 13,673 14,990 Total current liabilities 148,565 113,611 Non-current liabilities − 40,000 Lease liabilities − 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Share capital 18,125 18,125 18,125 Capital surplus 50,069 50,069 80,069 Retained earnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340	Income taxes payable	5,494	1,021
Other 13,673 14,990 Total current liabilities 148,565 113,611 Non-current liabilities − 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Shareholders' equity \$ \$ Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares △18,652 △21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172	Contract liabilities	29,755	29,347
Total current liabilities 148,565 113,611 Non-current liabilities - 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Shareholders' equity 50,069 50,069 Retained arnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Provision for bonuses	4,950	2,528
Non-current liabilities 40,000 Long-term borrowings — 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Share capital surplus 50,069 50,069 80,069 Retained earnings 201,197 202,201 Treasury shares △18,652 △21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Other	13,673	14,990
Long-term borrowings − 40,000 Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Total current liabilities	148,565	113,611
Lease liabilities 16,867 16,447 Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Non-current liabilities		
Deferred tax liabilities 159 154 Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Long-term borrowings	_	40,000
Asset retirement obligations 4,282 4,375 Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Shareholders' equity \$	Lease liabilities	16,867	16,447
Provision for share awards 206 220 Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Shareholders' equity \$	Deferred tax liabilities	159	154
Other 1,341 1,428 Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares Δ 18,652 Δ 21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Asset retirement obligations	4,282	4,375
Total non-current liabilities 22,858 62,626 Total liabilities 171,423 176,238 Net assets Share holders' equity Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares $\Delta 18,652$ $\Delta 21,757$ Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Provision for share awards	206	220
Total liabilities 171,423 176,238 Net assets Shareholders' equity 18,125 18,125 Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Other	1,341	1,428
Net assets Shareholders' equity 18,125 Share capital 18,125 Capital surplus 50,069 Retained earnings 201,197 202,201 Treasury shares △18,652 △21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Total non-current liabilities	22,858	62,626
Shareholders' equity18,12518,125Capital surplus50,06950,069Retained earnings201,197202,201Treasury shares $\triangle 18,652$ $\triangle 21,757$ Total shareholders' equity250,740248,639Accumulated other comprehensive income327340Valuation difference on available-for-sale securities327340Total accumulated other comprehensive income327340Share acquisition rights190172Total net assets251,258249,152	Total liabilities	171,423	176,238
Share capital 18,125 18,125 Capital surplus 50,069 50,069 Retained earnings 201,197 202,201 Treasury shares Δ18,652 Δ21,757 Total shareholders' equity 250,740 248,639 Accumulated other comprehensive income 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Net assets		
Capital surplus $50,069$ $50,069$ Retained earnings $201,197$ $202,201$ Treasury shares $\Delta 18,652$ $\Delta 21,757$ Total shareholders' equity $250,740$ $248,639$ Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets $251,258$ $249,152$	Shareholders' equity		
Retained earnings $201,197$ $202,201$ Treasury shares $\Delta 18,652$ $\Delta 21,757$ Total shareholders' equity $250,740$ $248,639$ Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets $251,258$ $249,152$	Share capital	18,125	18,125
Treasury shares $\triangle 18,652$ $\triangle 21,757$ Total shareholders' equity $250,740$ $248,639$ Accumulated other comprehensive income 327 340 Valuation difference on available-for-sale securities 327 340 Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets $251,258$ $249,152$	Capital surplus	50,069	50,069
Total shareholders' equity Accumulated other comprehensive income Valuation difference on available-for-sale securities Total accumulated other comprehensive income Share acquisition rights Total net assets 250,740 248,639 327 340 190 172 251,258 249,152	Retained earnings	201,197	202,201
Accumulated other comprehensive income Valuation difference on available-for-sale securities Total accumulated other comprehensive income Share acquisition rights Total net assets 327 340 172 251,258 249,152	Treasury shares	△18,652	△21,757
Valuation difference on available-for-sale securities327340Total accumulated other comprehensive income327340Share acquisition rights190172Total net assets251,258249,152	Total shareholders' equity	250,740	248,639
Total accumulated other comprehensive income 327 340 Share acquisition rights 190 172 Total net assets 251,258 249,152	Accumulated other comprehensive income		
Share acquisition rights 190 172 Total net assets 251,258 249,152	Valuation difference on available-for-sale securities	327	340
Total net assets 251,258 249,152	Total accumulated other comprehensive income	327	340
Total net assets 251,258 249,152	Share acquisition rights	190	172
Total liabilities and net assets 422,682 425,390	Total net assets	251,258	249,152
	Total liabilities and net assets	422,682	425,390

Consolidated profit and loss statement (cumulative) and consolidated statements of comprehensive income (cumulative) Consolidated profit and loss statement (cumulative)

Profit

Profit attributable to owners of parent

		(Millions of yen)
	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales	173,101	177,787
Cost of sales	124,032	127,296
Gross profit	49,068	50,491
Selling, general and administrative expenses		· · · · · · · · · · · · · · · · · · ·
Advertising expenses	2,553	2,620
Commission expenses	2,217	2,275
Outsourcing expenses	2,637	2,573
Salaries and allowances	12,147	12,439
Provision for bonuses	2,418	2,528
Retirement benefit expenses	306	307
Depreciation	3,550	3,264
Rent expenses on land and buildings	7,994	8,062
Utilities expenses	1,647	1,697
Other	9,415	9,452
Total selling, general and administrative expenses	44,889	45,220
Operating profit	4,179	5,270
Non-operating income		· · · · · · · · · · · · · · · · · · ·
Purchase discounts	810	788
Other	386	423
Total non-operating income	1,197	1,211
Non-operating expenses		·
Interest expenses	117	203
Commission expenses	4	224
Expenses for closed stores	68	71
Rent expenses on store(construct in progress)	53	17
Other	15	9
Total non-operating expenses	259	527
Ordinary profit	5,117	5,955
Extraordinary income		·
Gain on sale of non-current assets	15	562
Total extraordinary income	15	562
Extraordinary losses		
Loss on retirement of non-current assets	28	17
Retirement benefits for directors (and other officers)	580	_
Other	4	4
Total extraordinary losses	613	22
Profit before income taxes	4,519	6,494
Income taxes - current	604	607
Income taxes - deferred	1,056	1,321
Total income taxes	1,660	1,929
Town modific taxes	1,000	1,727

4,565

4,565

2,858

2,858

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit	2,858	4,565
Other comprehensive income		
Valuation difference on available-for-sale securities	10	12
Total other comprehensive income	10	12
Comprehensive income	2,869	4,577
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,869	4,577

	Three months ended June 30, 2024	Three months ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	4,519	6,494
Depreciation	3,566	3,288
Retirement benefits for directors (and other officers)	580	_
Increase (decrease) in provision for bonuses	△2,296	△2,421
Increase (decrease) in provision for loss on disaster	Δ7	_
Interest and dividend income	△80	△89
Interest expenses	117	203
Commission expenses	4	224
Loss (gain) on sale of non-current assets	_	△562
Decrease (increase) in trade receivables	5,927	8,157
Decrease (increase) in inventories	△2,035	△11,135
Increase (decrease) in trade payables	6,933	5,183
Increase (decrease) in contract liabilities	△153	△408
Other, net	△6,831	△1,688
Subtotal	10,244	7,247
Interest and dividends received	11	23
Interest paid	△117	△202
Payments of retirement benefits for directors (and other officers)	△580	_
Income taxes paid	△1,577	△4,532
Net cash provided by (used in) operating activities	7,981	2,534
Cash flows from investing activities		
Payments into time deposits	△1,200	△3,500
Proceeds from withdrawal of time deposits	_	2,700
Purchase of property, plant and equipment	△1,323	△2,326
Proceeds from sale of property, plant and equipment	4	633
Loan advances	△94	△426
Proceeds from collection of loans receivable	525	518
Payments of leasehold and guarantee deposits	△54	△83
Proceeds from refund of leasehold and guarantee deposits	245	192
Other, net	△323	△376
Net cash provided by (used in) investing activities	Δ2,219	△2,669
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	2,200	△34,100
Proceeds from long-term borrowings	_	40,000
Purchase of treasury shares	△5,537	△3,138
Dividends paid	△3,857	△3,556
Commission fee paid	_	△210
Other, net	△689	△596
Net cash provided by (used in) financing activities	△7,883	Δ1,601
Net increase (decrease) in cash and cash equivalents	Δ2,121	Δ1,736
Cash and cash equivalents at beginning of period	16,295	9,333
Cash and cash equivalents at end of period	14,173	7,597