



February 16, 2026

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| Company name: | AEON CO., LTD. |
| Name of representative: | Akio Yoshida, President and Representative Executive Officer (Securities code: 8267; Tokyo Stock Exchange (Prime Market)) |
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Notice Regarding the Determination of Other Shareholder Benefit Programs Following the Stock Split

AEON CO., LTD. hereby announces the determination of the treatment of shareholders holding fewer than 300 shares after the split, (effective September 1, 2025).

1. Finalization of Other Shareholder Benefit Programs

In the notice dated June 12, regarding the stock split, partial amendment to the Articles of Incorporation, revision of dividend forecast, and enhancement of shareholder benefit programs, the treatment of shareholders who would hold fewer than 300 shares after the stock split had previously been left undecided, but has now been determined as follows.

(1) Details of the Determination

i) Other Shareholder Benefit Programs

Shareholders holding 100 shares or more after the stock split will continue to be eligible for other shareholder benefit programs, including discount privileges on Customer Appreciation Day, checkout discounts, and preferential pricing.

ii) Conditions for using the AEON Lounge

Shareholders holding 100 shares or more after the stock split will continue to be eligible to use the AEON Lounge. However, the conditions governing the usage limits will differ from those previously applied. In addition, the usage limits for shareholders holding 1,500 or more shares after the split will be increased.

| Program | Current criteria (as of August 31, 2025) | | Revised criteria (as of February 28, 2026) | |
|-------------|--|---------|--|--|
| AEON Lounge | Eligible users and Number of uses per month | | Eligible users and Number of uses per month (from May 1, 2026) | |
| | 100 shares or more (before the split) | 8 times | <u>1,500 shares or more</u> 300-1,499 shares <u>100-299 shares</u> | <u>16 times</u> 8 times <u>4 times</u> |

(Changes are underlined)

(2) Effective Date of Changes

The revised criteria for the shareholder benefit program will apply to shareholders listed or recorded in the shareholder registry as of February 28, 2026, based on the number of shares held following the stock split.

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