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| Company name | AEON CO., LTD. |
| Listings | TSE PRIME of Tokyo Stock Exchange |
| Security code | 8267 |
| URL | https://www.aeon.info/en/ |
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AEON Monthly Operating Performance of Major Consolidated Companies in January 2026

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| January Sales Trends: | | | | | | | | | | | | | |
| ·In January, AEON Group companies nationwide held New Year sales to mark the beginning of the year, offering limited-time products available exclusively during the New Year period, as well as events celebrating the New Year together with local customers.In the latter half of the month, amid ongoing cost-of-living pressures , TOPVALU rolled out temporary, limited-quantity bonus-pack promotions for 84 frequently purchased daily items, strengthening efforts to support budget-conscious customers. | | | | | | | | | | | | | |
| ·AEON Retail, in the General Merchandise Store Business, conducted New Year sales at all stores starting on January 1, as in prior years. AEON Retail implemented various promotional initiatives, including “Happy Cart” assortments and tiered discount programs.In addition to strengthened product offerings to meet New Year dining demand, expanded sales of volume increase items covering 84 products also contributed, resulting in strong performance in TOPVALU sales and same-store sales exceeding the prior year’s level.By category, food-related departments, including meat and seafood, grocery, and daily foods, continued to perform steadily, with same-store sales in the food category surpassing the prior year’s results for 41 consecutive months.Furthermore, apparel sales benefited from New Year promotions and colder temperatures, with innerwear and children’s clothing performing well. In Health & Beauty Care, prescription pharmacy sales increased, while in Home Furnishing where New Year promotional initiatives were strengthened, AEON Mobile and stationery products maintained healthy momentum. As a result, same-store sales exceeded the prior year’s results across all categories. | | | | | | | | | | | | | |
| ·In the Supermarket segment, product offerings were strengthened to meet New Year dining demand, while also capturing rising demand for convenience and ready-to-eat options, particularly in fresh foods and prepared meals. Meat products benefiting from increased demand for hot pot dishes amid lower temperatures, as well as delicatessen items such as sushi and prepared foods, performed well. As a result, same-store sales exceeded the previous year’s level for the fifth consecutive month.At My Basket, which operates urban small-format supermarkets, the cumulative number of stores reached 1,301 as of the end of January. In addition, to enhance employee development systems, a new initial training facility, the Funabashi Training Center, the fourth of its kind, was opened in Funabashi City. | | | | | | | | | | | | | |
| ·In the Health and Wellness Business,TSURUHA HOLDINGS INC. became a consolidated subsidiary effective January 14. | | | | | | | | | | | | | |
| ·At COX in the Services and Specialty Store Business, lower temperatures from the beginning of the year led to stronger demand for winter apparel, including knitwear and outerwear. Solid performance during New Year sales also contributed, resulting in same-store sales rising to 103.9% year on year. | | | | | | | | | | | | | |

(Unit : %)

| FY2025 | YoY sales | March | April | May | June | July | August | September | October | November | December | January | February |
|---------------------------|-------------|-------|-------|-------|-------|-------|--------|-----------|---------|----------|----------|---------|----------|
| AEON RETAIL CO., LTD. | All stores | 103.3 | 102.5 | 103.9 | 103.1 | 101.4 | 102.7 | 102.3 | 105.5 | 107.5 | 100.8 | 104.9 | |
| | Same stores | 102.9 | 101.8 | 103.1 | 102.1 | 100.7 | 102.1 | 101.4 | 104.7 | 106.3 | 99.7 | 103.6 | |
| AEON Hokkaido Corporation | All stores | 110.0 | 109.8 | 110.1 | 109.0 | 109.1 | 109.2 | 106.5 | 107.9 | 105.9 | 102.1 | 103.8 | |
| | Same stores | 102.3 | 102.1 | 102.0 | 101.7 | 101.8 | 101.8 | 99.7 | 101.3 | 101.3 | 100.9 | 102.9 | |
| AEON KYUSHU CO., LTD. | All stores | 103.6 | 103.8 | 103.5 | 104.3 | 101.9 | 100.5 | 100.8 | 102.5 | 103.1 | 99.5 | 101.9 | |
| | Same stores | 104.5 | 104.9 | 104.6 | 105.7 | 103.4 | 102.0 | 101.8 | 103.0 | 104.2 | 99.8 | 102.9 | |
| CAN DO CO., LTD. | All stores | 103.1 | 105.8 | 104.8 | 103.5 | 103.5 | 100.8 | 104.6 | 104.1 | 104.3 | 106.9 | 107.4 | |
| | Same stores | 100.4 | 101.9 | 100.1 | 100.7 | 100.9 | 98.3 | 100.1 | 101.5 | 101.6 | 104.0 | 105.6 | |
| Maxvalu Tokai Co., Ltd. | All stores | 104.0 | 104.5 | 103.5 | 103.1 | 102.7 | 99.9 | 103.6 | 103.1 | 104.0 | 101.5 | 102.7 | |
| | Same stores | 102.6 | 103.3 | 102.2 | 101.9 | 101.7 | 99.2 | 102.9 | 102.4 | 103.8 | 100.8 | 101.9 | |
| FUJI CO.,LTD | All stores | 103.0 | 103.3 | 103.2 | 103.4 | 102.6 | 99.7 | 101.2 | 101.5 | 101.9 | 99.6 | 100.9 | |
| | Same stores | 103.7 | 103.3 | 102.9 | 103.1 | 102.3 | 99.4 | 100.8 | 101.1 | 101.7 | 99.7 | 101.0 | |
| COX CO., LTD. | All stores | 94.6 | 92.5 | 102.6 | 92.3 | 99.9 | 107.0 | 91.4 | 97.9 | 96.3 | 92.5 | 104.3 | |
| | Same stores | 93.8 | 92.0 | 102.9 | 92.0 | 100.7 | 107.6 | 91.5 | 97.3 | 96.9 | 91.9 | 103.9 | |
| GFOOT CO., LTD. | All stores | 90.2 | 92.8 | 95.3 | 87.0 | 90.3 | 94.2 | 96.8 | 103.9 | 102.7 | 94.3 | 102.2 | |
| | Same stores | 92.1 | 94.7 | 97.3 | 89.2 | 92.7 | 97.0 | 100.2 | 108.5 | 106.8 | 98.2 | 107.3 | |

*Figures above are based on each company's disclosure policy.

*1.AEON RETAIL CO., LTD. merged with AEON RETAIL STORE., LTD. on March 1, 2025, and transferred the WAON issuance business to AEON Financial Service Co., Ltd. as of February 28, 2025, and Figures for both all stores and same stores include AEON RETAIL STORE., LTD.

*2. All-store and same-store year-on-year sales of the above companies were calculated excluding the impact of the application of “Accounting Standard for Revenue Recognition (ASBJ Statement No. 29)” .

*3. For CAN DO CO., Ltd., both all-store and same-store sales YoY comparisons are computed after applying the revenue recognition standard mentioned above.

*4. AEON Hokkaido Corporation has taken over nine GMSs in the Hokkaido region from Seiyu Co., Ltd., and has been gradually opening the company-operated sections since October 26. 2024.

*5. The results of United Super Markets Holdings Inc. and AEON Fantasy Co., LTD. and MINISTOP CO., LTD. will be announced on the AEON website at a later date. <https://www.aeon.info/ir/library/monthly/>

*6. On December 1, a share exchange was executed, pursuant to which TSURUHA HOLDINGS INC. became the wholly owned parent company and WELCIA HOLDINGS CO., LTD. became the wholly owned subsidiary.
In addition, on January 14th, AEON CO., LTD. consolidated TSURUHA HOLDINGS INC.
«Year-over-year weekday rotation»
① Weekends:Sat.+1day, Sun ±0day. National holidays: This year; January 1st (Thu.), 12th (Mon.), Last year; January 1st (Wed.), 13th (Mon.).
② Customer gratitude day: This year ; January 20th (Tue.), 30th (Fri.), Last year ; January 20th (Mon.), 30th (Thu.).

| <Reference material: Segment information (preliminary version)> | | | | | | | | | | | | | |
|---|-------------------------------|-------|-------|-------|-------|-------|--------|-----------|---------|----------|----------|---------|----------|
| (Unit : %) | | | | | | | | | | | | | |
| FY2025 | YoY sales/Number of customers | March | April | May | June | July | August | September | October | November | December | January | February |
| The General Merchandise Store (GMS) Business | Same stores | 103.1 | 102.3 | 102.9 | 102.6 | 101.5 | 101.8 | 101.4 | 103.8 | 105.2 | 100.0 | | |
| | Number of customers | 100.1 | 99.2 | 99.7 | 100.5 | 100.2 | 99.6 | 98.9 | 100.4 | 101.0 | 99.2 | | |
| The Supermarket (SM) Business | Same stores | 103.7 | 103.7 | 102.8 | 103.1 | 102.0 | 99.5 | 101.2 | 101.3 | 102.8 | 100.2 | | |
| | Number of customers | 101.8 | 101.2 | 100.1 | 101.1 | 100.0 | 98.8 | 99.2 | 98.7 | 99.4 | 98.5 | | |
| The Discount Store (DS) Business | Same stores | 108.1 | 108.6 | 107.2 | 106.6 | 107.0 | 103.4 | 104.3 | 104.8 | 104.3 | 100.6 | | |
| | Number of customers | 104.8 | 104.5 | 104.2 | 105.1 | 104.9 | 101.6 | 101.7 | 101.9 | 101.8 | 100.5 | | |
| The Health and Wellness Business | Same stores | 104.9 | 102.5 | 103.4 | 104.2 | 100.3 | 99.0 | 103.2 | 101.6 | 104.2 | 101.3 | | |
| | Number of customers | 102.8 | 99.9 | 100.9 | 101.5 | 99.2 | 98.4 | 100.5 | 98.4 | 101.8 | 99.3 | | |
| The Services Business | Same stores | 96.8 | 94.9 | 124.5 | 122.7 | 139.6 | 128.8 | 118.6 | 129.0 | 130.9 | 113.9 | | |
| | Number of customers | 88.5 | 82.0 | 125.0 | 136.3 | 158.7 | 140.1 | 135.2 | 143.9 | 141.2 | 115.8 | | |
| The Specialty Store Business | Same stores | 91.6 | 96.5 | 99.4 | 91.9 | 97.8 | 98.1 | 95.0 | 100.1 | 101.1 | 95.5 | | |
| | Number of customers | 85.6 | 94.0 | 100.1 | 90.9 | 98.3 | 99.3 | 95.0 | 99.5 | 102.5 | 97.1 | | |

*6. The figures for the General Merchandise Store (GMS) Business are sourced from the results of 12 companies, including AEON RETAIL CO., LTD., AEON Hokkaido Corporation, and AEON KYUSHU CO., LTD., among others.

*7. The figures for the Supermarket Business are sourced from the results of 13 companies, including The Maruetsu, Inc., KASUMI CO., LTD, Inageya Co., Ltd., MaxValu Tokai Co., Ltd., and FUJI CO., LTD., among others.

*8. The figures for the Discount Store Business are sourced from the results of three companies, including AEON BIG CO., LTD. and BIG-A CO., LTD., and another company.

*9. The figures for the Health and Wellness Business are sourced from the results of three companies, WELCIA YAKKYOKU CO., LTD., and others.

*10. The figures for the Services Business are sourced from the results of five companies, namely AEON Fantasy Co., Ltd., AEON ENTERTAINMENT CO., LTD., among others.
Notably, AEON DELIGHT CO., LTD. a significant player in this segment, is excluded from the dataset.

*11. The figures for Specialty Store Business are sourced from the results of seven companies including COX CO., LTD., GFOOT CO., LTD., AEON PET CO.,LTD., and Mega Sports Co., LTD. among others.

*12. The table has been updated to include the results of January.

*13. The figures for all segments in April, as well as the GMS business in June and July, have been revised in August.