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January 7, 2026

Company name: AEON CO., LTD.
Name of representative: Akio Yoshida, Director, President and Representative Executive Officer (Securities code: 8267, Tokyo Stock Exchange (Prime Market))
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(Progress of Matters for Disclosure) Notice Concerning Scheduled Acquisition of Shares Following Tender Offer for Shares of TSURUHA HOLDINGS INC. (Securities Code: 3391)

As announced in the “Notice Concerning Commencement of Tender Offer for Shares of TSURUHA HOLDINGS INC. (Securities Code: 3391)” dated December 2, 2025, AEON CO., LTD. (the “Company”) stated that, if it was unable to acquire 50.9% of the voting rights of TSURUHA HOLDINGS INC. (listed on the Prime Market of the Tokyo Stock Exchange, “TSURUHA HD”) through a tender offer (the “Tender Offer”) for its common shares pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended), the Company and TSURUHA HD would discuss how to respond to the situation and make a decision by mutual agreement.

As disclosed in the “Notice Concerning Results of Tender Offer for Shares of TSURUHA HOLDINGS INC. (Securities Code: 3391) and Change in Subsidiary” dated today, the Company did not acquire 50.9% of the voting rights of TSURUHA HD through the Tender Offer.

Accordingly, the Company has agreed today with TSURUHA HD to additionally acquire TSURUHA HD shares by market purchase (the “Additional Acquisition”) in order to acquire 50.9% of the voting rights of TSURUHA HD.

Based on the agreement reached with TSURUHA HD, the Company plans to acquire its shares by market purchase from January 9, 2026 through April 30, 2026 until the ratio of the number of voting rights pertaining to the shares held by the Company to the total number of voting rights of TSURUHA HD reaches 50.9%. The Company will promptly announce once the Additional Acquisition has been completed.

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