



April 14 2026

Company name: Matsuya Co.,Ltd.

Name of representative:

Takehiko Furuya, Representative Director,
President and Executive Operating
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(Securities code:8237;TSE Prime Market)

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【Summary】

Announcement Regarding Updates to Our Management Plan,
"Aiming to Become a Global Destination"

We have updated our management plan, "Aiming to Become a Global Destination," which was announced on April 14, 2025. In light of recent business performance trends and changes in the economic environment, we have made some changes to our targets for fiscal year 2027, including revisions to our cash allocation.

For details, please refer to the original document in Japanese.

<https://www.matsuya.com/corp/ir/>