

December 1 2025

MATSUYA <u>Monthly Sales Report November.2025</u>

We have applied revenue recognition standard since FY2021.

The disclosure of the Department Store Business sales by store remains on conventional standard.

Store	Year on Year(%)
GINZA Store	-1.2
ASAKUSA Store	-22.7

	Year on Year(%)
MATSUYA	-2.2

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