



June 26, 2026

To whom it may concern

Company Name	Aoyama Trading Co., Ltd.	
Representative	President, General Manager of OMO and Retail Div. (Code No. 8219, TSE Prime Market)	Taizo Endo
Contact	Director, Senior Managing Executive Officer (TEL 084-920-0050)	Makoto Ogawa

Notice of Changes in Organizational Structure

Aoyama Trading Co., Ltd. (the “Company”) hereby announces that, at the meeting of the Board of Directors held today, it resolved as follows.

1. Purpose of the Changes in Organizational Structure

The Company has resolved to integrate the New Business Development Department into the General Planning and Policy Department and newly establish the New Business Development Office within the General Planning and Policy Department in order to quickly and reliably optimize the business portfolio by integrating the processes from the formulation of management strategies to their execution (creation of new businesses and M&A).

This organizational change will enhance the linkage and agility of strategy and execution, and accelerate the sustainable growth of the entire Group.

2. Details of the Changes in Organizational Structure

The New Business Development Department, which reports directly to the President, will be integrated into the General Planning and Policy Department, which also reports directly to the President, and the New Business Development Office will be newly established within the General Planning and Policy Department.

(Refer to the attached Organization Chart)

3. Effective Date

July 1, 2026 (Wednesday)

Organization Chart (As of July 1, 2026)

※ Changes

