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(Securities Code: 8160)

June 5, 2026

To our shareholders:

Akinari Nakagawa
President and Representative Director
Kisoji Co., Ltd.
18-13, Shirakane 3-chome, Showa-ku, Nagoya-shi

Notice of the 77th Annual General Meeting of Shareholders

We are pleased to announce the 77th Annual General Meeting of Shareholders of Kisoji Co., Ltd. (the “Company”), which will be held as follows.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on websites. Please access the following websites to view the information.

The Company’s website:

<https://www.kisoji.co.jp/ir/stock.html> (in Japanese)

Website for posted informational materials for the general meeting of shareholders:

<https://d.sokai.jp/8160/teiji/> (in Japanese)

TSE website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

Access the TSE website by using the internet address shown above, enter “Kisoji” in “Issue name (company name)” or the Company’s securities code “8160” in “Code,” and click “Search.” Then, click “Basic information” and select “Documents for public inspection/PR information.” Under “Filed information available for public inspection,” click “Click here for access” under “[Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting].”

Instead of attending the meeting in person, you may exercise your voting rights either via the Internet or in writing (via postal mail). Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:30 p.m. on Thursday, June 25, 2026 (Japan Standard Time).

- 1. Date and Time:** Friday, June 26, 2026, at 10:00 a.m. (Japan Standard Time)
- 2. Venue:** Will Hall, 4F, Will Aichi (Aichi Prefectural Women’s Comprehensive Center)
1, Kamitatesugino-cho, Higashi-ku, Nagoya-shi
* Please note that the venue is changed from the last year’s meeting.

3. Purpose of the Meeting

Matters to be reported

1. Business Report and Consolidated Financial Statements for the 77th Term (from April 1, 2025 to March 31, 2026), as well as the results of the audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
2. Non-Consolidated Financial Statements for the 77th Term (from April 1, 2025 to March 31, 2026)

Matters to be resolved

- Proposal No. 1:** Appropriation of Surplus
- Proposal No. 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Reference Documents for the General Meeting of Shareholders

Proposal No. 1: Appropriation of Surplus

Regarding the appropriation of surplus, the Company proposes to proceed as follows.

1. Matters related to appropriation of surplus

- (1) Items of surplus to be reduced and their amounts
Retained earnings brought forward: 1,000,000,000 yen
- (2) Items of surplus to be increased and their amounts
General reserve: 1,000,000,000 yen

2. Matters related to year-end dividends

Regarding the appropriation of surplus, the Company's basic policy is to continue delivering stable dividends to its shareholders while striving to enhance retained earnings for future business development.

In view of this basic policy, the Company proposes the year-end dividends as follows.

- (1) Type of property distributed as dividends
Cash
- (2) Matters related to allotment of dividend property to shareholders and their aggregate amount
15 yen per common share of the Company
Aggregate amount: 422,396,985 yen
The annual dividend will be 30 yen per share.
- (3) Effective date of dividends of surplus
June 29, 2026

Proposal No. 2: Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The term of office of all seven (7) Directors (excluding Directors who are Audit and Supervisory Committee Members; hereinafter the same applies to this Proposal) will expire at the conclusion of this general meeting of shareholders.

Accordingly, based on the decision of the Board of Directors upon the recommendation of the voluntary Nominating and Compensation Advisory Committee, the Company proposes the election of seven (7) Directors.

The candidates for Director are as follows:

Candidate No.	Name	Positions and responsibilities at the Company
1	Motoyuki Yoshie	Chairman and Representative Director Reelection
2	Akinari Nakagawa	President and Representative Director Reelection
3	Masaaki Nakane	Director General Manager of Sales General Headquarters Reelection
4	Tatsuhiko Shibuya	Executive Officer General Manager of Corporate Planning Headquarters (New election)
5	Yusuke Ito	Executive Officer General Manager of Kisoji Sales Headquarters (New election)
6	Tsuneyoshi Matsui	Outside Director Reelection Outside
7	Kuniaki Ito	Outside Director Reelection Outside

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company (significant concurrent positions)	Number of the Company's shares held	
1	Motoyuki Yoshie (July 18, 1947) Reelection	Apr. 1977	Joined the Company	200,091
		Jul. 1981	Senior Managing Director of the Company	
		Jun. 1987	Representative Director of the Company	
		Jun. 1993	President and Representative Director of the Company	
		Jun. 2006	Chairman and Representative Director of the Company	
		Mar. 2016	Chairman, President and Representative Director of the Company	
		Mar. 2021	Chairman and Representative Director of the Company	
		Jul. 2024	Chairman, President and Representative Director of the Company	
		Jun. 2025	Chairman and Representative Director of the Company (current position)	
Reasons for nomination as a candidate for Director Since assuming the position of President and Representative Director in 1993, Motoyuki Yoshie has led the corporate management of the Company over the years and contributed to the improvement of corporate value. We have nominated him again as a candidate for Director based on his achievements, abilities and extensive experience as a corporate manager, as well as his excellent character and insight.				
2	Akinari Nakagawa (June 20, 1965) Reelection	Apr. 1989	Joined Osaka Gas Co., Ltd.	5,000
		Jan. 1994	Seconded to KINREI CORPORATION	
		Jan. 2005	Director, CEO of Restaurant Business Company of KINREI CORPORATION	
		Apr. 2014	Representative Director and President of KR Food Service Corporation	
		Jun. 2021	Representative Director and President of j-Group Holdings Corp.	
		Jun. 2025	Joined the Company President and Representative Director of the Company (current position)	
Reasons for nomination as a candidate for Director Akinari Nakagawa was involved in corporate management of KR Food Service Corporation and j-Group Holdings Corp. over the years, and has made outstanding achievements in corporate management. The Company has determined that he will be able to utilize his extensive experience and broad insight in the Company's management decision-making, therefore nominated him again as a candidate for Director.				
3	Masaaki Nakane (November 23, 1962) Reelection	Dec. 2003	Joined the Company	800
		Jul. 2012	General Manager of Kisoji Nagoya Sales Division of the Company	
		Jun. 2020	Executive Officer, General Manager of Kisoji Tokyo Sales Division No. 2 of the Company	
		Jun. 2023	Director, Deputy General Manager of Sales Headquarters, General Manager of Chubu Headquarters and General Manager of Kisoji Nagoya Sales Division of the Company	
		Apr. 2025	Director, General Manager of Sales General Headquarters and General Manager of Kisoji Sales Headquarters of the Company	
		Feb. 2026	Director, General Manager of Sales General Headquarters of the Company (current position)	
Reasons for nomination as a candidate for Director Masaaki Nakane has served in various positions responsible for Kisoji Sales Divisions. He has been serving as an Executive Officer since 2020 and has extensive experience and broad insight. The Company has determined that he is an appropriate person to strongly promote the further improvement of the Company's corporate value, therefore nominated him again as a candidate for Director.				

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company (significant concurrent positions)	Number of the Company's shares held	
4	Tatsuhiko Shibuya (November 27, 1974) (New election)	Apr. 1997	Joined the Company	1,000
		Apr. 2001	Manager of Sozaiya Tsu Store of the Company	
		Apr. 2012	Manager of Sozaiya Nagoya Sales Division of the Company	
		May 2017	General Manager of Sales Promotion Planning Division of the Company	
		Jun. 2020	Executive Officer, General Manager of Sales Planning Division of the Company	
		Feb. 2026	Executive Officer, General Manager of Corporate Planning Headquarters of the Company (current position)	
<p>Reasons for nomination as a candidate for Director</p> <p>Tatsuhiko Shibuya has served in various positions responsible for Sales Promotion Planning Division and Sales Planning Division of the Company, and has been serving as a General Manager of Corporate Planning Headquarters. He has extensive experience and broad insight, and has been serving as an Executive Officer since 2020. The Company has determined that he is an appropriate person to strongly promote the further improvement of the Company's corporate value, therefore nominated him as a candidate for Director.</p>				
5	Yusuke Ito (May 29, 1971) (New election)	Sep. 2003	Joined the Company	-
		Aug. 2004	Manager of Kisoji Kohoku New Town Store of the Company	
		Feb. 2008	Area Manager of Kisoji Tokyo Sales Division No. 1 of the Company	
		Apr. 2017	General Manager of Kisoji Tokyo Sales Division No. 1 of the Company	
		Feb. 2022	Executive Officer, General Manager of Kisoji Osaka Sales Division of the Company	
		Feb. 2026	Executive Officer, General Manager of Kisoji Sales Headquarters of the Company (current position)	
<p>Reasons for nomination as a candidate for Director</p> <p>Yusuke Ito has served in positions including a position responsible for Kisoji Sales Headquarters of the Company. He has extensive experience and broad insight, and has been serving as an Executive Officer since 2022. The Company has determined that he is an appropriate person to strongly promote the further improvement of the Company's corporate value, therefore nominated him as a candidate for Director.</p>				
6	Tsuneyoshi Matsui (April 3, 1951) Reelection Outside	Apr. 1974	Joined Toho Gas Co., Ltd.	5,300
		Jun. 2006	Executive Officer of Toho Gas Co., Ltd. and President and Representative Director of Toho Gas Living Co., Ltd.	
		Jun. 2008	Managing Executive Officer of Toho Gas Co., Ltd.	
		Jun. 2010	Senior Executive Officer of Toho Gas Co., Ltd.	
		May 2015	Chairman and Representative Director of Toho Gas Living Co., Ltd.	
		Jun. 2015	Outside Director of the Company (current position)	
		Jul. 2016	Representative Director of MA Kikaku K.K. (current position)	
		Aug. 2018	Full-Time Auditor of stmn.inc.	
		Nov. 2024	Outside Director of Central Japan Innovation Capital Inc. (current position)	
<p>Reasons for nomination as a candidate for Outside Director and an outline of expected roles</p> <p>Tsuneyoshi Matsui was involved in corporate management of Toho Gas Co., Ltd. and Toho Gas Living Co., Ltd. over the years, and has made outstanding achievements in corporate management. The Company has determined that he will be able to utilize his extensive experience and broad insight in the Company's management decision-making, therefore nominated him again as a candidate for Outside Director.</p>				

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company (significant concurrent positions)	Number of the Company's shares held
7	Kuniaki Ito (June 22, 1951) Reelection Outside	<p>Apr. 1974 Joined The Industrial Bank of Japan, Limited (currently Mizuho Bank, Ltd.)</p> <p>Mar. 1995 Deputy General Manager of Sales Division No. 10 of The Industrial Bank of Japan, Limited (currently Mizuho Bank, Ltd.)</p> <p>Aug. 1995 President and Representative Director of MEIKI SHOKAI K.K. (current position)</p> <p>Feb. 1998 President and Representative Director of Lamitec K.K. (current position)</p> <p>Apr. 2005 President and Representative Director of MEIKI K.K. (current position)</p> <p>Jun. 2015 Outside Director of the Company (current position)</p>	1,000
<p>Reasons for nomination as a candidate for Outside Director and an outline of expected roles Kuniaki Ito joined The Industrial Bank of Japan, Limited, then served as President and Representative Director of MEIKI SHOKAI K.K., President and Representative Director of Lamitec K.K., and President and Representative Director of MEIKI K.K. He has made outstanding achievements in corporate management. The Company has determined that he will be able to utilize his extensive experience and broad insight in the Company's management decision-making, therefore nominated him again as a candidate for Outside Director.</p>			

- (Notes)
1. There is no special conflict of interests between each candidate and the Company.
 2. Tsuneyoshi Matsui and Kuniaki Ito are candidates for Outside Director.
 3. Tsuneyoshi Matsui and Kuniaki Ito are currently Outside Directors of the Company, and their terms of office as Outside Directors will have been eleven (11) years at the conclusion of this general meeting of shareholders.
 4. The Company has registered Tsuneyoshi Matsui and Kuniaki Ito as independent officers as stipulated under the rules of the Tokyo Stock Exchange and Nagoya Stock Exchange with the said exchanges.
 5. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Tsuneyoshi Matsui and Kuniaki Ito limiting their liability for damages under Article 423, paragraph (1) of the same Act. The maximum amount of liability for damages under these agreements is the Minimum Liability Amount stipulated in Article 425, paragraph (1) of the Companies Act. The Company intends to continue these agreements if their reelections are approved.
 6. The Company has concluded a liability insurance contract for officers, etc. stipulated under Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance contract will cover damages that may be incurred by the insured due to claims being filed in connection with liabilities for execution of duties or pursuit of such liabilities. Each of the candidates will be included in the insured of the insurance contract. The Company plans to renew the insurance contract with the same coverage upon the next renewal.

[Reference] If the Proposal No. 2 is approved and adopted, the Skill Matrix will be as follows:

Title	Name	Corporate	Restaurant	Sales	Legal	Finance	HR	Compliance
Chairman and Representative Director	Motoyuki Yoshie	•	•	•		•	•	•
President and Representative Director	Akinari Nakagawa	•	•	•		•	•	•
Director	Masaaki Nakane	•	•	•				•
Director	Tatsuhiko Shibuya		•			•		•
Director	Yusuke Ito		•	•				•
Director	Tsuneyoshi Matsui	•		•				•
Director	Kuniaki Ito	•		•		•		•
Director (Full-Time Audit and Supervisory Committee Member)	Yoko Niimi		•			•		•
Director (Audit and Supervisory Committee Member)	Toyoko Kumada				•		•	•
Director (Audit and Supervisory Committee Member)	Yoshinori Hirano	•			•	•		•

Corporate: Corporate Management

Restaurant: Restaurant Industry

Sales: Sales, Marketing

Legal: Legal Affairs

Finance: Finance, Accounting, IT

HR: Human Resources Management, Human Resources Development

Compliance: Compliance, Risk management