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 (Securities code: 8153; Tokyo Stock
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Notice Concerning the Revision of Business Result Forecasts

MOS FOOD SERVICES, INC. (the “Company”) hereby announces that it has revised its consolidated financial result forecasts for the fiscal year ending March 31, 2026, which were announced on May 15, 2025. The details are as below.

Full-year financial result forecasts

- Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026) (Millions of yen)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
Previously announced forecast (A)	97,000	5,250	5,450	2,900	94.00 yen
Current revised forecast (B)	102,000	6,200	6,800	4,200	136.12 yen
Change (B-A)	5,000	950	1,350	1,300	
Change (%)	5.2	18.1	24.8	44.8	
(Reference) Financial Results for Previous Term (FYE March 2025)	96,185	5,223	5,569	3,150	102.10 yen

2. Reason

In the fourth quarter, as the Company expects to record a temporary increase in selling, general, and administrative expenses due to system upgrades in preparation for the launch of next-generation core system, strategic investments aimed at facilitating medium- to-long-term growth, and extraordinary

losses on stores and equipment, accumulated profits are expected to decrease. On the other hand, on a full-year basis, the “strategy to establish a price gradation” by selling high-priced, high-value-added products alongside standard products, and the “balancing of sales across time windows” by increasing sales outside of lunch hours were successful. Accordingly, both sales and profits are expected to increase beyond the initial plan.

Based on the situations involving these factors, the Company has revised its consolidated business performance forecast as shown above.

*Please note that the above forecast is based on information obtainable as of this current point in time and that actual business performance may differ depending on the various factors faced in the future.

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