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Securities Code: 8153

June 3, 2025

(Date of commencing measures for electronic provision: May 27, 2025)

To Shareholders with Voting Rights

Eisuke Nakamura
President & Representative Director
MOS FOOD SERVICES, INC.
2-1-1, Osaki, Shinagawa-ku, Tokyo

Notice of the 53rd Ordinary General Meeting of Shareholders

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially notified that the 53rd Ordinary General Meeting of Shareholders of MOS FOOD SERVICES, INC. (the “Company”) will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for electronic provision and posted the matters to be provided electronically on the following website as the “Notice of the 53rd Ordinary General Meeting of Shareholders.”

The Company’s website:

<https://www.mos.co.jp/company/ir/event/meeting/>

In addition to the website above, the matters are also posted on the following websites.

Tokyo Stock Exchange website:

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

Please access the website above, enter the Company’s name or securities code to search for the Company, and select “Basic information” and then “Documents for public inspection/PR information” to view the information.

Convocation via the internet:

<https://s.srdb.jp/8153/>

If you are not attending the meeting, you may exercise your voting rights in advance in writing or via an electromagnetic means (the internet). Please review the Reference Documents for the General Meeting of Shareholders posted in the matters to be provided electronically, and exercise your voting rights by 5:45 p.m. on Tuesday, June 24, 2025.

- 1. Date and Time:** Wednesday, June 25, 2025 at 2:00 p.m.
Reception opens at 1:00 p.m.
- 2. Place:** HULIC HALL TOKYO, 11th floor, Yurakucho MULLION
2-5-1, Yurakucho, Chiyoda-ku, Tokyo
- 3. Agenda:**
- Matters to be reported:**
1. Business Report, Consolidated Financial Statements for the 53rd Fiscal Year (April 1, 2024 - March 31, 2025) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the 53rd Fiscal Year (April 1, 2024 - March 31, 2025)
- Matters to be resolved:**
- Proposal 1:** Appropriation of Surplus
- Proposal 2:** Election of One (1) Substitute Audit & Supervisory Board Member

Notes:

Of the matters to be provided electronically, the following matters are not included in the documents delivered to shareholders who have requested it, in accordance with laws and regulations and the provisions of the Company's Articles of Incorporation. The Audit & Supervisory Board Members and the Accounting Auditor have audited the documents including the following matters, which are subject to their audits.

1. Summary of the Resolution on the Establishment of Systems to Ensure the Appropriateness of Business Operations
2. Summary of the Operational Status of Systems to Ensure the Appropriateness of Business Operations
3. Basic Policies on Control over the Company
4. Notes to Consolidated Financial Statements
5. Notes to Non-consolidated Financial Statements

If you attend the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

Please note that persons other than shareholders, including proxies and accompanying persons who are not shareholders, are not permitted to attend the General Meeting of Shareholders.

If any revisions are made to the matters to be provided electronically, the revisions will be posted on each of the websites listed in the preceding page.

We will present a MOS CARD (1,000 yen in value) to 100 shareholders among those who have exercised their voting rights in advance via the internet, by lottery.

Proposal 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

<Year-end dividends>

In line with our basic policy to recognize the proactive return of profits to shareholders as an important management issue and continue stable return of profits to shareholders, while ensuring linkages with its business performance and the business environment where it operates, the Company proposes to pay the year-end dividend for the 53rd fiscal year as originally planned.

- (1) Type of dividend property
Cash
- (2) Allocation of dividend property and total amount thereof
Fifteen (15) yen per share of common stock
Total amount: 469,606,665 yen
- (3) Effective date of distribution of surplus
June 26, 2025

Proposal 2: Election of One (1) Substitute Audit & Supervisory Board Member

In order to maintain the continuity of auditing services in the event of the number of Audit & Supervisory Board Members falling short of its quorum, the Company proposes to elect one (1) Substitute Audit & Supervisory Board Member as a substitute member, in accordance with the provisions of Article 329, Paragraph 3 of the Companies Act.

The Audit & Supervisory Board has given its consent to this proposal in advance.

The candidate for Substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career summary and positions at the Company	Number of shares in the Company held
Takako Murase (January 4, 1955) Outside	<p>April 1997 Registered as an attorney-at-law Joined Torikai Tada Moriyama Law Office (currently Torikai Law Office)</p> <p>January 2005 Partner of Torikai Law Office (incumbent)</p> <p>June 2015 Outside Audit & Supervisory Board Member of NIKKO COMPANY (incumbent) Outside Audit & Supervisory Board Member of the Company</p> <p>June 2020 Outside Audit & Supervisory Board Member of YAMAICHI ELECTRONICS CO., LTD.</p> <p>June 2022 Outside Director (Audit & Supervisory Committee Member) of YAMAICHI ELECTRONICS CO., LTD. (incumbent)</p> <p>(Significant Concurrent Positions) Partner of Torikai Law Office Outside Audit & Supervisory Board Member of NIKKO COMPANY Outside Director (Audit & Supervisory Committee Member) of YAMAICHI ELECTRONICS CO., LTD.</p>	0
<p>Reasons for nomination as a candidate for Substitute Outside Audit & Supervisory Board Member</p> <p>Ms. Takako Murase has a track record of leveraging her wealth of experience and professional expertise as an attorney-at-law to perform her duties as Outside Audit & Supervisory Board Member of the Company. She has never been involved in corporate management other than as an outside officer. For the above reasons, however, the Company judges that she will properly perform her duties as Outside Audit & Supervisory Board Member. Therefore, the Company requests her election as Substitute Audit & Supervisory Board Member.</p>		

Notes:

- Ms. Takako Murase is a candidate for Outside Audit & Supervisory Board Member.
- Ms. Takako Murase retired as Outside Audit & Supervisory Board Member of the Company at the conclusion of the Company's 51st Ordinary General Meeting of Shareholders held on June 28, 2023.
- The Company has entered into a business trust agreement with Ms. Takako Murase for the purpose of entrusting to her the operations related to the Company's outside contact point and other services. However, its transaction amount is immaterial (less than 1.50 million yen a year).
- If the election of Ms. Takako Murase is approved and she assumes the office of Outside Audit & Supervisory Board Member, the Company will enter into an agreement with her to limit her liability for damages under Article 423, Paragraph 1 of the Companies Act, in accordance with the provisions of Article 427, Paragraph 1 of the said Act. The maximum amount of her liability for damages under the said agreement shall be the minimum liability amount stipulated under Article 425, Paragraph 1 of the Companies Act.
- Ms. Takako Murase satisfies the requirements for an independent officer in accordance with the regulations of Tokyo Stock Exchange, Inc. If she assumes the office of Outside Audit & Supervisory Board Member, the Company will register her as an independent officer with the said Exchange.
- The Company has entered into a directors and officers liability insurance agreement provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company to compensate for damages including compensation for damages and legal expenses to be borne by the insureds. If Ms. Takako Murase assumes the office of Outside Audit & Supervisory Board Member, she will be included as the insured in this insurance policy.