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Securities Code: 8153
June 1, 2021

To Shareholders with Voting Rights

Eisuke Nakamura
President & Representative Director
MOS FOOD SERVICES, INC.
2-1-1, Osaki, Shinagawa-ku, Tokyo

Notice of the 49th Ordinary General Meeting of Shareholders

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially notified that the 49th Ordinary General Meeting of Shareholders of MOS FOOD SERVICES, INC. (the “Company”) will be held as described below.

In light of the impact of the novel coronavirus disease (COVID-19) in recent months, **we kindly request our shareholders to refrain from attending this Ordinary General Meeting of Shareholders on the day, placing the utmost priority on your health and safety, and exercise your voting rights in advance.**

When you exercise your voting rights in advance in writing or via an electromagnetic means (the internet), please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 6:00 p.m. on Tuesday, June 22, 2021.

- 1. Date and Time:** Wednesday, June 23, 2021 at 2:00 p.m.
Reception opens at 1:00 p.m.
- 2. Place:** HULIC HALL TOKYO, 11th floor, Yurakucho MULLION
2-5-1, Yurakucho, Chiyoda-ku, Tokyo
- 3. Agenda:**
 - Matters to be reported:**
 1. Business Report, Consolidated Financial Statements for the 49th Fiscal Year (April 1, 2020 - March 31, 2021) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the 49th Fiscal Year (April 1, 2020 - March 31, 2021)
 - Matters to be resolved:**
 - Proposal 1:** Appropriation of Surplus
 - Proposal 2:** Election of One (1) Substitute Audit & Supervisory Board Member

Notes:

- If you attend the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

Please note that persons other than shareholders, including proxies and accompanying persons who are not shareholders, are not permitted to attend the General Meeting of Shareholders.

- On the day of the meeting, we will not wear ties as part of an environmental conservation initiative. Accordingly, shareholders are kindly requested to dress casually.
- Of the documents to be attached to this Notice, those listed in the following items 1 to 5 below are not provided in its Appendix, because they are posted on the Company's website as the Internet Disclosure Information in Connection with the Notice of the 49th Ordinary General Meeting of Shareholders, in accordance with laws and regulations and the provisions of Article 16 of the Company's Articles of Incorporation.
 1. Summary of the Resolution on the Establishment of Systems to Ensure the Appropriateness of Business Operations
 2. Summary of the Operational Status of Systems to Ensure the Appropriateness of Business Operations
 3. Basic Policies on Control over the Company
 4. Notes to Consolidated Financial Statements
 5. Notes to Non-consolidated Financial Statements

Accordingly, the Consolidated Financial Statements and Non-consolidated Financial Statements attached to this Notice comprise a part of the Consolidated Financial Statements and Non-consolidated Financial Statements that were audited by the Accounting Auditor in preparing the Audit Report.

- If any revision needs to be made to the Reference Documents for the General Meeting of Shareholders, the Business Report, the Consolidated Financial Statements or the Non-consolidated Financial Statements, revised versions will be posted on the Company's website.

Website: <https://www.mos.co.jp/company/ir/event/meeting/>

Measures against COVID-19

<Requests to shareholders>

- Please place the utmost priority on your health and safety and refrain from visiting the venue on the day of the meeting.

<Requests to shareholders who intend to attend the General Meeting of Shareholders>

- Please wear a mask at all times in the venue.
- Please understand that we may take necessary measures to prevent the spread of the infection at the meeting venue (e.g., asking some shareholders not to enter the venue to limit the number of attendees to enter the venue, asking shareholders who have symptoms such as a fever or cough not to enter the hall or to leave the venue).

<The Company's responses>

- In order to prevent the spread of the infection, we will keep a wide distance between seats in the venue and significantly reduce the number of seats available.
- The operation staff will participate after thoroughly checking their physical condition in advance, including taking their temperature.
- The operation staff will wear a mask at the venue.
- There will be hand sanitizers available for shareholders at various locations inside the venue.
- We are planning for the proceeding of the meeting within short duration of time just as last year.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Year-end dividends

In line with our basic policy to recognize the proactive return of profits to shareholders as an important management issue and continue stable return of profits to shareholders, while ensuring linkages with its business performance and the business environment where it operates, the Company proposes to pay the year-end dividend for the fiscal year under review as originally planned.

- (1) Type of dividend property
Cash
- (2) Allocation of dividend property and total amount thereof
Eleven (11) yen per share of common stock
Total amount: 343,790,898 yen
- (3) Effective date of distribution of surplus
June 24, 2021

Proposal 2: Election of One (1) Substitute Audit & Supervisory Board Member

In order to maintain the continuity of auditing services in the event of the number of Audit & Supervisory Board Members falling short of its quorum, the Company proposes to elect one (1) Substitute Audit & Supervisory Board Member as a substitute member, in accordance with the provisions of Article 329, Paragraph 3 of the Companies Act.

The Audit & Supervisory Board has given its consent to this proposal in advance.

The candidate for Substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career summary and positions at the Company	Number of shares in the Company held
Toshifumi Hanegawa (May 25, 1948) Outside	March 1982 Started Practice as Licensed Tax Accountant June 2000 Outside Audit & Supervisory Board Member of the Company September 2010 Outside Audit & Supervisory Board Member of KAN-NANMARU CORPORATION (incumbent) (Significant Concurrent Positions) Outside Audit & Supervisory Board Member of KAN-NANMARU CORPORATION	4,900
Reasons for nomination as a candidate for Substitute Outside Audit & Supervisory Board Member The Company proposes to elect Mr. Toshifumi Hanegawa as Substitute Audit & Supervisory Board Member in the expectation that he will leverage his abundant experience and professional expertise as a licensed tax accountant for the audit of the Company. He has never been directly involved in corporate management. However, for the reasons above, the Company judges that he is capable of properly performing his duties as Outside Audit & Supervisory Board Member of the Company.		

Notes:

1. Mr. Toshifumi Hanegawa resigned as Outside Audit & Supervisory Board Member of the Company at the conclusion of the Company's 39th Ordinary General Meeting of Shareholders held on June 28, 2011.
2. There are no special interests between Mr. Toshifumi Hanegawa and the Company.
3. Mr. Toshifumi Hanegawa is a candidate for Outside Audit & Supervisory Board Member.
4. If the election of Mr. Toshifumi Hanegawa is approved and he assumes the office of Outside Audit & Supervisory Board Member, the Company will enter into an agreement with him to limit his liability for damages under Article 423, Paragraph 1 of the Companies Act, in accordance with the provisions of Article 427, Paragraph 1 of the said Act. The maximum amount of his liability for damages under the said agreement shall be the minimum liability amount stipulated under Article 425, Paragraph 1 of the Companies Act.
5. Mr. Toshifumi Hanegawa satisfies the requirements for an independent officer in accordance with the regulations of Tokyo Stock Exchange, Inc. If he assumes the office of Outside Audit & Supervisory Board Member, the Company will register him as an independent officer with the said Exchange.
6. The Company has entered into a directors and officers liability insurance contract with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover legal damages and litigation expenses in the event that a claim for damages is made against the insured during the insurance period due to an act committed by the insured in his/her capacity as such. If Mr. Toshifumi Hanegawa assumes the office of Outside Audit & Supervisory Board Member, he will be included as the insured in the said insurance.