



November 6, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

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 Listing: Tokyo Stock Exchange
 Securities code: 8150
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 Scheduled date to file semi-annual securities report: November 7, 2025
 Scheduled date to commence dividend payments: December 1, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (For Securities Analysts and Institutional Investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	87,781	16.8	3,269	46.8	2,919	51.8	2,526	86.2
September 30, 2024	75,153	1.1	2,227	(21.5)	1,923	2.4	1,357	5.1

Note: Comprehensive income For the six months ended September 30, 2025: ¥3,081 million [-%]
 For the six months ended September 30, 2024: ¥99 million [(97.4)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	206.55	-
September 30, 2024	111.15	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	87,299	42,355	48.4
March 31, 2025	84,049	40,551	48.2

Reference: Equity
 As of September 30, 2025: ¥42,292 million
 As of March 31, 2025: ¥40,485 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	30.00	-	105.00	135.00
Fiscal year ending March 31, 2026	-	40.00			
Fiscal year ending March 31, 2026 (Forecast)				110.00	150.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	164,000	4.2	5,500	(5.0)	4,900	(0.7)	3,900	10.7	318.56

Note: Revisions to the earnings forecasts most recently announced: Yes

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	16,281,373 shares
As of March 31, 2025	16,281,373 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	4,038,739 shares
As of March 31, 2025	4,050,682 shares

(iii) Average number of shares outstanding during the period(cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	12,233,348 shares
Six months ended September 30, 2024	12,209,517 shares

Note: The number of treasury shares at the end of the fiscal year includes directors (excluding directors who are members of the Audit and Supervisory Committee and outside directors). The Company's shares (111,800 shares for the fiscal year ending March 31, 2026 and 123,800 shares for the fiscal year ending March 31, 2025) held by the trust related to the performance-linked stock-based compensation plan. In addition, the Company's shares held by the Trust are included in the treasury stock deducted in the calculation of the average number of shares during the period (121,111 shares for the fiscal year ending March 31, 2026 and 145,061 shares for the fiscal year ending March 31, 2025).

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are forward-looking statements based on information available at the time of publication, and are not intended to be a promise by the Company to realize them. In addition, actual results may differ from forecasts due to various factors.

Matters related to earnings forecasts are referred to in Appendix P.3 "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

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1. Overview of Business Results

The items related to the future contained in this document are decisions made based on present consolidated financial results as of September 30, 2025.

(1) Overview of Business Results for the First Half of the Fiscal Year Ending March 31, 2026

In the consolidated first-half period under review, the outlook for the global economy remained uncertain due to ongoing uncertainty surrounding reciprocal tariff policies implemented by the United States and persistent geopolitical risks. In the electronics industry, which is the Group's domain of operations, demand for next-generation technologies such as AI continued to drive growth in the semiconductor market. The ICT industry in Japan enjoyed continued strong demand for system upgrades aimed at improving productivity and operational efficiency within companies.

Against this background, the Group is fully committed to tackling the key challenges outlined in the long-term vision announced on May 10, 2024. As the first phase of implementing this vision, we have formulated the V76 Medium-Term Management Plan, whose final year is the fiscal year ending March 31, 2027 (the 76th term). Under this plan, to build an operating structure that can consistently achieve ROE of 8% or better, the Group is targeting ordinary profit of ¥5,000 million and net profit of ¥3,500 million or more by the final year of V76. We are focusing on initiatives to drive sustainable business growth, improve capital efficiency, and promote sustainability efforts. In addition, some projects in both the devices and the solutions businesses were moved up from the previous forecast, which also had a significant impact on consolidated business results.

As a result, business performance in the consolidated first-half period under review was as follows. Net sales were ¥87,781 million (up 16.8% year-on-year), operating profit was ¥3,269 million (up 46.8% year-on-year) and ordinary profit was ¥2,919 million (up 51.8% year-on-year). Profit attributable to owners of parent was ¥2,526 million (up 86.2% year-on-year), due to recording of extraordinary profits (gain on sales of non-current assets) associated with the transfer of land and buildings for the Osaka Branch.

The operating results for each business segment are as follows:

Device segment

In the device business segment, our leading products are semiconductors (including system LSIs, microcomputers, power semiconductors, LCD driver ICs and memory) and electronic components (including connectors, capacitors, LCD panels and modules). These products are sold mainly to electronics manufacturers. We also provide technical support such as software development and module development.

In the consolidated first-half period under review, results were impacted by the acceleration of some projects that were expected to be completed in the third quarter or later and weak exchange rates for the yen. Net sales were ¥77,948 million (up 14.8% year-on-year) and segment profit was ¥1,444 million (up 9.0% year-on-year).

Solution segment

In the solution business segment, we provide one-stop services spanning from design and construction to operation and maintenance of network devices and security products that utilize ICT in accordance with our customers' environments. In addition, we provide Line-of-Business systems such as sales and production management, and applications such as personnel, payroll, and accounting in various formats ranging from on premise to the cloud.

In the consolidated first-half period under review, there was a significant impact by acceleration of some projects that were expected to be completed in the third quarter or later, mainly in the business related to ICT networks for corporations (Network Systems BU). As a result, net sales in the solution business segment were ¥9,832 million (up 36.0% year-on-year) and segment profit was ¥1,474 million (up 146.4% year-on-year).

(2) Overview of Financial Position for the First Half of the Fiscal Year Ending March 31, 2026

(Assets)

As of September 30, 2025, assets increased ¥3,249 million compared with March 31, 2025, to ¥87,299 million. This was mainly attributable to a ¥6,091 million increase in trade receivables and a ¥2,225 million decrease in cash and deposits.

(Liabilities)

As of September 30, 2025, liabilities increased ¥1,445 million compared with March 31, 2025, to ¥44,943 million. This was mainly attributable to a ¥2,065 million increase in trade payables.

(Net Assets)

As of September 30, 2025, net assets increased ¥1,804 million compared with March 31, 2025, to ¥42,355 million. This was mainly attributable to a ¥1,229 million increase in retained earnings and a ¥415 million increase in valuation difference on available-for-sale securities.

(Cash Flows)

As of September 30, 2025, cash and cash equivalents decreased ¥2,225 million compared with March 31, 2025, to ¥7,135 million. This was due to expenses such as an increase in trade receivables, which exceeded income from sources such as an increase in trade payables, and a decrease in consumption taxes refund receivable.

(Operating activities)

Net cash used in operating activities during the consolidated first-half period under review totaled ¥76 million. This was due to expenses caused by factors such as an increase in trade receivables, which exceeded income from sources such as an increase in trade payables and a decrease in consumption taxes refund receivable. Compared to the previous consolidated first-half period, this represented an expense decrease of ¥4,113 million.

(Investing activities)

Net cash provided by investing activities during the consolidated first-half period under review totaled ¥951 million due to factors such as the sales of property, plant and equipment. Compared to the previous consolidated first-half period, this represented an income decrease of ¥10 million.

(Financing activities)

Net cash used in financing activities during the consolidated first-half period under review totaled ¥3,118 million. This was due to factors such as repayments of short-term borrowings and dividends paid. Compared to the previous consolidated first-half period, when net cash provided by financing activities totaled ¥2,183 million, this represented an expense rise of ¥5,301 million.

(3) Explanation of Forecasts for Consolidated Business Performance and Other Future Prospects

For the fiscal year ending March 31, 2026, earnings from the third quarter onward are expected to fall short of plan, partly due to the acceleration of projects until the first half of the fiscal year (interim period) in both the device and the solution businesses. However, after closely examining the progress to date and future sales plan, the Company has decided to revise its consolidated business results forecast for the full year ending March 31, 2026, announced on May 13, 2025, as follows.

Also, regarding dividends, in tandem with the upward revision of the forecasted figure of profit attributable to owners of parent for the fiscal year ending March 31, 2026, the year-end dividend forecast, announced on May 13, 2025, is revised upward as follows.

For details, please refer to the "Notice Regarding Revision of Business Forecast and Dividend Forecast" announced today.

(Forecasts for Consolidated Business Performance for March 2026 Term)

Net sales	¥164,000 million	(up 4.2% year-on-year)
Operating profit	¥5,500 million	(down 5.0% year-on-year)
Ordinary profit	¥4,900 million	(down 0.7% year-on-year)
Profit attributable to owners of parent	¥3,900 million	(up 10.7% year-on-year)
Year-end dividend	¥110 per share	(annual dividend ¥150 per share including the interim dividend)

2. Semi-annual Consolidated Financial Statements and Main Notes

(1) Semi-annual consolidated balance sheet

(in millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	9,361	7,135
Notes and accounts receivable - trade, and contract assets	38,533	44,392
Electronically recorded monetary claims - operating	2,095	2,327
Merchandise	19,750	19,745
Partly-finished work	5	51
Other	5,161	3,659
Allowance for doubtful accounts	(29)	(38)
Total current assets	74,878	77,274
Non-current assets		
Property, plant and equipment	6,067	6,266
Intangible assets	247	301
Investments and other assets		
Retirement benefit asset	353	361
Other	2,512	3,105
Allowance for doubtful accounts	(10)	(11)
Total investments and other assets	2,854	3,456
Total non-current assets	9,170	10,024
Total assets	84,049	87,299
Liabilities		
Current liabilities		
Notes and accounts payable - trade	15,558	17,623
Short-term borrowings	24,121	22,379
Income taxes payable	846	1,186
Provisions	675	623
Other	1,567	1,954
Total current liabilities	42,768	43,767
Non-current liabilities		
Other	729	1,176
Total non-current liabilities	729	1,176
Total liabilities	43,497	44,943

	As of March 31, 2025	As of September 30, 2025
Net assets		
Shareholders' equity		
Share capital	14,811	14,811
Capital surplus	16	16
Retained earnings	28,553	29,782
Treasury shares	(8,712)	(8,691)
Total shareholders' equity	34,668	35,918
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,038	1,454
Deferred gains or losses on hedges	26	(31)
Foreign currency translation adjustment	4,536	4,733
Remeasurements of defined benefit plans	215	217
Total accumulated other comprehensive income	5,816	6,373
Non-controlling interests	65	63
Total net assets	40,551	42,355
Total liabilities and net assets	84,049	87,299

(2) Semi-annual Consolidated Statement of Income, Consolidated Statement of Comprehensive Income

(Semi-annual consolidated statement of income)

(in millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	75,153	87,781
Cost of sales	67,720	78,832
Gross profit	7,433	8,949
Selling, general and administrative expenses	5,205	5,680
Operating profit	2,227	3,269
Non-operating income		
Interest income	85	81
Dividend income	21	23
Other	48	48
Total non-operating income	156	153
Non-operating expenses		
Interest expenses	314	243
Foreign exchange losses	103	248
Other	41	11
Total non-operating expenses	459	503
Ordinary profit	1,923	2,919
Extraordinary income		
Gain on sale of non-current assets	0	1,082
Gain on sale of investment securities	73	-
Gain on extinguishment of tie-in shares	8	-
Total extraordinary income	82	1,082
Extraordinary losses		
Loss on retirement of non-current assets	-	0
Loss on sale of investment securities	70	-
Loss due to bank transfer fraud at overseas subsidiary	-	258
Total extraordinary losses	70	258
Profit before income taxes	1,935	3,742
Income taxes - current	492	1,190
Income taxes - deferred	90	28
Total income taxes	583	1,218
Profit	1,352	2,523
Loss attributable to non-controlling interests	(4)	(2)
Profit attributable to owners of parent	1,357	2,526

(Semi-annual consolidated statement of comprehensive income)

(in millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	1,352	2,523
Other comprehensive income		
Valuation difference on available-for-sale securities	3	415
Deferred gains or losses on hedges	217	(58)
Foreign currency translation adjustment	(1,471)	196
Remeasurements of defined benefit plans, net of tax	(2)	2
Total other comprehensive income	(1,253)	557
Comprehensive income	99	3,081
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	103	3,083
Comprehensive income attributable to non-controlling interests	(4)	(2)

(3) Semi-annual Statement of Cash Flows

(in millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	1,935	3,742
Depreciation	155	134
Amortization of goodwill	13	9
Decrease (increase) in retirement benefit asset or liability	(28)	(7)
Increase (decrease) in allowance for doubtful accounts	10	8
Increase (decrease) in provision for share-based payments	0	(1)
Interest and dividend income	(107)	(105)
Interest expenses	314	243
Loss (gain) on sale of non-current assets	(0)	(1,082)
Loss (gain) on extinguishment of tie-in shares	(8)	-
Loss (gain) on sale of investment securities	(2)	-
Decrease (increase) in trade receivables	(7,557)	(5,968)
Decrease (increase) in inventories	(1,868)	(5)
Increase (decrease) in trade payables	1,967	1,960
Decrease (increase) in consumption taxes refund receivable	2,272	1,782
Increase (decrease) in accrued consumption taxes	(17)	-
Other, net	(710)	182
Subtotal	(3,630)	894
Interest and dividends received	103	105
Interest paid	(316)	(244)
Income taxes refund (paid)	(348)	(831)
Net cash provided by (used in) operating activities	(4,190)	(76)
Cash flows from investing activities		
Purchase of property, plant and equipment	(19)	(97)
Proceeds from sale of property, plant and equipment	-	1,154
Purchase of software	(5)	(105)
Proceeds from sale of investment securities	1,052	-
Other, net	(65)	0
Net cash provided by (used in) investing activities	961	951
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	3,093	(1,785)
Repayments of lease liabilities	(49)	(45)
Net decrease (increase) in treasury shares	(0)	(0)
Dividends paid	(860)	(1,286)
Net cash provided by (used in) financing activities	2,183	(3,118)
Effect of exchange rate change on cash and cash equivalents	(134)	18
Net increase (decrease) in cash and cash equivalents	(1,180)	(2,225)
Cash and cash equivalents at beginning of period	8,793	9,361
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	21	-
Cash and cash equivalents at end of period	7,635	7,135

(4) Notes on Semi-annual Consolidated Financial Statements**(Notes Regarding Segment Information and Other)**

Segment Information

I. Previous interim consolidated accounting period (April 1, 2024 to September 30, 2024)

1. Information on sales and the amount of profit or loss for each reported segment

(in millions of yen)

	Device Business	Solution Business	Total
Sales			
Revenues from external customers	67,922	7,231	75,153
Transactions with other segments	-	-	-
Total	67,922	7,231	75,153
Segment Profit	1,325	598	1,923

Note: Segment profit is consistent with ordinary income in the interim consolidated statements of income.

II. The Interim Consolidated Accounting Period (April 1, 2025 to September 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(in millions of yen)

	Device Business	Solution Business	Total
Sales			
Revenues from external customers	77,948	9,832	87,781
Transactions with other segments	-	-	-
Total	77,948	9,832	87,781
Segment Profit	1,444	1,474	2,919

Note: Segment profit is consistent with ordinary income in the interim consolidated statements of income.

(Notes Regarding Remarkable Change of Shareholders' Equity)

None.

(Notes Regarding Going Concern)

None.

(Notes Regarding Revenue Recognition)

(Breakdown of revenue generated from contracts with customers)

(in millions of yen)

Report segment	H1 March 2025 Term (Apr. 1, 2024 – Sept. 30, 2024)	H1 March 2026 Term (Apr. 1, 2025 – Sept. 30, 2025)
Device segment		
By type of supplier		
Mechanical parts manufacturers	30,409	33,838
Overseas manufacturers	27,570	29,324
Other manufacturers	9,942	14,784
Subtotal	67,922	77,948
Solution segment		
By business unit (BU)		
Network Systems BU	3,586	5,056
Firefighting and Disaster Preparedness BU	200	389
Platform BU	1,071	1,626
Application Systems BU	1,470	1,884
Imaging Systems BU	902	874
Subtotal	7,231	9,832
Total	75,153	87,781