

June 8, 2026

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## **Notice Regarding the Withdrawal of a Proposal to be Resolved at the 66th Ordinary General Meeting of Shareholders**

At the meeting of the Board of Directors held on June 8, 2026, Sanrio Company, Ltd. (the Company) resolved, as outlined below, to withdraw Proposal No. 2, "Election of One (1) Director serving as Audit and Supervisory Committee Member", which was to be resolved at the 66th Ordinary General Meeting of Shareholders (the Meeting).

### 1. Reasons for withdrawal and amendment

As previously disclosed in "Notice Regarding Executive Personnel Changes" dated 16 April 2026, the Company had planned to elect Mayumi Umezawa as an outside director serving as Audit and Supervisory Committee Member, subject to approval at the Meeting. However, following the publication of "NOTICE OF THE 66TH ORDINARY GENERAL MEETING OF SHAREHOLDERS", the Company received a request from her to withdraw her candidacy for this position due to personal circumstances. Therefore, the Company has carefully reconsidered the future structure of its Board of Directors and Audit and Supervisory Committee. As a result, at the meeting of the Board of Directors held on June 8, 2026, the Company resolved to withdraw Proposal No. 2 of the Meeting, in which she was nominated as a candidate for director serving as Audit and Supervisory Committee member.

With this withdrawal, Kazuo Ohashi, an outside director serving as Audit and Supervisory Committee Member, will not resign at the conclusion of the Meeting but will continue in that role. Although he was originally expected to step down, following the candidate's withdrawal, the Company reassessed the situation, prioritizing the stability of the Audit and Supervisory Committee and the continuity of its audit functions. The Company therefore determined that the most appropriate course of action would be for Kazuo Ohashi, who currently serves as an outside director and Audit and Supervisory Committee member, to remain in that position. Kazuo Ohashi has served as an Auditor and Audit and Supervisory Committee member of the Company for approximately nine years, and as he possesses in-depth knowledge of the current state and challenges of the Company's corporate governance, the Company expects him to provide appropriate and prompt support for its future initiatives to strengthen corporate governance. Kazuo Ohashi was elected at the 65th Ordinary General Meeting of Shareholders held on 26 June 2025, with his term expiring at the 67th Ordinary General Meeting of Shareholders to be held in 2027 (two years after his appointment); therefore, there are no proposals to be resolved regarding him at the Meeting.

The Company recognizes the importance of further strengthening its corporate governance and will continue to review the role and structure of the Board of Directors.

2. Details of the withdrawal (the amended sections are underlined)

[Before Amendment]

Proposal 2: Election of One (1) Director Serving as Audit and Supervisory Committee Member

Director serving as Audit and Supervisory Committee Member Kazuo Ohashi will resign at the conclusion of this year's Ordinary General Meeting of Shareholders.

Accordingly, the Company proposes the election of one (1) Director serving as Audit and Supervisory Committee Member as a substitute Director.

This proposal has been determined with the consent obtained from the Audit and Supervisory Committee following deliberation on the candidate by the Nomination and Remuneration Advisory Committee. The candidate for Director serving as Audit and Supervisory Committee Member is as follows:

Name	Current Positions and Responsibilities in the Company
<u>Mayumi Umezawa</u>	<u>New appointment</u>

\*The candidate's biographical details have been omitted.

[After Amendment]

Deleted

END

*Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.*