



To whom it may concern:

May 11, 2026

Company name: Inabata & Co., Ltd.
Representative: Katsutaro Inabata, Director, President
(Stock code: 8098, Prime Market of Tokyo Stock Exchange)
Inquiries: Koichi Noda, Executive Officer,
General Manager, Financial Management Office
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Notice Concerning Change in Representative Directors

Inabata & Co., Ltd. (the “Company”) hereby announces that at the Board of Directors’ meeting held on May 11, 2026, it has resolved on the following change to its representative directors, which will become effective subject to approval at the Ordinary General Meeting of Shareholders.

1. Reason for change

To change the management structure following the expiration of the directors’ terms of office.

2. Details of the Change

Retiring representative director

Name	New Position	Current Position
Toyohiro Akao	-	Director, Senior Managing Executive Officer

3. Scheduled date of change

June 16, 2026

As a result of this change, the Company will have two representative directors:
Katsutaro Inabata, Director and President, and Kenichi Yokota, Director and Senior Managing Executive Officer.