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August 7, 2026

[Updated]Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)



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 Listing: Tokyo Stock Exchange
 Securities code: 8093
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: No
 Holding of financial results briefing: No

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	15,463	(3.6)	449	(38.8)	951	15.8	634	0.1
June 30, 2025	16,041	53.0	734	242.2	822	109.3	634	386.9

Note: Comprehensive income For the three months ended June 30, 2026: ¥1,646 million [-%]
 For the three months ended June 30, 2025: ¥91 million [(87.7)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	52.91	-
June 30, 2025	52.32	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	58,713	32,826	55.9	2,750.37
March 31, 2026	59,506	31,822	53.5	2,644.20

Reference: Equity
 As of June 30, 2026: ¥32,826 million
 As of March 31, 2026: ¥31,822 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	35.00	-	39.00	74.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		37.00	-	37.00	74.00

Note: Revision to the forecast for dividends announced most recently: None

3. Consolidated financial results forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	66,000	2.3	2,300	(11.0)	2,550	(10.4)	2,450	33.9	203.12

Note: Revision to the financial results forecast announced most recently: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies
(Company name) -

Excluded: - companies
(Company name) -

(2) Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements:
None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	12,152,736 shares
As of March 31, 2026	12,152,736 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	217,277 shares
As of March 31, 2026	117,797 shares

(iii) Average number of shares outstanding during the period

Three months ended June 30, 2026	11,998,781 shares
Three months ended June 30, 2025	12,125,137 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements such as the financial results forecast contained in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable. These statements are not intended as a guarantee of future performance. Actual results may differ significantly from these forecasts due to various factors. For the assumptions underlying the financial results forecasts and notes regarding the use of such forecasts, please refer to “1. Overview of Operating Results, etc. (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information” on page 4 of the [Attachments].

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Period under Review

The Group has formulated the “Medium-Term Management Plan 2028” Beyond NEXUS, which positions the next three years starting April 2026 as the “Leap period toward the future,” to achieve medium- to long-term growth in corporate value by connecting our growth to solving social issues and creating customer value. With the Group’s human capital and digital transformation capabilities, we are advancing our business model and transforming our revenue structure.

In this management plan, we will concentrate our management resources on the five key areas: disaster prevention, defense & security, energy, transportation systems, and semiconductors. We plan for ¥5.0 billion or more in M&A investments over the three years and aim to achieve nonlinear growth.

Targets for the fiscal year ending March 31, 2029, the final fiscal year of the management plan, are as follows:

Item	FY2028 Target
Consolidated operating profit	¥3.5 billion
ROE	8% or more
ROIC	7% or more
M&A etc. Investment	¥5.0 billion or more over 3 years

For the first three months (April-June 2026), which marks the start of the first fiscal year of the management plan, net sales in the Mechanical Parts Division remained steady. However, revenue decreased due to the absence of large-scale orders, which were present in the same period of the previous fiscal year, in the Industrial Systems Division and sluggish demand in the Chinese market in the Industrial Materials Division.

Operating profit decreased due to a decline in gross profit, stemming from a decrease in net sales, in addition to an increase in selling, general and administrative expenses due to human capital investment and other factors.

On the other hand, ordinary profit increased year on year due to an increase in share of profit of entities accounted for using equity method, an increase in dividend income, a decrease in foreign exchange losses, and other factors.

Consequently, profit attributable to owners of parent remained roughly at the same level year on year.

Results for the three months ended June 30, 2026 are as follows.

	First three months of the fiscal year ended March 31, 2026 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2027 (Consolidated cumulative)	Increase/decrease
Net sales	¥16,041 million	¥15,463 million	– ¥578million
Gross profit	¥3,053 million	¥2,811 million	– ¥242 million
Operating profit	¥734 million	¥449 million	– ¥285 million
Ordinary profit	¥822 million	¥951 million	+ ¥129 million
Profit attributable to owners of parent	¥634 million	¥634 million	+ ¥0 million

Business results of each segment are as follows.

Industrial Systems Division

	First three months of the fiscal year ended March 31, 2026 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2027 (Consolidated cumulative)	Increase/decrease
Net sales	¥4,240 million	¥3,598 million	– ¥642 million
Operating profit	¥288 million	¥51 million	– ¥237 million

In the aerospace and defense business, profit increased as aviation and aeronautics and defense equipment sales grew, and test equipment projects, including those related to electric vehicles (EVs) and mobility solutions, progressed steadily. In the industrial infrastructure business, large-scale construction projects for domestic power and steel industries contributed to the results; however, profit decreased due to the absence of large-scale projects for heavy electric machinery for overseas plants recorded in the same period of the previous fiscal year. Profit also decreased in the resource and energy business, affected by the absence of highly profitable projects such as drilling-related equipment recorded in the same period of the previous fiscal year.

As a result, revenue and profits for the division as a whole decreased significantly year on year.

Industrial Materials Division

	First three months of the fiscal year ended March 31, 2026 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2027 (Consolidated cumulative)	Increase/decrease
Net sales	¥6,944 million	¥6,734 million	– ¥210 million
Operating profit	¥215 million	¥160 million	– ¥54 million

In the functional materials business, profit increased, driven by orders for composite materials development for the aerospace sector and increased orders for anti-corrosion coatings for structures against the backdrop of the situation in the Middle East. In the industrial materials business, sales of parts and materials for automobiles for the North and Central American markets remained strong; however, profit decreased due to increasing costs in the North and Central American markets and sluggish demand in the Chinese market in the commodity plastics and engineering plastics business.

As a result, revenue and profits for the division as a whole decreased year on year.

Mechanical Parts Division

	First three months of the fiscal year ended March 31, 2026 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2027 (Consolidated cumulative)	Increase/decrease
Net sales	¥4,856 million	¥5,129 million	+ ¥273 million
Operating profit	¥223 million	¥229 million	+ ¥6 million

In the precision fasteners (screw)-related business, profit increased, driven by sales growth in the construction machinery sector in the North American market and a sales increase in the AI and semiconductor-related industrial machinery sector. On the other hand, the special spring-related business and the vessel repair parts business saw a slight decrease in profit.

As a result, revenue and profits for the division as a whole increased year on year.

(2) Overview of Financial Position for the Period under Review

Total assets as of June 30, 2026 were ¥58,713 million, a decrease of ¥793 million from March 31, 2026. This was primarily due to a decrease of ¥2,727 million in notes and accounts receivable - trade, and contract assets, despite an increase of ¥1,453 million in investment securities and an increase of ¥1,333 million in cash and deposits.

Total liabilities were ¥25,886 million, a decrease of ¥1,797 million from March 31, 2026. This was primarily due to a decrease of ¥1,829 million in notes and accounts payable - trade.

Total net assets were ¥32,826 million, an increase of ¥1,004 million from March 31, 2026. This was primarily due to an increase of ¥855 million in valuation difference on available-for-sale securities and an increase of ¥269 million in foreign currency translation adjustment.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

The Group's results for the three months ended June 30, 2026 generally progressed as planned, and there are no changes to the full-year consolidated financial results forecast announced on May 14, 2026.

The financial results forecasts are based on information available to the Company at present, and actual results may differ due to various factors going forward.

2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Balance Sheet

(Unit: Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	9,909	11,242
Notes and accounts receivable - trade, and contract assets	19,002	16,275
Electronically recorded monetary claims - operating	2,520	1,600
Merchandise and finished goods	7,646	7,706
Work in process	98	160
Raw materials and supplies	618	656
Advance payments to suppliers	2,000	2,336
Other	1,885	1,523
Allowance for doubtful accounts	(176)	(177)
Total current assets	43,505	41,324
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,997	2,007
Accumulated depreciation	(1,400)	(1,413)
Buildings and structures, net	597	594
Machinery, equipment and vehicles	862	873
Accumulated depreciation	(741)	(756)
Machinery, equipment and vehicles, net	120	117
Tools, furniture and fixtures	1,289	1,311
Accumulated depreciation	(1,099)	(1,104)
Tools, furniture and fixtures, net	189	207
Leased assets	74	74
Accumulated depreciation	(58)	(60)
Leased assets, net	15	13
Right of use assets	385	365
Accumulated depreciation	(205)	(200)
Right of use assets, net	179	165
Land	1,292	1,292
Construction in progress	49	55
Total property, plant and equipment	2,445	2,445
Intangible assets		
Goodwill	187	173
Other	212	200
Total intangible assets	399	374
Investments and other assets		
Investment securities	11,319	12,773
Other	1,850	1,808
Allowance for doubtful accounts	(13)	(13)
Total investments and other assets	13,155	14,568
Total non-current assets	16,000	17,388
Total assets	59,506	58,713

(Unit: Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	13,671	11,842
Electronically recorded obligations - operating	1,345	933
Short-term borrowings	1,473	1,320
Lease liabilities	133	134
Income taxes payable	761	390
Contract liabilities	2,274	2,838
Provision for bonuses	390	222
Other	1,070	1,222
Total current liabilities	21,121	18,904
Non-current liabilities		
Bonds payable	1,700	1,700
Long-term borrowings	1,220	1,150
Lease liabilities	64	48
Long-term accounts payable - other	67	69
Retirement benefit liability	1,121	1,178
Deferred tax liabilities	2,382	2,829
Asset retirement obligations	6	6
Total non-current liabilities	6,561	6,982
Total liabilities	27,683	25,886
Net assets		
Shareholders' equity		
Share capital	5,496	5,496
Capital surplus	7,935	7,935
Retained earnings	11,335	11,506
Treasury shares	(151)	(328)
Total shareholders' equity	24,615	24,608
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,065	4,920
Deferred gains or losses on hedges	39	43
Foreign currency translation adjustment	2,963	3,233
Remeasurements of defined benefit plans	138	20
Total accumulated other comprehensive income	7,207	8,218
Total net assets	31,822	32,826
Total liabilities and net assets	59,506	58,713

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statement of Income

Three Months Ended June 30

(Unit: Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	16,041	15,463
Cost of sales	12,988	12,651
Gross profit	3,053	2,811
Selling, general and administrative expenses		
Remuneration, salaries and allowances for directors (and other officers)	940	979
Employees' bonuses	28	40
Provision for bonuses	139	131
Retirement benefit expenses	43	43
Depreciation	67	69
Provision of allowance for doubtful accounts	0	0
Other	1,099	1,096
Total selling, general and administrative expenses	2,318	2,362
Operating profit	734	449
Non-operating income		
Interest income	14	5
Dividend income	109	259
Share of profit of entities accounted for using equity method	60	188
Other	20	103
Total non-operating income	206	555
Non-operating expenses		
Interest expenses	28	21
Foreign exchange losses	54	15
Miscellaneous expenses	12	16
Other	24	0
Total non-operating expenses	119	53
Ordinary profit	822	951
Profit before income taxes	822	951
Income taxes - current	186	257
Income taxes - deferred	1	59
Total income taxes	187	317
Profit	634	634
Profit attributable to owners of parent	634	634

Quarterly Consolidated Statement of Comprehensive Income
Three Months Ended June 30

(Unit: Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	634	634
Other comprehensive income		
Valuation difference on available-for-sale securities	166	855
Deferred gains or losses on hedges	14	3
Foreign currency translation adjustment	(682)	253
Remeasurements of defined benefit plans, net of tax	0	(117)
Share of other comprehensive income of entities accounted for using equity method	(42)	16
Total other comprehensive income	(543)	1,011
Comprehensive income	91	1,646
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	91	1,646

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in the amount of shareholders' equity)

Not applicable.

(Segment information, etc.)

[Segment information]

I. For the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)

1. Information on net sales and income (loss) by reportable segment and the breakdown of revenue

(Millions of yen)

	Reported segment				Adjustment (Note 1)	Amount recorded in quarterly consolidated statement of income (Note 2)
	Industrial Systems Division	Industrial Materials Division	Mechanical Parts Division	Total		
Net sales						
Sales to external customers	4,240	6,944	4,856	16,041	—	16,041
Inter-segment sales or transfers	7	149	174	330	(330)	—
Total	4,248	7,094	5,030	16,372	(330)	16,041
Operating profit	288	215	223	727	7	734

(Notes) 1. ¥7 million of the adjustment for operating profit is due to the adjustment in inventories.

2. Operating profit corresponds to the operating profit on the quarterly consolidated statement of income.

II. For the three months ended June 30, 2026 (April 1, 2026 to June 30, 2026)

1. Information on net sales and income (loss) by reportable segment and the breakdown of revenue

(Millions of yen)

	Reported segment				Adjustment (Note 1)	Amount recorded in quarterly consolidated statement of income (Note 2)
	Industrial Systems Division	Industrial Materials Division	Mechanical Parts Division	Total		
Net sales						
Sales to external customers	3,598	6,734	5,129	15,463	—	15,463
Inter-segment sales or transfers	3	17	201	222	(222)	—
Total	3,602	6,752	5,331	15,685	(222)	15,463
Operating profit	51	160	229	441	7	449

(Notes) 1. ¥7 million of the adjustment for operating profit is due to the adjustment in inventories.

2. Operating profit corresponds to the operating profit on the quarterly consolidated statement of income.

2. Matters concerning changes in reportable segments

(Change in reportable segments)

The segment names in Japanese were changed effective the period under review; the corresponding segment names in English—the Industrial Systems Division, the Industrial Materials Division, and the Mechanical Parts Division—remain unchanged. While the segment names in Japanese were changed, no segment information is affected.

The reportable segments for the three months ended June 30, 2025 are also presented using their revised names in the Japanese original.

Main lineup of products or services of each reportable segment is as follows:

Name of segment	Main products and/or contents of services
Industrial Systems Division	Sales of mechanical equipment related to steel, non-ferrous metals, automobiles, chemicals, shipbuilding and plant engineering, etc., electromechanical equipment, inspection equipment, oil drilling-related equipment, and resource development equipment including exploration technology services, etc. for oil and natural gas, electronic devices, electronic components and software, instrumentation control systems, seismometers and vibration meters, image processing equipment, electronic devices installed in aircraft, ground support electronic devices, aircraft equipment, and navigation equipment, etc.
Industrial Materials Division	Sales of composite material manufacturing equipment, textile processing machines, food processing machines, resin processing machines, painting equipment, measuring/analyzing equipment, food auxiliary materials, engineering plastics, resins, paints, thermal spraying materials, construction materials, synthetic composite materials, and cast and forged products, etc.
Mechanical Parts Division	Sales of precision fasteners (screws) and related machinery, equipment, and tools, vessel repair parts, constant load springs, spiral springs, and various stainless steel springs, etc.

(Notes on consolidated statements of cash flows)

The quarterly consolidated statement of cash flows for the three months ended June 30, 2026 has not been prepared. Depreciation (including amortization of intangible assets excluding goodwill) and amortization of goodwill for the three months ended June 30 are as follows.

	Three months ended June 30, 2025 (From April 1, 2025 to June 30, 2025)	Three months ended June 30, 2026 (From April 1, 2026 to June 30, 2026)
Depreciation	97 (Millions of yen)	99 (Millions of yen)
Amortization of goodwill	13	13

(Significant subsequent events)

Not applicable.