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August 8, 2025

## Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under Japanese GAAP)



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 Listing: Tokyo Stock Exchange  
 Securities code: 8093  
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 Scheduled date to commence dividend payments: -  
 Preparation of supplementary material on financial results: No  
 Holding of financial results briefing: No

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	16,041	53.0	734	242.2	822	109.3	634	386.9
June 30, 2024	10,488	4.3	214	43.8	392	29.7	130	(24.7)

Note: Comprehensive income For the three months ended June 30, 2025: ¥91 million [(87.7)%]  
 For the three months ended June 30, 2024: ¥741 million [(25.0)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2025	52.32	-
June 30, 2024	10.57	-

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	55,506	28,762	51.8	2,387.67
March 31, 2025	58,010	29,356	50.6	2,401.99

Reference: Equity  
 As of June 30, 2025: ¥28,762 million  
 As of March 31, 2025: ¥29,356 million

## 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	35.00	-	35.00	70.00
Fiscal year ending March 31, 2026	-				
Fiscal year ending March 31, 2026 (Forecast)		35.00	-	35.00	70.00

Note: Revision to the forecast for dividends announced most recently: None

## 3. Consolidated financial results forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	57,000	7.6	1,800	(11.7)	2,100	(16.8)	1,600	(57.0)	129.85

Note: Revision to the financial results forecast announced most recently: None

**\* Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: - companies

(Company name) -

Excluded: 1 company

(Company name) Vahle Japan Co., Ltd.

(2) Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements:  
None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	12,471,836 shares
As of March 31, 2025	12,471,836 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2025	425,574 shares
As of March 31, 2025	250,074 shares

(iii) Average number of shares outstanding during the period

Three months ended June 30, 2025	12,125,137 shares
Three months ended June 30, 2024	12,327,438 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements such as the financial results forecast contained in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable. These statements are not intended as a guarantee of future performance. Actual results may differ significantly from these forecasts due to various factors. For the assumptions underlying the financial results forecasts and notes regarding the use of such forecasts, please refer to “1. Qualitative Information on Quarterly Financial Results (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information” on page 3 of the [Attachments].

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## 1. Qualitative Information on Quarterly Financial Results

### (1) Overview of Operating Results for the Period under Review

The Group entered the fifth year of the medium-term management plan “KBK Plus-One 2025,” which aims to realize a sustainable society and enhance corporate value, and has been pushing ahead with strengthening its business foundation by optimizing its business portfolio in line with the strategies set forth in the plan and allocating resources to new business fields. As a result, consolidated results have been improving steadily. Regarding the planned M&A investments totaling ¥5.0 billion, we executed the acquisitions in the previous fiscal year of Sanko Shokai Co., Ltd., which engages in the commodity plastics and engineering plastics business, and Wellston Trading Corporation, which engages in the vessel repair parts business. Both have contributed to the Group’s consolidated results. As for the outlook for achieving the targets for the final year of the medium-term management plan “KBK Plus-One 2025,” it remains unchanged from the announcement made at the beginning of the fiscal year as shown in the table below.

	Target for the final fiscal year of the medium-term management plan	Financial results forecast for the fiscal year ending March 31, 2026
Consolidated ordinary profit	¥1.9 billion	¥2.1 billion
ROE	5.4%	5.5%

For the first quarter (April-June 2025), both net sales and operating profit of the Group increased significantly year on year and generally progressed in line with our assumptions at the beginning of the fiscal year. The increases were driven by strong performances in the plant equipment business for overseas clients, resource and measurement device-related business, etc. in addition to the contributions from Sanko Shokai Co., Ltd. and Wellston Trading Corporation, which joined the Group in the previous fiscal year. Profit attributable to owners of parent increased substantially, mainly because the impairment loss recorded as an extraordinary loss in the same period of the previous fiscal year did not occur in the current quarter.

Results for the three months ended June 30, 2025 are as follows.

	First three months of the fiscal year ended March 31, 2025 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2026 (Consolidated cumulative)	Increase/decrease
Net sales	¥10,488 million	¥16,041 million	+ ¥5,553 million
Gross profit	¥2,297 million	¥3,053 million	+ ¥755 million
Operating profit	¥214 million	¥734 million	+ ¥520 million
Ordinary profit	¥392 million	¥822 million	+ ¥429 million
Profit attributable to owners of parent	¥130 million	¥634 million	+ ¥504 million

Business results of each segment are as follows.

#### Industrial Systems Division

	First three months of the fiscal year ended March 31, 2025 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2026 (Consolidated cumulative)	Increase/decrease
Net sales	¥2,758 million	¥4,240 million	+ ¥1,482 million
Operating profit (loss)	¥(13 million)	¥288 million	+ ¥302 million

In the industrial infrastructure-related business sector, the business for heavy electric machinery for overseas plants continued to perform strongly from the previous fiscal year. In addition, drilling-related operations in the resource and measurement device-related business and the aviation and aeronautics and defense-related business performed well, and overall results have been progressing at a pace exceeding the initial plan.

#### Industrial Materials Division

	First three months of the fiscal year ended March 31, 2025 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2026 (Consolidated cumulative)	Increase/decrease
Net sales	¥3,357 million	¥6,944 million	+ ¥3,587 million
Operating profit	¥48 million	¥215 million	+ ¥166 million

In the functional materials business, the commodity plastics and engineering plastics business that was consolidated in the previous fiscal year contributed to results. As for parts and materials for automobiles, business destined for the North American market performed well. In the lifestyle and environment-related business, adhesives for aircraft remained firm, supported by strong demand.

#### Mechanical Parts Division

	First three months of the fiscal year ended March 31, 2025 (Consolidated cumulative)	First three months of the fiscal year ending March 31, 2026 (Consolidated cumulative)	Increase/decrease
Net sales	¥4,372 million	¥4,856 million	+ ¥483 million
Operating profit	¥178 million	¥223 million	+ ¥45 million

In the precision fasteners (screw) business, performance remained firm, and the vessel repair parts business that was consolidated in the previous fiscal year also contributed to results. In addition, for the special spring-related business, performance improved in products such as CONSTON (constant force spring).

## (2) Overview of Financial Position for the Period under Review

Total assets as of June 30, 2025 were ¥55,506 million, a decrease of ¥2,503 million from March 31, 2025. This was primarily due to a decrease of ¥3,501 million in notes and accounts receivable - trade, and contract assets.

Total liabilities were ¥26,743 million, a decrease of ¥1,909 million from March 31, 2025. This was primarily due to a decrease of ¥2,021 million in notes and accounts payable - trade.

Total net assets were ¥28,762 million, a decrease of ¥594 million from March 31, 2025. This was primarily due to a decrease of ¥725 million in foreign currency translation adjustment.

## (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

The Group's results for the three months ended June 30, 2025 generally progressed as planned, and there are no changes to the full-year consolidated financial results forecast announced on May 14, 2025.

The financial results forecasts are based on information available to the Company at present, and actual results may differ due to various factors going forward.

## 2. Quarterly Consolidated Financial Statements and Principal Notes

### (1) Quarterly Consolidated Balance Sheet

(Unit: Millions of yen)

	As of March 31, 2025	As of June 30, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	8,834	10,266
Notes and accounts receivable - trade, and contract assets	20,891	17,390
Electronically recorded monetary claims - operating	3,574	3,682
Merchandise and finished goods	6,749	6,035
Work in process	81	103
Raw materials and supplies	645	564
Advance payments to suppliers	1,513	1,455
Other	1,535	1,612
Allowance for doubtful accounts	(137)	(136)
Total current assets	43,688	40,975
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,954	1,988
Accumulated depreciation	(1,349)	(1,363)
Buildings and structures, net	604	625
Machinery, equipment and vehicles	856	854
Accumulated depreciation	(688)	(700)
Machinery, equipment and vehicles, net	168	153
Tools, furniture and fixtures	1,264	1,254
Accumulated depreciation	(1,073)	(1,073)
Tools, furniture and fixtures, net	190	181
Leased assets	74	74
Accumulated depreciation	(52)	(54)
Leased assets, net	21	19
Right of use assets	351	348
Accumulated depreciation	(140)	(134)
Right of use assets, net	211	214
Land	1,301	1,301
Construction in progress	3	-
Total property, plant and equipment	2,501	2,494
Intangible assets		
Goodwill	240	227
Other	201	195
Total intangible assets	442	423
Investments and other assets		
Investment securities	9,405	9,774
Other	1,988	1,854
Allowance for doubtful accounts	(15)	(15)
Total investments and other assets	11,377	11,613
Total non-current assets	14,321	14,531
Total assets	58,010	55,506

(Unit: Millions of yen)

	As of March 31, 2025	As of June 30, 2025
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	12,641	10,619
Electronically recorded obligations - operating	2,050	2,103
Short-term borrowings	6,577	6,814
Lease liabilities	117	121
Income taxes payable	543	259
Contract liabilities	1,553	1,554
Provision for bonuses	380	223
Other	937	1,134
Total current liabilities	24,801	22,831
Non-current liabilities		
Bonds payable	100	100
Long-term borrowings	731	660
Lease liabilities	120	117
Long-term accounts payable - other	65	62
Retirement benefit liability	1,265	1,265
Deferred tax liabilities	1,562	1,701
Asset retirement obligations	6	6
Total non-current liabilities	3,852	3,912
Total liabilities	28,653	26,743
Net assets		
Shareholders' equity		
Share capital	5,496	5,496
Capital surplus	7,935	7,940
Retained earnings	10,760	10,967
Treasury shares	(277)	(541)
Total shareholders' equity	23,914	23,863
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,709	2,876
Deferred gains or losses on hedges	8	22
Foreign currency translation adjustment	2,707	1,982
Remeasurements of defined benefit plans	16	17
Total accumulated other comprehensive income	5,441	4,898
Total net assets	29,356	28,762
Total liabilities and net assets	58,010	55,506



(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statement of Income

Three Months Ended June 30

(Unit: Millions of yen)

	For the three months ended June 30, 2024	For the three months ended June 30, 2025
Net sales	10,488	16,041
Cost of sales	8,190	12,988
Gross profit	2,297	3,053
Selling, general and administrative expenses		
Remuneration, salaries and allowances for directors (and other officers)	844	940
Employees' bonuses	37	28
Provision for bonuses	106	139
Retirement benefit expenses	46	43
Depreciation	63	67
Provision of allowance for doubtful accounts	(0)	0
Other	983	1,099
Total selling, general and administrative expenses	2,083	2,318
Operating profit	214	734
Non-operating income		
Interest income	17	14
Dividend income	130	109
Foreign exchange gains	9	-
Share of profit of entities accounted for using equity method	33	60
Other	4	20
Total non-operating income	195	206
Non-operating expenses		
Interest expenses	10	28
Foreign exchange losses	-	54
Other	6	37
Total non-operating expenses	17	119
Ordinary profit	392	822
Extraordinary losses		
Impairment losses	79	-
Total extraordinary losses	79	-
Profit before income taxes	313	822
Income taxes - current	141	186
Income taxes - deferred	44	1
Total income taxes	186	187
Profit	127	634
Loss attributable to non-controlling interests	(2)	-
Profit attributable to owners of parent	130	634

Quarterly Consolidated Statement of Comprehensive Income  
Three Months Ended June 30

(Unit: Millions of yen)

	For the three months ended June 30, 2024	For the three months ended June 30, 2025
Profit	127	634
Other comprehensive income		
Valuation difference on available-for-sale securities	83	166
Deferred gains or losses on hedges	46	14
Foreign currency translation adjustment	445	(682)
Remeasurements of defined benefit plans, net of tax	7	0
Share of other comprehensive income of entities accounted for using equity method	32	(42)
Total other comprehensive income	614	(543)
Comprehensive income	741	91
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	744	91
Comprehensive income attributable to non-controlling interests	(2)	-

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in the amount of shareholders' equity)

Not applicable.

(Segment information, etc.)

[Segment information]

I. For the three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)

1. Information on net sales and income (loss) by reportable segment and the breakdown of revenue

(Millions of yen)

	Reported segment				(Adjustment) (Note 1)	Amount recorded in quarterly consolidated statement of income (Note 2)
	Industrial Systems Division	Industrial Materials Division	Mechanical Parts Division	Total		
Net sales						
Revenue from sales, etc., of goods	2,333	3,216	4,371	9,921	—	9,921
Revenue from services, etc.						
Commissions on brokerage transactions	137	122	1	261	—	261
Revenue from other services	286	18	—	305	—	305
Revenue from contracts with customers	2,758	3,357	4,372	10,488	—	10,488
Other revenue	—	—	—	—	—	—
Sales to external customers	2,758	3,357	4,372	10,488	—	10,488
Intersegment internal sales or transfers	30	79	177	287	(287)	—
Total	2,788	3,436	4,549	10,775	(287)	10,488
Operating income (loss)	(13)	48	178	213	1	214

(Notes) 1. ¥1 million of the adjustment for operating income (loss) is due to the adjustment in inventories.

2. Operating income (loss) corresponds to the operating profit on the quarterly consolidated statement of income.

2. Information on impairment loss of fixed assets or goodwill, etc. by reportable segment

For the Company's recreational facilities included in companywide assets not allocated to each reportable segment, the decision to sell and a significant decline in market value led to a reduction of the book value to the recoverable amount, and the reduced amount was recorded as an impairment loss under extraordinary losses.

The amount of impairment loss recorded in the three months ended June 30, 2025 was ¥79 million.

II. For the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)

1. Information on net sales and income (loss) by reportable segment and the breakdown of revenue

(Millions of yen)

	Reported segment				(Adjustment) (Note 1)	Amount recorded in quarterly consolidated statement of income (Note 2)
	Industrial Systems Division	Industrial Materials Division	Mechanical Parts Division	Total		
Net sales						
Revenue from sales, etc., of goods	3,853	6,737	4,854	15,445	—	15,445
Revenue from services, etc.						
Commissions on brokerage transactions	147	206	2	356	—	356
Revenue from other services	239	0	—	240	—	240
Revenue from contracts with customers	4,240	6,944	4,856	16,041	—	16,041
Other revenue	—	—	—	—	—	—
Sales to external customers	4,240	6,944	4,856	16,041	—	16,041
Intersegment internal sales or transfers	7	149	174	330	(330)	—
Total	4,248	7,094	5,030	16,372	(330)	16,041
Operating income	288	215	223	727	7	734

(Notes) 1. ¥7 million of the adjustment for operating income (loss) is due to the adjustment in inventories.

2. Operating income corresponds to the operating profit on the quarterly consolidated statement of income.

Main lineup of products or services of each reportable segment is as follows:

Name of segment	Main products and/or contents of services
Industrial Systems Division	Sales of mechanical equipment related to steel, non-ferrous metals, automobiles, chemicals, shipbuilding and plant engineering, etc., electromechanical equipment, inspection equipment, oil drilling-related equipment, and resource development equipment including exploration technology services, etc. for oil and natural gas, electronic devices, electronic components and software, instrumentation control systems, seismometers and vibration meters, image processing equipment, electronic devices installed in aircraft, ground support electronic devices, aircraft equipment, and navigation equipment, etc.
Industrial Materials Division	Sales of composite material manufacturing equipment, textile processing machines, meat processing machines, resin processing machines, painting equipment, measuring/analyzing equipment, food auxiliary materials, engineering plastics, resins, paints, thermal spraying materials, construction materials, synthetic composite materials, and cast and forged products, etc.
Mechanical Parts Division	Sales of precision fasteners (screws) and related machinery, equipment, and tools, vessel repair parts, constant load springs, spiral springs, and various stainless steel springs, etc.

(Notes on consolidated statements of cash flows)

The quarterly consolidated statement of cash flows for the three months ended June 30, 2025 has not been prepared. Depreciation (including amortization of intangible assets excluding goodwill) and amortization of goodwill for the three months ended June 30, 2025 are as follows.

	Three months ended June 30, 2024 (From April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (From April 1, 2025 to June 30, 2025)
Depreciation	87 (Millions of yen)	97 (Millions of yen)
Amortization of goodwill	—	13

(Revenue recognition)

(1) Breakdown of revenue

The Group establishes business divisions classified based on product and service in the headquarters, each of which formulates its own comprehensive strategies for both domestic and overseas markets with respect to its products and services, and operates its business activities.

Accordingly, the Group is organized into segments based on the business divisions by product and service. Revenue recorded by the three business divisions, namely, the Industrial Systems Division, the Industrial Materials Division, and the Mechanical Parts Division, is presented as “Net sales.”

Revenue by business division is as stated in “(Segment information, etc.) 1. Information on net sales and income (loss) by reportable segment and the breakdown of revenue.”

(Significant subsequent events)

Not applicable.