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(Stock Exchange Code: 8084)

June 5, 2019

To Shareholders with Voting Rights:

Nobuo Shogaki President & CEO Ryoden Corporation 3-15-15 Higashi Ikebukuro, Toshima-ku, Tokyo, Japan

NOTICE OF

THE 79TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 79th Ordinary General Meeting of Shareholders of Ryoden Corporation (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet.

Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by the end of the business hours of the Company (5:30 p.m.) on Wednesday, June 26, 2019, Japan time.

1. Date and Time: Thursday, June 27, 2019 at 10:00 a.m. Japan time

2. Place: Banquet Room Concord on the 6th floor at HOTEL BELLCLASSIC Tokyo

located at

3-33-6 Minami Otsuka, Toshima-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

79th Fiscal Year (April 1, 2018 - March 31, 2019) and results of audits by the Accounting Auditor and the Board of Corporate Auditors of the Consolidated

Financial Statements

2. Non-consolidated Financial Statements for the Company's 79th Fiscal Year

(April 1, 2018 - March 31, 2019)

Matters to be resolved:

Proposal 1: Election of Seven (7) Directors of Board **Proposal 2:** Election of Two (2) Corporate Auditors

Proposal 3: Election of One (1) Substitute Corporate Auditor

• When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

Should matters to be described in the Reference Documents for the General Meeting of Shareholders, the Business Report, the Non-consolidated Financial Statements, or the Consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website.

• This Notice of Convocation and the attached documents as well as their English translation are also available on the Company's website.

Company's website: https://www.ryoden.co.jp/

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Election of Seven (7) Directors of Board

The terms of office of all the seven (7) Directors of Board of the Company will expire at the conclusion of this year's Ordinary General Meeting of Shareholders. Accordingly, the Company proposes the election of seven (7) Directors of Board.

The candidates for Directors of Board are as follows:

Candidate No.	1
Nobuo Sho	ogaki Reelection
Date of birth: J	Tune 5, 1955
Number of sha	res of the Company held: 10,700 shares
Career summa	ry, positions and responsibilities
April 1979	Joined Mitsubishi Electric Corporation
October 2002	General Manager, Industrial Automation Marketing Department, Chubu Branch Office,
	Mitsubishi Electric Corporation
October 2005	Deputy Senior General Manager, Industrial Automation Marketing Division concurrently
	General Manager, Industrial Automation Machinery Department, Factory Automation Systems
	Group, Mitsubishi Electric Corporation
April 2007	Senior General Manager, Industrial Automation Marketing Division, Factory Automation
	Systems Group, Mitsubishi Electric Corporation
April 2011	Senior General Manager, Tohoku Branch Office, Mitsubishi Electric Corporation
April 2014	Deputy General Manager, Solution Business Headquarters, the Company
June 2014	Managing Director of Board, Deputy General Manager, Solution Business Headquarters, the
	Company
April 2016	President & CEO, the Company (current position)

Reasons for nomination as a candidate for Director of Board

Mr. Nobuo Shogaki fulfilled various key positions during his career at Mitsubishi Electric Corporation and also served as a responsible person for its branch offices. He has a wealth of experience and wide-ranging knowledge about the Company's business gained as an executive at Business Headquarters of the Company. He has been involved in management of the Company as a Director of Board and has been performing his duties appropriately. Thus, the Company judges that he is a suitable person capable of contributing to the Company's achievement of sustainable growth and enhancement of corporate value and has nominated him as a candidate for reelection as Director of Board.

Candidate No. 2			
Hideharu Yamazaki New candidate			
Date of birth:	Date of birth: August 11, 1956		
Number of sha	res of the Company held: 7,200 shares		
Career summary, positions and responsibilities			
April 1980	Joined the Company		
March 2003	Senior Manager, Factory Automation System Department B, Tokyo Branch Office		
April 2008	General Manager, Kyushu Branch Office, the Company		
June 2012	Director of Board, General Manager, Factory Engineering Division, Industrial & Ecology		
	System Headquarters, the Company		
April 2013	Director of Board, General Manager, Factory Engineering Division, Industrial & Ecology		
	System Headquarters concurrently General Manager, Ecology Solution Division, the		
	Company		
April 2014	Director of Board, Deputy General Manager, Solution Business Headquarters concurrently		
	General Manager, Factory Automation Division, the Company		
April 2016	Director of Board, Deputy General Manager, Tokyo Branch Office, the Company		
June 2016	Managing Director of Board, General Manager, Tokyo Branch Office, the Company		
June 2018	Senior Executive Officer, General Manager, Tokyo Branch Office, the Company		
April 2019	Senior Executive Officer, the Company (current position)		

Reasons for nomination as a candidate for Director of Board

Mr. Hideharu Yamazaki has experience of serving as a responsible person for Business Headquarters and branch offices of the Company in a position of Director of Board and Senior Corporate Managing Director. He has a wealth of experience and wide-ranging knowledge about the Company's business. Thus, the Company judges that he is a suitable person capable of contributing to the Company's achievement of sustainable growth and enhancement of corporate value and has nominated him as a candidate for election as Director of Board.

Candidate No.	3
Shoji Kita	i Reelection
Date of birth:	October 3, 1958
Number of sha	ares of the Company held: 7,500 shares
Career summa	ry, positions and responsibilities
April 1982	Joined the Company
June 2008	General Manager, Accounting & Finance Department, the Company
October 2010	Deputy General Manager, Kansai Branch Office concurrently Senior Manager, General Affairs
	Department, the Company
June 2013	General Manager, Corporate Strategic Planning, the Company
June 2014	Director of Board, General Manager, Corporate Strategic Planning, the Company
June 2017	Managing Director of the Board, General Manager, Accounting & Finance Department, the
	Company
June 2018	Director of Board, Senior Executive Officer, General Manager, Accounting & Finance
	Department, the Company (current position)

Reasons for nomination as a candidate for Director of Board

Mr. Shoji Kitai's career has been spent primarily in corporate planning and accounting & finance. He also served as a responsible person for a branch office of the Company. He has insight about finance and accounting and a wealth of experience and wide-ranging knowledge about the Company's business. He has been involved in management of the Company as a Director of Board and has been performing his duties appropriately. Thus, the Company judges that he is a suitable person capable of contributing to the Company's achievement of sustainable growth and enhancement of corporate value and has nominated him as a candidate for reelection as Director of Board.

Candidate No. 4	
Osamu Tan	aka Reelection
Date of birth: Ja	anuary 17, 1959
Number of shar	es of the Company held: 3,100 shares
Career summar	y, positions and responsibilities
April 1981	Joined Mitsubishi Electric Corporation
December 2007	General Manager, Purchasing Department, Communication Networks Center, Mitsubishi
	Electric Corporation
April 2011	General Manager, Purchasing Department, Nagoya Works, Mitsubishi Electric Corporation
April 2014	Deputy General Manager, Business Partners Strategic Administration Division, Solution
	Business Headquarters, the Company
June 2014	General Manager, Business Partners Strategic Administration Division, Solution Business
	Headquarters, the Company
April 2016	General Manager, Overseas Business Promotion Headquarters, the Company
June 2016	Director of Board, General Manager, Overseas Business Promotion Headquarters, the
	Company
April 2017	Director of Board, Deputy General Manager, Corporate Strategic Planning, the Company
June 2017	Managing Director of the Board, General Manager, Corporate Strategic Planning, the
	Company
June 2018	Director of Board, Senior Executive Officer, General Manager, Corporate Strategic Planning,
	the Company (current position)

Reasons for nomination as a candidate for Director of Board

Mr. Osamu Tanaka fulfilled key positions during his career at Mitsubishi Electric Corporation. He has a wealth of experience and wide-ranging knowledge about the Company's business gained as a responsible person for Business Headquarters and Overseas Business Promotion Headquarters. He has been involved in management of the Company as a Director of Board and has been performing his duties appropriately. Thus, the Company judges that he is a suitable person capable of contributing to the Company's achievement of sustainable growth and enhancement of corporate value and has nominated him as a candidate for reelection as Director of Board.

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Candidate No				
Masamitsu Miyagishi		Reelection		
		Outside Director		
Date of birth:	: November 19, 1964			
Number of sh	Number of shares of the Company held: - shares			
Career summary, positions and responsibilities				
April 1987	Joined Mitsubishi Electric Corporation			
April 2014	General Manager, General Affairs Department, Kanagawa Bra	anch Office, Mitsubishi Electric		
	Corporation			
April 2017	General Manager, Accounting & Finance Department, Kansai	Branch Office, Mitsubishi		
	Electric Corporation			
June 2017	Outside Auditor, MANSEI CORPORATION			
April 2018	General Manager, Market Planning & Administration Departr	nent, Corporate Marketing		
	Group, Mitsubishi Electric Corporation (current position)	_		

Significant concurrent positions

General Manager, Market Planning & Administration Department, Corporate Marketing Group, Mitsubishi Electric Corporation

Reasons for nomination as a candidate for Outside Director of Board

Outside Director, the Company (current position)

Mr. Masamitsu Miyagishi serves as the General Manager of Market Planning & Administration Department, Corporate Marketing Group, Mitsubishi Electric Corporation, and is well versed in the industry related to the Company. Based on his wealth of experience and wide-ranging knowledge, the Company expects him to oversee the Company's management and provide effective advice on the Company's overall management, and thus has nominated him as a candidate for reelection as Outside Director. Mr. Miyagishi will have served as Outside Director for one year at the conclusion of this year's Ordinary General Meeting of Shareholders.

Candidate No. 6

Cindy Yoshiko Shirata

Reelection Outside Director Independent Director

Date of birth: December 2, 1952

Number o	f shares	of the	Company	held: - s	hares
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Career summary, positions and responsibilities		
April 1996	Associate Professor, Tsukuba College of Technology	
April 2001	Associate Professor, Nihon University College of Economics	
April 2002	Professor, Nihon University College of Economics	
April 2005	Professor, Graduate School of Engineering Management, Shibaura Institute of Technology	
April 2007	Professor, Graduate School of Business Sciences, University of Tsukuba	
October 2008	Member, Science Council of Japan	
	Chairman, Management Committee, Section I	
February 2010	Visiting Professor, University of Munich, Germany	
June 2011	Secretary General, Science Council of Asia	
June 2011	Outside Director, PCA CORPORATION	
January 2012	Visiting Professor, University of Sheffield Management School, UK	
June 2012	Member of the Legislative Council of the Ministry of Justice (current position)	
March 2015	Outside Auditor, DIC Corporation	
April 2015	Visiting Scholar, The Research Institute for Innovation Management, University of Hosei	
May 2016	Chairperson, Land Valuation Council, Tokyo Regional Taxation Bureau (current position)	
June 2016	Outside Director, the Company (current position)	
April 2017	Visiting Professor, Tsukuba gakuin University (current position)	
June 2017	Auditor, Building Research Institute	
June 2018	Outside Director, Japan Overseas Infrastructure Investment Corporation (current position)	

Significant concurrent positions

Outside Director, WIN-Partners Co., Ltd.

Outside Director, TAKARA PRINTING CO., LTD. Outside Auditor, FamilyMart UNY Holdings Co., Ltd.

Reasons for nomination as a candidate for Outside Director

Ms. Cindy Yoshiko Shirata has specialized knowledge about financial accounting and management gained through her research at universities. Based on her wealth of experience and wide-ranging knowledge as an accounting specialist, the Company expects her to oversee the Company's management and provide effective advice on the Company's overall management, and thus has nominated her as a candidate for reelection as Outside Director. Ms. Shirata will have served as Outside Director for three years at the conclusion of this year's Ordinary General Meeting of Shareholders.

Candidate No	2.7	
Masahiro Muroi Reelection		
	Outside Director	
	Independent Director	
Date of birth	: July 13, 1955	
Number of sh	hares of the Company held: - shares	
Career summ	nary, positions and responsibilities	
April 1978	Joined Formerly Nomura Computer Center (Nomura Research Institute, Ltd.)	
June 2000	Member of the Board, Division Manager of Business Administration Division of Knowledge	
	Solution Sector, Division Manager of EC Knowledge Solution Business Division, Nomura	
	Research Institute, Ltd.	
April 2002	Member of the Board, Senior Corporate Managing Director, Sector COO of e-Solution Sector	
	Nomura Research Institute, Ltd.	
April 2007	Member of the Board, Senior Executive Managing Director in charge of Corporate Planning,	
	Corporate Communications and Information System Planning & Control, Division Manager of	
	Center for Knowledge Exchange & Creation, Nomura Research Institute, Ltd.	

of Supervising of Corporate Administration, Internal Control, Corporate Planning, Corporate Communications and Information System Planning & Control, Nomura Research Institute,

Representative Director, Member of the Board, Senior Executive Managing Director in charge

April 2013

April 2009

April 2015

Senior Executive Vice President, Representative Director, Member of the Board in charge of Supervising of Corporate Administration, Quality Management & Systems Development

Innovation and Risk Management, Nomura Research Institute, Ltd. Vice Chairman, Member of the Board, Nomura Research Institute, Ltd.

June 2016 Outside Director, the Company (current position) April 2017 Member of the Board, Nomura Research Institute, Ltd.

Significant concurrent positions

Outside Director, MARUI GROUP CO., LTD.

Auditor, The Norinchukin Bank

Reasons for nomination as a candidate for Outside Director

Mr. Masahiro Muroi has been serving as a Member of the Board of Nomura Research Institute, Ltd. Based on his wealth of experience and wide-ranging knowledge as a corporate manager, the Company expects him to oversee the Company's management and provide effective advice on the Company's overall management, and thus has nominated him as a candidate for reelection as Outside Director. Mr. Muroi will have served as Outside Director for three years at the conclusion of this year's Ordinary General Meeting of Shareholders.

Notes:

- There are no special interests between each candidate for Director of Board and the Company. 1.
- 2. Mr. Masamitsu Miyagishi, a candidate for Outside Director, is currently an employee of Mitsubishi Electric Corporation, which is a special related party.
- Mr. Masamitsu Miyagishi, a candidate for Outside Director, received remuneration from Mitsubishi Electric Corporation, which is a special related party, in the past two years and will continue to do so.
- The Company has appointed Ms. Cindy Yoshiko Shirata and Mr. Masahiro Muroi Independent Directors stipulated by Tokyo Stock Exchange, Inc. and notified the appointment to the said Exchange. If their reelection is approved, the Company intends to continue their appointment as Independent Directors.
- The Company has entered into agreements with Ms. Cindy Yoshiko Shirata and Mr. Masahiro Muroi that limit their liability for damages as set forth in Article 423, Paragraph 1 of the Companies Act. The limit of the liability for damages under such agreement is the minimum amount of liability stipulated in Article 425, Paragraph 1 of the Companies Act.

Proposal 2: Election of Two (2) Corporate Auditors

The terms of office of Corporate Auditors Mr. Toshiharu Oya and Mr. Kenji Nagae will expire at the conclusion of this year's Ordinary General Meeting of Shareholders. Accordingly, the Company proposes the election of two (2) Corporate Auditors.

The Board of Corporate Auditors has previously given its approval to this proposal.

The candidates for Corporate Auditors are as follows:

Candidate No.	.1		
Akira San	New appointment		
Date of birth:	January 30, 1958		
Number of shares of the Company held: 7,400 shares			
Career summary and positions			
April 1981	Joined the Company		
April 2004	Senior Manager, Industrial Devices Department, Nagoya Branch Office		
April 2005	Senior Manager, Computer & Communication and Industrial Devices Department, Nagoya		
	Branch Office		
June 2010	General Manager, Hiroshima Branch Office		
June 2014	Director of Board, General Manager, Shizuoka Branch Office		
June 2018	Executive Officer, General Manager, Shizuoka Branch Office		
April 2019	Executive Officer (current position)		

Reasons for nomination as a candidate for Corporate Auditor

Mr. Akira Sano fulfilled various key positions in marketing and has experience of serving as a responsible person for branch offices of the Company in a position of Director of Board and Executive Officer. He has a wealth of experience and wide-ranging knowledge about the Company's business. Thus, the Company judges that he is capable of performing the duties of a Corporate Auditor appropriately and has nominated him as a candidate for Corporate Auditor.

Candidate No.	2	
Reiichiro l	Kito	New appointment
Date of birth:	April 4, 1958	
Number of sha	res of the Company held: 3,400 shares	
Career summa	ry and positions	
April 1981	Joined the Company	
June 2007	Senior Manager, General Affairs Department, Nagoya Branch Office	
June 2012	Senior Manager, General Affairs Department, Tokyo Branch Office	
June 2015	General Manager, Internal Audit Department (current position)	
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Reasons for nomination as a candidate for Corporate Auditor

Mr. Reiichiro Kito fulfilled various key positions in administration and has experience of serving as a responsible person for internal audit division of the Company. He has considerable insight about finance and accounting. He has a wealth of experience and wide-ranging knowledge about the Company's business. Thus, the Company judges that he is capable of performing the duties of a Corporate Auditor appropriately and has nominated him as a candidate for Corporate Auditor.

Note: There are no special interests between the candidates for Corporate Auditor and the Company.

Proposal 3: Election of One (1) Substitute Corporate Auditors

Mr. Kei Doi, who was elected as Substitute Corporate Auditor at the 76th Ordinary General Meeting of Shareholders, is hoping to resign from the position of Substitute Corporate Auditor at the conclusion of this year's Ordinary General Meeting of Shareholders. In order to ensure that the number of incumbent Corporate Auditors does not fall short of that required by laws and regulations, the Company proposes the election of Mr. Kozo Yamamura as a Substitute Outside Corporate Auditor.

The effect of the election of Mr. Kozo Yamamura may be cancelled by the resolution of the Board of Directors, provided that such cancellation is done prior to his assumption of office and with the consent of the Board of Corporate Auditors.

The Board of Corporate Auditors has previously given its approval to this proposal.

The candidates for Substitute Corporate Auditor is as follows:

Kozo Yamamura New appointment Outside

Date of birth: June 1, 1967

Number of shares of the Company held: - shares

Career summary and positions

April 1992 Joined Mitsubishi Electric Corporation

April 2019 Senior Manager, Distribution Administration Section, Market Planning & Administration

Department, Corporate Marketing Group (current position)

Significant concurrent positions

Senior Manager, Distribution Administration Section, Market Planning & Administration Department, Corporate Marketing Group, Mitsubishi Electric Corporation

Reasons for nomination as a candidate for Outside Corporate Auditor

Serving as Senior Manager, Distribution Administration Section, Market Planning & Administration Department, Corporate Marketing Group, Mitsubishi Electric Corporation, Mr. Kozo Yamamura is well versed in the industry related to the Company and has a wealth of business experience. The Company would like him to utilize his experience and wide-ranging knowledge for the audit system of the Company and judges that he is capable of performing the duties of an Outside Corporate Auditor, and thus has nominated him as a candidate for Outside Corporate Auditor.

Notes:

- 1. There are no special interests between the candidate and the Company.
- 2. Mr. Kozo Yamamura is an employee of Mitsubishi Electric Corporation, which is a specified associated company.
- 3. Mr. Kozo Yamamura received remuneration from Mitsubishi Electric Corporation, which is a specified associated company, in the past two years and will continue to do so.
- 4. Mr. Kozo Yamamura is scheduled to assume office of Outside Audit & Supervisory Board Member of KANADEN CORPORATION at the conclusion of the ordinary general meeting of shareholders of the said company on June 2019.

(Reference)

The Company nominates Independent Outside Directors/Outside Corporate Auditors in accordance with the "Independence Standards for Outside Directors/Outside Corporate Auditors," which reflect the independence standards stipulated by Tokyo Stock Exchange, Inc.

[Independence Standards for Outside Directors/Outside Corporate Auditors of the Company]

An Outside Director or an Outside Corporate Auditor (hereinafter collectively referred to as "Outside Officer") is considered independent if none of the following applies.

- (1) A person who executes business (hereinafter "business executer") of the Company or subsidiaries of the Company (hereinafter referred to as the "Group") or a person who was a business executor of the Group in the past 10 years
- (2) A person for whom the Group is a major business partner or a business executer thereof
- (3) A major business partner of the Group or a business executer thereof
- (4) The Accounting Auditor of the Group or a person affiliated therewith
- (5) A consultant, accounting professional, or legal professional who has received a large amount of monetary consideration or other property from the Group besides compensation as a Director of Board or a Corporate Auditor (If the person who has received such is an organization, such as a corporation or an association, a person who is affiliated with such organization)
- (6) A person who has received a large amount of monetary consideration or other property from the Group as donations (or if the person receiving such donations is an organization, such as a corporation or an association, a person who is affiliated with such organization)
- (7) A major lender to the Group or a business executer thereof
- (8) A major shareholder of the Company or a business executer thereof
- (9) A business executer of a company of which the Group is a major shareholder
- (10) A person to whom any of the items (2) through (9) above applied during the past three years
- (11) The spouse or a second-degree or closer relative of a person to whom any of the items (1) through (9) above applies (important business executer only)
- (12) A business executer of an entity with which the Company has a relationship of interlocking Outside Officers
- *1 "Business executer" means a business executer stipulated in Article 2, Paragraph 3, Item 6 of the Ordinance for Enforcement of the Companies Act.
- *2 "Person for whom the Group is a major business partner" means a group (group consisting of a direct business partner, its parent, its subsidiaries, and subsidiaries of the parent; the same applies hereinafter) that provides products and services to the Group and whose amount of transactions with the Ryoden Group exceeded 2% of that group's consolidated annual net sales in the most recent fiscal year.
- *3 "Major business partner of the Group" means a group to whom the Group provides products and services and the amount of transactions with whom exceeded 2% of the Group's consolidated annual net sales in the most recent fiscal year.
- *4 "A large amount of monetary consideration or other property" means monetary consideration or other property whose total amount exceeded 10 million yen in the most recent fiscal year and that exceeded 2% of the total revenue of the recipient in the most recent fiscal year.
- *5 "Major lender" means a lender whose name is listed under major lenders in the business report related to the most recent fiscal year.
- *6 "Major shareholder" means a shareholder that holds 10% or more of the voting rights (including indirect holding) at the end of the most recent fiscal year.
- *7 "Important business executer" means a Director of Board or an employee whose position is a general manager or higher.
- *8 "Relationship of interlocking Outside Officers" means a relationship where the Group's business executer serves as an Outside Officer of another company and that company's business executer serves as an Outside Officer of the Company.