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December 12, 2025

Consolidated Financial Results for the Fiscal Year Ended October 31, 2025 (Under Japanese GAAP)



Company name: TORQ Inc.
Listing: Tokyo Stock Exchange
Securities code: 8077
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Scheduled date of annual general meeting of shareholders: January 29, 2026
Scheduled date to commence dividend payments: January 30, 2026
Scheduled date to file annual securities report: January 27, 2026
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended October 31, 2025 (from November 1, 2024 to October 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended October 31, 2025	22,538	0.6	1,009	11.5	1,279	3.1	904	1.0
October 31, 2024	22,409	3.0	905	17.2	1,240	0.1	895	5.9

Note: Comprehensive income For the fiscal year ended October 31, 2025: ¥ 1,320 million [(7.5) %]
For the fiscal year ended October 31, 2024: ¥ 1,427 million [- %]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended October 31, 2025	39.90	39.86	6.6	3.8	4.5
October 31, 2024	36.48	36.40	7.0	3.7	4.0

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of October 31, 2025	34,042	14,290	42.0	632.81
October 31, 2024	33,680	13,266	39.3	571.04

Reference: Equity

As of October 31, 2025: ¥ 14,282 million
As of October 31, 2024: ¥ 13,247 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended October 31, 2025	2,061	(191)	(781)	3,257
October 31, 2024	(20)	78	(508)	2,181

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended October 31, 2024	-	3.00	-	3.00	6.00	144	16.4	1.1
Fiscal year ended October 31, 2025	-	3.00	-	3.00	6.00	135	15.0	1.0
Fiscal year ending October 31, 2026 (Forecast)	-	3.00	-	3.00	6.00		24.7	

3. Consolidated financial result forecasts for the fiscal year ending October 31, 2026 (from November 1, 2025 to October 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending April 30, 2026	10,400	(8.4)	360	(37.4)	485	(19.3)	270	(31.6)	11.90
Full year	21,000	(6.8)	650	(35.6)	950	(25.7)	550	(39.2)	24.25

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of October 31, 2025	28,007,448 shares
As of October 31, 2024	28,007,448 shares

(ii) Number of treasury shares at the end of the period

As of October 31, 2025	5,437,123 shares
As of October 31, 2024	4,807,823 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended October 31, 2025	22,680,838 shares
Fiscal Year ended October 31, 2024	24,549,257 shares

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Consolidated Financial Statements and Primary Notes

Consolidated Balance Sheet

(Thousands of yen)

	As of October 31, 2024	As of October 31, 2025
Assets		
Current assets		
Cash and deposits	2,181,688	3,257,913
Notes and accounts receivable - trade	5,071,611	3,925,293
Electronically recorded monetary claims - operating	2,927,040	2,689,136
Securities	583,519	373,200
Merchandise	5,791,905	6,221,355
Other	104,340	67,414
Allowance for doubtful accounts	(5,150)	(5,150)
Total current assets	16,654,955	16,529,164
Non-current assets		
Property, plant and equipment		
Buildings and structures	4,503,598	4,503,598
Accumulated depreciation	(2,106,469)	(2,222,406)
Buildings and structures, net	2,397,128	2,281,191
Machinery, equipment and vehicles	2,598,441	2,596,842
Accumulated depreciation	(1,141,264)	(1,385,771)
Machinery, equipment and vehicles, net	1,457,177	1,211,070
Land	4,333,942	4,333,942
Other	383,180	382,898
Accumulated depreciation	(289,979)	(306,955)
Other, net	93,200	75,942
Total property, plant and equipment	8,281,448	7,902,146
Intangible assets		
Software	115,166	97,886
Telephone subscription right	14,485	14,485
Other	825	675
Total intangible assets	130,477	113,047
Investments and other assets		
Investment securities	8,225,069	9,079,518
Distressed receivables	206	3,036
Deferred tax assets	41,904	26,675
Retirement benefit asset	196,136	235,023
Other	150,549	156,858
Allowance for doubtful accounts	(206)	(3,036)
Total investments and other assets	8,613,661	9,498,076
Total non-current assets	17,025,587	17,513,270
Total assets	33,680,542	34,042,434

(Thousands of yen)

	As of October 31, 2024	As of October 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,522,307	2,393,020
Electronically recorded obligations - operating	1,820,430	1,669,875
Short-term borrowings	5,950,000	6,100,000
Current portion of long-term borrowings	636,764	986,764
Accounts payable - other	511,734	378,838
Accrued expenses	61,389	54,215
Income taxes payable	263,969	197,206
Provision for bonuses	131,858	132,998
Other	66,459	121,110
Total current liabilities	11,964,913	12,034,028
Non-current liabilities		
Long-term borrowings	6,696,326	5,709,562
Deferred tax liabilities	1,556,896	1,839,419
Retirement benefit liability	191,268	161,266
Long-term guarantee deposits	4,500	7,500
Total non-current liabilities	8,448,990	7,717,748
Total liabilities	20,413,904	19,751,776
Net assets		
Shareholders' equity		
Share capital	2,712,335	2,712,335
Capital surplus	1,720,898	1,718,964
Retained earnings	6,438,957	7,206,522
Treasury shares	(1,296,119)	(1,442,270)
Total shareholders' equity	9,576,071	10,195,552
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,646,362	4,036,302
Deferred gains or losses on hedges	(3,671)	1
Remeasurements of defined benefit plans	29,080	50,801
Total accumulated other comprehensive income	3,671,771	4,087,105
Share acquisition rights	18,795	8,000
Total net assets	13,266,638	14,290,657
Total liabilities and net assets	33,680,542	34,042,434

Consolidated Statements of Income and Comprehensive Income
Consolidated Statement of Income

(Thousands of yen)

	For the fiscal year ended October 31, 2024	For the fiscal year ended October 31, 2025
Net sales	22,409,823	22,538,290
Cost of sales	17,341,859	17,384,391
Gross profit	5,067,963	5,153,899
Selling, general and administrative expenses	4,162,792	4,143,987
Operating profit	905,171	1,009,912
Non-operating income		
Interest income	192	2,006
Dividend income	239,918	319,811
Rental income	10,611	9,711
Purchase discounts	92,040	92,533
Gain on investments in securities	58,518	-
Other	13,271	19,362
Total non-operating income	414,552	443,425
Non-operating expenses		
Interest expenses	71,573	125,504
Loss on investments in securities	-	44,763
Other	7,287	3,423
Total non-operating expenses	78,860	173,690
Ordinary profit	1,240,863	1,279,646
Extraordinary income		
Gain on sale of non-current assets	74,613	-
Gain on sale of investment securities	-	25,003
Gain on reversal of share acquisition rights	-	10,795
Total extraordinary income	74,613	35,799
Extraordinary losses		
Loss on valuation of investment securities	-	1,916
Total extraordinary losses	-	1,916
Profit before income taxes	1,315,476	1,313,529
Income taxes - current	409,906	397,367
Income taxes - deferred	10,091	11,286
Total income taxes	419,998	408,654
Profit	895,478	904,875
Profit attributable to owners of parent	895,478	904,875

Consolidated Statement of Comprehensive Income

(Thousands of yen)

	For the fiscal year ended October 31, 2024	For the fiscal year ended October 31, 2025
Profit	895,478	904,875
Other comprehensive income		
Valuation difference on available-for-sale securities	521,498	389,939
Deferred gains or losses on hedges	(3,775)	3,672
Remeasurements of defined benefit plans, net of tax	14,249	21,721
Total other comprehensive income	531,971	415,333
Comprehensive income	1,427,450	1,320,208
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,427,450	1,320,208

Consolidated Statement of Changes in Equity

For the fiscal year ended October 31, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,712,335	1,720,737	5,692,597	(931,652)	9,194,018
Changes during period					
Dividends of surplus			(149,118)		(149,118)
Profit attributable to owners of parent			895,478		895,478
Purchase of treasury shares				(373,695)	(373,695)
Disposal of treasury shares		160		9,228	9,388
Net changes in items other than shareholders' equity					
Total changes during period	-	160	746,360	(364,467)	382,052
Balance at end of period	2,712,335	1,720,898	6,438,957	(1,296,119)	9,576,071

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	3,124,864	104	14,831	3,139,800	10,984	12,344,803
Changes during period						
Dividends of surplus						(149,118)
Profit attributable to owners of parent						895,478
Purchase of treasury shares						(373,695)
Disposal of treasury shares						9,388
Net changes in items other than shareholders' equity	521,498	(3,775)	14,249	531,971	7,811	539,782
Total changes during period	521,498	(3,775)	14,249	531,971	7,811	921,835
Balance at end of period	3,646,362	(3,671)	29,080	3,671,771	18,795	13,266,638

For the fiscal year ended October 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,712,335	1,720,898	6,438,957	(1,296,119)	9,576,071
Changes during period					
Dividends of surplus			(137,309)		(137,309)
Profit attributable to owners of parent			904,875		904,875
Purchase of treasury shares				(157,896)	(157,896)
Disposal of treasury shares		(1,933)		11,745	9,812
Net changes in items other than shareholders' equity					
Total changes during period	-	(1,933)	767,565	(146,150)	619,481
Balance at end of period	2,712,335	1,718,964	7,206,522	(1,442,270)	10,195,552

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	3,646,362	(3,671)	29,080	3,671,771	18,795	13,266,638
Changes during period						
Dividends of surplus						(137,309)
Profit attributable to owners of parent						904,875
Purchase of treasury shares						(157,896)
Disposal of treasury shares						9,812
Net changes in items other than shareholders' equity	389,939	3,672	21,721	415,333	(10,795)	404,538
Total changes during period	389,939	3,672	21,721	415,333	(10,795)	1,024,019
Balance at end of period	4,036,302	1	50,801	4,087,105	8,000	14,290,657

Consolidated Statement of Cash Flows

(Thousands of yen)

	For the fiscal year ended October 31, 2024	For the fiscal year ended October 31, 2025
Cash flows from operating activities		
Profit before income taxes	1,315,476	1,313,529
Depreciation	479,532	424,897
Increase (decrease) in retirement benefit liability	(5,180)	(18,141)
Increase (decrease) in allowance for doubtful accounts	(16)	2,829
Increase (decrease) in provision for bonuses	(5,208)	1,140
Interest and dividend income	(240,111)	(321,818)
Interest expenses	71,573	125,504
Loss (gain) on sale of non-current assets	(74,613)	-
Loss (gain) on valuation of investment securities	-	1,916
Loss (gain) on sale of investment securities	0	(25,003)
Loss (gain) on investments in securities	(58,518)	44,763
Gain on reversal of share acquisition rights	-	(10,795)
Decrease (increase) in trade receivables	(306,598)	1,381,392
Decrease (increase) in inventories	(751,915)	(429,450)
Decrease (increase) in other current assets	(40,016)	19,290
Increase (decrease) in trade payables	122,834	(279,841)
Increase (decrease) in other current liabilities	(238,220)	75,725
Other, net	8,940	7,208
Subtotal	277,960	2,313,147
Interest and dividends received	240,120	321,799
Interest paid	(72,021)	(125,986)
Income taxes refund (paid)	(466,092)	(447,537)
Net cash provided by (used in) operating activities	(20,033)	2,061,422
Cash flows from investing activities		
Proceeds from sale of property, plant and equipment	227,759	-
Purchase of property, plant and equipment	(13,565)	(2,006)
Purchase of intangible assets	(34,185)	(26,060)
Proceeds from sale of investment securities	288	29,939
Purchase of investment securities	(213,530)	(197,054)
Other, net	111,286	4,150
Net cash provided by (used in) investing activities	78,053	(191,029)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	500,000	150,000
Repayments of long-term borrowings	(486,764)	(636,764)
Purchase of treasury shares	(373,695)	(157,896)
Dividends paid	(148,520)	(137,059)
Net cash provided by (used in) financing activities	(508,980)	(781,719)
Effect of exchange rate change on cash and cash equivalents	365	(12,448)
Net increase (decrease) in cash and cash equivalents	(450,595)	1,076,225
Cash and cash equivalents at beginning of period	2,632,284	2,181,688
Cash and cash equivalents at end of period	2,181,688	3,257,913