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March 31, 2026

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### Matters Concerning Controlling Shareholder, Etc.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company), other affiliated company or parent company of other affiliated company.

(As of December 31, 2025)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
Canon Inc.	Parent company	52.1	0.0	52.1	Tokyo, Nagoya, Fukuoka, Sapporo

2. Name of the company within the category of parent company, etc. that is recognized as having the greatest influence on the Company and reason for having such recognition

(1) The parent company's policy on Group management

Canon Inc., the parent company of the Company, believes that the Canon Group can achieve sustainable growth and increase its corporate value in the medium to long term if the Canon Group's companies, including the Company, fulfill their social responsibilities through their corporate activities based on Canon's corporate philosophy, Kyosei, and continue to strive to realize Kyosei.

Canon Inc. shares its management strategies with the Company, which is a listed subsidiary, to ensure that the Canon Group will efficiently achieve the targets of its medium- to long-term management plan, Excellent Global

Corporation Plan Phase VII (2026-2030), through comprehensive optimization. The policy of Canon Inc. states that the Company, which is a listed subsidiary, will seek to post consistent earnings and maximize consolidated earnings to increase the corporate value of the entire Canon Group.

On the risk management front, all of the Canon Group companies, including the Company, are working to share policies and information and develop systems to work as one team on sustainability matters, such as compliance, internal control, risk management, economic security, decarbonization, global warming mitigation and respect for human rights.

One of the Canon Group's important management policies is to protect the interests of the minority shareholders of Canon Inc. and its listed subsidiaries. This policy involves allowing the listed subsidiaries to maintain a high degree of independence and flexible management systems. Due to this policy, Canon Inc. does not participate in the Company's decision-making process regarding individual issues.

## (2) Reasons why it is significant for the parent company to have a listed subsidiary

In addition to the sale of Canon's products and services, the Company sells other companies' products and provides services and IT solutions in response to the needs of customers and its own businesses. As described above, the Company operates independently. As a listed company that is independent of the parent company, the Company has a process that enables it to make decisions promptly and flexible financing methods. This allows the Company to broaden its non-Canon businesses. In addition, the Company can leverage its creditworthiness as a listed company to increase the number of customers and business partners, hire excellent human resources and keep its employees highly motivated. For these reasons, Canon Inc. has decided that the Company as a listed company will contribute to maximizing the value of the Canon Group.

## (3) The parent company's involvement in the Company's management

The management of the Company is independent of the parent company. No officers of the parent company concurrently serve as officers of the Company, nor are any of our directors from the parent company. To enhance its governance, the Company has established a Nomination and Remuneration Committee, and a majority of the committee's members are Independent Outside Directors. The committee's decisions are duly considered in the Company's appointment and dismissal of Directors, etc. and in determining their remuneration.

The Company applies the arm's length rule to the transactions between the Company and the parent company to ensure that the transactions are proper. We are committed to avoiding unduly harming the interests of the minority shareholders of both the Company and the parent company.

The Company has established a Special Committee which deliberates and considers the risk of a conflict of interest occurring between the controlling shareholder and minority shareholders to mitigate these risks. The Special Committee is explained in 4. Policy on Measures to Protect Minority Shareholders in Conducting Transactions with Controlling Shareholder.

### 3. Matters concerning transactions with controlling shareholder, etc.

(As of December 31,2025)

Category	Name of company	Address	Investments in capital (Millions of yen)	Business contents or occupation	Percentage possession of voting rights (Ownership) (%)	Relationship with related party	Contents of transactions	Transaction amount (Millions of yen)	Accounts	Balance as of end of year (Millions of yen)	
Parent company	Canon Inc.	Ohta-ku, Tokyo	¥ 174,762	Development, manufacturing, sales and services in printing, medical, imaging, industrial and other fields	(Ownership) Direct 52.1% Indirect 0.0%	Manufacturing of products sold by Canon MJ	Operating transactions	Purchases of products	¥ 155,426	Accounts payable-trade	¥ 15,490
							Operating transactions	Sales of office equipment and consumables, and other inventories	¥ 5,316	Accounts receivable-trade and others	¥ 2,943
							Non-operating transactions	Collection of loans	¥ 50,000	—	—

Note: Transaction amounts do not include consumption tax or other taxes, however, the account balances include consumption tax.

Transaction conditions and policies for determining transaction conditions, etc.

(a) Purchases of products are decided based on price negotiations each year, after considering market prices and the Company's proposals regarding desired prices.

(b) Sales of office equipment, consumables, and other inventories are subject to similar conditions as general transactions.

(c) Loans of capital and interest rates on loans are decided rationally after considering market interest rates. Furthermore, collateral is not accepted.

### 4. Status of implementation of measures to protect minority shareholders in transactions, etc. with controlling shareholders

We recognize that a certain level of independence from the controlling shareholder of the Company is ensured. Important master agreements with the controlling shareholder are concluded following a resolution by the Board of Directors. In addition, for a risk of conflicts of interests occurring between controlling shareholder and minority shareholders regarding which deliberations and considerations are deemed necessary from the perspective of protecting the interests of minority shareholders, the Special Committee consisting of Independent Outside Directors deliberates on the matter and delivers a report to the Board of Directors. No arbitrary decisions are made on terms, etc., of transactions with the controlling shareholder. We protect the interests of all shareholders by ensuring that all transactions, not just those with the controlling shareholder, are conducted in a fair and appropriate manner that does not compromise the interests of the Company.