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Supplementary Materials for the Nine Months Ended December 31, 2025

TSUBAKIMOTO KOGYO CO., LTD.

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Summary Quarterly Consolidated Balance Sheet

As of Dec. 31, 2025 (Millions of Yen)		Change from Mar. 31, 2025			Change from Mar. 31, 2025	
Current assets		91,824	+10,742	Current liabilities	60,727	+8,711
Cash and deposits	40,894	+11,941	Trade payables	52,163	+10,355	
Trade receivables	42,829	-2,334	Advances received	6,896	-503	
Inventories	3,557	+68				
Other	4,542	+1,066	Other	1,668	-1,140	
Non-current assets		22,922	+3,332	Non-current liabilities	5,806	+1,167
Property, plant and equipment	2,195	-259	Long-term borrowings	0	0	
Intangible assets	430	+1	Retirement benefit liability	1,803	-39	
Investments and other assets	20,296	+3,589	Deferred tax liabilities	3,338	+1,199	
(Investment securities)	19,018	+3,559	Other	664	+7	
			Net assets	48,212	+4,195	
			Shareholders' equity	37,857	+1,723	
			Accumulated other comprehensive income	10,100	+2,497	
			Non-controlling interests	254	-25	
Total assets	114,747	+14,074	Total liabilities and net assets	114,747	+14,074	

**Summary Quarterly Consolidated Statement of Income
(Three-month comparison)**

FY2026

	1 Q		2 Q		3 Q	
Net sales	30,502		34,324		30,123	
Cost of sales	25,853		29,062		25,645	
Gross profit	4,648	15.2%	5,261	15.3%	4,477	14.9%
Selling, general and administrative expenses	3,127		3,605		3,246	
Operating profit	1,520	5.0%	1,655	4.8%	1,231	4.1%
Non-operating income	267		79		278	
Non-operating expenses	33		50		22	
Ordinary profit	1,753	5.7%	1,684	4.9%	1,486	4.9%
Extraordinary income	0		244		0	
Extraordinary losses	0		228		7	
Profit before income taxes	1,753	5.7%	1,700	5.0%	1,479	4.9%
Total income taxes	558		605		491	
Profit (loss) attributable to non-controlling interests	(10)		(11)		5	
Profit attributable to owners of parent	1,205	4.0%	1,106	3.2%	982	3.3%

(Millions of Yen)

Total	
94,949	
80,561	
14,387	15.2%
9,980	
4,407	4.6%
625	
106	
4,925	5.2%
244	
235	
4,934	5.2%
1,655	
(16)	
3,295	3.5%

FY2025

	1 Q		2 Q		3 Q	
Net sales	24,519		32,080		31,912	
Cost of sales	20,747		27,009		27,140	
Gross profit	3,772	15.4%	5,071	15.8%	4,771	15.0%
Selling, general and administrative expenses	3,046		3,230		3,170	
Operating profit	725	3.0%	1,840	5.7%	1,601	5.0%
Non-operating income	227		50		251	
Non-operating expenses	19		28		5	
Ordinary profit	932	3.8%	1,862	5.8%	1,847	5.8%
Extraordinary income	0		108		108	
Extraordinary losses	104		5		8	
Profit before income taxes	828	3.4%	1,966	6.1%	1,948	6.1%
Total income taxes	252		653		630	
Profit (loss) attributable to non-controlling interests	7		(7)		(10)	
Profit attributable to owners of parent	568	2.3%	1,319	4.1%	1,329	4.2%

(Millions of Yen)

Total	
88,512	
74,897	
13,614	15.4%
9,447	
4,167	4.7%
529	
53	
4,643	5.2%
217	
117	
4,743	5.4%
1,535	
(10)	
3,217	3.6%

Change

	1 Q		2 Q		3 Q	
Net sales	5,983		2,244		(1,789)	
Cost of sales	5,106		2,053		(1,495)	
Gross profit	876	(0.1)%	190	(0.5)%	(294)	(0.1)%
Selling, general and administrative expenses	81		375		76	
Operating profit	795	2.0%	(185)	(0.9)%	(370)	(0.9)%
Non-operating income	40		29		27	
Non-operating expenses	14		22		17	
Ordinary profit	821	1.9%	(178)	(0.9)%	(361)	(0.9)%
Extraordinary income	0		136		(108)	
Extraordinary losses	(104)		223		(1)	
Profit before income taxes	925	2.4%	(266)	(1.2)%	(469)	(1.2)%
Total income taxes	306		(48)		(139)	
Profit (loss) attributable to non-controlling interests	(17)		(4)		15	
Profit attributable to owners of parent	637	1.6%	(213)	(0.9)%	(347)	(0.9)%

(Millions of Yen)

Total	
6,437	
5,664	
773	(0.2)%
533	
240	(0.1)%
96	
53	
282	(0.1)%
27	
118	
191	(0.2)%
120	
(6)	
78	(0.2)%

Rate of change

	1 Q		2 Q		3 Q	
Net sales	124.4		107.0		94.4	
Cost of sales	124.6		107.6		94.5	
Gross profit	123.2		103.7		93.8	
Selling, general and administrative expenses	102.7		111.6		102.4	
Operating profit	209.6		89.9		76.9	
Non-operating income						
Non-operating expenses						
Ordinary profit	188.0		90.4		80.5	
Extraordinary income						
Extraordinary losses						
Profit before income taxes	211.7		86.5		75.9	
Total income taxes						
Profit (loss) attributable to non-controlling interests						
Profit attributable to owners of parent	211.8		83.9		73.9	

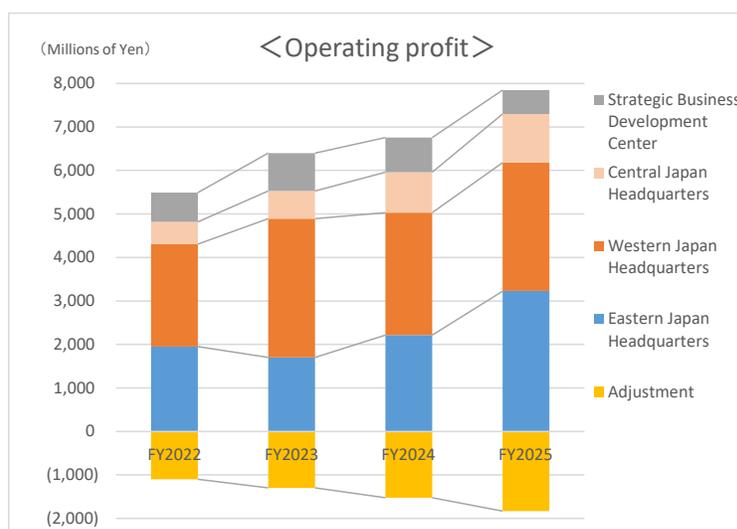
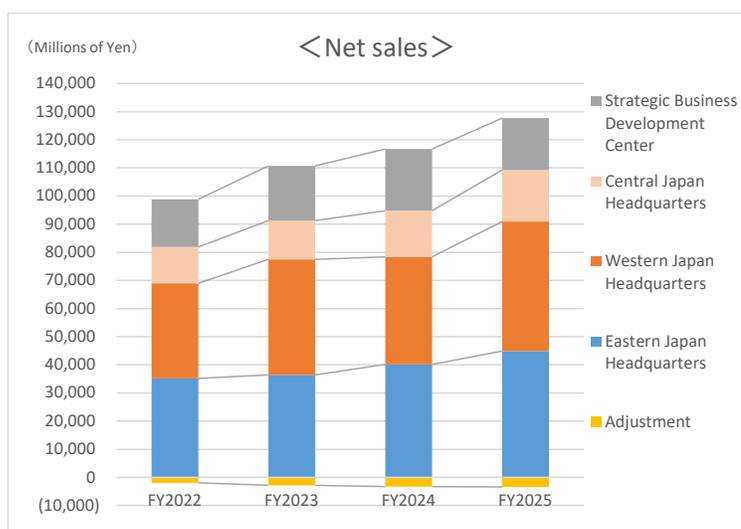
(%)

Total	
107.3	
107.6	
105.7	
105.6	
105.8	
106.1	
104.0	
102.4	

Net sales and operating profit by reportable segment

(Millions of Yen)

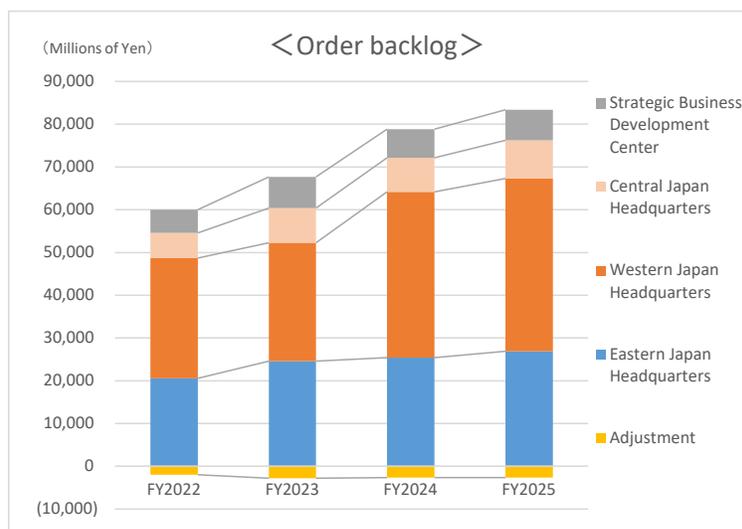
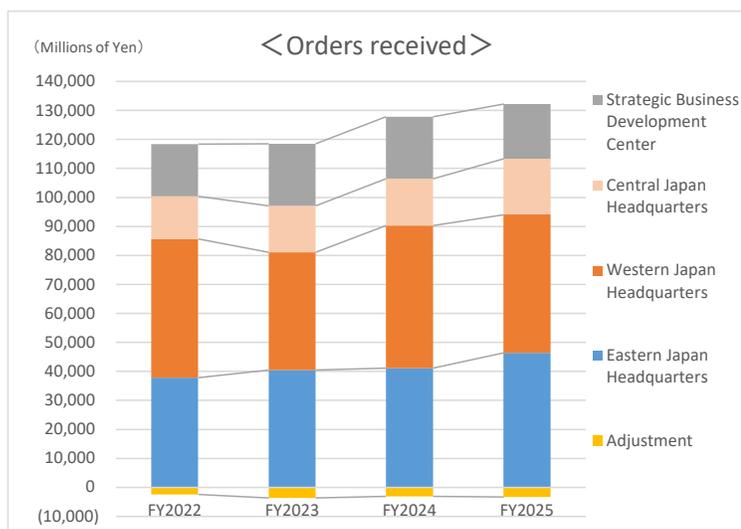
	Accounting period					Quarterly								
	FY2022	FY2023	FY2024	FY2025	FY2026	FY2025 (Apr. 2024 – Mar. 2025)				FY2026 (Apr. 2025 – Mar. 2026)				
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
<Net sales>														
Eastern Japan Headquarters	35,169	36,436	40,210	44,876		8,890	12,779	11,379	11,826	10,770	11,498	9,980		
Western Japan Headquarters	33,775	41,073	38,127	46,097		8,344	12,235	11,291	14,225	12,642	13,846	10,525		
Central Japan Headquarters	12,941	13,766	16,424	18,294		3,765	4,647	5,147	4,733	4,041	5,258	4,616		
Strategic Business Development Center	16,963	19,490	21,971	18,438		4,012	4,101	4,816	5,506	4,300	4,942	5,686		
Adjustment	(1,959)	(2,803)	(3,230)	(3,382)		(493)	(1,684)	(723)	(482)	(1,253)	(1,222)	(685)		
Total	96,890	107,963	113,503	124,323		24,519	32,080	31,912	35,811	30,502	34,324	30,123		
<Operating profit>														
Eastern Japan Headquarters	1,954	1,705	2,213	3,227		429	1,007	855	934	694	687	535		
Western Japan Headquarters	2,351	3,189	2,818	2,952		390	866	675	1,020	847	897	634		
Central Japan Headquarters	515	631	930	1,122		217	278	431	194	202	416	344		
Strategic Business Development Center	674	875	798	547		96	124	115	211	120	245	201		
Adjustment	(1,099)	(1,298)	(1,527)	(1,829)		(408)	(436)	(478)	(506)	(344)	(591)	(484)		
Total	4,396	5,102	5,233	6,021		725	1,840	1,601	1,853	1,520	1,655	1,231		



Orders received and order backlog by reportable segment

(Millions of Yen)

	Accounting period					Quarterly								
	FY2022	FY2023	FY2024	FY2025	FY2026	FY2025 (Apr. 2024 – Mar. 2025)				FY2026 (Apr. 2025 – Mar. 2026)				
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
<Orders received>														
Eastern Japan Headquarters	37,873	40,461	41,086	46,359		10,853	11,143	14,262	10,101	9,278	11,204	9,483		
Western Japan Headquarters	47,790	40,593	49,158	47,727		10,631	14,198	9,696	13,202	14,706	8,931	15,020		
Central Japan Headquarters	14,763	16,040	16,231	19,269		5,229	4,569	5,160	4,311	5,511	6,016	4,397		
Strategic Business Development Center	17,981	21,354	21,383	18,916		4,020	3,979	5,323	5,594	4,442	4,967	5,956		
Adjustment	(2,383)	(3,611)	(3,085)	(3,338)		(456)	(1,045)	(645)	(1,192)	(1,200)	(906)	(646)		
Total	116,024	114,837	124,773	128,935		30,277	32,845	33,794	32,019	32,738	30,213	34,212		
<Order backlog>														
Eastern Japan Headquarters	20,544	24,568	25,444	26,927		27,406	25,770	28,652	26,927	25,436	25,141	24,644		
Western Japan Headquarters	28,182	27,703	38,734	40,364		41,021	42,984	41,387	40,364	42,428	37,513	42,008		
Central Japan Headquarters	5,864	8,138	7,944	8,919		9,408	9,329	9,341	8,919	10,389	11,147	10,928		
Strategic Business Development Center	5,414	7,277	6,690	7,168		6,697	6,575	7,080	7,168	7,310	7,334	7,605		
Adjustment	(2,004)	(2,813)	(2,667)	(2,623)		(2,631)	(1,991)	(1,912)	(2,623)	(2,570)	(2,254)	(2,215)		
Total	58,001	64,875	76,145	80,757		81,903	82,668	84,549	80,757	82,993	78,882	82,971		



Net sales by business and region

	Accounting period															
	FY2022		FY2023		FY2024				FY2025				FY2026			
	Full year		Full year		Half year		Full year		Half year		Full year		Half year		Full year	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
<Business>																
Power Transmission	45,463	47%	51,319	48%	27,831	50%	55,942	49%	28,515	50%	57,368	46%	28,194	43%		
Facility & Equipment	40,576	42%	44,690	41%	22,170	40%	45,805	40%	23,131	41%	56,854	46%	31,496	49%		
Industrial Materials	10,850	11%	11,953	11%	5,891	10%	11,755	11%	4,954	9%	10,101	8%	5,134	8%		
Total	96,890	100%	107,963	100%	55,893	100%	113,503	100%	56,600	100%	124,323	100%	64,826	100%		
<Region>																
Japan	85,670	88%	92,052	85%	49,388	88%	100,339	89%	52,786	93%	108,830	87%	55,609	86%		
Asia	10,458	11%	14,618	14%	4,951	9%	10,537	9%	2,674	5%	13,170	11%	8,226	13%		
Other	761	1%	1,292	1%	1,552	3%	2,626	2%	1,139	2%	2,322	2%	991	1%		
Total	96,890	100%	107,963	100%	55,893	100%	113,503	100%	56,600	100%	124,323	100%	64,826	100%		

Business	Major item name
Power Transmission Business	Various drive parts such as reducer/accelerator, Various transport parts such as conveyor chains, Control equipment, Various sensors, Electronic equipment, and Other transmission equipment
Facility & Equipment Business	Clean energy-related equipment, Pharmaceutical-related equipment, Chemical machinery equipment, Water treatment equipment, Food machinery, Other environmental equipment, Machine tools, Industrial robots, Various conveyors, Various automation equipment, Three-dimensional warehouses and Automatic sorting equipment, and FA systems including various transportation equipment
Industrial Materials Business	Various non-woven fabrics and processed products thereof, Various synthetic resin molding machines and Molded products, and Functional materials

