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## Supplementary Materials for the Three Months Ended June 30, 2025

TSUBAKIMOTO KOGYO CO., LTD.

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## Summary Quarterly Consolidated Balance Sheet

As of Jun. 30, 2025 (Millions of Yen)

As of Jun. 30, 2025 (Millions of Yen)			Change from Mar. 31, 2025				Change from Mar. 31, 2025		
Current assets			76,827	−4,255	Current liabilities			47,731	−4,285
	Cash and deposits	29,200	+247			Trade payables	39,474	−2,334	
	Trade receivables	39,796	−5,368			Advances received	6,830	−569	
	Inventories	3,401	−86						
	Other	4,428	+952			Other	1,426	−1,382	
Non-current assets			19,833	+243	Non-current liabilities			4,778	+139
	Property, plant and equipment	2,398	−55			Long-term borrowings	0	0	
	Intangible assets	404	−24			Retirement benefit liability	1,812	−30	
	Investments and other assets	17,030	+324			Deferred tax liabilities	2,296	+156	
	(Investment securities)	15,738	+278			Other	669	+12	
					Net assets			44,151	+133
						Shareholders' equity	36,129	−4	
						Accumulated other comprehensive income	7,771	+169	
						Non-controlling interests	249	−31	
Total assets			96,660	−4,012	Total liabilities and net assets			96,660	−4,012

## Summary Quarterly Consolidated Statement of Income (Three-month comparison)

FY2026

	1 Q	
Net sales	30,502	
Cost of sales	25,853	
Gross profit	4,648	15.2%
Selling, general and administrative expenses	3,127	
Operating profit	1,520	5.0%
Non-operating income	267	
Non-operating expenses	33	
Ordinary profit	1,753	5.7%
Extraordinary income	0	
Extraordinary losses	0	
Profit before income taxes	1,753	5.7%
Total income taxes	558	
Profit (loss) attributable to non-controlling interests	(10)	
Profit attributable to owners of parent	1,205	4.0%

(Millions of Yen)

Total	
30,502	
25,853	
4,648	15.2%
3,127	
1,520	5.0%
267	
33	
1,753	5.7%
0	
0	
1,753	5.7%
558	
(10)	
1,205	4.0%

FY2025

	1 Q	
Net sales	24,519	
Cost of sales	20,747	
Gross profit	3,772	15.4%
Selling, general and administrative expenses	3,046	
Operating profit	725	3.0%
Non-operating income	227	
Non-operating expenses	19	
Ordinary profit	932	3.8%
Extraordinary income	0	
Extraordinary losses	104	
Profit before income taxes	828	3.4%
Total income taxes	252	
Profit (loss) attributable to non-controlling interests	7	
Profit attributable to owners of parent	568	2.3%

(Millions of Yen)

Total	
24,519	
20,747	
3,772	15.4%
3,046	
725	3.0%
227	
19	
932	3.8%
0	
104	
828	3.4%
252	
7	
568	2.3%

Change

	1 Q	
Net sales	5,983	
Cost of sales	5,106	
Gross profit	876	(0.1)%
Selling, general and administrative expenses	81	
Operating profit	795	2.0%
Non-operating income	40	
Non-operating expenses	14	
Ordinary profit	821	1.9%
Extraordinary income	0	
Extraordinary losses	(104)	
Profit before income taxes	925	2.4%
Total income taxes	306	
Profit (loss) attributable to non-controlling interests	(17)	
Profit attributable to owners of parent	637	1.6%

(Millions of Yen)

Total	
5,983	
5,106	
876	(0.1)%
81	
795	2.0%
40	
14	
821	1.9%
0	
(104)	
925	2.4%
306	
(17)	
637	1.6%

Rate of change

	1 Q	
Net sales	124.4	
Cost of sales	124.6	
Gross profit	123.2	
Selling, general and administrative expenses	102.7	
Operating profit	209.6	
Non-operating income		
Non-operating expenses		
Ordinary profit	188.0	
Extraordinary income		
Extraordinary losses		
Profit before income taxes	211.7	
Total income taxes		
Profit (loss) attributable to non-controlling interests		
Profit attributable to owners of parent	211.8	

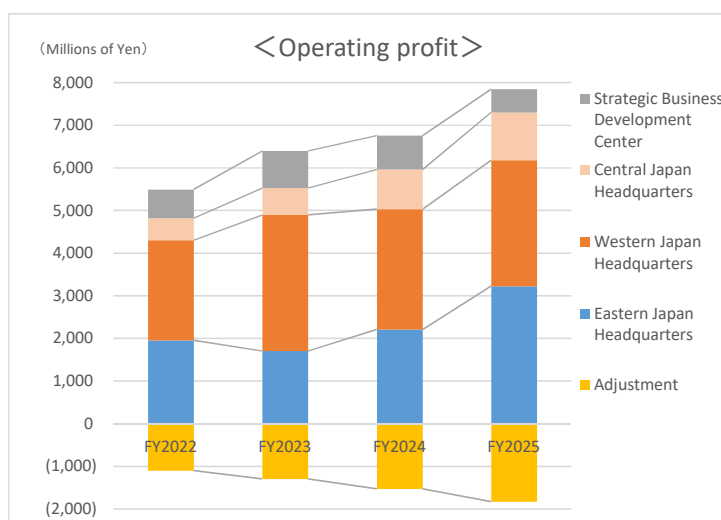
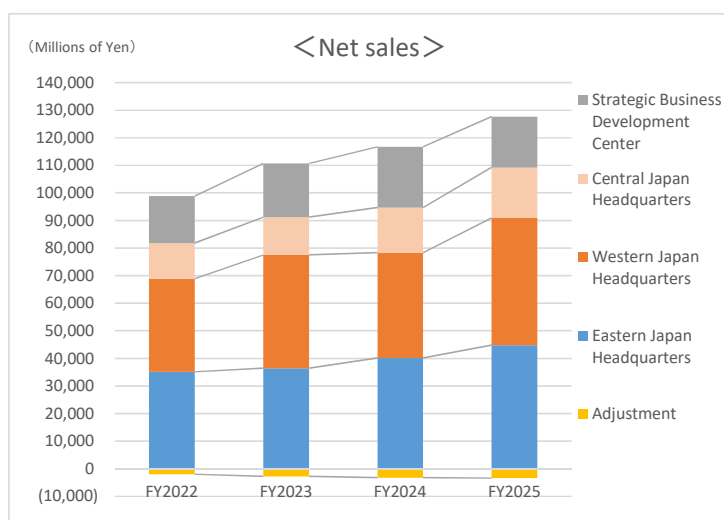
(%)

Total	
124.4	
124.6	
123.2	
102.7	
209.6	
188.0	
211.7	
211.8	

## Net sales and operating profit by reportable segment

(Millions of Yen)

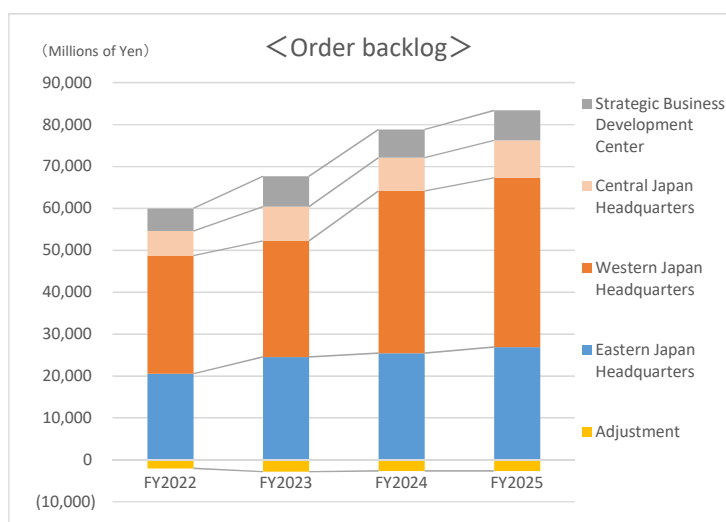
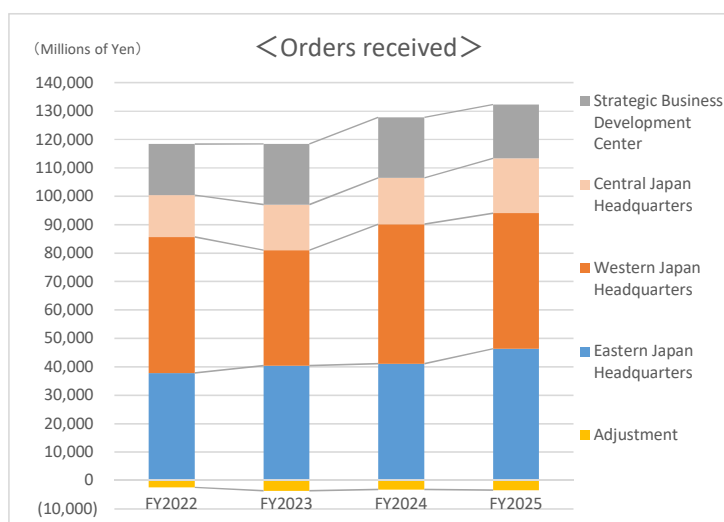
	Accounting period					Quarterly							
	FY2022	FY2023	FY2024	FY2025	FY2026	FY2025 (Apr. 2024 – Mar. 2025)				FY2026 (Apr. 2025 – Mar. 2026)			
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
<Net sales>													
Eastern Japan Headquarters	35,169	36,436	40,210	44,876		8,890	12,779	11,380	11,827	10,770			
Western Japan Headquarters	33,775	41,073	38,127	46,097		8,344	12,236	11,292	14,225	12,642			
Central Japan Headquarters	12,941	13,766	16,424	18,294		3,765	4,648	5,148	4,733	4,041			
Strategic Business Development Center	16,963	19,490	21,971	18,438		4,012	4,102	4,817	5,507	4,300			
Adjustment	(1,959)	(2,803)	(3,230)	(3,382)		(493)	(1,684)	(724)	(481)	(1,253)			
Total	96,890	107,963	113,503	124,323		24,519	32,081	31,913	35,810	30,502			
<Operating profit>													
Eastern Japan Headquarters	1,954	1,705	2,213	3,227		429	1,008	857	933	694			
Western Japan Headquarters	2,351	3,189	2,818	2,952		390	867	676	1,019	847			
Central Japan Headquarters	515	631	930	1,122		217	279	432	194	202			
Strategic Business Development Center	674	875	798	547		96	124	116	211	120			
Adjustment	(1,099)	(1,298)	(1,527)	(1,829)		(408)	(436)	(479)	(506)	(344)			
Total	4,396	5,102	5,233	6,021		725	1,841	1,601	1,854	1,520			



## Orders received and order backlog by reportable segment

(Millions of Yen)

	Accounting period					Quarterly							
	FY2022	FY2023	FY2024	FY2025	FY2026	FY2025 (Apr. 2024 – Mar. 2025)				FY2026 (Apr. 2025 – Mar. 2026)			
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
<Orders received>													
Eastern Japan Headquarters	37,873	40,461	41,086	46,359		10,853	11,143	14,262	10,101	9,278			
Western Japan Headquarters	47,790	40,593	49,158	47,727		10,631	14,198	9,696	13,202	14,706			
Central Japan Headquarters	14,763	16,040	16,231	19,269		5,229	4,569	5,160	4,311	5,511			
Strategic Business Development Center	17,981	21,354	21,383	18,916		4,020	3,979	5,323	5,594	4,442			
Adjustment	(2,383)	(3,611)	(3,085)	(3,338)		(456)	(1,045)	(645)	(1,192)	(1,200)			
Total	116,024	114,837	124,773	128,935		30,277	32,845	33,794	32,019	32,738			
<Order backlog>													
Eastern Japan Headquarters	20,544	24,568	25,444	26,927		27,406	25,770	28,652	26,927	25,436			
Western Japan Headquarters	28,182	27,703	38,734	40,364		41,021	42,984	41,387	40,364	42,428			
Central Japan Headquarters	5,864	8,138	7,944	8,919		9,408	9,329	9,341	8,919	10,389			
Strategic Business Development Center	5,414	7,277	6,690	7,168		6,697	6,575	7,080	7,168	7,310			
Adjustment	(2,004)	(2,813)	(2,667)	(2,623)		(2,631)	(1,991)	(1,912)	(2,623)	(2,570)			
Total	58,001	64,875	76,145	80,757		81,903	82,668	84,549	80,757	82,993			



## Net sales by business and region

	Accounting period															
	FY2022		FY2023		FY2024				FY2025				FY2026			
	Full year		Full year		Half year		Full year		Half year		Full year		Half year		Full year	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
<Business>																
Power Transmission	45,463	47%	51,319	48%	27,831	50%	55,942	49%	28,515	50%	57,368	46%				
Facility & Equipment	40,576	42%	44,690	41%	22,170	40%	45,805	40%	23,131	41%	56,854	46%				
Industrial Materials	10,850	11%	11,953	11%	5,891	10%	11,755	11%	4,954	9%	10,101	8%				
Total	96,890	100%	107,963	100%	55,893	100%	113,503	100%	56,600	100%	124,323	100%				
<Region>																
Japan	85,670	88%	92,052	85%	49,388	88%	100,339	89%	52,786	93%	108,830	87%				
Asia	10,458	11%	14,618	14%	4,951	9%	10,537	9%	2,674	5%	13,170	11%				
Other	761	1%	1,292	1%	1,552	3%	2,626	2%	1,139	2%	2,322	2%				
Total	96,890	100%	107,963	100%	55,893	100%	113,503	100%	56,600	100%	124,323	100%				

Business	Major item name
Power Transmission Business	Various drive parts such as reducer/accelerator, Various transport parts such as conveyor chains, Control equipment, Various sensors, Electronic equipment, and Other transmission equipment
Facility & Equipment Business	Clean energy-related equipment, Pharmaceutical-related equipment, Chemical machinery equipment, Water treatment equipment, Food machinery, Other environmental equipment, Machine tools, Industrial robots, Various conveyors, Various automation equipment, Three-dimensional warehouses and Automatic sorting equipment, and FA systems including various transportation equipment
Industrial Materials Business	Various non-woven fabrics and processed products thereof, Various synthetic resin molding machines and Molded products, and Functional materials

