DISCLAIMER: This English document is translated using a machine translation. You may use this for reference purposes only, fully understanding that it may include inaccurate translations. It is your sole responsibility if you rely not on the Japanese original but on this translation.

November 14, 2025

To whom it may concern,

Company Name: YAMAZEN CORPORATION
Representative: Koji KISHIDA
President and CEO
(Code No. 8051; The Prime Market of Tokyo Stock Exchange)
Inquiries: Masamichi YAMAZOE
Director and CFO
(TEL: +81-6-6534-3003)

Notice of Basic Agreement to Acquire Shares of AtoG1 Co., Ltd., the de facto parent of CK Mac Global Sdn. Bhd. (Malaysia), to Make It a Subsidiary.

The Company hereby announces that on November 13, 2025, pursuant to the provisions of Article 370 of the Companies Act and Article 25 of the Articles of Incorporation of the Company, in a written resolution deemed to have been approved by the Board of Directors, the Company reached a basic agreement to acquire all shares issued by AtoG1 Co., Ltd. (hereinafter referred to as "AtoG1"), which are held by AtoG Fund I Investment Limited Partnership (hereinafter referred to as "AtoG") (hereinafter referred to as the "Transaction"), and to make the AtoG1 a wholly-owned subsidiary.

1. About the Basic Agreement

AtoG1 is a stock company substantially holding majority of shares issued by CK Mac Global Sdn. Bhd. (hereinafter referred to as "CK Mac").

CK Mac has a long history of business in Malaysia (over 40 years in business) and is one of the leading machinery trading companies in Malaysia, with business activities rooted in the local community. The Transaction will contribute to the further growth of the Company's overseas Production Equipment Business, which is being undertaken under the PROACTIVE YAMAZEN 2027 medium-term management plan launched in April 2025. In order to "expand the geographic areas of target markets," "respond to the diversification of markets and business categories," and "strengthen relationships with suppliers (partners)," the Transaction will contribute to further business development with its 60 years of experience and achievements as a "global technology trading company."

With regard to the specific details of the Transaction, the Company will proceed with discussions to reach an agreement on the terms and conditions necessary for the Transaction and conclude a formal contract by the end of December 2025 as the target timeline, before announcing the matter without delay when details are determined.

(About CK Mac)

In October 2024, CK Mac, in collaboration with AtoG1 established by AtoG, consolidated (transferred) businesses into one company, which had been operated separately by eight (8) companies: CK Mac Automation PLT (limited liability partnership), CK Mac Ipoh Sdn Bhd, CK Mac JB Sdn Bhd, CK Mac Sdn Bhd, CK Mac Melaka Sdn Bhd, CK Mac Penang Sdn Bhd, CK Mac Services Sdn Bhd, and CK Mac Singapore Pte Ltd (hereinafter referred to as the "Former CK Mac Group").

The former CK Mac Group has four bases in Malaysia and provides sales and engineering services for machine tools from not only Japanese manufacturers but also overseas manufacturers to domestic manufacturing industries such as semiconductors, automobiles, and aviation.

2. Overview of the company whose shares are to be acquired

(1) Overview of the company whose shares are to be acquired

(i)	Name	AtoG1 Co., Ltd.		
(ii)	Location	1-8-2 Marunouchi, Chiyoda-ku, Tokyo, Japan		
(iii)	Job title and name of representative	Shinsuke GOTO		
(iv)	Description of business	Holding, management, trading, investment, and handling of securities		
(v)	Share capital	100 million yen		
(vi)	Date of establishment	March 7, 2024		
(vii)	Major shareholders and ownership ratios	AtoG1 Investment Business Association: 100%		
(viii)	Relationship between the Company and said company	Capital relationship	Not applicable	
		Personnel relationship	Not applicable	
		Business relationship	Not applicable	
(ix)	Operating results and financial position of said company in the last three years			
	As of / Fiscal year ended	January 2025		
	Net assets	7 million yen		
	Total assets	16 million yen		
	Net assets per share	96 yen		
	Net sales	7 million yen		
	Operating profit	(6) million yen		
	Ordinary profit	(10) million yen		
	Profit	(10) million yen		
	Profit per share	(137) yen		

(2) Outline of a company whose majority of shares are substantially held by the company whose shares are to be acquired

(i)	Name	CK Mac Global Sdn. Bhd. (Malaysia)		
(ii)	Location	No. 8, Jalan TPK 2/4, Taman Perindustrian Kinrara, 47100 Puchong, Selangor, Malaysia.		
(iii)	Job title and name of representative	Managing director, Lee Chee Keong		
(iv)	Description of business	Sales of machine tools and other related services		
(v)	Share capital	6 million Malaysian Ringgit		
(vi)	Date of establishment	August 2024 (founded in 1982)		
(vii)	Major shareholders and ownership ratios	AtoG1 Co., Ltd.: 38.4%		
(viii)	Relationship between the Company and said company	Capital relationship	Not applicable	
		Personnel relationship	Not applicable	
		Business relationship	Not applicable	
(ix)	Operating results and financial position of said company in the last three years			
	As of / Fiscal year ended	August 2023	August 2024	December 2024
	Net assets	1,792 million yen	1,988 million yen	250 million yen
	Total assets	3,027 million yen	3,564 million yen	1,334 million yen
	Net sales	3,924 million yen	2,863 million yen	345 million yen
	Profit before taxes	389 million yen	333 million yen	(20) million yen

	Figures for the fiscal years ended August 2023 and 2024 are based on the pro forma consolidated financial statements of the former CK Mac Group. Figures for the fiscal year ended December 2024 are results for the period from October 2024 to December of the same year. Exchange rate: 1 Malaysian Ringgit = 36 yen

3. Overview of the counterparty to the acquisition of shares

(1) Counterparty to the share acquisition

(i)	Name	AtoG Fund I Investment Limited Partnership	
(ii)	Location	1-8-2 Marunouchi, Chiyoda-ku, Tokyo, Japan	
(iii)	Purpose of formation	Investment in SMEs in ASEAN countries such as Singapore, Malaysia, Vietnam, Thailand, and Indonesia	
(iv)	Date of formation	September 20, 2024	
(v)	Total investment amount	Not disclosed according to the policy of the association.	
(vi)	Investors, investment ratio, and overview of investors	The equity investors of the Association are financial institutions, etc. in Japan, but the specific names and investment ratios are not disclosed in accordance with the Association's policy.	
(vii)	Overview of operating partners	Name	AtoG Capital Co., Ltd.
		Location	1-8-2 Marunouchi, Chiyoda-ku, Tokyo, Japan
		Job title and name of representative	Masahiko OTSUKI
		Description of business	Handling and management of assets of the Investment Business Association
		Share capital	50 million yen
(viii)	Overview of Japanese agent	Not applicable	
(ix)	Relationship between the Company and said fund	Relationship between the Company and said fund	Not applicable
		Relationship between the Company and operating partners	Not applicable
		Relationship between the Company and Japanese agent	Not applicable

(2) Overview of the operating partners of the counterparty to the share acquisition

(i)	Name	AtoG Capital Co., Ltd.	
(ii)	Location	1-8-2 Marunouchi, Chiyoda-ku, Tokyo, Japan	
(iii)	Job title and name of representative	Representative Director Masahiko OTSUKI	
(iv)	Description of business	Handling and management of assets of the Investment Business Association	
(v)	Share capital	50 million yen	
(vi)	Date of establishment	December 7, 2023	
(vii)	Major shareholders and ownership ratios	Nihon M&A Center Holdings Inc.: 100%	
(viii)	Relationship between the Company and said company	Capital relationship	Not applicable
		Personnel relationship	Not applicable
		Business relationship	Not applicable

4. Number of shares to be acquired and shareholding before and after the acquisition (planned)

(1)	Number of shares held before the change	0 shares (Number of voting rights: 0 units) (Ratio of voting rights held: 0.00%)
(2)	Number of shares to be acquired	72,981 shares (Number of voting rights: 72,981 units)
(3)	Number of shares held after the change	72,981 shares (Number of voting rights: 72,981 units) (Ratio of voting rights held: 100.00%)

(Note) The acquisition price (planned) is not disclosed due to confidentiality obligations between the parties concerned. Also, the number of shares and the number of voting rights may fluctuate depending on the capital policy until the final agreement is reached.

5. Future Schedule

(1)	The date on which the resolution of the board of directors is deemed to have been made	November 13, 2025
(2)	Date of conclusion of the memorandum of understanding	November 13, 2025
(3)	Date of conclusion of the share transfer agreement	Late December 2025 (planned)
(4)	Date of commencement of share transfer	TBD

(Note) The Transaction takes effect provided that the procedures such as approvals required under relevant laws and regulations are completed. Above schedule may change due to delays in these procedures or other reasons.

6. Future outlook

With regard to the impact of this matter on the Company's consolidated financial results for the fiscal year ending March 2026, the Company recognizes that the impact on the Company and its consolidated financial results is insignificant.