September 22, 2025

For Immediate Release

To whom it may concern

Mitsui & Co., Ltd.

Change Regarding Major Shareholder

Mitsui & Co., Ltd. (“Mitsui”, head office: Tokyo, President and CEO: Kenichi Hori) announces that there was a change regarding a major shareholder.

1. Background to the change

On September 21, 2025, Mitsui was informed by US-based Berkshire Hathaway Inc. that they now hold 10% or more of the voting rights in Mitsui as a result of an additional acquisition of our shares, and we have confirmed that Berkshire Hathaway Inc. has become a major shareholder.

Prior to this additional acquisition, Mitsui confirmed that the acquisition of its shares had been conducted through a wholly owned subsidiary of Berkshire Hathaway Inc., National Indemnity Company.

As of today, we do not have information on the exact ratio of voting rights held by National Indemnity Company. However, once we are able to confirm the number of voting rights (number of shares held) before and after the change and the percentage relative to the total voting rights of all shareholders through amendments to large shareholding reports or other disclosures, we will make a separate announcement.

2. Overview of the shareholder related to the change

(1) Name	National Indemnity Company
(2) Location	1314 Douglas Street, Suite 1400, Omaha, Nebraska, United States
(3) Title and name of representative	President, Donald F. Wurster
(4) Description of business	Insurance

3. Outlook

This change is based on information Mitsui received from Berkshire Hathaway Inc., and there are no specific facts available regarding the outlook. Prior to the additional acquisition, Mitsui confirmed that Berkshire Hathaway Inc. plans to hold Mitsui’s shares for a long period of time and intends to consider acquiring further shares in the future.

For further information, please contact:

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Notice:
This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Semi-annual Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements.
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