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Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

May 15, 2025

Company name: TSUKAMOTO CORPORATION CO., LTD.

Listing: Tokyo Stock Exchange

Securities code: 8025

URL: <https://www.tsukamoto.co.jp/>

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Scheduled date of annual general meeting of shareholders: June 26, 2025

Scheduled date to commence dividend payments: June 27, 2025

Scheduled date to file annual securities report: June 30, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

PRESIDENT

EXECUTIVE OFFICER

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2025	9,681	(1.2)	(332)	-	(210)	-	(380)	-
March 31, 2024	9,798	(23.9)	(222)	-	57	(57.9)	174	168.9

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥ 450 million [(76.6) %]
Fiscal year ended March 31, 2024: ¥ 1,923 million [312.3 %]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2025	(94.18)	-	(2.7)	(0.7)	(3.4)
March 31, 2024	43.39	-	1.4	0.2	(2.3)

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ million
Fiscal year ended March 31, 2024: ¥ million

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	28,898	14,054	48.6	3,483.01
March 31, 2024	28,175	13,726	48.7	3,401.13

(Reference) Equity: As of March 31, 2025: ¥ 14,054 million
As of March 31, 2024: ¥ 13,726 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2025	(261)	(138)	(211)	2,063
March 31, 2024	274	435	(194)	2,675

2. Dividends

	Annual dividends					Total dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	-	-	30.00	30.00	121	69.1	0.9
March 31, 2025	-	-	-	30.00	30.00	121	-	0.9
Fiscal year ending March 31, 2026 (Forecast)	-	-	-	30.00	30.00		80.7	

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2025 :

Commemorative dividend	- yen
Special dividend	- yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	4,500	6.0	(150)	-	(100)	-	(70)	-	(17.35)
Full year	10,000	3.3	10	-	50	-	150	-	37.17

* Notes:

(1) Significant changes in the scope of consolidation during the period:

None

Newly included:	-	(Company name:)
Excluded:	-	(Company name:)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- 1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- 2) Changes in accounting policies due to other reasons: None
- 3) Changes in accounting estimates: None
- 4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025:	4,069,747 shares
March 31, 2024:	4,069,747 shares

2) Number of treasury shares at the end of the period:

March 31, 2025:	34,502 shares
March 31, 2024:	33,910 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025:	4,035,504 shares
Fiscal Year ended March 31, 2024:	4,030,808 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	8,766	(2.6)	(193)	-	(209)	-	(378)	-
March 31, 2024	8,998	(23.9)	(101)	-	79	(41.3)	176	173.1

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2025	(93.73)	-
March 31, 2024	43.68	-

(2) Non-consolidated Financial Position

As of	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2025	28,235	13,774	48.8	3,413.53
March 31, 2024	27,504	13,459	48.9	3,335.11

(Reference) Equity: As of March 31, 2025: ¥ 13,774 million
As of March 31, 2024: ¥ 13,459 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters