September 18, 2026

Company name: Kanematsu Corporation
Name of representative: Yoshiya Miyabe, President & CEO
(Securities code: 8020; Tokyo Stock Exchange Prime Market)
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Notice Concerning Acquisition of Shares of IDAJ Co., Ltd. and Its Subsidiaries (Conversion into Consolidated Subsidiaries)

Kanematsu Corporation (the “Company”) hereby announces that, at a meeting of its Board of Directors held on July 10, 2026, the Company entrusted its President & CEO with the final decision regarding the acquisition by Kanematsu Electronics Ltd. (“Kanematsu Electronics”), a consolidated subsidiary of the Company, of shares in BCJ-61 Co., Ltd. (“BCJ-61”), whose group includes IDAJ Co., Ltd. (head office: Nishi-ku, Yokohama, Kanagawa; Representative Director and CEO: Tatsuya Nakajima; “IDAJ”) and other companies, subject to the acquisition terms being agreed. Following discussions with the counterparty, Kanematsu Electronics was selected as the prospective purchaser, and the acquisition terms and other details were finalized. Accordingly, Kanematsu Electronics has decided to acquire all shares of BCJ-61 and has entered into a share purchase agreement (the “Share Purchase Agreement”) today.

As a result of the share acquisition, IDAJ and its subsidiaries are expected to become consolidated subsidiaries of the Company.

The share acquisition is scheduled to be completed subject to the receipt of approvals and permits from the relevant authorities and satisfaction of the other conditions precedent set forth in the Share Purchase Agreement.

1. Reason for Acquisition of Shares

Kanematsu Group provides customers, including those in the manufacturing and semiconductor industries, with solutions for IT infrastructure, business systems, PLM/PDM, MPM, MES, production management and other areas, supporting the digitalization of design and manufacturing processes.

For sustainable growth going forward, the Company believes it is important to expand its business domain beyond conventional system development and implementation into upstream processes, including design, development and analysis in manufacturing, and to establish a structure capable of providing seamless support from design through manufacturing.

IDAJ has advanced technological capabilities and specialized personnel in the MBD/CAE field, a broad software portfolio and a strong customer base. In addition to software sales and maintenance, IDAJ provides comprehensive support for manufacturing customers’ design and development processes through technical support, commissioned analysis and consulting.

Through the acquisition, Kanematsu Group will be able to provide “Design and Development DX” solutions that contribute to more efficient design and development, shorter development lead times, improved quality and optimized manufacturing processes. The Company also expects to expand business opportunities by promoting reciprocal proposals and cross-selling that leverage both companies’ customer bases, while accelerating expansion into growth areas including semiconductors, defense, heavy industry, and electrical and electronics industries in addition to the automotive sector. Accordingly, the Company has decided to proceed with this acquisition.

This transaction is part of the Company's initiatives aimed at evolving into a “Solutions Provider,” as outlined in its Medium-Term Management Plan, integration 1.1. Through the establishment of a structure capable of providing end-to-end support from design through manufacturing, the Company seeks to expand its value proposition and realize sustainable growth.

2. Overview of Companies to Become Consolidated Subsidiaries

(1) BCJ-61 Co., Ltd.

(1)	Name	BCJ-61 Co., Ltd.	
(2)	Location	5F, Palace Building, 1-1-1 Marunouchi, Chiyoda-ku, Tokyo	
(3)	Job title and name of representative	Representative Director, Yuji Sugimoto	
(4)	Description of business	1. To control and manage the business activities of companies by owning shares or equities of such companies; and 2. Any business incidental or related to Item 1 above	
(5)	Share capital	100 million yen	
(6)	Date of establishment	February 14, 2023	
(7)	Major shareholders and ownership ratios	BCPE Advance Cayman, L.P. ：50% ATIC Holdings Co., Ltd. ：50%	
(8)	Relationship between the Company and said company	Capital relationship	Not applicable.
		Personnel relationship	Not applicable.
		Business relationship	Not applicable.

Note: As BCJ-61 is a holding company and IDAJ and its subsidiaries account for substantially all of its business operations, certain information has been omitted.

(2) BCJ-62 Co., Ltd.

(1)	Name	BCJ-62 Co., Ltd.	
(2)	Location	5F, Palace Building, 1-1-1 Marunouchi, Chiyoda-ku, Tokyo	
(3)	Job title and name of representative	Representative Director, Yuji Sugimoto	
(4)	Description of business	1. To control and manage the business activities of companies by owning shares or equities of such companies; and 2. Any business incidental or related to Item 1 above	
(5)	Share capital	100 million yen	
(6)	Date of establishment	February 14, 2023	
(7)	Major shareholders and ownership ratios	BCJ-61 Co., Ltd.: 100%	
(8)	Relationship between the Company and said company	Capital relationship	Not applicable.
		Personnel relationship	Not applicable.
		Business relationship	Not applicable.

Note: As BCJ-62 is a holding company and IDAJ and its subsidiaries account for substantially all of its business operations, certain information has been omitted.

(3) IDAJ Co., Ltd.

(1)	Name	IDAJ Co., Ltd.
(2)	Location	Yokohama Landmark Tower 37F, 2-2-1-1 Minatomirai, Nishi-ku, Yokohama, Kanagawa Prefecture
(3)	Job title and name of representative	Representative Director and CEO, Tatsuya Nakajima
(4)	Description of business	Sales of MBD/CAE products and provision of technical support Various consulting services relating to digital engineering MBD/CAE systems integration

(5)	Share capital	100 million yen	
(6)	Date of establishment	October 1, 1994	
(7)	Major shareholders and ownership ratios	BCJ-62 Co., Ltd.: 100%	
(8)	Relationship between the Company and said company	Capital relationship	Not applicable.
		Personnel relationship	Not applicable.
		Business relationship	Not applicable.

(9) Financial results and position for the last three fiscal years (Non-consolidated / Japanese GAAP)

As of / Fiscal year ended	FY ended Sep. 2023	FY ended Sep. 2024	FY ended Sep. 2025
Net assets	4,757 million yen	6,957 million yen	8,991 million yen
Total assets	11,539 million yen	13,300 million yen	16,018 million yen
Net sales	11,689 million yen	13,159 million yen	14,408 million yen
Operating profit	2,424 million yen	2,432 million yen	2,778 million yen
Ordinary profit	2,775 million yen	2,545 million yen	2,859 million yen
Net profit	2,366 million yen	2,199 million yen	2,034 million yen

(4) IDCrossLink Co., LTD.（“IDxL”）

(1)	Name	IDCrossLink Co., LTD.	
(2)	Location	Yokohama Landmark Tower 43F, 2-2-1-1 Minatomirai, Nishi-ku, Yokohama, Kanagawa Prefecture	
(3)	Job title and name of representative	Representative Director, Akifumi Nakai	
(4)	Description of business	Model-based development support and related technical training services Development of digital twin environments utilizing VR/AR/MR visualization technologies Provision of glass-mold CAE solutions	
(5)	Share capital	10 million yen	
(6)	Date of establishment	July 1, 2011	
(7)	Major shareholders and ownership ratios	IDAJ Co., Ltd.: 100%	
(8)	Relationship between the Company and said company	Capital relationship	Not applicable.
		Personnel relationship	Not applicable.
		Business relationship	Not applicable.

(9) Financial results and position for the last three fiscal years (Non-consolidated / Japanese GAAP)

As of / Fiscal year ended	FY ended Dec. 2023	FY ended Dec. 2024	FY ended Sep. 2025
Net assets	29 million yen	(236) million yen	(298) million yen
Total assets	444 million yen	220 million yen	138 million yen
Net sales	649 million yen	625 million yen	258 million yen
Operating profit	7 million yen	(27) million yen	(72) million yen
Ordinary profit	2 million yen	(34) million yen	(79) million yen
Net profit	2 million yen	(265) million yen	(62) million yen

Note: Due to a change in the fiscal year-end, the fiscal year ended September 2025 covers the nine-month period from January 2025 to September 2025.

(5) Real Connect Co., Ltd. (“RC”)

(1)	Name	Real Connect Co., Ltd.	
(2)	Location	Room 103, 2-5-6 Kanagusuku, Naha, Okinawa Prefecture	
(3)	Job title and name of representative	Representative Director, Mitsuru Sakaguchi	
(4)	Description of business	Sale and import/export of domestic and overseas goods Manufacture, sale and import/export of general merchandise Planning, operation and implementation of information processing systems	
(5)	Share capital	9 million yen	
(6)	Date of establishment	March 16, 2020	
(7)	Major shareholders and ownership ratios	IDCrossLink Co., LTD.: 100%	
(8)	Relationship between the Company and said company	Capital relationship	Not applicable.
		Personnel relationship	Not applicable.
		Business relationship	Not applicable.

(9) Financial results and position for the last three fiscal years (Non-consolidated / Japanese GAAP)

As of / Fiscal year ended	FY ended Dec. 2023	FY ended Dec. 2024	FY ended Sep. 2025
Net assets	(17) million yen	(11) million yen	(9) million yen
Total assets	4 million yen	30 million yen	25 million yen
Net sales	27 million yen	46 million yen	18 million yen
Operating profit	(1) million yen	5 million yen	(7) million yen
Ordinary profit	(1) million yen	5 million yen	(5) million yen
Net profit	(1) million yen	5 million yen	2 million yen

Note: Due to a change in the fiscal year-end, the fiscal year ended September 2025 covers the nine-month period from January 2025 to September 2025.

(Reference)

Combined financial results and financial position for the most recent three years of IDAJ, IDxL and RC

As of / Fiscal year ended	FY ended Sep. 2023/ Dec. 2023	FY ended Sep. 2024/ Dec. 2024	FY ended Sep. 2025
Net assets	4,769 million yen	6,708 million yen	8,682 million yen
Total assets	11,987 million yen	13,551 million yen	16,181 million yen
Net sales	12,365 million yen	13,831 million yen	14,684 million yen
Operating profit	2,431 million yen	2,410 million yen	2,698 million yen
Ordinary profit	2,777 million yen	2,515 million yen	2,773 million yen
Net profit	2,366 million yen	1,938 million yen	1,973 million yen

Note: As the three companies do not prepare consolidated financial statements, the figures above have been calculated on a simple aggregate basis. Accordingly, the figures above do not reflect the elimination of intercompany transactions.

3. Overview of Counterparties to the Acquisition of Shares

(1) BCPE Advance Cayman, L.P

(1)	Name	BCPE Advance Cayman, L.P.	
(2)	Location	PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands	
(3)	Job title and name of representative	BCPE Advance GP, LLC （General Partner）	
(4)	Description of business	Holding shares for investment purposes	
(5)	Relationship between the Company and said fund	Relationship between the Company and said fund	There is no equity investment, directly or indirectly, made by the Company or related persons and affiliates of the Company in the Fund. In addition, no significant equity, personnel or business relationship exists between (i) the Company or related persons and affiliates of the Company and (ii) the investors (including the original investors) of the Fund.
		Related party status	Not applicable.

(2) ATIC Holdings Co., Ltd.

(1)	Name	ATIC Holdings Co., Ltd.	
(2)	Location	5F, Yokohama Landmark Plaza, 2-2-1 Minatomirai, Nishi-ku, Yokohama, Kanagawa Prefecture	
(3)	Job title and name of representative	Representative Director, Chingzou Hsu	
(4)	Description of business	Control and management of business activities through share ownership Investment business Management consulting, etc.	
(5)	Share capital	3 million yen	
(6)	Date of establishment	December 6, 2002	
(7)	Net assets	Not disclosed	
(8)	Total assets	Not disclosed	
(9)	Major shareholders and ownership ratios	Not disclosed	
(10)	Relationship between the Company and said company	Capital relationship	Not applicable.
		Personnel relationship	Not applicable.
		Business relationship	Not applicable.
		Related party status	Not applicable.

4. Number of Shares Acquired, Acquisition Costs, and Shareholding Before and After Acquisition

(1)	Number of shares held before the change	0 shares (Number of voting rights: 0 units) (Ratio of voting rights held: 0%)
(2)	Number of shares to be acquired	52,177 shares (Number of voting rights: 38,060 units) (Ratio of voting rights held: 100%)

(3)	Acquisition costs	Total acquisition price for BCJ-61, BCJ-62, IDAJ, IDxL and RC 50,100 million yen Equity value of BCJ-61, BCJ-62, IDAJ, IDxL and RC 39,000 million yen Advisory fees, etc. (estimated amount) 360 million yen Total (estimated amount) 50,460 million yen
(4)	Number of shares held after the change	52,177 shares (Number of voting rights: 38,060 units) (Ratio of voting rights held: 100%)

Note: The acquisition price has been determined to be fair and reasonable based on the results of due diligence and a share valuation conducted by external experts.

Note: The final transfer price will be determined at the time of closing, subject to the price adjustments stipulated in the Share Purchase Agreement.

5. Timetable

(1)	Date of resolution at the meeting of the Board of Directors	July 10, 2026
(2)	Date of decision	September 18, 2026
(3)	Date of conclusion of the agreement	September 18, 2026
(4)	Date of execution of the share transfer	October 1, 2026 (scheduled)

6. Future Outlook

The impact of the share acquisition on the Company's consolidated financial results for the current fiscal year is expected to be minimal. The Company will promptly disclose any matters requiring disclosure should they arise in the future.