Translation－Original text in Japanese

Consolidated Financial Results
for the Three Months Ended June 30, 2026
(Under Japanese GAAP)

July 30, 2026

Company name:	CHORI CO., LTD.	Listing:	Tokyo Stock Exchange (Prime)
Securities code:	8014	URL:	https://www.chori.co.jp/english/
Representative:	Tatsuyuki Sakoda, President, CEO & COO		
Inquiries:	Kazuyoshi Matsuura, Manager of Corporate Management Dept.		
Telephone:	+81-3-5781-6201		

Scheduled date to commence dividend payments: —
Preparation of supplementary materials on quarterly financial results: Yes
Holding of financial results briefing: None

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Three Months Ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Net profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Jun. 30, 2026	75,853	6.0	3,654	11.2	4,098	25.0	3,095	23.5
Jun. 30, 2025	71,577	(7.0)	3,286	(9.1)	3,277	(32.5)	2,505	(39.7)

Note: Comprehensive income
For the three months ended Jun. 30, 2026: 3,855 million yen [164.3%]
For the three months ended Jun. 30, 2025: 1,458 million yen [(72.3%)]

	Basic earnings per share	Diluted earnings per share
Three months ended	yen	yen
Jun. 30, 2026	125.59	—
Jun. 30, 2025	101.66	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
Jun. 30, 2026	151,394	104,443	68.9
Mar. 31, 2026	153,373	102,444	66.7

Reference: Equity
As of Jun. 30, 2026: 104,317 million yen
As of Mar. 31, 2026: 102,328 million yen

2. Dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	yen	yen	yen	yen	yen
Fiscal year ended Mar. 31, 2026	—	72.00	—	75.00	147.00
Fiscal year ending Mar. 31, 2027	—				
Fiscal year ending Mar. 31, 2027 (Forecast)		85.00	—	86.00	171.00

Note: Revisions to the most recently announced forecast of dividends: None

3. Forecast of Consolidated Financial Results for the Fiscal Year Ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Net profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	yen
Full Year	320,000	6.9	14,500	11.1	15,000	5.7	10,500	(12.6)	426.04

Note: Revisions to the most recently announced forecasts of consolidated financial results: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: —

Excluded: —

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatements

1. Changes in accounting policies due to the revision of accounting standards, etc.: Yes
2. Changes in accounting policies due to other reasons: None
3. Changes in accounting estimates: None
4. Restatements: None

Note: Please refer to “2. Quarterly Consolidated Financial Statements and Main Notes (3) Notes to Quarterly Consolidated Financial Statements (Changes in accounting policies)” on page 8 of the Appendix for details.

(4) Number of issued shares (common shares)

1. Total number of issued shares at the end of the period (including treasury shares)	As of Jun. 30, 2026	25,303,478 shares	As of Mar. 31, 2026	25,303,478 shares
2. Number of treasury shares at the end of the period	As of Jun. 30, 2026	658,082 shares	As of Mar. 31, 2026	658,000 shares
3. Average number of shares outstanding during the period	Three months ended Jun. 30, 2026	24,645,435 shares	Three months ended Jun. 30, 2025	24,645,938 shares

Note: The Company has introduced the Board Benefit Trust - Restricted Stock (BBT-RS), and the number of shares of the Company held by the trust are included in that of treasury shares to be deducted in calculating the number of treasury shares at the end of the period and the average number of shares outstanding during the period.

* Review of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document are based on the information available at the time of publication and certain assumptions that the Company judges as rational. In addition, actual financial results may vary significantly due to various reasons. The Company, therefore, wishes to caution that readers should not place undue reliance on forward-looking statements.

Please refer to “1. Overview of Operating Results (3) Explanation of Consolidated Financial Results Forecast and Other Forward-Looking Information” on page 3 of the Appendix for the prerequisites for the forward-looking statements and precautions on their use.

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1. Overview of Operating Results

(1) Overview of Operating Results for the Current Quarterly Consolidated Accounting Period

During the three months ended June 30, 2026, the Japanese economy continued to experience a moderate recovery trend, supported by improvements in the employment and income environment, although corporate activities were affected by factors such as rising resource prices stemming from heightened tensions in the Middle East. In the United States, personal consumption and employment conditions remained resilient, while in China, the recovery in domestic demand continued to lack momentum. As a result of prolonged geopolitical risks, rising energy prices, and other factors, the outlook for the global economy remains uncertain.

Under such circumstances, CHORI CO., LTD. (the “Company”) and its subsidiaries (the “Chori Group” or the “Group”) are steadily promoting the basic policy of Chori Innovation Plan 2028, the Medium-Term Management Plan announced on April 28, 2026, which is “Advancing Expertise, Globalization, and Strategic Business Investment.”

As for the consolidated financial results for the quarterly consolidated period under review, net sales increased by 6.0% year-on-year to 75,853 million yen, operating profit increased by 11.2% year-on-year to 3,654 million yen, ordinary profit increased by 25.0% year-on-year to 4,098 million yen, and net profit attributable to owners of parent increased by 23.5% year-on-year to 3,095 million yen.

(Unit: Millions of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026	Increase (decrease)	Year-on-year (%)
Net sales	71,577	75,853	4,275	6.0
Operating profit	3,286	3,654	368	11.2
Ordinary profit	3,277	4,098	820	25.0
Net profit attributable to owners of parent	2,505	3,095	589	23.5

The results of each business segment are as follows.

(i) Fibers, Textiles, and Garments

(Unit: Millions of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026	Increase (decrease)	Year-on-year (%)
Net sales	33,720	35,195	1,474	4.4
Operating profit	1,662	1,571	(90)	(5.5)

In this segment, net sales increased by 4.4% year-on-year to 35,195 million yen, primarily due to robust sales of fiber raw materials and civil engineering materials. Segment profit (operating profit) decreased by 5.5% year-on-year to 1,571 million yen, due to factors including stagnant textile sales to the Middle East, rising logistics costs, and sluggish sales of apparel-related products.

(ii) Chemicals

(Unit: Millions of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026	Increase (decrease)	Year-on-year (%)
Net sales	37,681	40,365	2,683	7.1
Operating profit	1,986	2,242	255	12.9

In this segment, net sales increased by 7.1% year-on-year to 40,365 million yen, mainly due to strong demand driven by rising market prices and supply concerns associated with heightened tensions in the Middle East, despite the impact of China's export restrictions on certain products. Segment profit (operating profit) increased by 12.9% year-on-year to 2,242 million yen.

The Group's reportable segments previously consisted of three segments: "Fibers, Textiles, and Garments," "Chemicals," and "Machinery." However, in light of the implementation of the basic policy and segment-specific growth strategies set forth in Chori Innovation Plan 2028, the Medium-Term Management Plan announced on April 28, 2026, beginning with the first quarter of the fiscal year under review, the "Machinery" segment has been included in the "Others" category, taking its significance into consideration, and the Group's reportable segments have been changed to two segments: "Fibers, Textiles, and Garments" and "Chemicals." In addition, segment profit had previously been presented based on profit before income taxes; however, beginning with the first quarter of the fiscal year under review, the method has been changed to present segment profit based on operating profit.

(2) Overview of Financial Position for the Current Quarterly Consolidated Accounting Period

(Assets)

Total assets at the end of the quarterly consolidated period under review were 151,394 million yen, a decrease of 1,978 million yen from the end of the previous consolidated fiscal year. This was mainly due to decreases of 2,619 million yen in cash and deposits, and 2,066 million yen in notes and accounts receivable - trade, offset in part by increases of 1,384 million yen in electronically recorded monetary claims, and 1,328 million yen in merchandise and finished goods.

(Liabilities)

Liabilities at the end of the quarterly consolidated period under review were 46,950 million yen, a decrease of 3,978 million yen from the end of the previous consolidated fiscal year. This was mainly due to decreases of 2,894 million yen in notes and accounts payable - trade, 677 million yen in provision for bonuses, and 338 million yen in income taxes payable.

(Net assets)

Net assets at the end of the quarterly consolidated period under review were 104,443 million yen, an increase of 1,999 million yen from the end of the previous consolidated fiscal year. This was mainly attributable to an increase of 3,095 million yen resulting from the recording of net profit attributable to owners of parent, as well as increases of 663 million yen in foreign currency translation adjustment, and 74 million yen in valuation difference on available-for-sale securities, partially offset by a decrease of 1,858 million yen resulting from dividend payments.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-Looking Information

There have been no changes to the consolidated financial results forecast announced on April 28, 2026.

The financial results forecast is based on the information available at the time of publication and certain assumptions that the Company judges as rational. As such, actual financial results may vary significantly due to various reasons.

2. Quarterly Consolidated Financial Statements and Main Notes

(1) Quarterly Consolidated Balance Sheets

(Unit: Millions of yen)

	As of Mar. 31, 2026	As of Jun. 30, 2026
Assets		
Current assets		
Cash and deposits	29,537	26,917
Notes and accounts receivable - trade	54,904	52,838
Electronically recorded monetary claims	15,295	16,679
Merchandise and finished goods	17,259	18,588
Work in process	1,212	1,219
Raw materials and supplies	23	12
Goods in transit	2,046	1,730
Income taxes receivable	1,270	1,047
Other	5,597	6,080
Allowance for doubtful accounts	(216)	(303)
Total current assets	126,931	124,811
Non-current assets		
Property, plant and equipment	2,145	2,133
Intangible assets		
Goodwill	48	—
Customer-related assets	592	567
Software	4,243	4,046
Other	320	463
Total intangible assets	5,205	5,078
Investments and other assets	19,090	19,371
Total non-current assets	26,441	26,583
Total assets	153,373	151,394
Liabilities		
Current liabilities		
Notes and accounts payable - trade	38,484	35,590
Short-term borrowings	469	531
Income taxes payable	1,099	761
Provision for bonuses	1,335	657
Provision for loss on liquidation of subsidiaries and associates	42	42
Other	5,546	5,534
Total current liabilities	46,978	43,117
Non-current liabilities		
Deferred tax liabilities	1,528	1,530
Provision for share awards	178	73
Retirement benefit liability	2,083	2,072
Other	159	156
Total non-current liabilities	3,950	3,832
Total liabilities	50,928	46,950

(Unit: Millions of yen)

	As of Mar. 31, 2026	As of Jun. 30, 2026
Net assets		
Shareholders’ equity		
Share capital	6,800	6,800
Capital surplus	2,142	2,142
Retained earnings	84,276	85,515
Treasury shares	(923)	(924)
Total shareholders’ equity	92,295	93,534
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,199	3,273
Deferred gains or losses on hedges	157	174
Foreign currency translation adjustment	6,384	7,048
Remeasurements of defined benefit plans	292	286
Total accumulated other comprehensive income	10,033	10,782
Non-controlling interests	116	126
Total net assets	102,444	104,443
Total liabilities and net assets	153,373	151,394

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income

Quarterly Consolidated Statements of Income

(Unit: Millions of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026
Net sales	71,577	75,853
Cost of sales	61,510	64,960
Gross profit	10,067	10,892
Selling, general and administrative expenses	6,781	7,237
Operating profit	3,286	3,654
Non-operating income		
Interest income	112	165
Dividend income	149	168
Share of profit of entities accounted for using equity method	77	205
Miscellaneous income	99	118
Total non-operating income	439	657
Non-operating expenses		
Interest expenses	33	28
Loss on sale of notes receivable - trade	80	131
Foreign exchange losses	333	48
Miscellaneous expenses	1	5
Total non-operating expenses	448	213
Ordinary profit	3,277	4,098
Extraordinary income		
Gain on sale of investment securities	6	0
Gain on sale of non-current assets	0	—
Total extraordinary income	7	0
Extraordinary losses		
Loss on disposal of non-current assets	2	1
Loss on valuation of investment securities	43	—
Total extraordinary losses	45	1
Profit before income taxes	3,238	4,096
Income taxes - current	603	850
Income taxes - deferred	130	142
Total income taxes	733	992
Net profit	2,504	3,103
Net profit (loss) attributable to non-controlling interests	(0)	8
Net profit attributable to owners of parent	2,505	3,095

Quarterly Consolidated Statements of Comprehensive Income

(Unit: Millions of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026
Net profit	2,504	3,103
Other comprehensive income		
Valuation difference on available-for-sale securities	180	74
Deferred gains or losses on hedges	(47)	17
Foreign currency translation adjustment	(961)	554
Remeasurements of defined benefit plans, net of tax	(1)	(6)
Share of other comprehensive income of entities accounted for using equity method	(216)	111
Total other comprehensive income	(1,046)	751
Comprehensive income	1,458	3,855
Comprehensive income attributable to:		
Owners of parent	1,464	3,844
Non-controlling interests	(5)	10

(3) Notes to Quarterly Consolidated Financial Statements

(Note regarding assumptions of a going concern)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Changes in accounting policies)

(Application of Accounting Standard for Interim Financial Reporting, etc.)

The "Accounting Standard for Interim Financial Reporting" (ASBJ Statement No. 37, revised on January 9, 2026; hereinafter referred to as the "Interim Financial Reporting Accounting Standard") , etc. were applied from the beginning of the first quarter of the fiscal year under review. In accordance with the transitional treatment prescribed in Paragraph 35 of the Interim Financial Reporting Accounting Standard and Paragraph 73 of the "Implementation Guidance on Accounting Standard for Interim Financial Reporting" (ASBJ Implementation Guidance No. 34, revised on January 9, 2026), the new accounting policies stipulated by the Interim Financial Reporting Accounting Standard , etc. are applied prospectively.

The impact of this change in accounting policy on the quarterly consolidated financial statements is immaterial.

(Additional information)

(Performance-linked stock compensation plan for Directors, etc.)

Based on the resolution of the 76th Annual General Meeting of Shareholders held on June 16, 2023, the Company has introduced a performance-linked stock compensation plan, i.e., the Board Benefit Trust - Restricted Stock (BBT-RS), with the aim of clarifying the linkage between the compensation for directors (excluding directors who are Audit & Supervisory Committee members and non-executive Directors) and executive officers (together with directors, collectively, the "Directors, etc.") and the Company's business performance and share value, and enhancing their motivation to contribute to the improvement of the Company's business performance in the medium to long term and the enhancement of its corporate value.

The Company accounts for this plan in accordance with the Practical Solution on Transactions of Delivering the Company's Own Stock to Employees etc. through Trusts (PITF No. 30, March 26, 2015).

(i) Summary of the transaction

This is a performance-linked stock compensation plan under which the Company's shares are acquired through a trust using money contributed by the Company, and the Directors, etc. are provided with the Company's shares and an amount of money equivalent to the market value of the Company's shares through the trust, pursuant to the Share Benefit Regulations for Directors and Officers established by the Company.

In principle, the time when the Directors, etc. receive the Company's shares shall be a certain time after the end of each applicable period.

(ii) The Company's shares remaining in the trust

The Company's shares remaining in the trust are recorded as treasury shares under net assets at their book value in the trust (excluding ancillary costs). There were 135 thousand such treasury shares carried at 403 million yen at the end of the previous consolidated fiscal year and the end of the quarterly consolidated period under review.

(Notes on segment information, etc.)

[Segment information]

For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

1. Information on net sales and profit (loss) by reportable segment

(Unit: Millions of yen)

	Reportable segment			Others (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Quarterly Consolidated Statements of Income (Note 3)
	Fibers, Textiles, and Garments	Chemicals	Subtotal				
Net sales							
Net sales to outside customers	33,720	37,681	71,402	175	71,577	–	71,577
Inter-segment net sales or transfers	–	–	–	129	129	(129)	–
Total	33,720	37,681	71,402	304	71,706	(129)	71,577
Segment profit	1,662	1,986	3,649	56	3,705	(419)	3,286

Notes:
1. The “Others” category is a business segment that is not included in the reportable segments and comprises the sale of transportation equipment and related materials, and the provision of various services, including commissioned back-office operations.
2. Adjustment to segment profit of negative 419 million yen represents company-wide profit (loss) that has not been allocated to reportable segments. Company-wide profit (loss) represents expenses related to the Corporate Management Division and other items that are not attributable to reportable segments.
3. The total of segment profit and adjustment for reportable segments and the Others business segment is consistent with operating profit in the quarterly consolidated statements of income.

For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

1. Information on net sales and profit (loss) by reportable segment

(Unit: Millions of yen)

	Reportable segment			Others (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Quarterly Consolidated Statements of Income (Note 3)
	Fibers, Textiles, and Garments	Chemicals	Subtotal				
Net sales							
Net sales to outside customers	35,195	40,365	75,561	291	75,853	–	75,853
Inter-segment net sales or transfers	–	–	–	145	145	(145)	–
Total	35,195	40,365	75,561	437	75,998	(145)	75,853
Segment profit	1,571	2,242	3,813	120	3,934	(279)	3,654

Notes:
1. The “Others” category is a business segment that is not included in the reportable segments and comprises the sale of transportation equipment and related materials, and the provision of various services, including commissioned back-office operations.
2. Adjustment to segment profit of negative 279 million yen represents company-wide profit (loss) that has not been allocated to reportable segments. Company-wide profit (loss) represents expenses related to the Corporate Management Division and other items that are not attributable to reportable segments.
3. The total of segment profit and adjustment for reportable segments and the Others business segment is consistent with operating profit in the quarterly consolidated statements of income.

2. Changes in reportable segments

(Change in segment classification)

As described in “1. Overview of Operating Results, (1) Overview of Operating Results for the Current Quarterly Consolidated Accounting Period,” the Group’s reportable segments previously consisted of three segments: “Fibers, Textiles, and Garments,” “Chemicals,” and “Machinery.” However, in light of the implementation of the basic policy and segment-specific growth strategies set forth in Chori Innovation Plan 2028, the Medium-Term Management Plan announced on April 28, 2026, beginning with the first quarter of the fiscal year under review, the “Machinery” segment has been included in the “Others” category, taking its significance into consideration, and the Group’s reportable segments have been changed to two segments: “Fibers, Textiles, and Garments” and “Chemicals.”

Segment information for the first quarter of the previous fiscal year has been prepared based on the revised segment classification and is presented in “1. Information on net sales and profit (loss) by reportable segment” for the first quarter of the previous fiscal year.

(Information on profit (loss) by reportable segment)

The Group has established operating profit as the key management indicator under Chori Innovation Plan 2028, the Medium-Term Management Plan announced on April 28, 2026. Accordingly, segment profit had previously been presented on the basis of profit before income taxes, with a reconciliation to profit before income taxes in the quarterly consolidated statement of income. Effective from the first quarter of the fiscal year under review, however, segment profit is presented on the basis of operating profit, with a reconciliation to operating profit in the quarterly consolidated statement of income.

Segment information for the first quarter of the previous fiscal year has been prepared based on the revised segment classification and is presented in “1. Information on net sales and profit (loss) by reportable segment” for the first quarter of the previous fiscal year.

(Notes on quarterly consolidated statements of cash flows)

Quarterly consolidated statements of cash flows for the current quarterly consolidated accounting period have not been prepared.

Depreciation expenses (including amortization expenses pertaining to intangible assets excluding goodwill) and amortization expenses of goodwill pertaining to the quarterly consolidated period under review are as follows.

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Depreciation	430 million yen	445 million yen
Amortization of goodwill	49 million yen	48 million yen