



**FY03/2026 Q3**

**(April 1, 2025 to December 31, 2025)**

## **Financial Results Materials**

**(Highlights)**

**January 30, 2026**

**CHORI CO., LTD.**

## POINT

## Promoting the Medium-Term Management Plan

### “Chori Innovation Plan 2025 (CIP2025)”

- Steadily executing the basic strategies of CIP2025 while pursuing sustainable growth on a global basis and promoting business transformation through digital transformation.

#### Business results summary

- Net sales and profit decreased YoY.
- Full-year business results forecasts:  
Considering the progress through FY03/2026 Q3 and the current business environment, we lowered the forecast.

#### Financial base

• Equity ratio	64.7%	Maintained at a high level.
• ROE <sup>*1</sup>	10.8%	
• ROIC <sup>*2</sup>	9.6%	

\*1: Net profit attributable to owners of parent (annual basis)

\*2: ROIC = Operating profit after income taxes (annual basis)

/ Invested capital (Equity + Interest-bearing debt) average during the period

#### Topics

- Promoted the new medium-term management plan development project. Dedicated working teams for business strategy, financial strategy, non-financial strategy, human capital, and digital transformation considered measures aimed at becoming the company of choice.

## Business Results Breakdown (YoY Comparison)

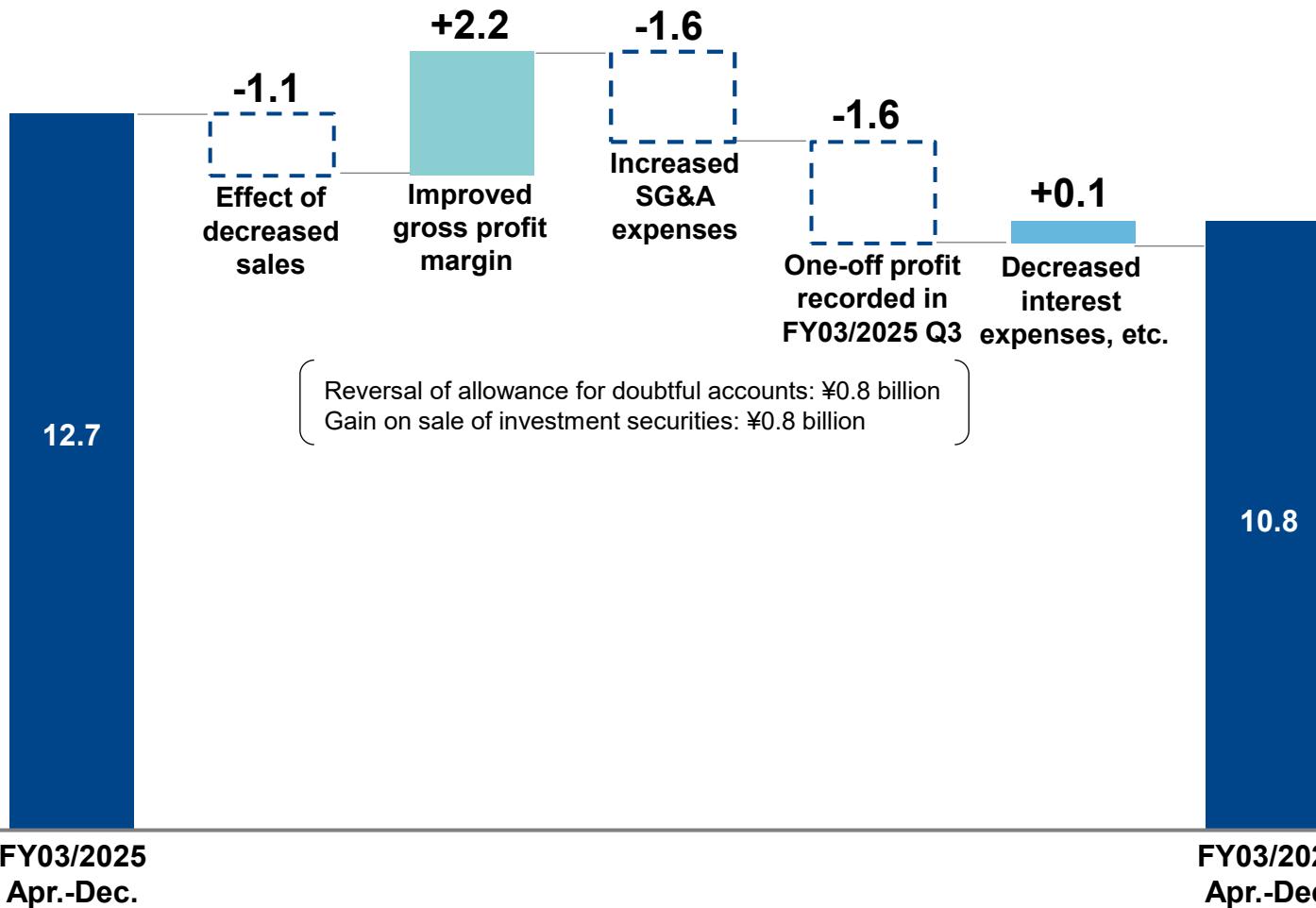
## POINT

- The Japanese economy continues to show a moderate recovery trend, with stable employment and income conditions. The outlook for the global economy is uncertain mainly due to a slowdown in domestic demand in China and U.S. trade policies.
- Overall sales remained sluggish, resulting in a decline in net sales. Although gross profit increased due to improved profitability, operating profit declined due to the inability to absorb an increase in SG&A expenses. Moreover, profit before income taxes significantly decreased mainly due to the rebound of the reversal of allowance for doubtful accounts and the gain on sale of investment securities recorded in FY03/2025 Q3.

Unit: billions of yen	FY03/2025 Apr.-Dec.	FY03/2026 Apr.-Dec.	Difference	Ratio
Net sales	230.3	221.6	-8.6	-3.8%
Gross profit	29.5	30.6	+1.1	+3.7%
Selling, general and administrative expenses	19.0	20.6	+1.6	+8.5%
Operating profit	10.5	10.0	-0.5	-5.0%
Ordinary profit	12.0	10.7	-1.2	-10.4%
Profit before income taxes	12.7	10.8	-2.0	-15.5%
Net profit attributable to owners of parent	9.1	7.6	-1.5	-16.7%

## Reasons for Changes in Profit before Income Taxes

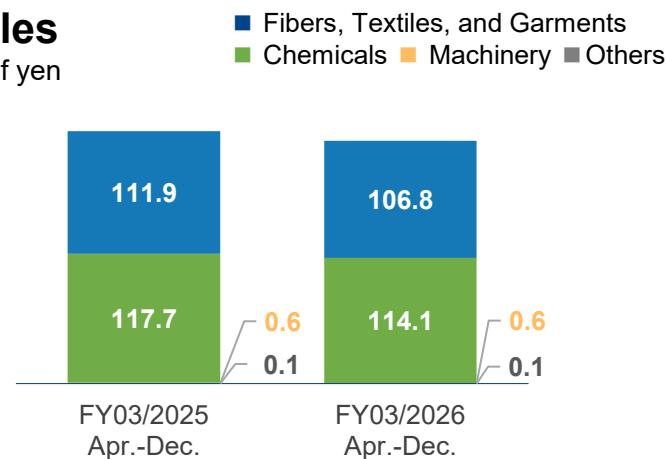
Unit: billions of yen



# Segment Results

## Net sales

Unit: billions of yen

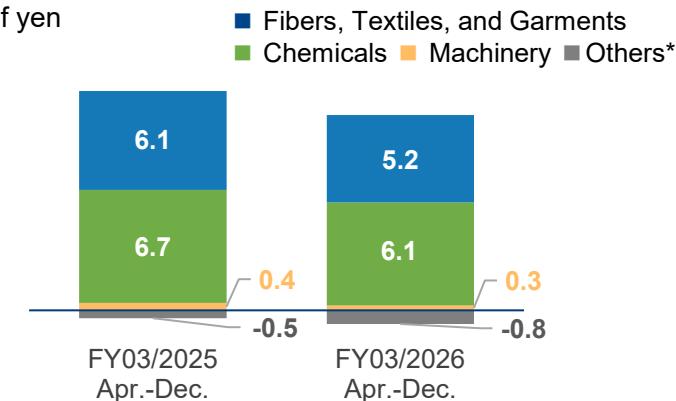


- Fibers, Textiles, and Garments
- Chemicals
- Machinery
- Others

	FY03/2025 Apr.-Dec.	FY03/2026 Apr.-Dec.	Difference
Fibers, Textiles, and Garments	111.9	106.8	-5.0
Chemicals	117.7	114.1	-3.6
Machinery	0.6	0.6	-0.0
Others	0.1	0.1	-0.0
Total	230.3	221.6	-8.6

## Profit (loss) before income taxes

Unit: billions of yen



- Fibers, Textiles, and Garments
- Chemicals
- Machinery
- Others\*

	FY03/2025 Apr.-Dec.	FY03/2026 Apr.-Dec.	Difference
Fibers, Textiles, and Garments	6.1	5.2	-0.9
Chemicals	6.7	6.1	-0.6
Machinery	0.4	0.3	-0.2
Others*	-0.5	-0.8	-0.3
Total	12.7	10.8	-2.0

\*“Others” includes adjustments.

### Fibers, Textiles, and Garments

#### Decreased sales and profit

**Sluggish** Fibers and textiles  
Industrial textiles

**Slowdown** Textile sales to the Middle East and China

**Decreased** Rebound of the gain on sale of investment securities

### Chemicals

#### Decreased sales and profit

**Recovery** Fine chemicals

**Sluggish** Performance chemicals

**Decreased** Rebound of the reversal of allowance for doubtful accounts

### Machinery

#### Decreased sales and profit

**Steady** Automotive sales for the Central and South American market

## Net Sales by Operation

## POINT

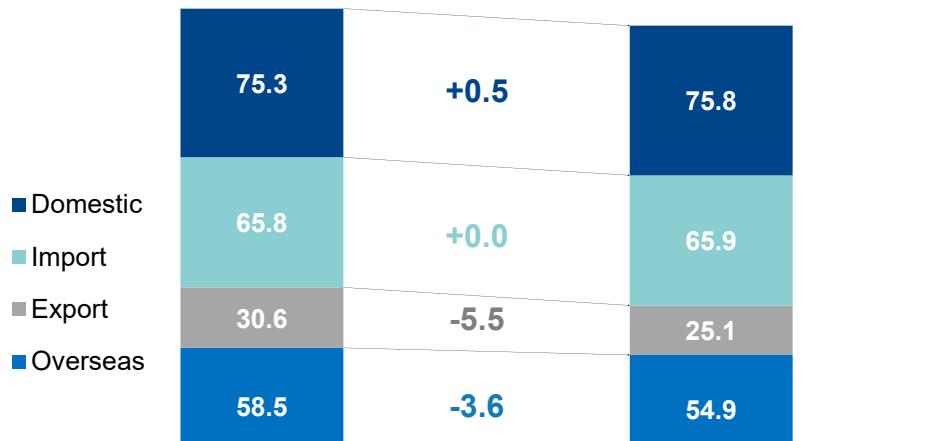
- Domestic sales increased in the Fibers, Textiles, and Garments business. Shipments for the overseas market (export and overseas) decreased in both the Fibers, Textiles, and Garments business and the Chemicals business.
- Trade ratio: 65.8% 1.5pt decrease YoY

Unit: billions of yen

<b>Net sales</b>	<b>230.3</b>	<b>Net sales</b>	<b>221.6</b>
Overseas transactions	155.0	Overseas transactions	145.9
<b>Trade ratio</b>	<b>67.3%</b>	<b>Trade ratio</b>	<b>65.8%</b>



<b>Net sales</b>	<b>-8.6</b>
Overseas transactions	-9.1
Trade ratio	-1.5pt



FY03/2025 Apr.-Dec.

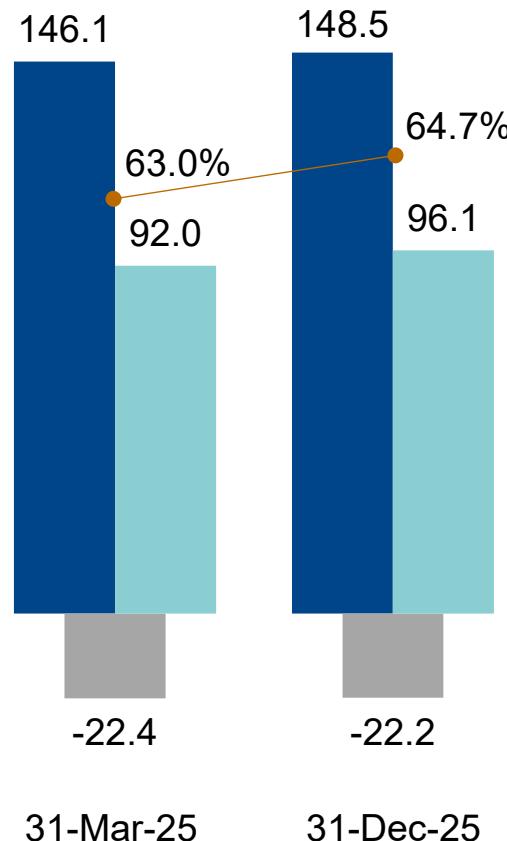
FY03/2026 Apr.-Dec.

Domestic sales	Amount of domestic sales from domestic suppliers
<b>Overseas transactions</b>	
Import sales	Amount of net sales from overseas to Japan
Export sales	Amount of net sales from Japan to overseas
Overseas sales	Amount of net sales from overseas business

# Financial Position

Unit: billions of yen

█ Total assets      █ Net interest-bearing debt  
█ Equity              ● Equity ratio



## Financial soundness

	31-Mar-25	31-Dec-25	Difference
Total assets	146.1	148.5	+2.4
Net interest-bearing debt	-22.4	-22.2	+0.2
Equity	92.0	96.1	+4.1
Equity ratio	63.0%	64.7%	+1.7pt

## Profitability/Capital efficiency

	31-Mar-25	31-Dec-25 <sup>*3</sup>	Difference
ROA <sup>*1</sup>	8.1%	6.9%	-1.2pt
ROE <sup>*1</sup>	13.4%	10.8%	-2.6pt
ROIC <sup>*2</sup>	11.1%	9.6%	-1.5pt
(Reference) ROA (Ordinary profit basis)	11.2%	9.7%	-1.5pt

\*1: Net profit attributable to owners of parent basis

\*2: ROIC = Operating profit after income taxes / Invested capital (Equity + Interest-bearing debt) average during the period

\*3: Annual basis

## FY03/2026 Business Results Forecast

## POINT

- Considering business results for FY03/2026 Q3 and the current business environment, we lowered the forecast of net sales, operating profit, ordinary profit, and profit before income taxes. Given the expected decrease in income tax expenses, the forecast of net profit attributable to owners of parent remains unchanged.

Unit: billions of yen	FY03/2026 Forecast (Announced on Apr. 28)	FY03/2026 Revised Forecast (Announced on Jan. 30)	Difference	FY03/2026 Apr.-Dec. Result	FY03/2026 Revised Forecast (Announced on Jan. 30) Progress	FY03/2025 Result
Net sales	330.0	300.0	-30.0	221.6	73.9%	311.5
Fibers, Textiles, and Garments	166.0	146.7	-19.3	106.8	72.8%	152.7
Chemicals	163.0	152.5	-10.5	114.1	74.8%	157.9
Machinery	1.0	0.8	-0.2	0.6	73.8%	0.9
Others	—	—	—	0.1	—	0.1
Profit (loss) before income taxes	16.0	14.5	-1.5	10.8	74.3%	16.3
Fibers, Textiles, and Garments	7.8	7.0	-0.8	5.2	73.8%	7.7
Chemicals	8.9	8.0	-0.9	6.1	76.5%	8.9
Machinery	0.3	0.3	—	0.3	96.9%	0.6
Others*	-1.0	-0.8	+0.2	-0.8	—	-0.9
Net profit attributable to owners of parent	11.0	11.0	—	7.6	69.1%	11.7

\*“Others” includes adjustments.

## FY03/2026 Dividend

**Basic dividend policy**

- The Company's policy is to provide performance-based dividends in accordance with the levels of net profit attributable to owners of parent with a view to continuously and stably returning profits to shareholders and ensuring stable management and finances.
- Dividend policy: Consolidated dividend payout ratio of 30% and dividend on equity ratio (DOE) of 3.5% or more

**FY03/2026 Annual dividend forecast**

Based on the business results forecast announced today and the dividend policy above, the annual dividend forecast remains unchanged at ¥144 per share (fiscal year-end dividend of ¥72 per share).

**Trends in dividends per share (Annual)**

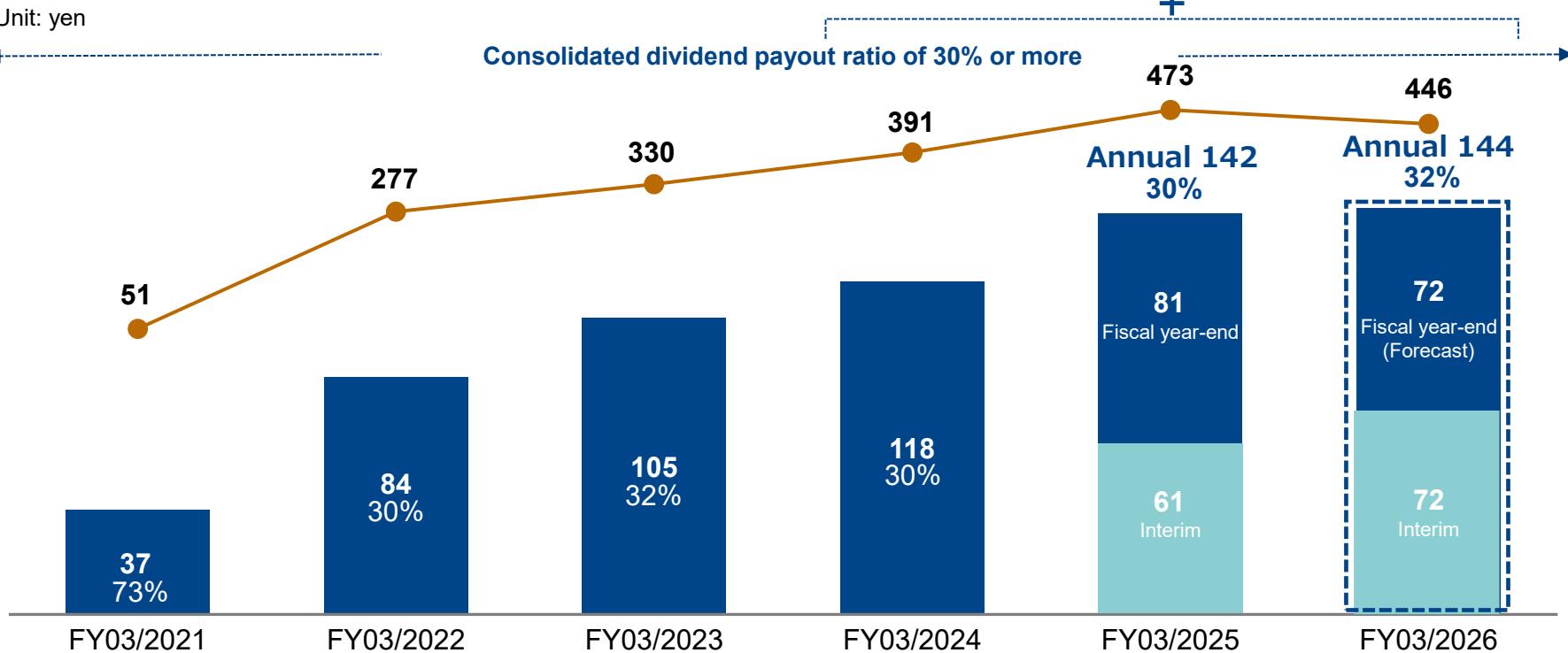
■ Dividends in yen, % shows consolidated dividend payout ratio      — EPS: Net profit per share

Unit: yen

**DOE of 3.5% or more**



**Consolidated dividend payout ratio of 30% or more**





# **Making your dreams come true**

**CHORI CO.,LTD.**

Forecasts of operational performance, as well as future predictions described in this document, were prepared based on information available as of the day on which this document was released. This document in no way guarantees the condition and operational performance of the Company in the future.