

Press release

Company name KOKUYO Co., Ltd. Representative Hidekuni Kuroda

Hidekuni Kuroda President and CEO

Stock code 7984, TSE Prime Contact Hitoshi Honda

Managing Officer, Finance &

Accounting Division Tel: +81-6-6976-1221

Announcement of Publication of Kokuyo Group Integrated Report 2025

Kokuyo Co. Ltd. is pleased to announce the publication of the Kokuyo Group Integrated Report 2025.

In 2021, the Kokuyo Group formulated its Long-Term Vision CCC2030, which includes its New Philosophy, and declared its aim to become a collection of diverse businesses with 500 billion yen in annual net sales by 2030. The following year, in 2022, we unveiled our new corporate purpose statement "Presenting a tomorrow you can't wait for," and updated our material issues ("materiality") as part of our efforts to integrate sustainability.

This integrated report, which is now in its fourth year, summarizes the results of the third medium-term plan, which runs through fiscal 2024; shows the path to achieving the fourth medium-term plan "Unite for Growth 2027," which starts in fiscal 2025; and explains how the Group aims for sustainable growth by taking on the challenge of transforming its business portfolio based on Group management.

In particular, this integrated report concretely illustrates the Group's unique value creation story by offering deeper analyses of the Group's knowledge (strength) at the core of value creation and the management resources that drive the Group's wow-factor creation cycle. The report also sets out a logic model showing the causal relationship between our business activities and socioenvironmental value creation, and takes on the challenge of clarifying a path toward quantifying the impacts of these business activities.

- Integrated Report URL https://www.kokuyo.com/en/ir/library/annualreport.html
- Publication date
 May 30, 2025 (English version to be published in June)

