Supplementary Material for Financial Results for the Second Quarter (Interim Period) of FY Ending December 31, 2026

August 6, 2026

ITOKI Corporation (TSE Prime: 7972)

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Summary of the Consolidated Results in the Second Quarter (Interim Period) of the Fiscal Year Ending December 31, 2026

ITOKI

Hitting a record high for the interim period and Q2

Net sales: Up 8.9% (for the fifth consecutive interim period)

As assumed, thanks to the sales growth of equipment for mainly research institutes in the equipment & public works-related business

Operating profit: Up 9.5% (for the second consecutive interim period)

As assumed, thanks to the sales growth and the rise in profit margin

Workplace business	・ **Sales grew** mainly due to the projects for remodeling offices for adopting new hybrid workstyles. ・ **Profit declined** due to the augmentation of SGA, although sales were healthy and grew.
Equipment & public works-related business	・ **Sales increased considerably,** as equipment for research institutes sold well. ・ **Profit rose considerably,** thanks to the sales growth of equipment for research institutes and the improvement in profit margin.

1. Consolidated Financial Results for the Second Quarter (Interim Period) of FY Ending December 31, 2026

Consolidated Results in the Second Quarter (Interim Period) of the Fiscal Year Ending December 31, 2026

ITOKI

January 1 to June 30, 2026 Unit: ¥100 million

【 Consolidated results 】	Q2 of FY2025/12		Q2 of FY2026/12		Increase/decrease		Full-year forecast	
	Amount	Ratio to sales	Amount	Ratio to sales	Amount	Increase rate	Amount	Progress rate
Net sales	792	—	**863**	—	+70	+8.9%	1,675	51.5%
Cost of sales	453	57.3%	**489**	**56.7%**	+35	+7.9%	—	—
Gross profit	338	42.7%	**373**	**43.3%**	+34	+10.3%	—	—
SGA	232	29.3%	**257**	**29.8%**	+24	+10.7%	—	—
Operating profit	106	13.4%	**116**	**13.5%**	+10	+9.5%	160	72.7%
Ordinary profit	104	13.2%	**115**	**13.4%**	+10	+10.3%	160	72.4%
Profit attributable to owners of parent	69	8.8%	**77**	**9.0%**	+7	+11.3%	112	69.2%

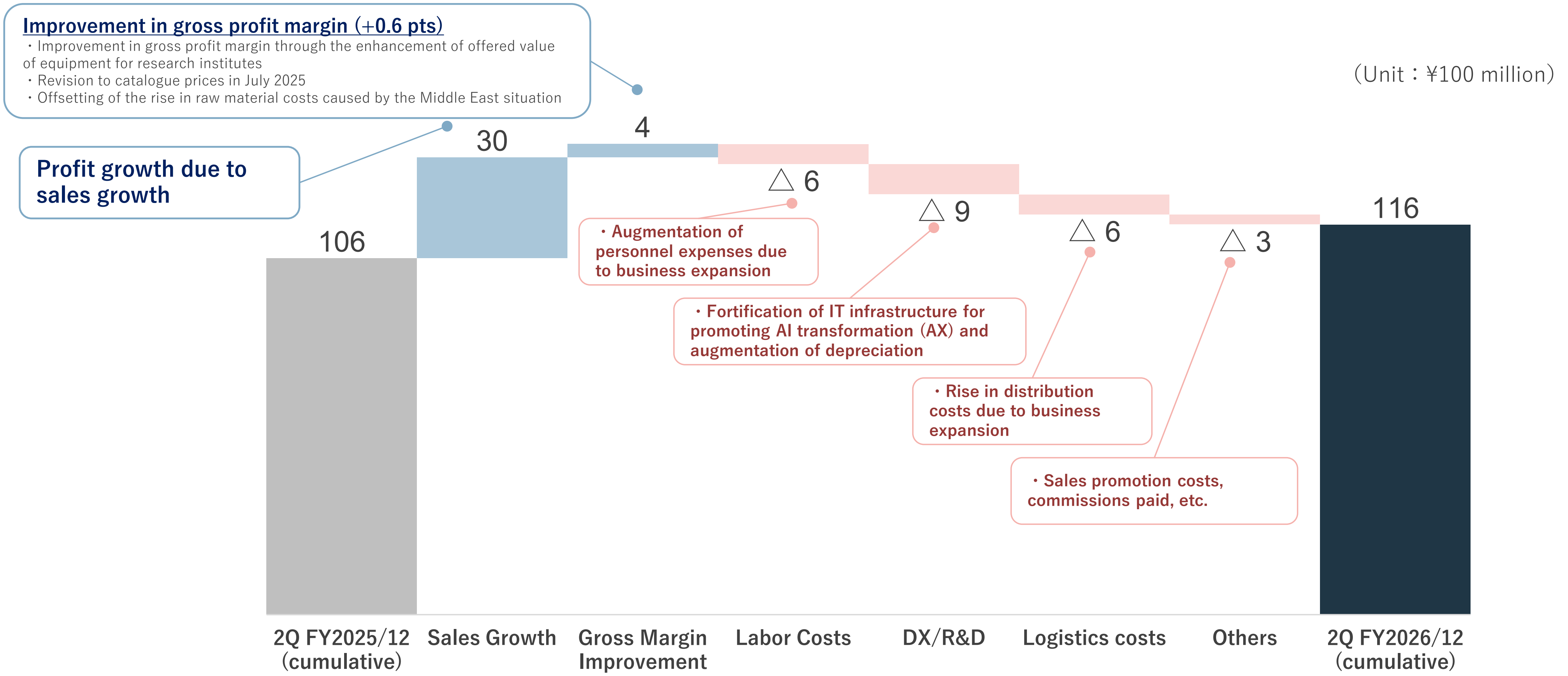
【 Segment 】		Q2 of FY2025/12		Q2 of FY2026/12		Increase/decrease		Full-year forecast	
		Amount	Ratio to sales	Amount	Ratio to sales	Amount	Increase rate	Amount	Progress rate
Workplace business	Net sales	585	—	**623**	—	+37	+6.5%	1,215	51.3%
	Operating profit	83	14.2%	**80**	**12.9%**	△3	△3.6%	136	59.0%
Equipment & public works-related business	Net sales	198	—	**231**	—	+32	+16.6%	443	52.4%
	Operating profit	22	11.2%	**35**	**15.3%**	+13	+59.6%	22	161.1%
(Breakdown) DALTON	Net sales	117	—	**139**	—	+21	+18.6%	230	60.7%
	Operating profit	18	15.4%	**25**	**18.6%**	+7	+43.1%	15	173.0%

*DALTON represents the consolidated results of the DALTON group.

Analysis of Changes in Operating Profit (Year-on-Year)

ITOKI

The sales growth and gross profit margin improvement of the workplace business and equipment for research institutes offset the augmentation of SGA, and profit hit a record high.



Summary of Consolidated Balance Sheet and Cash Flow Statement

ITOKI

Unit: ¥100 million

Summary of our consolidated balance sheet	End of Dec. 2025	End of Jun. 2026	Change	Remarks
Current assets	794	806	+12	Increase in cash & deposits, etc.
Fixed assets	512	495	△17	Decrease in deferred tax assets, etc.
Total assets	**1,307**	**1,301**	**△5**	
Current liabilities	495	451	△44	Decrease in notes and accounts payable, electronically recorded obligations, etc.
Fixed liabilities	243	229	△14	Decrease in long-term debt, etc.
Total liabilities	**739**	**681**	**△57**	
Total shareholders' equity	**541**	**584**	**+43**	
Total net assets	**568**	**619**	**+51**	

Summary of our cash flow statement	Amount in the interim period of 2025	Amount in the interim period of 2026	Remarks
Cash flow from operating activities	40	40	Increase due to the sales growth, etc.
Cash flow from investment activities	△24	△11	Expenditure for investment in equipment for the head office's showroom (IDH) and factories
Free cash flow	15	28	
Cash flow from financial activities	9	△15	Dividend payment, etc.
Change in cash and cash equivalents	25	13	
Balance of cash and cash equivalents as of the end of the interim period	240	221	

2. Financial Forecast for the FY Ending December 31, 2026

Financial Forecast for the FY Ending December 31, 2026

January 1 to December 31, 2026　　Unit: ¥100 million

【 Consolidated results 】	Results in FY2025/12	Forecast for FY2026/12	Increase/decrease	
			Amount	Increase rate
Net sales	1,536	**1,675**	+139	+9.0%
Operating profit	136	**160**	+24	+16.9%
Ordinary profit	137	**160**	+23	+16.5%
Profit attributable to owners of parent	93	**112**	+19	+19.4%
〔Operating margin〕	〔8.9%〕	**〔9.6%〕**	―	〔+0.7pts〕

【 Segment 】		Results in FY2025/12	Forecast for FY2026/12	Increase/decrease	
				Amount	Increase rate
Workplace business	Net sales	1,115	**1,215**	+100	+9.0%
	Operating profit	109	**136**	+27	+23.7%
	〔Operating margin〕	〔9.9%〕	**〔11.2%〕**	―	〔+1.3pts〕
Equipment & public works-related business	Net sales	405	**443**	+38	+9.4%
	Operating profit	24	**22**	△2	△9.9%
	〔Operating margin〕	〔6.1%〕	**〔5.1%〕**	―	〔△1.0pts〕
(Breakdown) DALTON	Net sales	214	**230**	+16	+7.1%
	Operating profit	17	**15**	△2	△13.1%
	〔Operating margin〕	〔8.0%〕	**〔6.5%〕**	―	〔△1.5pts〕

*DALTON represents the consolidated results of the DALTON group.

Variation in Consolidated Performance

ITOKI

The shade represents record-high amounts.

Unit: million yen

	Interim period (Jan. to Jun.)			
	Sales	Operating profit	Ordinary profit	Net income
FY 2026	**86,316**	**11,632**	**11,580**	**7,748**
FY 2025	79,244	10,625	10,497	6,960
FY 2024	72,510	6,866	6,837	5,086
FY 2023	68,190	7,002	7,095	4,707
FY 2022	63,756	4,371	4,416	3,676
FY 2021	61,635	2,973	2,830	2,290
FY 2020	64,704	2,631	2,506	1,203
FY 2019	63,672	1,927	1,936	965
FY 2018	60,610	2,197	2,314	1,722
FY 2017	59,111	3,760	3,927	2,680
FY 2016	55,144	3,089	3,188	1,864
FY 2015	55,684	3,387	3,513	2,631
FY 2014	54,332	2,639	2,793	2,100
FY 2013	55,113	3,431	3,589	2,634
FY 2012	58,416	4,155	4,316	3,513
FY 2011	45,067	1,494	1,839	724

Unit: million yen

	Second quarter (Apr. to Jun.)			
	Sales	Operating profit	Ordinary profit	Net income
FY 2026	39,092	**3,543**	3,486	2,210
FY 2025	36,500	**3,203**	3,179	2,044
FY 2024	31,592	827	822	985
FY 2023	31,225	**2,225**	2,271	1,411
FY 2022	28,411	407	442	288
FY 2021	29,468	**1,275**	1,173	348
FY 2020	26,997	▲ 370	▲ 376	▲ 557
FY 2019	29,775	▲ 164	▲ 159	▲ 261
FY 2018	28,112	▲ 142	▲ 64	149
FY 2017	27,645	627	756	485
FY 2016	25,694	814	893	314
FY 2015	26,822	1,060	1,213	656
FY 2014	24,369	89	194	▲ 373
FY 2013	27,676	1,454	1,598	952
FY 2012	30,863	2,199	2,235	1,504
FY 2011	24,122	870	1,263	897

Forecast for the second half: sales of 81.2 billion yen (74.4 billion yen in the same period of the previous year) and an operating profit of 4.4 billion yen (3 billion yen in the same period of the previous year)

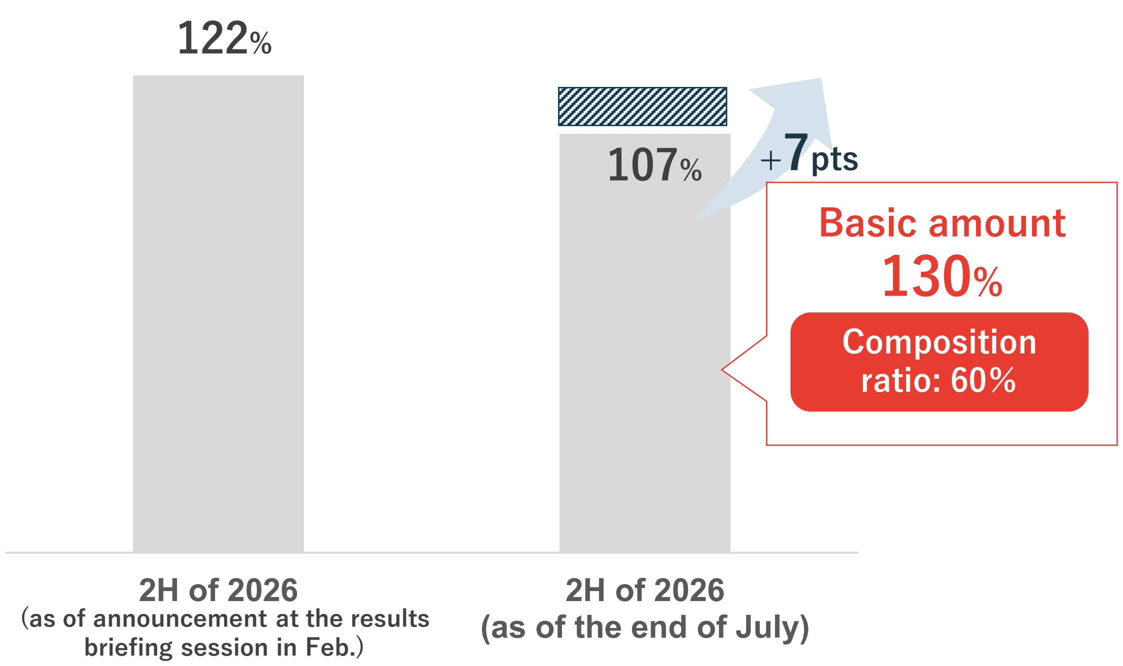
Situation of Ongoing Business Talks

ITOKI

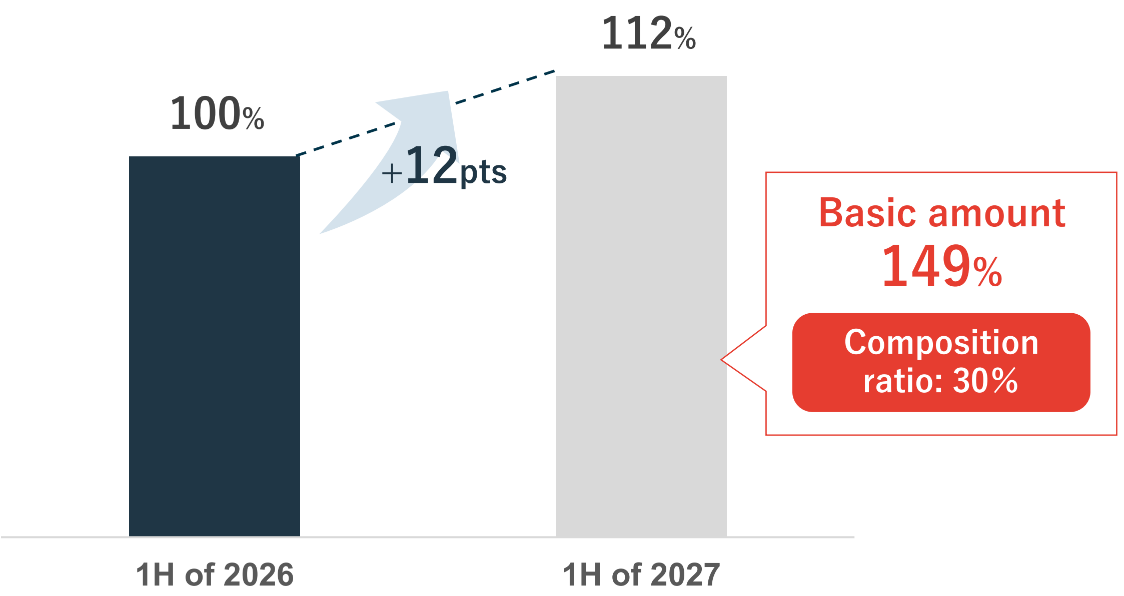
Situation of ongoing business talks (as of the end of July 2026)

- Sum of business talks in the domestic workplace business and the equipment and public works-related business (including DALTON and excluding Tarkus)
- Ratio of the amount of ongoing business talks in the current fiscal year to that in the same period of the previous year
- Basic amount = Informally ordered amount + Actually ordered amount (order backlog)

Second half of FY 2026



First half of FY 2027



Forecast Increase/Decrease in Operating Profit From the Second Half of the Previous Year

We aim to achieve an operating profit of 4.4 billion yen in the second half and annual operating profit of 16 billion yen in 2026, by increasing sales in the workplace business, which earns larger sales in the second half, and in the equipment and public works-related business, which is healthy, improving gross profit margin, and controlling SGA as assumed.

(Unit：¥100 million)

Equipment and Public Works-Related Business－Anti-Disaster Shelter Door BOUNCEBACK

ITOKI

Received an order for an anti-disaster underground shelter door from a local government for the first time. Entry to the new field will contribute to the performance from the next fiscal year.

BOUNCEBACK®

Multi-purpose anti-disaster shelter door for protecting victims, which was developed in Japan, a disaster-prone country

- **Domestic product, which is planned, designed, and produced by procuring parts and assembling all in Japan**
- **Achieved impact resistance, airtightness, watertightness, and radiation shielding performance that lead the global standards.**
- **Impact resistance is 400 kPa (approx. 40 tons/m^2)**
- **The weight of the door is approx. 1.4 tons, but it has a system for opening, closing, and clamping system that can be handled by even women and children.**

◀ Special door for an underground shelter developed by ITOKI (installed in the howroom of Japan Nuclear Shelter Association)

Delivery records and future developments

- Since the early days of nuclear power plants in Japan, we have delivered **around 3,000 special doors** nationwide.
- In cooperation with Japan Nuclear Shelter Association and others, **we engage in marketing activities targeting local governments.**

Facility category	Number of facilities *as of Apr. 1, 2025
Emergency shelters	61,142
Underground emergency shelters	(4,233)
Specific emergency shelters (newly built in the Sakishima Islands)	–

10%

Demand: 60-100 billion yen

*Estimated by ITOKI

Source: Cabinet Secretariat's portal site for civil protection

Shareholder Return (Forecast Dividends for FY2026/12)

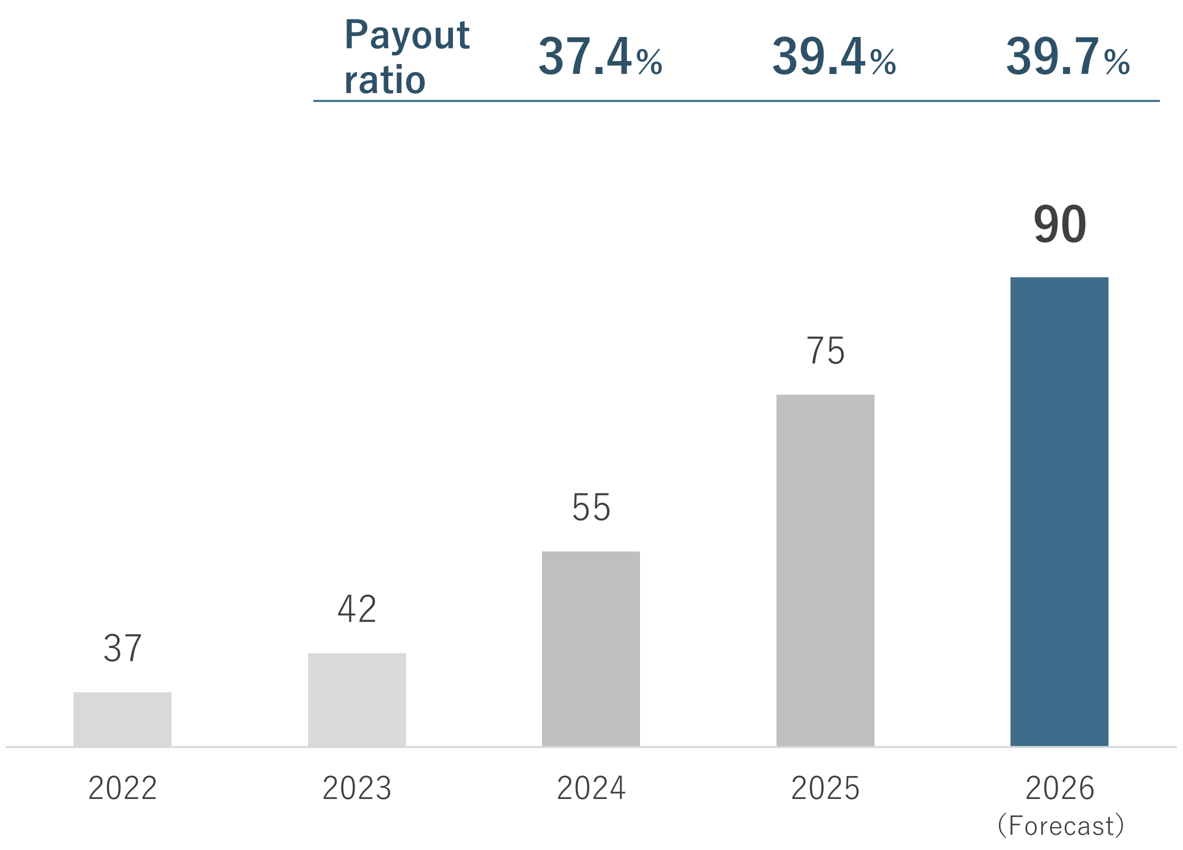
ITOKI

Shareholder return policy

Our company recognizes profit allocation as one of important policies for business administration, and upholds the basic policy of paying dividends to shareholders continuously and stably and paying a year-end dividend once a year, while comprehensively considering the company's revenues, the enrichment of internal reserve, future business developments, etc. from a long-term perspective.

For future profit allocation, we will put more importance on shareholders in our business administration, consider consolidated results in addition to stable dividends, and implement dividend measures with the aim of achieving **a payout ratio of 40%.** Regarding internal reserve, in order to improve corporate value, we will conduct strategic investment in R&D, which is indispensable for future growth, and growing fields in an efficient way.

Variation in annual dividend per share [yen]



3. Workplace business

Domestic Workplace Business－Refurbishment of Our Marketing Management System

Appointment of new marketing managers for 8 blocks out of 15 ones in the domestic workplace business

To thoroughly strengthen scientific project management based on business talk status definitions

Business talk status definition

Business talks with proposals

Business talks for basic amounts

Business talks for order backlog

Designing, planning, etc. → Informal decision

Final adjustment of specs → Contract

Manufacturing, car allocation adjustment, etc. → Delivery

Completion of delivery


Target Achievement Plan Meeting

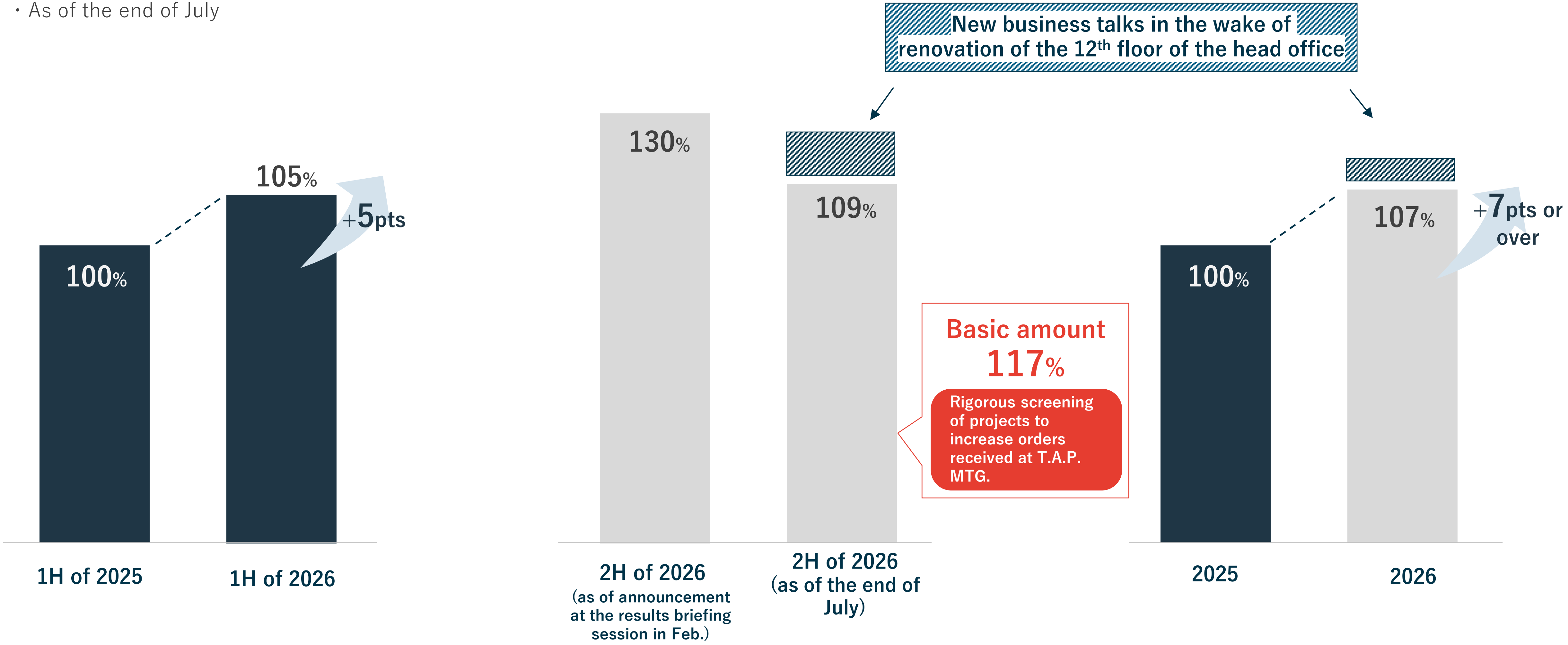

Target Achievement Plan Meeting


Meeting for explaining policies

Meeting for explaining policies

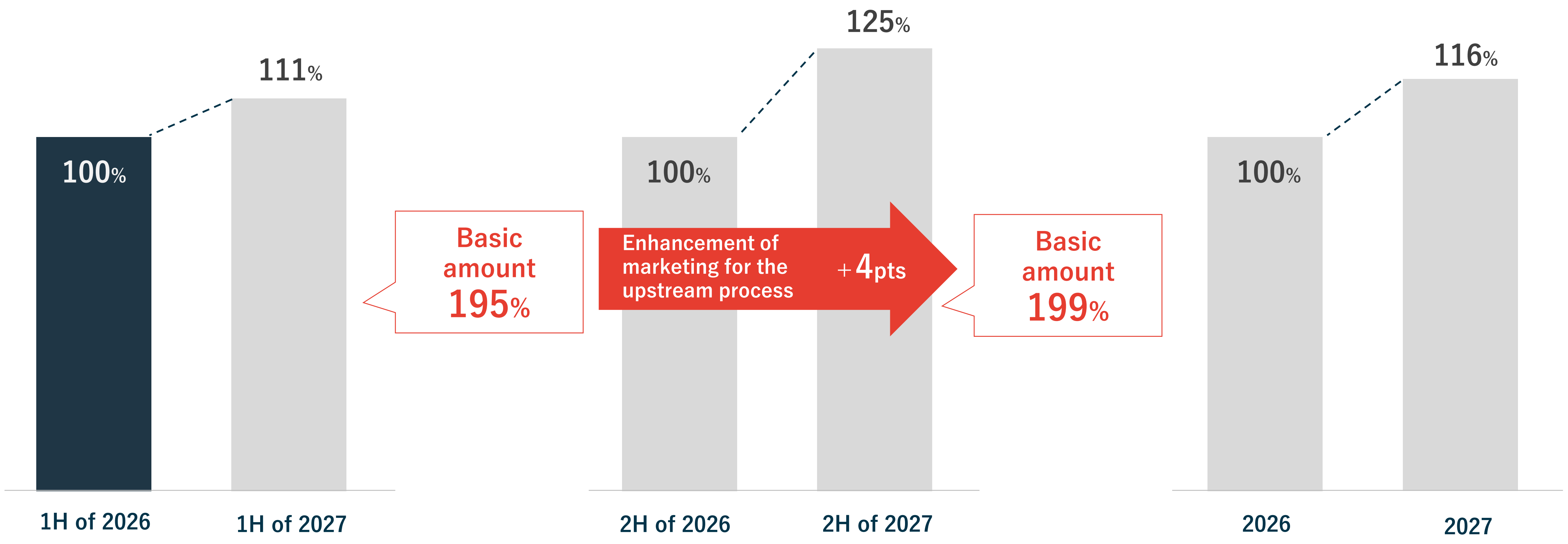
Situation of Ongoing Business Talks in FY2026 (Domestic Workplace Business)

・ Domestic workplace business
・ Ratio of the amount of ongoing business talks in the current fiscal year to that in the same period of the previous year
・As of the end of July



Situation of Ongoing Business Talks in FY2027 (Domestic Workplace Business)

・ Domestic workplace business
・ Ratio of the amount of ongoing business talks in the current fiscal year to that in the same period of the previous year
・As of the end of July



Overview of the Recent Situation of the Workplace Business

ITOKI

As we enhanced the marketing for upstream processes of office investment, we received more orders for project management/consulting, and design.

	1H of FY2025		1H of FY2026
Number of commissioned projects	100	＋14pts	114
Fees for project management and design	100	＋40pts	140

The rate of winning a large-scale project in bidding by 13%. (The number of entrusted projects increased 267% year on year.)

＜For reference＞ Domestic workplace development Value chain diagram

Project management (to grasp the entire picture of each project and support workplace development from the viewpoint of comprehensive optimization)

- Workstyle consulting
  - Project scheme development
  - Consulting
- Design (of optimal workplaces)
  - Basic design
  - Execution design
  - Order placement and procurement
- Construction management (Support for smooth construction and relocation)
  - Construction management (CM)
  - Relocation plans and audits
  - Operation support

Active Investment Also Outside Tokyo

ITOKI

The interest in office investment for human capital-oriented business administration is growing outside Tokyo.

	FY2025		FY2026
Projects in the pipeline in Japan	100	+10pts	110
Projects in the pipeline outside Tokyo	100	+14pts	114

Attractive offices where workers want to work are indispensable for securing talent also outside Tokyo.

Human Capital-Oriented Business Administration – The Completion of Office Investment Is Not a Goal, but a Start.

In June, we fully renovated and opened the 12th floor of our head office.

As we advertised experience value through office renovation of our head office, the number of visitors, mainly executives, increased significantly.

	Jun. and Jul. of FY2025		Jun. and Jul. of FY2026
Number of executives who visited our office	100	+73pts	173
Number of other visitors	100	+28pts	128

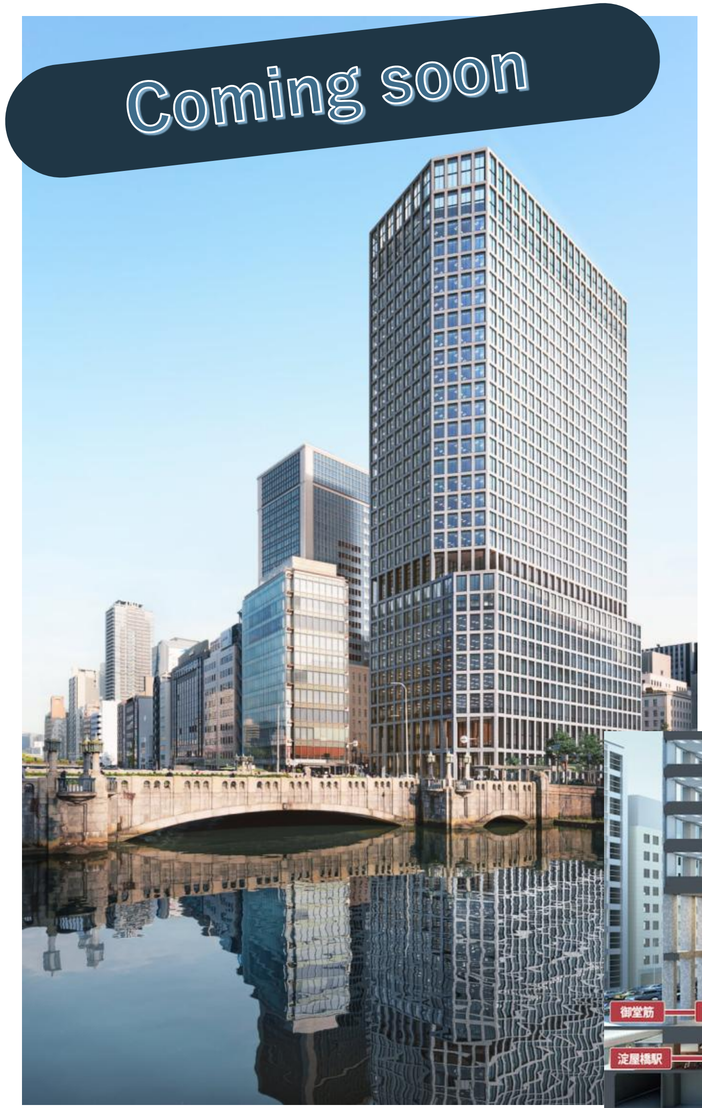
ITOKI DESIGN HOUSE

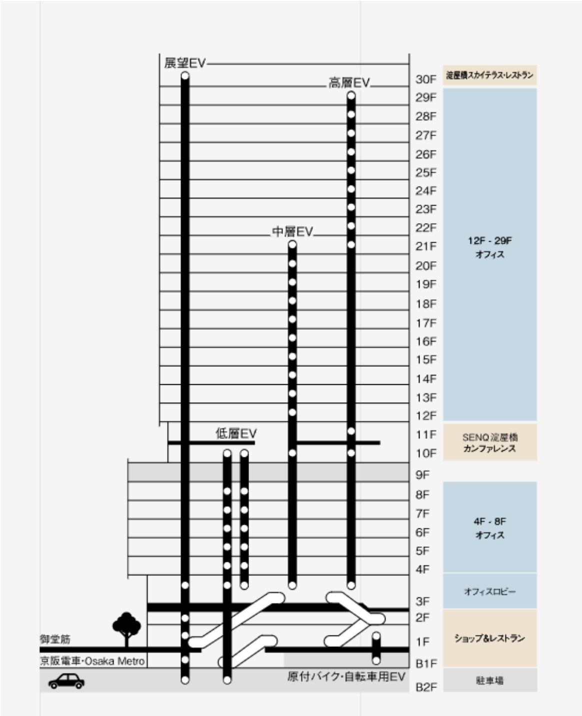
FUKUOKA

（Open in Dec. 2026）

ITOKI DESIGN HOUSE OSAKA Open in 2027

ITOKI

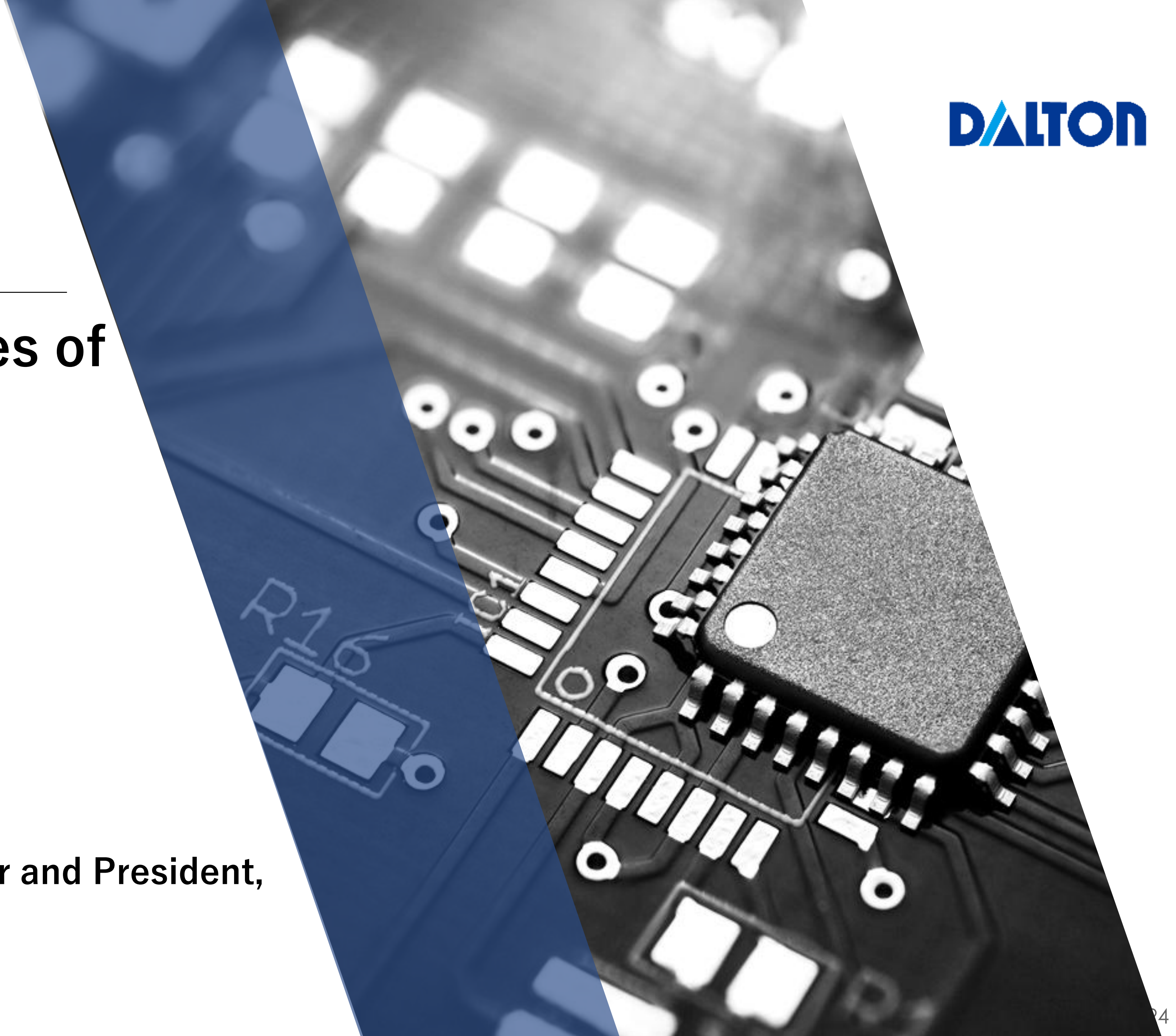




4. Equipment & public works-related business

Equipment & public works-related business

Regarding the initiatives of DALTON Corporation



Tadashi Sawada,
Representative Director and President,
DALTON Corporation

Aug. 6, 2026

01

Performance of DALTON

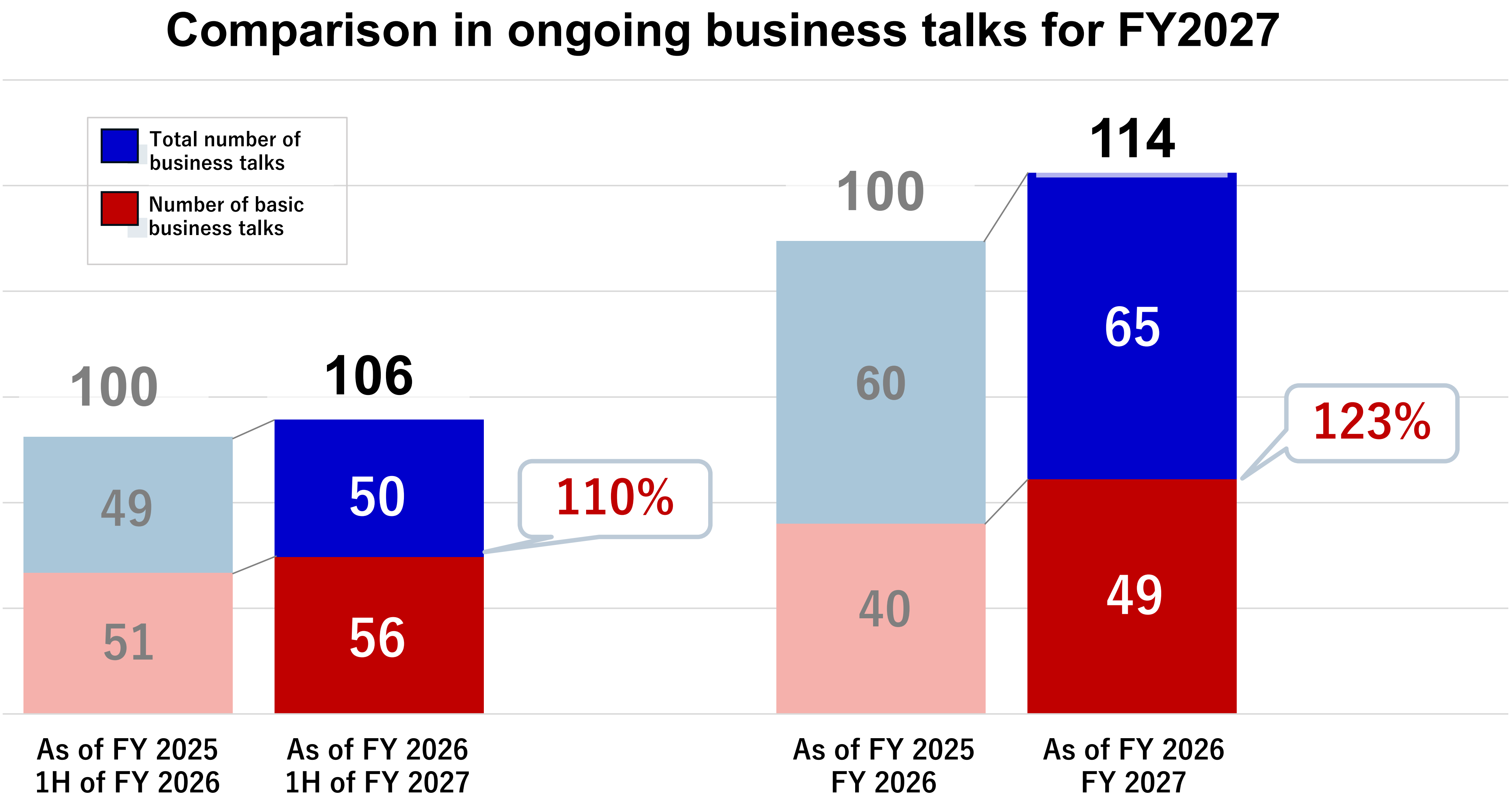
Performance in the First Half of FY2026

Net Sales: 14 billion yen (up 19% year on year)
Operating Profit: 2.5 billion yen (up 43% year on year)

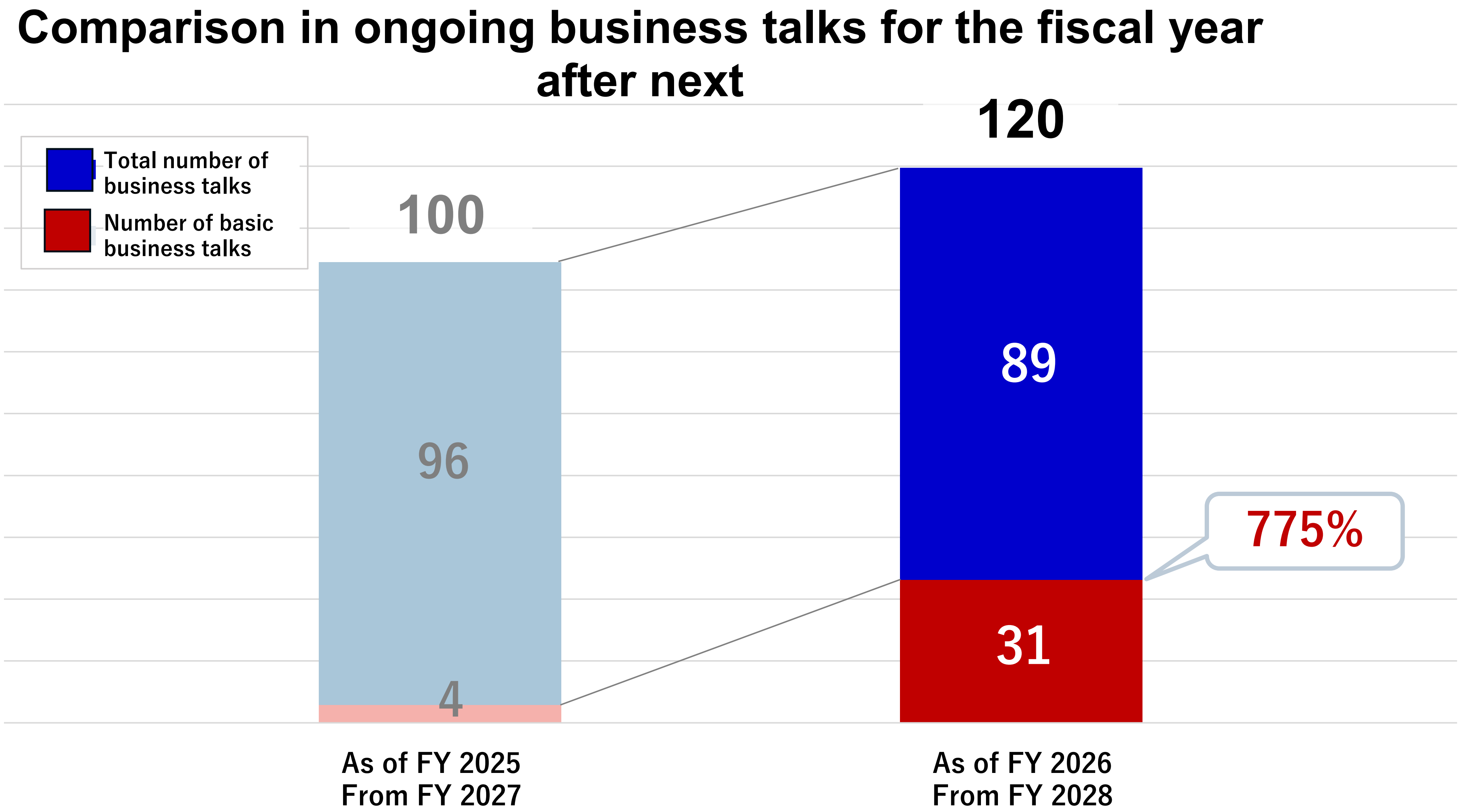
Added value and competitive advantages

LAB 3.0	Research institute DX business based on workstyles	Data-based support for operation of research institutes
LAB 2.0	Solution provision business based on spaces	Space design Workstyle consulting
LAB 1.0	Product sale business based on products	Differentiated new products

Situation of Ongoing Business Talks in FY2027



Situation of Ongoing Business Talks in FY2028



Four Business Segments

01

Development of a lab as a space for intellectual creation

We will actualize an ideal global-level lab by giving consultation services for the entire project, including concept formulation and cost optimization.

Research facilities

02

Development of a production system for processing powder and granular materials

Professionals versed in the properties of powder design high-quality, stable plants. We will provide optimal solutions to the issues regarding the entire process.

Powder processing equipment

03

Creation of a working space that ensures safety and quality

We will realize a working space that is friendly to both operators and materials handled there based on our technologies we have nurtured for many years. We will pursue the best specs with a mock-up model, and create a truly demanded working environment together with each client.

Cleaning machines

04

Provision of equipment suited for each client's business

We will provide products suited for a broad range of processes, mainly front-end ones, including equipment for producing a small number of semiconductors for R&D and equipment for mass production, according to the purposes of use, such as resist stripping, washing, drying, plating, solvent recovery, wafers, and jigs for semiconductor production.

Semiconductor equipment

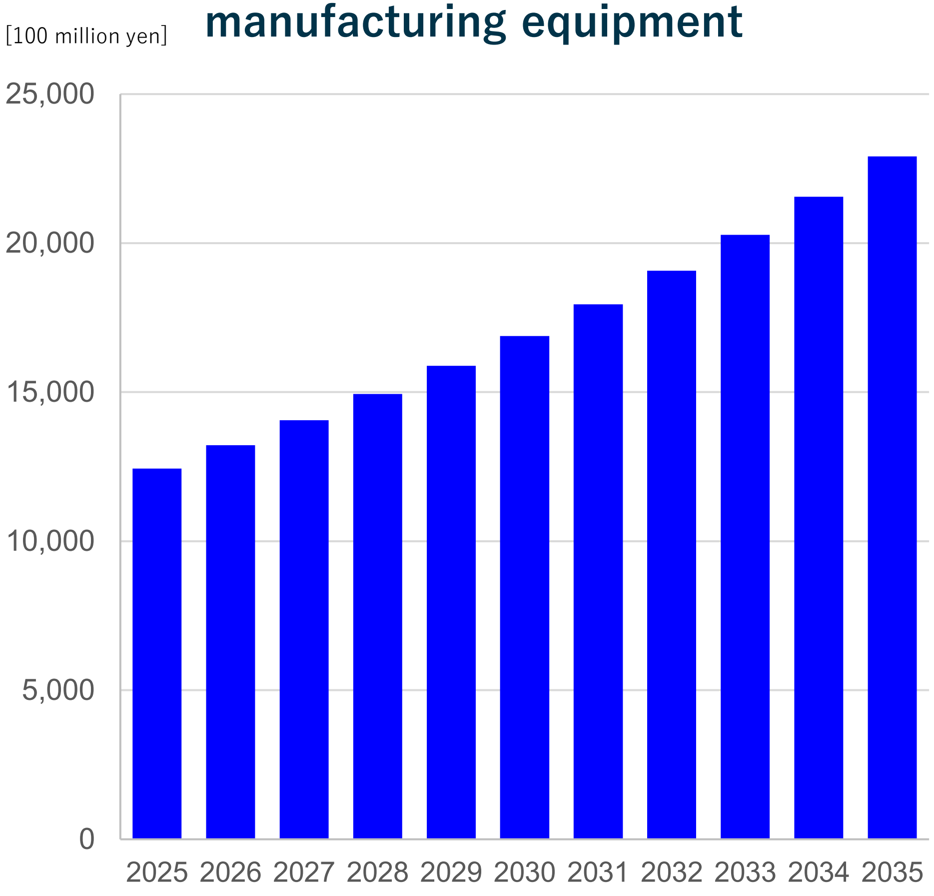
02

Growth strategy in the semiconductor equipment business

－Wet process solutions that support semiconductor manufacturing

Environment Surrounding the Semiconductor Market

Trend of the semiconductor manufacturing equipment



(Source: Wet process equipment market | Global market analysis report - 2035 Future Market Insights)

The arrival of the AI era and environmental initiatives drove new investment in equipment

■ Expansion of investment in AI and data centers

- Rapid expansion of demand for GPU, HBM, AI accelerators, etc. due to the distribution of generative AI
- Expansion of investment in cleaning processes thanks to the increase in semiconductor production output
- Further sophistication of requirements for cleaning quality especially for cutting-edge semiconductors

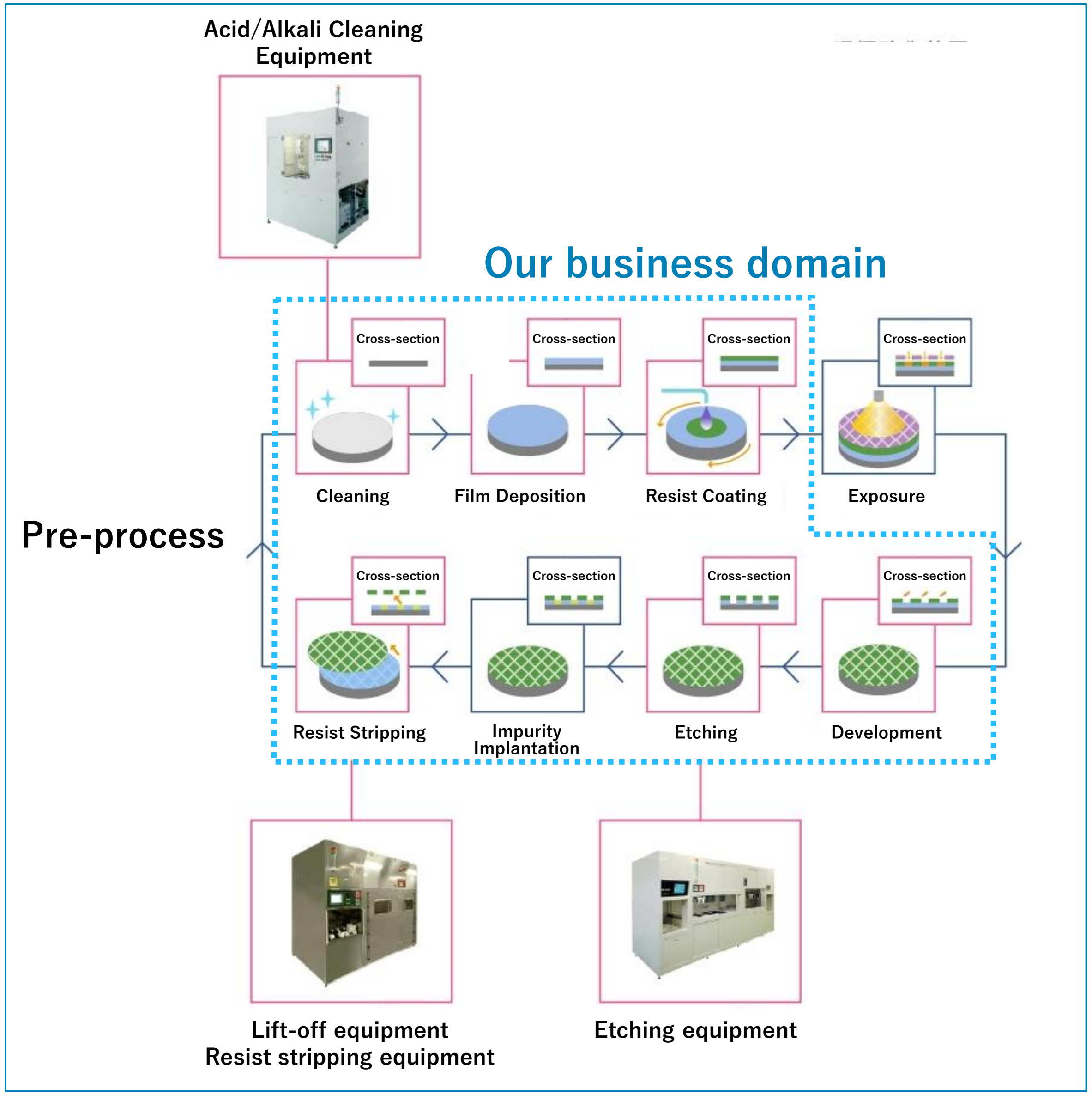
■ Response to environmental regulations and initiatives for sustainability

- PFAS regulations, water discharge regulations, and environmental requirements for reducing CO_2 emissions, etc. have been tightened globally.
- Semiconductor makers promote the reduction of chemical solution consumption and environmental burdens.
- The needs for environmentally friendly cleaning technologies have grown.

Suggestions to our company

- **The semiconductor cleaning equipment market is expected to grow in the medium/long term.**
- **Both the AI-related investment and the investment for environmental measures are favorable for our business.**
- **Market opportunities for environmentally friendly cleaning technologies, at which our company excel, have increased.**

Business Domain of DALTON



DALTON's domain

DALTON has a product lineup, mainly wet process equipment mainly for **photoresist stripping, wafer cleaning, and drying** in the front-end processes, and clients can apply DALTON's products to diverse processes, including electrolytic plating, non-electrolytic plating, photoresist coating, image development, and anode oxidation.

Target markets

Present
Wet cleaning equipment for compound semiconductors
- **LED**
- **SAW filters**
- **Focused on makers of devices, such as sensors**

Business operation in growing markets
- **Cutting-edge semiconductors for AI and data centers**
- **Power semiconductors**
- **Cutting-edge package (PLP)**

Strengths of DALTON's Semiconductor Business

History of semiconductor manufacturing equipment
35 years

DALTON has provided equipment for semiconductor manufacturing processes, accumulating plenty of know-how and technical knowledge.

Delivered products to over 200 leading makers in Japan

A broad range of clients, mainly leading Japanese makers of semiconductors and electronic parts

Flexibility
Customization

To deal with various requests for processes, including R&D and manufacturing equipment

Testing center
Evaluation and verification

To seamlessly support testing, process evaluation, and start of mass production, to facilitate the adoption by clients

Cleaning technology
Environmental measures

To meet the needs for environmental measures based on the cleaning technologies that help reduce chemical solutions and save resources

AD Technologies co.,Ltd.
In-house production

To enhance the abilities to develop and supply products, by designing, manufacturing, and maintaining equipment inside the corporate group.

Concentration Onto Growing Fields

PLP market
(Panel Level Package)

Through the spread of next-generation packaging technologies, the investment in cleaning processes for PLPs expanded.

▼

In collaboration with leading CMP makers for PLPs in Japan, DALTON supplies cleaning equipment compatible with PLPs to the market.

CMP market
(Chemical Mechanical Polishing)

As cutting-edge devices have become more sophisticated, the needs for high-quality cleaning after CMP have grown.

▼

In collaboration with leading CMP makers for wafers in Japan, DALTON supplies equipment for high-quality cleaning after CMP to the market.

Market of environmental measures

The measures for complying with the regulations for PFAS and water discharge and reducing CO_2 emissions have progressed, and the investment in technologies for environmental measures has expanded.

▼

To assist clients in solving environmental issues, based on eco-friendly cleaning equipment and high-sensitivity environment measurement technologies

Future Directions

Semiconductor 1.0

Semiconductor 2.0

To evolve from an equipment distributor to a process solution provider

FY2026

Establishment of AD Technologies

In-house production of core products

➡ To become a true maker

AD Technologies co., Ltd.

FY2027

- **Extension of the testing center**

Provision of a value-added model of conducting tests and inspections in a seamless manner

To support each client in mass production

- **Enhancement of cooperation with ITOKI**

To strengthen the maintenance system

FY2029

- **Alliances with external partners**
- **Strategic M&A**

  - Expansion of our product lineup in growing fields and differentiated domains
  - Enhancement of our supplying capacity

Toward co-creation

DALTON

To design “workstyles” for tomorrow

We Design Tomorrow.
We Design WORK-Style.





Appendix

Appearing in “Interview With a Top Executive” of Nikkei CNBC

ITOKI

Representative Director and President Koji Minato of ITOKI appeared in the section “Interview with a top executive” in Morning Express of Nikkei CNBC, a channel specializing in markets and economies, which was aired on Wednesday, June 24, 2026.

＜ Outline of the program ＞

■ Date
Wednesday, June 24, 2026

■ Broadcasting station
Nikkei CNBC

■ Program title/section
“Interview with a top executive” in Morning Express

Video of that day

*Linked to the official YouTube channel of our company.

Major Topics < PR >

Renovation into a head office that can produce good results even if the number of employees increases 1.5 times and area per employee decreases by 35%

Out of about 7,200 m^2 of the head office's working showroom "ITOKI DESIGN HOUSE TOKYO," we renovated about 2,700 m^2 on the 12th floor for the first time in 4 years. Through this renovation, we created a space where employees can switch between solo work and teamwork without stress, under the concept of "maximizing human capital and evolving 'team operation' for better results" based on the analysis of data, including the degree of ability exertion and locational information.

Entire office view from Open Work Area

Established a showroom area for the equipment & public works-related business at Nihonbashi Head Office, and enhanced cross-sectoral proposals.

The highly-functional display case "Artivista" (Left photo), the automatic drug-picking system "DAP with MediMonitor" (Right photo) Photo: Ooki Jingu (OOKI JINGU)

Developed a new-type wall display case named "Artivista," which helps improve the experience of appreciating works at art galleries and museums.

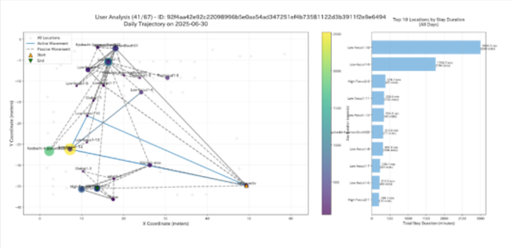
Wall display case "Artivista"

Major Topics < PR >

Developed “ITOKI OFFICE DEVICES,” which optimizes office operation in cooperation with AI Agent

This solution improves office utilization rate and convenience, by monitoring “how furniture and meeting rooms are used” on a real-time basis, linking with booking data of office resources, visualizing utilization statuses, etc.

ITOKI and Matsuo Institute analyzed the relation between the purpose of movement and productivity in an ABW office for each job category.



In this research, we analyzed the correlation between the quality of movement and productivity based on the data on locations of 945 employees working in our head office and meeting booking data for 1 month in December 2025. The results indicate the possibility that it is important to discriminate between the reactive movement for attending a meeting or the like and proactive selection of a place for working, for designing ABW office management.

Established a new post called “chief AI officer (CAIO),” so that AI can take a central role in business administration.

We established a new post called “chief AI officer (CAIO),” in order to accelerate transformation placing AI at the core of business administration, and appointed Takashi Takeuchi, who was promoted to a managing executive officer on July 1, 2026, as CAIO on the same day.

Released “Econifa UPCYCLE,” a sustainable design solution for converting unused resources into corporate value

Redefining “Econifa,” which has been offered as a solution for utilizing lumber in Japan, as “Econifa WOOD,” we will offer “Econifa UPCYCLE” as a solution for recycling and utilizing by-products and unused resources left in manufacturing processes.

＜Notes＞
• The Company’s consolidated financial statements are prepared in accordance with Japanese Generally Accepted Accounting Principles.
• Forward-looking statements, including earnings forecasts, are based on information currently available to the Company and certain assumptions deemed reasonable. Actual results may differ materially due to various risks and uncertainties.

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明日の「働く」を、デザインする。