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(Stock Exchange Code 7966)

June 4, 2026

(Start date of measures for electronic provision: May 27, 2026)

To Our Shareholders

Makoto Hattori
Representative Director, President
LINTEC Corporation
23-23, Honcho, Itabashi-ku, Tokyo

NOTICE OF CONVOCAATION OF THE 132ND ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We are pleased to notify you that the 132nd Annual General Meeting of Shareholders of LINTEC Corporation (the “Company”) will be held for the purposes as described below.

In convening the upcoming Meeting, the Company is taking measures for electronic provision. The electronic provision measures matters are posted on the following Company website on the Internet.

Company website <https://www.lintec.co.jp/ir/event/meeting.html>

In addition to the Company website, the information is posted on the website of the Tokyo Stock Exchange (TSE). If you choose to view the information on the TSE website, search by entering the issue name (LINTEC) or the stock exchange code (7966), and click “Basic information” and then “Documents for public inspection/PR information.”

TSE website: <https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

Note that you can also exercise your voting rights in writing or via the Internet instead of attending the Meeting in person. Review the “Reference Documents for the General Meeting of Shareholders” later in this document or in the electronic provision measures matters and exercise your voting rights by 5:30 p.m. on Friday, June 19, 2026 Japan time.

- 1. Date and Time:** Monday, June 22, 2026 at 10:00 a.m. Japan time
- 2. Place:** Conference room (4F) of the 2nd building of the Company’s head office located at 23-23, Honcho, Itabashi-ku, Tokyo, Japan
- 3. Meeting Agenda:**
Matters to be reported:
 1. The business report, consolidated financial statements for the Company’s 132nd Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits by the Accounting Auditors and the Audit and Supervisory Committee regarding the consolidated financial statements
 2. Non-consolidated financial statements for the Company’s 132nd Fiscal Year (April 1, 2025 - March 31, 2026)

Proposal to be resolved:

Proposal

Election of 9 Directors (excluding Directors serving as Audit and Supervisory Committee Members)

4. Instructions for exercising voting rights (omitted)

5. Electronic provision measures matters

- (1) Any changes made to the electronic provision measures matters will be posted on the website on which the respective information is posted.
- (2) The following items are posted only on the websites indicated on page 1 of this notice of convocation in accordance with relevant law and with Article 15 of the Company's Articles of Incorporation, and therefore not included herein.
 - 1) Business Report
 - Major business sites and factories
 - Status of employees
 - Matters related to rights to acquire stock of the Company, etc.
 - Basic policies related to the Company's ownership control
 - Content of principal business
 - Principal lenders
 - System to ensure the appropriateness of the execution of business
 - Status of Accounting Auditors
 - 2) Consolidated Financial Statements
 - Consolidated Statements of Changes in Shareholders' Equity
 - Notes to Consolidated Financial Statements
 - 3) Non-Consolidated Financial Statements
 - Non-Consolidated Statements of Changes in Shareholders' Equity
 - Notes to Non-Consolidated Financial Statements

The business report that has been audited by the Audit and Supervisory Committee and the consolidated financial statements and non-consolidated financial statements that have been audited by the Audit and Supervisory Committee and the Accounting Auditors are comprised of items in 1), 2) and 3) as well as those included in this notice of convocation.

Attending the meeting

- Registration will be open at 9:00 a.m.
 - When attending the meeting, please submit the enclosed voting rights exercise form at the reception desk to register your attendance.
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Reference Documents for the General Meeting of Shareholders

Proposal Election of 9 Directors (excluding Directors serving as Audit and Supervisory Committee Members)

The term of office of all current 9 Directors (excluding Directors serving as Audit and Supervisory Committee Members, hereinafter the same applies throughout this proposal) will expire at the conclusion of this Annual General Meeting of Shareholders. As such, the election of 9 Directors is proposed.

The candidates first went through deliberation by the Nomination and Compensation Committee. Then the Audit and Supervisory Committee evaluated the status of business execution of each candidate and business performance of the Company for the fiscal year, and their career background and experience, etc. The Audit and Supervisory Committee accordingly judged that each candidate is qualified as a Director of the Company.

The candidates are as follows:

No.	Name	Current titles and responsibilities at the Company	Attendance to the meetings of the Board of Directors
1	[Renomination] Akihiko Ouchi	Representative Director, Chairman and CEO	100% (16/16 meetings)
2	[Renomination] Makoto Hattori	Representative Director, President, CEO and COO	100% (16/16 meetings)
3	[Renomination] Takeshi Kaiya	Director, Senior Managing Executive Officer, Executive General Manager, General Affairs & Human Resources Div.	100% (16/16 meetings)
4	[Renomination] Hiroyuki Matsuo	Director, Senior Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance Div. and Environment & Safety Div.	100% (16/16 meetings)
5	[Renomination] Masaaki Yoshitake	Director, Senior Managing Executive Officer, Executive General Manager, Business Administration Div.	100% (10/10 meetings)
6	[Renomination] Yoichi Shibano	Director, Managing Executive Officer, Executive General Manager, Administration Div.	100% (16/16 meetings)
7	[Renomination] [Outside Director] Takanori Sano	Outside Director	100% (10/10 meetings)
8	[Renomination] [Outside Director] [Independent Director] Akiko Okushima	Outside Director	100% (16/16 meetings)
9	[Renomination] [Outside Director] [Independent Director] Seiichiro Shirahata	Outside Director	100% (16/16 meetings)

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)	Number of shares of the Company held
1	Akihiko Ouchi (January 2, 1945) [Renomination] Years served as Director 26 Attendance to the meetings of the Board of Directors 16/16 meetings (100%)	March 1967 Joined the Company April 1994 Manager, Nagoya Branch Office March 1998 Plant Manager, Tatsuno Plant, Production Div. June 2000 Director, Plant Manager, Tatsuno Plant, Production Div. May 2002 Director, Executive General Manager, Production Div. June 2002 Managing Director, Executive General Manager, Production Div. June 2004 Representative Director, President June 2011 Representative Director, President, CEO and COO April 2014 Representative Director, Chairman and CEO (current position) [Reasons for proposition] Mr. Akihiko Ouchi has a wealth of experience in business execution in the sales and production divisions at the Company. He also has 26 years of experience as a Director, 10 years of which as Representative Director, President as well as 12 years of which as Representative Director, Chairman and CEO. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business executions, and as a chief executive of management. He has been continuously selected as a Director candidate based on his management capabilities and past performance.	69,700
2	Makoto Hattori (October 12, 1957) [Renomination] Years served as Director 11 Attendance to the meetings of the Board of Directors 16/16 meetings (100%)	April 1980 Joined the Company October 2005 General Manager, Semiconductor Materials Dept., Advanced Materials Operations, Business Administration Div. October 2009 Executive General Manager, Advanced Materials Operations, Business Administration Div., General Manager, Semiconductor Materials Dept. October 2011 Executive General Manager, Advanced Materials Operations, Business Administration Div. April 2014 Executive Officer, Executive General Manager, Advanced Materials Operations, Business Administration Div. June 2015 Director, Executive Officer, Executive General Manager, Advanced Materials Operations, Business Administration Div. April 2017 Director, Managing Executive Officer, Executive General Manager, Business Administration Div. April 2020 Representative Director, President, CEO and COO (current position) [Reasons for proposition] Mr. Makoto Hattori has a wealth of experience in business execution in the sales division at the Company. He also has 11 years of experience as a Director, 6 years of which as Representative Director, President, CEO and COO. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution, and as a chief executive of management and business execution. He has been continuously selected as a Director candidate based on his management capabilities and past performance.	54,300

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)		Number of shares of the Company held
3	Takeshi Kaiya (November 19, 1961) [Renomination] Years served as Director 6 Attendance to the meetings of the Board of Directors 16/16 meetings (100%)	April 1984 Joined the Company October 2008 General Manager, Information Electronic Materials Dept., Advanced Materials Operations, Business Administration Div. October 2013 Deputy Executive General Manager, Advanced Materials Operations, Business Administration Div. April 2017 Executive Officer, Executive General Manager, Advanced Materials Operations, Business Administration Div. April 2020 Managing Executive Officer, Executive General Manager, Business Administration Div. June 2020 Director, Managing Executive Officer, Executive General Manager, Business Administration Div. April 2023 Director, Senior Managing Executive Officer, Executive General Manager, Business Administration Div. April 2025 Director, Senior Managing Executive Officer, Executive General Manager, General Affairs & Human Resources Div. (current position) [Reasons for proposition] Mr. Takeshi Kaiya has a wealth of experience in business execution in the sales division at the Company, as well as risk management for the Group as a whole. He also has 6 years of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.		24,300
4	Hiroyuki Matsuo (March 7, 1960) [Renomination] Years served as Director 3 Attendance to the meetings of the Board of Directors 16/16 meetings (100%)	April 1982 Joined the Company October 2008 Manager, Production Dept., Agatsuma Plant, Production Div. October 2010 Assistant Plant Manager, Agatsuma Plant, Production Div. April 2014 President, LINTEC KOREA, INC. (seconded) April 2017 Executive Officer, Plant Manager, Agatsuma Plant, Production Div. October 2022 Executive Officer, Deputy Executive General Manager, Production Div. April 2023 Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance Div. and Environment & Safety Div. June 2023 Director, Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance Div. and Environment & Safety Div. April 2025 Director, Senior Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance Div. and Environment & Safety Div. (current position) [Reasons for proposition] Mr. Hiroyuki Matsuo has a wealth of experience in business execution in the production division at the Company and in management at an overseas subsidiary of the Company. He also has 3 years of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.		24,000

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)		Number of shares of the Company held
5	Masaaki Yoshitake (January 4, 1962) [Renomination] Years served as Director 1 Attendance to the meetings of the Board of Directors 10/10 meetings (100%)	April 1984 Joined the Company October 2008 General Manager, PSA Materials Sales Dept., Printing & Variable Information Products Operations, Business Administration Div. October 2013 Deputy Executive General Manager, Printing & Variable Information Products Operations, Business Administration Div. January 2017 Executive General Manager, Printing & Variable Information Products Operations, Business Administration Div. April 2017 Executive Officer, Executive General Manager, Printing & Variable Information Products Operations, Business Administration Div. April 2020 Senior Executive Officer, Deputy Executive General Manager, Business Administration Div., and Executive General Manager, Printing & Variable Information Products Operations April 2023 Managing Executive Officer, Deputy Executive General Manager, Business Administration Div., and Executive General Manager, Printing & Variable Information Products Operations April 2025 Senior Managing Executive Officer, Executive General Manager, Business Administration Div. June 2025 Director, Senior Managing Executive Officer, Executive General Manager, Business Administration Div. (current position) [Reasons for proposition] Mr. Masaaki Yoshitake has a wealth of experience in business execution in the sales division at the Company. He also has 1 year of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.		17,500
6	Yoichi Shibano (November 14, 1963) [Renomination] Years served as Director 5 Attendance to the meetings of the Board of Directors 16/16 meetings (100%)	April 1987 Joined the Company March 2015 Director, LINTEC ASIA Pacific Regional Headquarters (seconded) April 2018 Executive Officer, Executive General Manager, Administration Div. and General Manager, Finance & Accounting Dept. April 2021 Senior Executive Officer, Executive General Manager, Administration Div. and General Manager, Finance & Accounting Dept. June 2021 Director, Senior Executive Officer, Executive General Manager, Administration Div. and General Manager, Finance & Accounting Dept. April 2023 Director, Managing Executive Officer, Executive General Manager, Administration Div. (current position) [Reasons for proposition] Mr. Yoichi Shibano has a wealth of experience in business execution in the administration division at the Company and in management at an overseas subsidiary of the Company. He also has 5 years of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.		18,000

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)		Number of shares of the Company held
7	Takanori Sano (July 9, 1966) [Renomination] [Outside Director] Years served as Outside Director 1 Attendance to the meetings of the Board of Directors 10/10 meetings (100%)	April 1989 Joined Daishowa Paper Manufacturing Co., Ltd. June 2016 Senior Manager, Accounting & Budgeting Department, Financial Division, and General Manager, Paper-Pak Administration Department, Paper-Pak Division, Nippon Paper Industries Co., Ltd. December 2016 General Manager, Paper-Pak Administration Department, Paper-Pak Division, Nippon Paper Industries Co., Ltd. June 2017 General Manager, Paper-Pak Administration Department, Paper-Pak Division, Nippon Paper Industries Co., Ltd. July 2019 Deputy General Manager, Paper-Pak Division, and General Manager, Paper-Pak Administration Department, Nippon Paper Industries Co., Ltd. June 2021 Associate Director, Deputy General Manager, Paper- Pak Division, and General Manager, Paper-Pak Administration Department, Nippon Paper Industries Co., Ltd. July 2022 Associate Director, Deputy General Manager, Paper- Pak Division, Nippon Paper Industries Co., Ltd. June 2023 Associate Director, Deputy General Manager, Corporate Planning Division and General Manager, Corporate Planning Department, and Senior Manager, Business Transformation Promotion Office, Biomass Material Business Division, Nippon Paper Industries Co., Ltd. June 2025 Outside Director, the Company (current position) June 2025 Executive Officer, General Manager, Corporate Planning Division, in charge of Subsidiaries and Affiliated Companies, Nippon Paper Industries Co., Ltd. (current position) [Reasons for proposition and expected role] Mr. Takanori Sano has been utilizing knowledge and experience he gained through his experience as an Executive Officer and many years of work experience in business in administrative and sales divisions of Nippon Paper Industries Co., Ltd. for the purpose of strengthening the supervisory functions of the Board of Directors of the Company. In the expectation that he will continue to fulfill the above- mentioned role, he has been selected as a candidate for Outside Director.	100	
8	Akiko Okushima (February 1, 1958) [Renomination] [Outside Director] [Independent Director] Years served as Outside Director 6 Attendance to the meetings of the Board of Directors 16/16 meetings (100%)	April 1981 Joined IBM Japan Ltd. April 1991 Joined Electronic Data Systems Japan Ltd. February 1995 General Manager, Commercial Service Dept., Electronic Data Systems Japan Ltd. March 1996 General Manager, Data Warehouse Planning Dept., Japan Digital Equipment Ltd. October 1998 Representative Director, President of the US Branch, Pharma Data Mining Research Institute, Inc. July 1999 Representative Director and President, Brio Technology Japan Ltd. March 2001 Representative Director and President, JBtoB CO., LTD. (current position) June 2020 Outside Director, the Company (current position) [Reasons for proposition and expected role] Ms. Akiko Okushima has been utilizing her wealth of management experience through many years of work in a different industry from that of the Company as Representative Director and President and her extensive knowledge and experience in marketing for strengthening the supervisory functions of the Board of Directors of the Company. In the expectation that she will continue to fulfill the above- mentioned role, she has been selected as a candidate for Outside Director.	2,500	

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)	Number of shares of the Company held
9	Seiichiro Shirahata (March 3, 1961) [Renomination] [Outside Director] [Independent Director] Years served as Outside Director 2 Attendance to the meetings of the Board of Directors 16/16 meetings (100%)	April 1983 Joined Nippon Paint Co., Ltd. (current Nippon Paint Holdings Co., Ltd.) April 2009 Division Director, Surface Treatment, Nippon Paint Co., Ltd. April 2013 Executive Officer, Nippon Paint Co., Ltd. April 2015 Senior Executive Officer, Nippon Paint Holdings Co., Ltd. President, Representative Director, Nippon Paint Surf Chemicals Co., Ltd. January 2018 Vice President, Nippon Paint Holdings Co., Ltd. President, Representative Director, Nippon Paint Marine Coatings Co., Ltd. March 2018 Vice President, Director, Nippon Paint Holdings Co., Ltd. March 2020 Managing Executive Officer, Nippon Paint Holdings Co., Ltd. January 2022 Advisor, Nippon Paint Holdings Co., Ltd. March 2023 Outside Director, Nabtesco Corporation (current position) June 2024 Outside Director, the Company (current position) June 2025 Outside Director, TAKARA HOLDINGS INC. (current position) [Reasons for proposition and expected role] Mr. Seiichiro Shirahata has been utilizing knowledge and experience he gained through his experience in executive positions and wealth of work experience in taking charge of business operation and business reorganization at Nippon Paint Holdings Co., Ltd. and its subsidiaries for the purpose of strengthening the supervisory functions of the Board of Directors of the Company. In the expectation that he will continue to fulfill the above-mentioned role, he has been selected as a candidate for Outside Director.	500

(Notes)

1. As Mr. Masaaki Yoshitake and Mr. Takanori Sano were newly elected at the 131st Annual General Meeting of Shareholders on June 20, 2025, the figures for their attendance to the meetings of the Board of Directors are based on the number of the meetings held after they took office as Director.
2. Mr. Takanori Sano executes operations in the capacity of Executive Officer of Nippon Paper Industries Co., Ltd., which is a specified associated service provider of the Company. The Company purchases raw materials from and sells products to Nippon Paper Industries Co., Ltd. There is no special conflict of interests between the Company and each of the other candidates for Directors.
3. Mr. Takanori Sano, Ms. Akiko Okushima and Mr. Seiichiro Shirahata are candidates for Outside Directors.
4. To ensure appointing competent personnel as Outside Directors, the Company stipulates in its Articles of Incorporation that the Company may enter into contracts for limitation of liability with non-executive directors, etc. pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, and the Company has entered into such contracts with Outside Directors who are non-executive directors, etc. The Company plans to renew such contracts for limitation of liability with Mr. Takanori Sano, Ms. Akiko Okushima and Mr. Seiichiro Shirahata if they are elected.
The limit of the liability under such contracts shall be 10 million yen or the minimum amount set by laws and regulations, whichever is the greater.
5. The Company has entered into a directors and officers liability insurance contract, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company. The said insurance contract covers legal damages and litigation expenses in the event that a claim for damages is filed against the insured due to an act committed by the insured in his/her capacity as a director or officer of the Company. However, the above insurance contract does not cover damages arising from the insured's unlawful gain or benefit, criminal acts, illegal acts, fraudulent acts, or acts committed with the knowledge that they violate laws and regulations or other rules.
The insurance premiums for all the insured are fully borne by the Company. Each of the candidates will be insured under the said insurance contract. The Company plans to renew the contract with the same contents at the time of the next renewal.
6. Ms. Akiko Okushima and Mr. Seiichiro Shirahata are registered as independent directors as stipulated by Tokyo Stock Exchange, Inc. with the said exchange. They will remain independent directors if they are elected.

(Reference) Areas of expertise and experience of Directors [as of June 22, 2026 and thereafter]

Name	Gender	Attribute	Corporate management, management strategy, SDGs	Production, technology, research, IT	Sales, marketing	Finance, accounting, capital policy, M&A	Audit	Human capital management	Legal affairs, risk management	Global business	Knowledge of other business
Director											
Akihiko Ouchi	Male		●	●	●	●		●		●	
Makoto Hattori	Male		●	●	●	●		●		●	
Takeshi Kaiya	Male		●		●			●	●	●	
Hiroyuki Matsuo	Male		●	●						●	
Masaaki Yoshitake	Male		●		●					●	
Yoichi Shibano	Male		●			●				●	
Takanori Sano	Male	[Outside Director]	●		●	●				●	●
Akiko Okushima	Female	[Outside Director] [Independent Director]	●	●	●					●	●
Seiichiro Shirahata	Male	[Outside Director] [Independent Director]	●	●						●	●
Directors serving as Audit and Supervisory Committee Members											
Masaaki Kimura	Male					●	●		●		
Kanako Osawa	Female	[Outside Director] [Independent Director]				●	●		●	●	●
Shigeru Sugimoto	Male	[Outside Director] [Independent Director]	●			●	●			●	●

* The above table does not represent all of the knowledge of respective Directors.