



September 24, 2025

Company name: LINTEC Corporation
 Representative: Makoto Hattori,
 Representative Director, President
 (Code number 7966, Prime Market,
 Tokyo Stock Exchange)
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Notice Concerning Dissolution and Liquidation of a Consolidated Subsidiary in Malaysia

LINTEC Corporation (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held today, to dissolve and liquidate LINTEC INDUSTRIES(MALAYSIA) SDN. BHD. (“LIM”), which is a consolidated subsidiary of the Company. The details are as follows.

1. Background and reason

At LIM, the Company has manufactured and sold Multilayer ceramic capacitor - related tapes used in large numbers in a wide variety of electronic devices to store and release electricity, focusing on Southeast Asia region and China. However, due to the recent emergence of Chinese manufacturers and other factors, the market value of LIM’s product has declined precipitously, making them less competitive, which resulted in a rapid decline in orders received. Any recovery in orders appears highly unlikely. An assessment of the earnings potential of continued operation indicates LIM will continue to demonstrate unfavorable business performance. As a result, the Company has decided to withdraw from manufacture and sales at LIM.

2. Summary of the subsidiary to be dissolved and liquidated

(1) Name	LINTEC INDUSTRIES (MALAYSIA) SDN. BHD.
(2) Address	783 Jalan Perindustrian Bukit Minyak, Bukit Minyak Industrial Park Bukit Mertajam, Pulau Pinang 14000 Malaysia
(3) Title and name of representative	Hiroshi Koike, Managing Director
(4) Business description	Manufacture and sale of Multilayer ceramic capacitor – related tapes
(5) Share Capital	50,000 thousand ringit
(6) Date of establishment	April 8, 2000
(7) Major shareholders and ownership ratios	The Company 100%

(8) Relationship between the Company and said company	Capital relationship	The 100% subsidiary of the Company.	
	Personal relationship	Four Company’s employees serve as directors of LIM. The Company has dispatched one of four to LIM as managing director.	
	Business relationship	The Company engages in product sales transactions with LIM.	
	Related party status	A consolidated subsidiary of the Company.	
(9) Results and financial position for the last three years of the said company			
Accounting period	Fiscal year ended December 31, 2022	Fiscal year ended December 31, 2023	Fiscal year ended December 31, 2024
Net Assets	57,845 thousand ringit 1,740 million yen	54,022 thousand ringit 1,667 million yen	47,320 thousand ringit 1,677 million yen
Total Assets	61,474 thousand ringit 1,849 million yen	60,716 thousand ringit 1,873 million yen	61,502 thousand ringit 2,180 million yen
Net sales	45,953 thousand ringit 1,374 million yen	43,384 thousand ringit 1,342 million yen	45,720 thousand ringit 1,528 million yen
Operation income	(5,388) thousand ringit (161) million yen	(3,791) thousand ringit (117) million yen	(5,874) thousand ringit (196) million yen
Ordinary income	(5,979) thousand ringit (178) million yen	(3,764) thousand ringit (116) million yen	(6,757) thousand ringit (225) million yen
Net income	(6,098) thousand ringit (182) million yen	(3,822) thousand ringit (118) million yen	(6,702) thousand ringit (224) million yen

3. Schedule of the dissolution and liquidation

Dates of dissolution : End of March 2026 (planned)

Liquidation starts dates : The liquidation will begin on or after the date of dissolution and is planned for completion once all necessary procedures under local laws are complete.

4. Impact on the operating performance for the current fiscal year

Losses and impacts on our consolidated financial results associated with the dissolution and liquidation of the above subsidiary is currently under review. The Company will promptly make an announcement if any matters that require disclosure become known in the future.