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August 4, 2025

Company name: Zojirushi Corporation Representative: Norio Ichikawa,

Representative Director, President and

Corporate Officer

(Securities code: 7965; Tokyo Stock Exchange Prime Market)

Inquiries: Osamu Sanada,

Director, Managing Corporate Officer and

Responsible for Administration (Telephone: +81-6-6356-2368)

## Notice Concerning Acquisition of Shares (to Make It a Subsidiary) of Lin & Partners Distributors Limited in Hong Kong

Zojirushi Corporation (the "Company") hereby announces that the Company's Board of Directors, at a meeting held on August 4, 2025, resolved to acquire all shares of Lin & Partners Distributors Limited (hereinafter "L&P") held by Groomhill Investments Limited (hereinafter "Groomhill") (hereinafter the "Share Acquisition") and make L&P a subsidiary of the Company. The Company entered into a share transfer agreement with Groomhill, as described below.

## 1. Reasons for the acquisition of shares

Since the founding of its predecessor company in 1969, L&P has been involved in the import and wholesale of daily necessities, including the Company's products, in Hong Kong, and in recent years has also started retailing through its own stores. Over the years, L&P has cultivated a strong customer base and knowledge of sales and marketing.

Through our transactions with L&P, we have been selling products in the Hong Kong market for 45 years, and have come to be recognized locally as a high-quality household goods brand.

By incorporating L&P into the Group, we will be able to incorporate the company's customer base and market knowledge, and by leveraging synergies with our manufacturing know-how and brand power, we will be able to strengthen our sales and profitability in the Hong Kong market and further promote the global shift set out in our Medium-Term Management Plan, SHIFT. For these reasons, we decided to undertake the Share Acquisition.

2. Overview of the company whose shares are being acquired

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(1)	Name	Lin & Partners Distributors Limited			
(2)	Location	15/F, Phase 2, Playmates Factory Building, 1 Tin Hau Road, Tuen Mun,			
		N.T., Hong Kong			
(3)	Title and name of	Lam Yuk Wai, Director			
	representative				
(4)	Business details	Wholesale and retail of household goods, etc.			
(5)	Share capital	500,000 Hong Kong dollars (approx. ¥10 million)			
(6)	Date of establishment	August 4, 1982			
(7)	Major shareholders and	Groomhill Investments Limited 100%			
	ownership ratio				
(8)	Relationship between the	Capital relationship	Not applicable.		
	Company and said company				
		Personnel relationship	Not applicable.		
		Business relationship	There are business transactions between the		
			Company's subsidiaries and said company.		
(9)	(9) Operating results and financial position of said company				
Fiscal year ended		December 31, 2024			
Net assets		120,833,000 Hong Kong dollars (approx. ¥2,332 million)			
Total assets		154,421,000 Hong Kong dollars (approx. ¥2,980 million)			
Net sales		154,628,000 Hong Kong	g dollars (approx. ¥2,984 million)		
Profit		1,964,000 Hong Kong	g dollars (approx. ¥38 million)		

(Note) The above financial figures have not yet been audited by an auditing firm.

In addition, figures in parentheses have been converted into yen at an exchange rate of 19.3 yen per Hong Kong dollar.

3. Overview of the counterparty of the share acquisition

		Consolidation	
(1)	Name	Groomhill Investments Lin	
(2)	Location	Vistra Corporate Services Centre, Wickhams Cay II, Road Town, Tortola,	
		VG1110, British Virgin Isla	ands
(3)	Title and name of	LEI I Fan, Director	
	representative		
(4)	Business details	Investment	
(5)	Share capital	2US dollars	
(6)	Date of establishment	September 29, 1992	
(7)	Net assets	Details will not be disclose	ed as per the wishes of the counterparty of the
		share acquisition.	
(8)	Total assets	Details will not be disclosed as per the wishes of the counterparty of the	
		share acquisition.	
(9)	Major shareholders and	Details will not be disclosed as per the wishes of the counterparty of the	
	ownership ratio	share acquisition.	
(10)	Relationship between the	Capital relationship	Not applicable.
	Company and said	Personnel relationship	Not applicable.
	company	Business relationship	Not applicable.
		Related party relationship	Not applicable.

4. Number of shares acquired, acquisition price, and shareholding status before and after acquisition

(1)	Number of shares held before acquisition	0 shares
(2)	Number of shares acquired	Common shares: 5,000 shares
(3)	Acquisition price	Common shares of L&P: 46,294,000 Hong Kong dollars (approx. ¥893 million) Advisory fees, etc. (estimated amount): ¥137 million Total (estimated amount): ¥1,030 million
(4)	Number of shares held after acquisition	Common shares: 5,000 shares (equity interest ratio: 100%)

(Note) The final acquisition price will be subject to value adjustments stipulated in the share purchase agreement. In addition, figures in parentheses have been converted into yen at an exchange rate of 19.3 yen per Hong Kong dollar.

L&P plans to appropriate its surplus prior to the Share Acquisition, and the acquisition price will be based on the assets and liabilities after the surplus appropriation.

## 5. Schedule

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	(1)	Board of Directors approval	August 4, 2025	
		date		
	(2)	Date of conclusion of share	August 4, 2025	
		transfer agreement		
	(3)	Transfer execution date	September 30, 2025 (planned)	

## 6. Future outlook

The impact of the Share Acquisition on the Company's consolidated financial results and financial position for the fiscal year ending November 20, 2025 is expected to be minor. If any matters requiring disclosure arise in the future regarding the impact on the Company's financial results, said matters will promptly be announced.