

November 12, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)



Company name: Kawai Musical Instruments Manufacturing Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 7952
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 Scheduled date to file semi-annual securities report: November 13, 2025
 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	35,192	(2.7)	(415)	-	7	-	(13)	-
September 30, 2024	36,156	(10.5)	(222)	-	(226)	-	(406)	-

Note: Comprehensive income For the six months ended September 30, 2025: ¥(801) million [-%]
 For the six months ended September 30, 2024: ¥1,760 million [(53.1)%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2025	(1.55)	-
September 30, 2024	(47.23)	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	73,223	42,928	58.6
March 31, 2025	73,991	44,541	60.2

Reference: Equity
 As of September 30, 2025: ¥42,928 million
 As of March 31, 2025: ¥44,541 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	0.00	-	95.00	95.00
Fiscal year ending March 31, 2026	-	0.00			
Fiscal year ending March 31, 2026 (Forecast)				95.00	95.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	76,000	4.2	1,500	374.6	1,500	215.8	820	102.3	95.35

Note: Revisions to the earnings forecasts most recently announced: None

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	9,011,560 shares
As of March 31, 2025	9,011,560 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	409,141 shares
As of March 31, 2025	412,141 shares

(iii) Average number of shares outstanding during the period(cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	8,600,419 shares
Six months ended September 30, 2024	8,599,520 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in this document are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	13,300	11,239
Notes and accounts receivable - trade	10,606	11,308
Merchandise and finished goods	11,324	12,027
Work in process	2,318	2,114
Raw materials and supplies	5,609	5,573
Other	5,550	4,926
Allowance for doubtful accounts	(191)	(171)
Total current assets	48,518	47,019
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	4,079	4,045
Machinery, equipment and vehicles, net	1,810	1,684
Land	6,426	6,411
Other, net	2,692	2,825
Total property, plant and equipment	15,008	14,966
Intangible assets	492	454
Investments and other assets		
Investment securities	7,232	7,928
Deferred tax assets	1,180	1,254
Other	1,748	1,791
Allowance for doubtful accounts	(189)	(190)
Total investments and other assets	9,972	10,783
Total non-current assets	25,472	26,204
Total assets	73,991	73,223

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	4,876	4,445
Short-term borrowings	5,562	5,745
Income taxes payable	135	403
Provision for bonuses	858	1,016
Provision for product warranties	175	154
Other	5,866	5,457
Total current liabilities	17,475	17,221
Non-current liabilities		
Long-term borrowings	2,884	4,278
Provision for environmental measures	5	5
Provision for share-based payments	34	32
Retirement benefit liability	7,457	7,180
Asset retirement obligations	580	583
Other	1,011	993
Total non-current liabilities	11,973	13,073
Total liabilities	29,449	30,295
Net assets		
Shareholders' equity		
Share capital	7,122	7,122
Capital surplus	1,294	1,294
Retained earnings	29,556	28,722
Treasury shares	(976)	(967)
Total shareholders' equity	36,997	36,171
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,733	2,235
Foreign currency translation adjustment	5,759	4,479
Remeasurements of defined benefit plans	51	41
Total accumulated other comprehensive income	7,544	6,756
Total net assets	44,541	42,928
Total liabilities and net assets	73,991	73,223

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	36,156	35,192
Cost of sales	27,313	26,505
Gross profit	8,842	8,686
Selling, general and administrative expenses	9,065	9,102
Operating loss	(222)	(415)
Non-operating income		
Interest income	59	86
Dividend income	54	68
Rental income from non-current assets	34	36
Foreign exchange gains	-	404
Other	34	19
Total non-operating income	183	616
Non-operating expenses		
Interest expenses	36	70
Foreign exchange losses	42	-
Donations	41	37
Litigation expenses	-	21
Other	67	62
Total non-operating expenses	187	192
Ordinary profit (loss)	(226)	7
Extraordinary income		
Gain on sale of non-current assets	2	0
Compensation income	2	5
Total extraordinary income	5	5
Extraordinary losses		
Loss on retirement of non-current assets	22	11
Loss on sale of non-current assets	0	5
Total extraordinary losses	22	16
Loss before income taxes	(244)	(2)
Income taxes	158	10
Loss	(402)	(13)
Profit attributable to non-controlling interests	3	-
Loss attributable to owners of parent	(406)	(13)

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Loss	(402)	(13)
Other comprehensive income		
Valuation difference on available-for-sale securities	(397)	502
Foreign currency translation adjustment	2,532	(1,279)
Remeasurements of defined benefit plans, net of tax	10	(10)
Share of other comprehensive income of entities accounted for using equity method	17	-
Total other comprehensive income	2,163	(787)
Comprehensive income	1,760	(801)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,734	(801)
Comprehensive income attributable to non-controlling interests	26	-