

Translation

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July 8, 2025

Company: Roland Corporation
Representative: Masahiro Minowa, CEO and Representative Director
(Securities Code: 7944; TSE Prime)
Contact: Yuichi Hakamata, CFO and Executive Officer
(Tel. +81-53-523-0230)

Notice Concerning Change of Major Shareholder

Roland Corporation (the "Company") hereby announces that there has been a change of the major shareholder of the Company as of June 30, 2025, as described below.

1. Background for the change

As of July 7, 2025, the shareholder listed below submitted the Large Shareholding Report (Change Report, date of reporting obligation, June 30, 2025) to the Director-General of the Kanto Local Finance Bureau and the Company confirmed the change in its major shareholders.

2. Overview of the shareholder subject to the change

(1) Name	FMR LLC
(2) Location	245 Summer Street, Boston, Massachusetts 02210, USA
(3) Job title and name of representative	Stephanie J. Brown, Chief Compliance Officer
(4) Description of business	Investment advisory business

3. Number of voting rights (number of shares) held by said shareholder and its ratio to the voting rights held by all shareholders before and after the change

	Number of voting rights (Number of shares held)	Ratio of voting rights held	Ranking among major shareholders
Before the change	28,162 units (2,816,275 shares)	10.71%	—
After the change	25,862 units (2,586,240 shares)	9.83%	—

(Notes)

1. The above information is based on the Large Shareholding Report (Change Report) submitted by the shareholder, and the Company has not been able to confirm the number of shares effectively held in the name of the said shareholder. Consequently, the ranking among major shareholders is not stated.

2. The percentage of total voting rights is calculated based on 262,996 voting rights, derived by deducting 15,183 voting rights associated with 1,518,300 shares of treasury stock acquired by the Company on February 20, 2025, from the total of 278,179 voting rights as of the most recent record date, December 31, 2024. Furthermore, the Company cancelled 1,582,379 shares of treasury stock on April 30, 2025, resulting in a total of 26,580,659 shares issued.

4. Future outlook

This change in the major shareholder has no impact on the Company's business performance.