

Consolidated Financial Statements For the Second Quarter and the Six Months Ended June 30, 2025 (Japan GAAP)

August 13, 2025

Name of the Company: ASICS Corporation

Listing Exchanges: Tokyo, Prime

Code No.: 7936

URL: <https://corp.asics.com/en>

Representative: Mitsuyuki Tominaga, President and COO, Representative Director

Contact: Koji Hayashi, Managing Executive Officer and CFO

Tel. +81-50-1744-3104

Date of filing Securities Report by semi-annual period: August 13, 2025

Date of scheduled payment of dividend: August 14, 2025

Supplemental Materials: Yes

Presentation Meeting: Yes (For institutional investors, analysts and press in Japan)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended June 30, 2025 (from January 1, 2025 to June 30, 2025)

(1) Consolidated business results (Accumulated)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|--------------------------------|-----------------|------|------------------|------|-----------------|------|---|------|
| | Millions of Yen | % | Millions of Yen | % | Millions of Yen | % | Millions of Yen | % |
| Six months ended June 30, 2025 | 402,798 | 17.7 | 81,132 | 37.5 | 78,626 | 36.0 | 53,606 | 27.0 |
| June 30, 2024 | 342,199 | 18.0 | 58,996 | 75.5 | 57,822 | 71.0 | 42,219 | 70.3 |

(Note) Comprehensive income For the six months ended June 30, 2025: ¥34,138 million (-49.4 %)

For the six months ended June 30, 2024: ¥67,516 million (59.0 %)

(Reference information) The percentages of the increase (decrease) compared with the same period of the previous year on a currency-neutral basis.

Net sales 20.7% Operating profit 40.6%

| | Basic earnings per share | Diluted earnings per share |
|--------------------------------|--------------------------|----------------------------|
| | Yen | Yen |
| Six months ended June 30, 2025 | 75.00 | 74.94 |
| June 30, 2024 | 58.09 | 58.04 |

(Note) The Company has carried out a 4-for-1 stock split for its common stock on the effective date of July 1, 2024. Basic earnings per share and diluted earnings per share are calculated as if this stock split had taken place at the beginning of the previous year.

(2) Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio |
|-------------------|-----------------|-----------------|-----------------------|
| As of | Millions of Yen | Millions of Yen | % |
| June 30, 2025 | 539,717 | 243,213 | 44.7 |
| December 31, 2024 | 518,994 | 234,940 | 44.9 |

(Reference) Equity As of June 30, 2025: ¥241,397 million As of December 31, 2024: ¥233,035 million

2. Cash Dividends

| | Annual dividends per share | | | | |
|-------------------------------------|----------------------------|-----------------|-----------------|-----------------|-------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total |
| Fiscal year ended December 31, 2024 | Yen | Yen | Yen | Yen | Yen |
| ended December 31, 2024 | — | 40.00 | — | 10.00 | — |
| ending December 31, 2025 | — | 12.00 | | | |
| ending December 31, 2025 (Forecast) | | | — | 16.00 | 28.00 |

(Notes)

1. Changes in dividend forecast: Yes

For details regarding the revision of dividend forecast, please refer to “Notice Concerning the Revision of the Consolidated Business Results Forecast for the Fiscal Year Ending December 31, 2025, the Dividend of Surplus (Interim Dividend), and the Revision of Dividend Forecast” announced on August 13, 2025.

2. The Company has carried out a 4-for-1 stock split for its common stock on the effective date of July 1, 2024. The 2nd quarter-end dividends per share for the fiscal year ended December 31, 2024 are stated as the actual amount of dividends prior to the stock split.

3. Forecast of consolidated business results for the fiscal year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

(The full-year percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|------------------|-----------------|------|------------------|------|-----------------|------|---|------|--------------------------|
| | Millions of Yen | % | Millions of Yen | % | Millions of Yen | % | Millions of Yen | % | Yen |
| Full fiscal year | 800,000 | 17.9 | 136,000 | 35.8 | 131,000 | 41.5 | 87,000 | 36.4 | 121.72 |

(Note) Changes in forecast of consolidated business results: Yes

For details regarding the revision of consolidated business results forecast, please refer to “Notice Concerning the Revision of the Consolidated Business Results Forecast for the Fiscal Year Ending December 31, 2025, the Dividend of Surplus (Interim Dividend), and the Revision of Dividend Forecast” announced on August 13, 2025.

(Reference information) The percentages of the increase (decrease) compared with the previous fiscal year on a currency-neutral basis.

Net sales 19.9% Operating profit 38.4%

*** Notes**

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries that caused changes in the scope of consolidation): None

(2) Adopting accounting treatment simplified or specialized for semi-annual consolidation: Yes

(Note) Please refer to Page 15, “(4) Notes for Consolidated Financial Statements, (Application of accounting treatment peculiar to six-month consolidated financial statement preparation)” for the details.

(3) Changes in accounting policy, changes in accounting estimates, and changes in presentation due to revisions

(i) Changes in accounting policy to conform to revisions in accounting standards and others: None

(ii) Changes in accounting policy adopted otherwise than in (i): None

(iii) Changes in accounting estimates: None

(iv) Changes in presentation due to revisions: None

(4) Number of shares (of common stock) issued and outstanding

(i) Number of shares outstanding (including treasury shares) at the fiscal end:

As of June 30, 2025 734,482,236 shares

As of December 31, 2024 759,482,236 shares

(ii) Number of treasury shares at the fiscal end:

As of June 30, 2025 17,792,728 shares

As of December 31, 2024 43,740,506 shares

(iii) Average number of shares during the term:

Six months ended June 30, 2025 714,778,581 shares

Six months ended June 30, 2024 726,846,385 shares

(Note) The Company has carried out a 4-for-1 common stock split on the effective date of July 1, 2024. The average number of shares during the term is calculated as if this stock split had taken place at the beginning of the previous year.

* Summary of Consolidated Financial Statements is exempt from review conducted by certified public accountants or an audit firm.

* Explanation of appropriate use of business performance forecasts; other special items

(Notes to the description about future, other)

The performance forecasts above are estimated based on information available as of the date hereof. This may cause actual results to differ from the stated projections due to changing business conditions or other factors. Please refer to page 8, “(4) Explanation on forecast for consolidated business results and others” for the forecast of consolidated business results.

(How to access supplemental materials)

The Company is scheduled to hold a conference call on business results for press on Wednesday, August 13, 2025 and for investors on Thursday, August 14, 2025. We plan to post the materials used in the meeting on the Company’s website (https://corp.asics.com/en/investor_relations/library/financial_summary) on Wednesday, August 13, 2025.

1. Qualitative information for consolidated business results

Forward-looking statements in the text are our estimation as of the end of the six-month period.

Major initiatives during the six-month period

Japan's "Ekiden (long-distance relay race) culture" is spreading overseas. In June this year, the FT Nikkei UK Ekiden Year 2 was held in the U.K. As well as supporting the competition as an official sponsor, ASICS engaged in a variety of initiatives to promote exchanges with Japanese student runners and to disseminate Ekiden culture in the U.K. Teams took part from 16 universities, including some from Japan, with another 15 entered by corporations and organizations, for a total of 31 teams, and the competition was very exciting. CEO Yasuhito Hirota also participated as the leader of Team ASICS, which included such competitors as Eilish McColgan and Beth Potter. Having seen the many non-Japanese runners enjoying the Ekiden, which could be said to be a traditional Japanese sport, we look forward to the day when Ekiden culture has spread further around the world.

There were three key points contained within these financial results. The first is that we revised upward our earnings forecasts for the full year of 2025. Net sales have been revised upward from the previous forecast of ¥780.0 billion to the significant milestone of ¥800.0 billion, operating profit from ¥120.0 billion to ¥136.0 billion, and the operating margin from 15.4% to 17.0%. Based on this upward revision, we expect ROA of 16.0%. The second key point is that as a result of this upward revision, we expect to be able to hit our operating profit target of over ¥130.0 billion, operating margin target of over 17.0%, and ROA target of around 15.0% for the Mid-Term Plan 2026 ("MTP 2026") one year ahead of schedule. The third is an increase in dividends. Based on the upward revision to the full-year forecasts, we have increased the year-end dividend, with the result that the annual dividend forecast has risen from ¥26 to ¥28.

Net sales for the six months ended June 30, 2025, increased by 17.7% year on year to ¥402.7 billion, which is the first time that our interim net sales have exceeded ¥400.0 billion. Both operating profit and profit attributable to owners of parent achieved their highest-ever levels of ¥81.1 billion and ¥53.6 billion, respectively. The gross margin was 56.7% (up 1.2 ppt), while the operating margin came to 20.1% (up 2.9 ppt), both of which were strong performances.

All categories recorded higher net sales. By category, the focus on high-end products in the Performance Running category resulted in net sales growth of 8.2% year on year, and category profit margin of 25.2%, up 1.2 ppt. In the SportStyle category, net sales increased 46.4% year on year, with the North America region, the Europe region, the Greater China region, and the Southeast and South Asia regions being the main drivers of growth, with category profit margin reaching 30.7% (up 2.8 ppt). With inbound demand remaining strong, net sales of the Onitsuka Tiger category roughly doubled in the Japan region. Net sales were up 50.1%, and category profit margin was the highest of all the categories at 39.1% (up 1.1 ppt).

Growth in net sales was also recorded by all regions. At ASICS Japan, net sales grew 35.4% year on year, while operating margin improved significantly to 30.0% (up 6.9 ppt), due partly to improvements in gross margin driven by the strength of the Onitsuka Tiger category, as well as the effects of a lower selling, general and administrative expense ratio. The North America region grew strongly, with net sales expanding 9.1%, driven by significant gains not only at running specialty stores but also of the SportStyle category, and the operating margin rising to 13.9% (up 4.0 ppt).

In terms of the balance sheet, we built up inventories even more than initially planned in order to ship product early to the U.S. as a means of dealing with reciprocal tariffs. Consolidated days inventory outstanding (DIO), which was set as a new KPI in the MTP 2026, decreased by 11 days year on year to 147 days.

Since last year, we have been working on an office relocation project to commemorate our 75th anniversary of founding and the 50th anniversary of our merger, and in May 2025, the ASICS Japan headquarters moved to the JP Tower, which connects directly to the Tokyo Station. The new office provides an environment in which diverse human resources can work with energy, and promotes improvements in employee engagement, coordination between different departments, as well as enhanced provision of diverse work styles and growth opportunities.

In addition, ASICS is implementing various initiatives in preparation for the World Athletics Championships Tokyo 25 that will be held in September ("WCH Tokyo 25"). In May, we held a race event at Meiji Jingu Gaien called "Tokyo:Speed:Race," in which runners took on the challenge of setting a new personal best. In July, we began holding "META:Time:Trials" 5,000 m race events all over Japan. As an official partner of World Athletics, we will work to generate excitement for WCH Tokyo 25.

We are also moving forward with preparations for sports events to be held going forward. In November, Tokyo 2025 Deaflympics,

marking the 100th anniversary of the Deaflympics, will be held in Japan for the first time. As a Total Support Member, ASICS will provide sportswear and other items to the Deaflympics Preparatory and Organizing Committee and will also work to promote and develop deaf sports. Additionally, ASICS has entered into an official supplier agreement with the Asian Paralympic Committee (hereinafter referred to as “APC”). For the Aichi-Nagoya 2026 Asian Para Games, ASICS will provide sportswear, shoes, and accessories for APC staff, as well as collaborate on activities to raise awareness of para sports and promote a more inclusive sports community.

We will now report on recent external assessments.

The first is the selection of ASICS by the Ministry of Economy, Trade and Industry and the Tokyo Stock Exchange as a Digital Transformation (“DX”) stock for 2025 (DX Stocks 2025). This is the fourth consecutive year, following similar selections in the past (DX Stocks 2022, Noteworthy DX Companies 2023, and DX Grand Prix 2024). In this selection, high expectations were placed on the company's efforts to engage in dialogue with stakeholders regarding the direction of its digital strategy and the expansion of its “running ecosystem” based on its membership program, “OneASICS,” as factors that could contribute to corporate value.

The second is the selection of ASICS for the first iteration of the Sustainability Transformation (“SX”) Brands program established by the Ministry of Economy, Trade and Industry and the Tokyo Stock Exchange, which is SX Brands 2025. The company was recognized for its efforts to increase direct interaction with customers and deepen relationships, its implementation of strategic intellectual property management, and its IR activities that emphasize dialogue with internal and external stakeholders, all of which contribute to the sustainable enhancement of corporate value.

The third is the inclusion of ASICS on the A List for the Supplier Engagement Assessment operated by international non-profit organization CDP, and its designation as a Supplier Engagement Leader. ASICS was given high marks for initiatives to address climate change throughout the supply chain, and for activities aimed at reducing emissions of greenhouse gases.

Finally, we report on the publishing of ASICS Integrated Report 2024. In this fifth edition of the Integrated Report, we systematically set out important information on such topics as initiatives for enhancing corporate value, the establishing of the ASICS Foundation, and capital policy keeping up with global corporate governance standards. Our theme this fiscal year was “ASICS Keeps On Running.” Please do read it when you have a spare minute.

(ASICS Integrated Report can be found here: https://corp.asics.com/en/investor_relations/library/integrated_report)

Please look forward to ASICS in the future.



Learn more for the Integrated report 2024

(1) Explanation on business results

(Millions of yen)

| | FY2024 Jan 1 to Jun 30 | FY2025 Jan 1 to Jun 30 | Increase (Decrease) | Increase % (Decrease %) | Increase % on a currency- neutral basis |
|--|---------------------------|---------------------------|------------------------|----------------------------|---|
| Net sales | 342,199 | 402,798 | 60,598 | 17.7 | 20.7 |
| Gross profit | 190,091 | 228,442 | 38,351 | 20.2 | 23.0 |
| Operating profit | 58,996 | 81,132 | 22,135 | 37.5 | 40.6 |
| Ordinary profit | 57,822 | 78,626 | 20,804 | 36.0 | — |
| Profit attributable to owners of parent | 42,219 | 53,606 | 11,386 | 27.0 | — |

1) Net sales

Net sales increased by 17.7% to ¥402,798 million due to the strong sales in all categories.

2) Gross profit

Gross profit increased by 20.2% to ¥228,442 million due to the impact of an increase in net sales described above.

3) Operating profit

Operating profit increased by 37.5% to ¥81,132 million due to the impact of an increase in net sales and profit described above.

4) Ordinary profit

Ordinary profit increased by 36.0% to ¥78,626 million mainly due to the impact of an increase in net sales and profit described above.

5) Profit attributable to owners of parent

Profit attributable to owners of parent increased by 27.0% to ¥53,606 million mainly due to the impact of an increase in net sales and profit described above.

Business results by categories are as follows.

(Millions of yen)

| Category | | FY2024 Jan 1 to Jun 30 | FY2025 Jan 1 to Jun 30 | Increase (Decrease) | Increase % (Decrease %) | Increase % on a currency- neutral basis |
|-------------------------|-----------------|---------------------------|---------------------------|------------------------|----------------------------|---|
| Performance Running | Net sales | 170,903 | 184,964 | 14,061 | 8.2 | 11.6 |
| | Category profit | 41,070 | 46,526 | 5,455 | 13.3 | 16.4 |
| Core Performance Sports | Net sales | 42,086 | 44,118 | 2,031 | 4.8 | 7.4 |
| | Category profit | 8,028 | 9,351 | 1,322 | 16.5 | 19.4 |
| Apparel and Equipment | Net sales | 18,713 | 20,003 | 1,289 | 6.9 | 9.5 |
| | Category profit | 2,112 | 3,066 | 953 | 45.1 | 50.0 |
| SportStyle | Net sales | 45,986 | 67,314 | 21,328 | 46.4 | 50.3 |
| | Category profit | 12,839 | 20,656 | 7,817 | 60.9 | 64.3 |
| Onitsuka Tiger | Net sales | 43,884 | 65,876 | 21,992 | 50.1 | 52.2 |
| | Category profit | 16,654 | 25,731 | 9,076 | 54.5 | 55.9 |

1) Performance Running

Net sales increased by 8.2% to ¥184,964 million due to the strong sales in major regions.

Category profit increased by 13.3% to ¥46,526 million mainly due to the impact of an increase in net sales described above.

2) Core Performance Sports

Net sales increased by 4.8% to ¥44,118 million due to the strong sales in all regions other than the Japan region.

Category profit increased by 16.5% to ¥9,351 million mainly due to an improvement in gross margin, as well as due to the impact of an increase in net sales described above.

3) Apparel and Equipment

Net sales increased by 6.9% to ¥20,003 million mainly due to the strong sales in the Europe region.

Category profit increased by 45.1% to ¥3,066 million mainly due to an improvement in gross margin, as well as due to the impact of an increase in net sales described above.

4) SportStyle

Net sales increased by 46.4% to ¥67,314 million due to the strong sales in all regions.

Category profit increased by 60.9% to ¥20,656 million due to the impact of an increase in net sales described above.

5) Onitsuka Tiger

Net sales increased by 50.1% to ¥65,876 million due to the strong sales in all regions.

Category profit increased by 54.5% to ¥25,731 million due to the impact of an increase in net sales described above.

Business results by reportable segments are as follows.

(Millions of yen)

| Reportable Segments | | FY2024 Jan 1 to Jun 30 | FY2025 Jan 1 to Jun 30 | Increase (Decrease) | Increase % (Decrease %) | Increase % on a currency- neutral basis |
|--------------------------|----------------|---------------------------|---------------------------|------------------------|----------------------------|---|
| Japan | Net sales | 79,878 | 99,263 | 19,385 | 24.3 | — |
| | Segment profit | 13,014 | 21,635 | 8,621 | 66.2 | — |
| North America | Net sales | 67,748 | 73,914 | 6,166 | 9.1 | 12.6 |
| | Segment profit | 6,714 | 10,258 | 3,544 | 52.8 | 58.6 |
| Europe | Net sales | 91,597 | 113,769 | 22,171 | 24.2 | 25.9 |
| | Segment profit | 15,081 | 21,265 | 6,184 | 41.0 | 43.1 |
| Greater China | Net sales | 53,049 | 62,032 | 8,982 | 16.9 | 20.0 |
| | Segment profit | 11,954 | 14,994 | 3,039 | 25.4 | 28.6 |
| Oceania | Net sales | 20,662 | 21,447 | 784 | 3.8 | 10.7 |
| | Segment profit | 3,721 | 3,355 | (366) | (9.8) | (3.6) |
| Southeast and South Asia | Net sales | 17,631 | 23,514 | 5,883 | 33.4 | 33.8 |
| | Segment profit | 3,957 | 5,435 | 1,478 | 37.4 | 38.0 |
| Others | Net sales | 24,387 | 24,698 | 311 | 1.3 | 13.2 |
| | Segment profit | 4,372 | 4,357 | (15) | (0.4) | 11.0 |

1) Japan region

Net sales increased by 24.3% to ¥99,263 million due to the strong sales of the Performance Running category and the Onitsuka Tiger category.

Segment profit increased by 66.2% to ¥21,635 million mainly due to an improvement in gross margin, as well as due to the impact of an increase in net sales described above.

2) North America region

Net sales increased by 9.1% to ¥73,914 million mainly due to the strong sales in the SportStyle category.

Segment profit increased by 52.8% to ¥10,258 million mainly due to the impact of an increase in net sales described above.

3) Europe region

Net sales increased by 24.2% to ¥113,769 million due to the strong sales in all categories.

Segment profit increased by 41.0% to ¥21,265 million mainly due to the impact of an increase in net sales described above.

4) Greater China region

Net sales increased by 16.9% to ¥62,032 million due to the strong sales in all categories.

Segment profit increased by 25.4% to ¥14,994 million mainly due to an improvement in gross margin, as well as due to the impact of an increase in net sales described above.

5) Oceania region

Net sales increased by 3.8% to ¥21,447 million due to the steady sales in almost all the categories.

Segment profit decreased by 9.8% to ¥3,355 million due to deterioration of the gross margin and an increase in selling, general and administrative expenses, despite the impact of an increase in net sales and other such factors described above.

6) Southeast and South Asia regions

Net sales increased by 33.4% to ¥23,514 million due to the strong sales in all categories.

Segment profit increased by 37.4% to ¥5,435 million mainly due to the impact of an increase in net sales described above.

7) Other regions

Net sales increased by 1.3% to ¥24,698 million mainly due to the steady sales in the Onitsuka Tiger category and other categories.

Segment profit decreased by 0.4% to ¥4,357 million due to an increase in selling, general and administrative expenses.

(2) Explanation on financial position

As for the consolidated financial position as of June 30, 2025, total assets increased by 4.0% from the end of the previous fiscal year to ¥539,717 million, total liabilities increased by 4.4% from the end of the previous fiscal year to ¥296,504 million and total net assets increased by 3.5% from the end of the previous fiscal year to ¥243,213 million.

1) Current assets

Current assets increased by 5.2% to ¥388,255 million mainly due to an increase in notes and accounts receivable - trade and a decrease in cash and deposits.

2) Non-current assets

Non-current assets increased by 1.1% to ¥151,461 million mainly due to an increase in software and a decrease in right of use assets.

3) Current liabilities

Current liabilities increased by 6.1% to ¥206,561 million mainly due to an increase in income taxes payable and a decrease in accrued expenses.

4) Non-current liabilities

Non-current liabilities increased by 0.7% to ¥89,942 million mainly due to an increase in other.

5) Net assets

Net assets increased by 3.5% to ¥243,213 million mainly due to an increase due to cancellation of treasury shares and an increase in retained earnings.

(3) Overview of cash flows

As for cash flows as of June 30, 2025, cash and cash equivalents (hereinafter, “cash”) decreased ¥2,354 million from the end of the previous fiscal year to ¥124,619 million.

The respective cash flow positions and main factors behind the changes are as follows.

1) Cash flows from operating activities

Net cash provided by operating activities was ¥46,411 million, an increase of ¥3,196 million compared with the previous fiscal year.

Major sources of cash were ¥80,731 million from profit before income taxes, ¥11,166 million from depreciation and amortization, while major uses of cash were ¥24,524 million for an increase in trade receivables and ¥14,708 million for income taxes paid.

2) Cash flows from investing activities

Net cash used in investing activities was ¥14,312 million, an increase of ¥3,971 million compared with the previous fiscal year.

Major uses of cash were ¥7,835 million for purchase of property, plant and equipment and ¥6,218 million for purchase of intangible assets.

3) Cash flows from financing activities

Net cash used in financing activities was ¥36,841 million, a decrease of ¥9,364 million compared with the previous fiscal year.

Major uses of cash were ¥7,143 million for cash dividends paid and ¥20,001 million for the purchase of treasury shares.

(4) Explanation on forecast for consolidated business results and others

The Company has revised the forecast of consolidated business results and dividend forecast for the fiscal year ending December 31, 2025 (from January 1, 2025 to December 31, 2025). For details, please refer to “Notice Concerning the Revision of the Consolidated Business Results Forecast for the Fiscal Year Ending December 31, 2025, the Dividend of Surplus (Interim Dividend), and the Revision of Dividend Forecast” announced on August 13, 2025.

2. Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheet

(Millions of yen)

| | As of December 31, 2024 | As of June 30, 2025 |
|--|-------------------------|---------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 127,021 | 124,662 |
| Notes and accounts receivable - trade | 74,705 | 97,611 |
| Merchandise and finished goods | 133,922 | 134,754 |
| Work in process | 639 | 933 |
| Raw materials and supplies | 3,035 | 3,039 |
| Other | 33,340 | 30,872 |
| Allowance for doubtful accounts | (3,521) | (3,617) |
| Total current assets | 369,143 | 388,255 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 35,906 | 35,361 |
| Accumulated depreciation | (25,162) | (23,374) |
| Buildings and structures, net | 10,743 | 11,987 |
| Machinery, equipment and vehicles | 6,282 | 9,112 |
| Accumulated depreciation | (4,673) | (4,716) |
| Machinery, equipment and vehicles, net | 1,608 | 4,396 |
| Tools, furniture and fixtures | 42,008 | 44,002 |
| Accumulated depreciation | (34,764) | (34,555) |
| Tools, furniture and fixtures, net | 7,243 | 9,446 |
| Land | 5,809 | 4,839 |
| Leased assets | 1,651 | 1,371 |
| Accumulated depreciation | (1,341) | (1,186) |
| Leased assets, net | 309 | 184 |
| Construction in progress | 8,228 | 6,804 |
| Total property, plant and equipment | 33,944 | 37,658 |
| Intangible assets | | |
| Goodwill | 5,964 | 5,625 |
| Software | 29,179 | 33,178 |
| Right of use assets | 44,871 | 42,491 |
| Other | 10,763 | 9,034 |
| Total intangible assets | 90,779 | 90,329 |
| Investments and other assets | | |
| Investment securities | 3,513 | 3,310 |
| Long-term loans receivable | 22 | 15 |
| Deferred tax assets | 4,048 | 9,723 |
| Other | 17,894 | 10,750 |
| Allowance for doubtful accounts | (351) | (327) |
| Total investments and other assets | 25,127 | 23,472 |
| Total non-current assets | 149,851 | 151,461 |
| Total assets | 518,994 | 539,717 |

(Millions of yen)

| | As of December 31, 2024 | As of June 30, 2025 |
|---|-------------------------|---------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 62,150 | 63,143 |
| Short-term borrowings | 2,500 | — |
| Current portion of bonds payable | 25,000 | 25,000 |
| Lease liabilities | 12,944 | 12,306 |
| Accrued expenses | 38,900 | 32,612 |
| Income taxes payable | 11,703 | 23,867 |
| Accrued consumption taxes | 1,948 | 4,079 |
| Provision for bonuses | 1,953 | 5,588 |
| Other | 37,636 | 39,963 |
| Total current liabilities | 194,739 | 206,561 |
| Non-current liabilities | | |
| Bonds payable | 35,000 | 35,000 |
| Lease liabilities | 41,832 | 38,241 |
| Deferred tax liabilities | 2,735 | 1,017 |
| Retirement benefit liability | 4,865 | 4,586 |
| Other | 4,882 | 11,095 |
| Total non-current liabilities | 89,314 | 89,942 |
| Total liabilities | 284,054 | 296,504 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 23,972 | 23,972 |
| Capital surplus | 15,827 | 15,481 |
| Retained earnings | 196,805 | 208,031 |
| Treasury shares | (44,706) | (27,679) |
| Total shareholders' equity | 191,899 | 219,805 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 315 | 215 |
| Deferred gains or losses on hedges | 12,532 | (6,603) |
| Foreign currency translation adjustment | 29,215 | 28,846 |
| Remeasurements of defined benefit plans | (928) | (866) |
| Total accumulated other comprehensive income | 41,135 | 21,591 |
| Share acquisition rights | 254 | 254 |
| Non-controlling interests | 1,650 | 1,561 |
| Total net assets | 234,940 | 243,213 |
| Total liabilities and net assets | 518,994 | 539,717 |

(2) Consolidated Income Statement and Statement of Comprehensive Income

(Millions of yen)

| | Six months ended June 30, 2024 | Six months ended June 30, 2025 |
|--|-----------------------------------|-----------------------------------|
| Net sales | 342,199 | 402,798 |
| Cost of sales | 152,108 | 174,356 |
| Gross profit | 190,091 | 228,442 |
| Selling, general and administrative expenses | * 131,094 | * 147,310 |
| Operating profit | 58,996 | 81,132 |
| Non-operating income | | |
| Interest income | 2,209 | 1,506 |
| Dividend income | 132 | 3 |
| Foreign exchange gains | 310 | — |
| Subsidy income | 90 | — |
| Gain on forgiveness of debt | — | 418 |
| Other | 1,059 | 622 |
| Total non-operating income | 3,802 | 2,551 |
| Non-operating expenses | | |
| Interest expenses | 2,724 | 2,439 |
| Foreign exchange losses | — | 766 |
| Loss on overseas business | 1,416 | 908 |
| Other | 836 | 942 |
| Total non-operating expenses | 4,976 | 5,056 |
| Ordinary profit | 57,822 | 78,626 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 9 | 2,305 |
| Gain on sale of investment securities | 258 | — |
| Total extraordinary income | 267 | 2,305 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | 0 | 0 |
| Loss on retirement of non-current assets | 1 | 175 |
| Loss on sale of investment securities | 1 | — |
| Loss on valuation of investment securities | 28 | 19 |
| Loss on cancellation of rental contracts | — | 5 |
| Total extraordinary losses | 31 | 200 |
| Profit before income taxes | 58,058 | 80,731 |
| Income taxes | 15,761 | 27,048 |
| Profit | 42,296 | 53,682 |
| Profit attributable to non-controlling interests | 77 | 76 |
| Profit attributable to owners of parent | 42,219 | 53,606 |

(Millions of yen)

| | Six months ended June 30, 2024 | Six months ended June 30, 2025 |
|--|-----------------------------------|-----------------------------------|
| Profit | 42,296 | 53,682 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,890 | (100) |
| Deferred gains or losses on hedges | 7,089 | (19,136) |
| Foreign currency translation adjustment | 16,185 | (369) |
| Remeasurements of defined benefit plans, net of tax | 54 | 61 |
| Total other comprehensive income | 25,219 | (19,543) |
| Comprehensive income | 67,516 | 34,138 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 67,439 | 34,062 |
| Comprehensive income attributable to non-controlling interests | 77 | 76 |

(3) Consolidated Statement of Cash Flows

(Millions of yen)

| | Six months ended June 30, 2024 | Six months ended June 30, 2025 |
|--|-----------------------------------|-----------------------------------|
| Cash flows from operating activities | | |
| Profit before income taxes | 58,058 | 80,731 |
| Depreciation and amortization | 9,934 | 11,166 |
| Amortization of goodwill | 356 | 322 |
| Increase (decrease) in allowance for doubtful accounts | 150 | 209 |
| Increase (decrease) in retirement benefit liability | (224) | (174) |
| Increase (decrease) in provision for bonuses | 3,186 | 3,694 |
| Loss (gain) on valuation of investment securities | 28 | 19 |
| Loss (gain) on sale of investment securities | (257) | — |
| Interest and dividend income | (2,342) | (1,510) |
| Interest expenses | 2,724 | 2,439 |
| Foreign exchange losses (gains) | (115) | 3 |
| Loss (gain) on sale and retirement of non-current assets | (7) | (2,129) |
| Other loss (gain) | 779 | 3,092 |
| Decrease (increase) in trade receivables | (24,709) | (24,524) |
| Decrease (increase) in inventories | 4,548 | (4,161) |
| Decrease (increase) in other assets | (3,396) | (3,134) |
| Increase (decrease) in trade payables | 7,422 | 1,711 |
| Increase (decrease) in accrued consumption taxes | 2,636 | 2,049 |
| Increase (decrease) in other liabilities | (7,363) | (7,746) |
| Subtotal | 51,411 | 62,060 |
| Interest and dividends received | 2,046 | 1,514 |
| Interest paid | (2,746) | (2,453) |
| Income taxes paid | (7,496) | (14,708) |
| Net cash provided by (used in) operating activities | 43,215 | 46,411 |
| Cash flows from investing activities | | |
| Payments into time deposits | (1,686) | (1) |
| Proceeds from withdrawal of time deposits | 584 | 1 |
| Purchase of property, plant and equipment | (4,649) | (7,835) |
| Payments for retirement of property, plant and equipment | (42) | (85) |
| Proceeds from sale of property, plant and equipment | 90 | 749 |
| Purchase of intangible assets | (5,823) | (6,218) |
| Purchase of investment securities | (143) | (1) |
| Proceeds from sale and redemption of investment securities | 894 | — |
| Proceeds from distributions from investment partnerships | 0 | — |
| Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation | — | 422 |
| Net decrease (increase) in short-term loans receivable | 1,431 | 1 |
| Long-term loan advances | — | (1) |
| Proceeds from collection of long-term loans receivable | 7 | 3 |
| Decrease (increase) in investments and other assets | (1,006) | (1,349) |
| Net cash provided by (used in) investing activities | (10,341) | (14,312) |

(Millions of yen)

| | Six months ended June 30, 2024 | Six months ended June 30, 2025 |
|---|-----------------------------------|-----------------------------------|
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 4,000 | — |
| Repayments of long-term borrowings | (87) | (2,500) |
| Redemption of bonds | (20,000) | — |
| Repurchase of treasury shares | (15,012) | (20,001) |
| Proceeds from sale of treasury shares | 0 | 7 |
| Repayments of lease liabilities | (7,576) | (7,038) |
| Dividends paid | (7,320) | (7,143) |
| Dividends paid to non-controlling interests | (208) | (164) |
| Net cash provided by (used in) financing activities | (46,205) | (36,841) |
| Effect of exchange rate change on cash and cash equivalents | 4,297 | 2,388 |
| Net increase (decrease) in cash and cash equivalents | (9,034) | (2,354) |
| Cash and cash equivalents at beginning of period | 113,301 | 126,973 |
| Cash and cash equivalents at end of period | 104,267 | 124,619 |

(4) Notes for Consolidated Financial Statements

(Application of accounting treatment peculiar to six-month consolidated financial statement preparation)

(Calculation of tax expenses)

Tax expenses are calculated by making a reasonable estimate of the effective tax rate after applying tax effect accounting to profit before income taxes for the consolidated fiscal year that includes the six-month period and multiplying the six-month profit before taxes by the estimated effective tax rate.

(Segment Information)

1) Outline of Reportable Segments

Reportable segments of the Group are components for which discrete financial information is available and whole operating results are regularly reviewed by the Executive Meeting of the Company to make decisions on the allocation of management resources and assess performance.

The Company is mainly engaged in business management activities and product development as the global headquarters.

The Group is primarily engaged in the manufacture and sales of sporting goods.

ASICS Japan Corporation and other subsidiaries in Japan are responsible for Japan.

ASICS America Corporation is responsible for North America; ASICS Europe B. V. for Europe, Middle East, and Africa;

ASICS China Trading Co., Ltd. for Greater China; ASICS Oceania PTY., Ltd. for Oceania; and ASICS Asia PTE., Ltd. for Southeast and South Asia.

2) Net Sales and Segment Profit (Loss) of Reportable Segments

(Millions of yen)

| Six months ended June 30, 2024 | Reportable segment | | | | | |
|-----------------------------------|--------------------|---------------|----------|---------------|----------|--------------------------|
| | Japan | North America | Europe | Greater China | Oceania | Southeast and South Asia |
| Net sales: | | | | | | |
| Sales to customers | ¥ 59,949 | ¥ 67,748 | ¥ 91,583 | ¥ 53,043 | ¥ 20,662 | ¥ 17,631 |
| Intersegment | 19,928 | — | 13 | 6 | — | 0 |
| Total sales | 79,878 | 67,748 | 91,597 | 53,049 | 20,662 | 17,631 |
| Segment profit (loss) | ¥ 13,014 | ¥ 6,714 | ¥ 15,081 | ¥ 11,954 | ¥ 3,721 | ¥ 3,957 |

(Millions of yen)

| Six months ended June 30, 2024 | Reportable segment | | Adjustments | Consolidated |
|-----------------------------------|--------------------|-----------|-------------|--------------|
| | Others | Total | | |
| Net sales: | | | | |
| Sales to customers | ¥ 24,387 | ¥ 335,005 | ¥ 7,193 | ¥ 342,199 |
| Intersegment | — | 19,949 | (19,949) | — |
| Total sales | 24,387 | 354,954 | (12,755) | 342,199 |
| Segment profit (loss) | ¥ 4,372 | ¥ 58,816 | ¥ 180 | ¥ 58,996 |

(Millions of yen)

| Six months ended June 30, 2025 | Reportable segment | | | | | |
|-----------------------------------|--------------------|---------------|-----------|---------------|----------|--------------------------|
| | Japan | North America | Europe | Greater China | Oceania | Southeast and South Asia |
| Net sales: | | | | | | |
| Sales to customers | ¥ 75,730 | ¥ 73,914 | ¥ 113,769 | ¥ 61,966 | ¥ 21,447 | ¥ 23,514 |
| Intersegment | 23,532 | — | — | 65 | — | 0 |
| Total sales | 99,263 | 73,914 | 113,769 | 62,032 | 21,447 | 23,514 |
| Segment profit (loss) | ¥ 21,635 | ¥ 10,258 | ¥ 21,265 | ¥ 14,994 | ¥ 3,355 | ¥ 5,435 |

(Millions of yen)

| Six months ended June 30, 2025 | Reportable segment | | Others | Total | Adjustments | Consolidated |
|-----------------------------------|--------------------|-----------|---------|-----------|-------------|--------------|
| | Others | Total | | | | |
| Net sales: | | | | | | |
| Sales to customers | ¥ 24,698 | ¥ 395,040 | ¥ 7,646 | ¥ 402,687 | ¥ 110 | ¥ 402,798 |
| Intersegment | 0 | 23,599 | — | 23,599 | (23,599) | — |
| Total sales | 24,698 | 418,639 | 7,646 | 426,286 | (23,488) | 402,798 |
| Segment profit(loss) | ¥ 4,357 | ¥ 81,302 | ¥ (296) | ¥ 81,005 | ¥ 126 | ¥ 81,132 |

(Notes on significant changes in the amount of shareholders' equity)

(Repurchase of treasury shares)

The Company carried out the repurchase of 6,515,500 treasury shares as approved at a meeting of the Board of Directors held on February 14, 2025, pursuant to provisions of the Article of 459-1-1 of the Companies Act of Japan and Article 39 of the Company's Articles of Association. Treasury shares increased by ¥19,999 million during the six months ended June 30, 2025, due to the repurchase of treasury shares.

(Cancellation of treasury shares)

The Company carried out the cancellation of 25,000,000 treasury shares on February 28, 2025, as approved at a meeting of the Board of Directors held on February 14, 2025, pursuant to provisions of the Article of 178 of the Companies Act of Japan. As a result, capital surplus decreased by ¥345 million, retained earnings decreased by ¥25,679 million, and treasury shares decreased by ¥26,025 million.

(Disposal of treasury shares)

The Company resolved to dispose of its treasury shares through third-party allotment to enable continuous and stable support of the activities of the ASICS Foundation at a meeting of the Board of Directors held on February 14, 2025. This resolution was subsequently approved at the 71st General Meeting of Shareholders held on March 28, 2025, and 7,000,000 treasury shares were disposed of on May 15, 2025. As a result, retained earnings decreased by ¥10,315 million, and treasury shares decreased by ¥10,322 million.

Largely as a result of these factors, capital surplus was ¥15,481 million, retained earnings were ¥208,031 million, and treasury shares were ¥27,679 million as of June 30, 2025.

(Notes on matters related to going concern assumption)

Not applicable.

(Consolidated Balance Sheet)

The Company has an overdraft agreement with the bank to finance working capital efficiently.

The balance of unused loan commitments as of June 30, 2025 under this agreement is as follows.

| | Millions of yen | |
|--------------------------|-------------------------|---------------------|
| | As of December 31, 2024 | As of June 30, 2025 |
| Overdraft maximum amount | ¥ 195,500 | ¥ 195,500 |
| Balance of used loans | — | — |
| Unused balance | ¥ 195,500 | ¥ 195,500 |

(Consolidated Income Statement)

* The material expenses in Selling, general and administrative expenses are as follows:

| | Millions of yen | |
|-------------------------------|-----------------------------------|-----------------------------------|
| | Six months ended June 30, 2024 | Six months ended June 30, 2025 |
| Packing and transportation | ¥ 13,654 | ¥ 14,494 |
| Advertising | 23,315 | 27,817 |
| Commission fee | 22,503 | 27,701 |
| Provision for bad debt | 317 | 157 |
| Salaries and wages | 26,222 | 27,793 |
| Provision for bonus | 4,324 | 5,391 |
| Retirement benefit | 512 | 636 |
| Rent | 6,942 | 6,693 |
| Depreciation and amortization | 9,784 | 11,019 |

(Subsequent event)

Not applicable.

3. Supplemental Information

(1) Net sales per region

(Millions of yen)

| Six months ended June 30, 2024 | Japan | North America | Europe | Greater China | Others | Consolidated |
|-----------------------------------|----------|------------------|----------|------------------|----------|--------------|
| Net sales | ¥ 64,373 | ¥ 69,916 | ¥ 86,307 | ¥ 53,084 | ¥ 68,517 | ¥ 342,199 |

(Notes)

- Net sales are based on customer locations and classified by country and territory.
- Net sales attributable to “North America” of ¥69,916 million for the six months ended June 30, 2024 include net sales in the United States of America of ¥58,255 million. Net sales attributable to “Europe” of ¥86,307 million for the six months ended June 30, 2024 include net sales in the Netherlands of ¥44,680 million. Net sales attributable to “Greater China” of ¥53,084 million for the six months ended June 30, 2024 include net sales in the People’s Republic of China of ¥44,150 million.

(Millions of yen)

| Six months ended June 30, 2025 | Japan | North America | Europe | Greater China | Others | Consolidated |
|-----------------------------------|----------|------------------|-----------|------------------|----------|--------------|
| Net sales | ¥ 77,113 | ¥ 76,027 | ¥ 105,278 | ¥ 61,979 | ¥ 82,399 | ¥ 402,798 |

(Notes)

- Net sales are based on customer locations and classified by country and territory.
- Net sales attributable to “North America” of ¥76,027 million for the six months ended June 30, 2025 include net sales in the United States of America of ¥63,865 million. Net sales attributable to “Greater China” of ¥61,979 million for the six months ended June 30, 2025 include net sales in the People’s Republic of China of ¥51,574 million.

(2) Foreign currency exchange rates

| | USD | EUR | RMB | AUD | SGD |
|--------------------------------|----------|----------|----------|----------|----------|
| Six months ended June 30, 2024 | ¥ 152.14 | ¥ 164.69 | ¥ 21.13 | ¥ 100.61 | ¥ 113.03 |
| Six months ended June 30, 2025 | ¥ 148.98 | ¥ 162.54 | ¥ 20.55 | ¥ 94.32 | ¥ 112.44 |
| Increase (Decrease) | ¥ (3.16) | ¥ (2.15) | ¥ (0.58) | ¥ (6.29) | ¥ (0.59) |
| Ratio (%) | (2.1) | (1.3) | (2.7) | (6.3) | (0.5) |

(3) Net sales and segment profit ratio

| | | Japan | North America | Europe | Greater China | Oceania |
|---------------------------------------|------------------|-------|------------------|--------|------------------|---------|
| Net sales | (Local currency) | — | 12.6 | 25.9 | 20.0 | 10.7 |
| vs Six months ended June 30, 2024 (%) | (Yen) | 24.3 | 9.1 | 24.2 | 16.9 | 3.8 |
| Segment profit | (Local currency) | — | 58.6 | 43.1 | 28.6 | (3.6) |
| vs Six months ended June 30, 2024 (%) | (Yen) | 66.2 | 52.8 | 41.0 | 25.4 | (9.8) |

| | | Southeast and South Asia | Others |
|---------------------------------------|------------------|--------------------------------|--------|
| Net sales | (Local currency) | 33.8 | 13.2 |
| vs Six months ended June 30, 2024 (%) | (Yen) | 33.4 | 1.3 |
| Segment profit | (Local currency) | 38.0 | 11.0 |
| vs Six months ended June 30, 2024 (%) | (Yen) | 37.4 | (0.4) |