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To Our Shareholders

With our newly launched Medium-term Management Plan, we will continue to take on challenges to transform ourselves to create a “better future” envisioned by DNP.

We would like to express our profound appreciation for the special consideration you have always extended to the Company.

The DNP Group will celebrate its 150th anniversary this October. Over this past century and a half, we have always taken on challenges to create value that meets the needs of people and society. Going forward, in order to create a “better future” we envision, we will stay ahead of the curve for environmental, social and economic changes, and will proactively drive transformation ourselves.

Our Medium-term Management Plan for FY2023-FY2025, which we have been implementing as part of these efforts, exceeded our plan for both operating profit and ROE in every fiscal year through initiatives such as active investment on focus business areas, structural reform of “business for reforming”, and promotion of financial and non-financial strategies. As a major step towards creating a “better future,” our new three-year plan* which started this April will aim for an operating profit of 130.0 billion yen in the final year of FY2028, exceeding a record-high of 120.6 billion yen.

We believe that this can only be achieved through “*TAIWA* (dialogue) and cooperation” with our shareholders and various stakeholders. We sincerely hope that we may continue to rely on your unwavering support, guidance, and assistance in the years to come.

Yoshinari Kitajima
President

*Please refer to pages 4 to 5 for the overview of our new Medium-term Management Plan.

Stock Code: 7912

May 29, 2026

(Date of commencement of electronic provision measures: May 28, 2026)

Yoshinari Kitajima
President
Dai Nippon Printing Co., Ltd.
1-1, Ichigaya-Kagacho 1-chome,
Shinjuku-ku, Tokyo

CONVOCATION NOTICE OF THE 132nd
ORDINARY GENERAL MEETING OF SHAREHOLDERS

To Our Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 132nd Ordinary General Meeting of Shareholders of Dai Nippon Printing Co., Ltd. (the “Company”) will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken electronic provision measures, which provide information contained in the Reference Materials for the General Meeting of Shareholders (the “matters subject to electronic provision measures”) in electronic format, and has posted this information on the following websites. Please access either of the following websites to review such information.

©The Company’s website:

<https://www.global.dnp/en/ir/library/shareholder-meeting/>

©Tokyo Stock Exchange (TSE) website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

Please access the TSE website above, enter the issue name (Dai Nippon Printing) or securities code (7912), and click “Search” to find search results. Then, click “Basic information” and “Documents for public inspection/PR information” to find “[Notice of General Shareholders Meeting/Information Materials for a General Shareholders Meeting]” in the “Filed information available for public inspection” section.

1. Date and Time: June 26, 2026 (Friday), at 10:00 a.m. (Japan time)

2. Venue Sanaicho Hall on the lobby floor

DNP Ichigaya-Sanaicho Building of Dai Nippon Printing Co., Ltd.
31-2, Ichigaya-Sanaicho, Shinjuku-ku, Tokyo

3. Meeting Agenda

Matters to be Reported:

- (1) Report on the Business Report and the Consolidated Financial Statements for the 132nd Fiscal Period (from April 1, 2025 to March 31, 2026) and the Results of the Audit of Consolidated Financial Statements for the 132nd Fiscal Period (from April 1, 2025 to March 31, 2026) by the Accounting Auditors and the Audit & Supervisory Board
- (2) Report on the Non-Consolidated Financial Statements for the 132nd Fiscal Period (from April 1, 2025 to March 31, 2026)

Matters to be Resolved:

1st Item: Appropriation of Retained Earnings

2nd Item: Partial Amendment to the Articles of Incorporation

3rd Item: Election of Fourteen (14) Directors

[End]

[Other Matters Related to the Convocation Notice]

- Pursuant to laws and ordinances and the provisions of Article 15 of the Articles of Incorporation of the Company, out of the matters subject to electronic provision measures, the following matters are not included in paper copies to be sent to shareholders who have requested such. The Audit & Supervisory Board Members and the Accounting Auditor have audited the documents subject to audit, including the matters stated below.

Business Report

Current status of the corporate group (status of property and profits and losses, issues to be addressed, important business offices and factories, status of employees), matters related to the shares, matters related to the company officers (outline of the contract for limitation of liability, outline of the contract for directors and officers liability insurance, status of outside officers), matters related to the Accounting Auditor, the summary of resolutions related to the systems for ensuring the properness of business operations and the summary of the operating status of such systems, and the basic

policies related to the way a person is to control the decisions on the financial and business policies of the Company (basic policies related to control of the Company)

Consolidated Financial Statements

Consolidated Balance Sheets, Consolidated Statements of Income, Consolidated Statements of Changes in Net Assets, and Notes to the Consolidated Financial Statements

Non-Consolidated Financial Statements

Non-Consolidated Balance Sheets, Non-Consolidated Statements of Income, Statements of Changes in Net Assets, and Notes to the Non-Consolidated Financial Statements

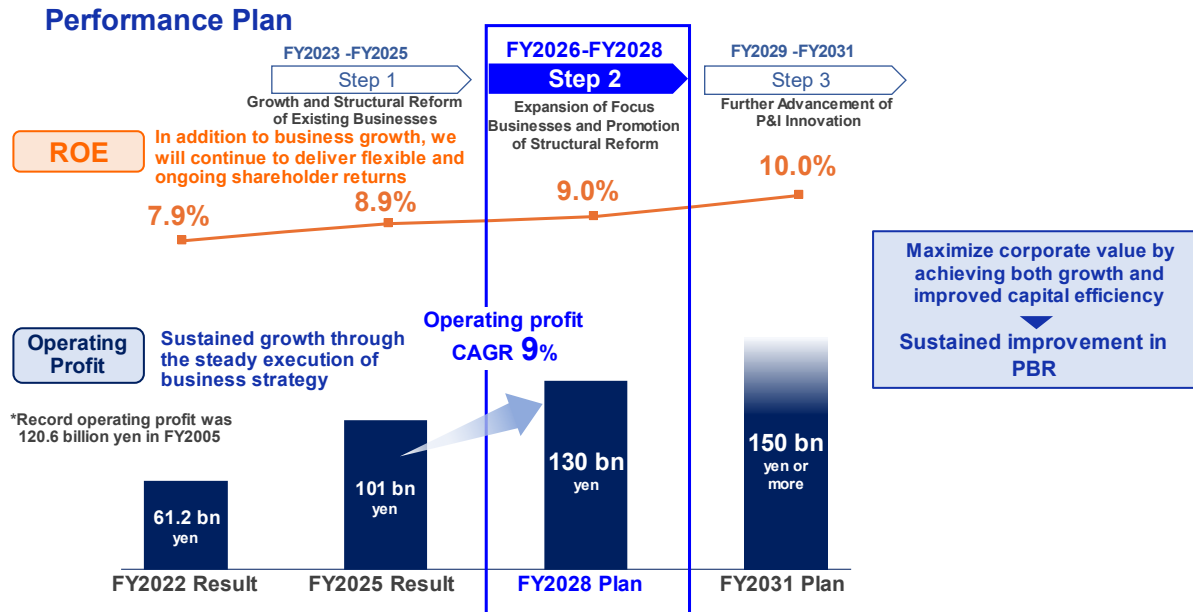
Audit Reports

Accounting Auditor's Report on the Consolidated Financial Statements, Accounting Auditor's Report, and Audit Report of the Audit & Supervisory Board

- If any amendments are made to the matters subject to electronic provision measures, the amended information will be posted on the websites mentioned above.

Reference Overview of New Medium-term Management Plan

Positioning and Performance Plan of the New Medium-term Management Plan

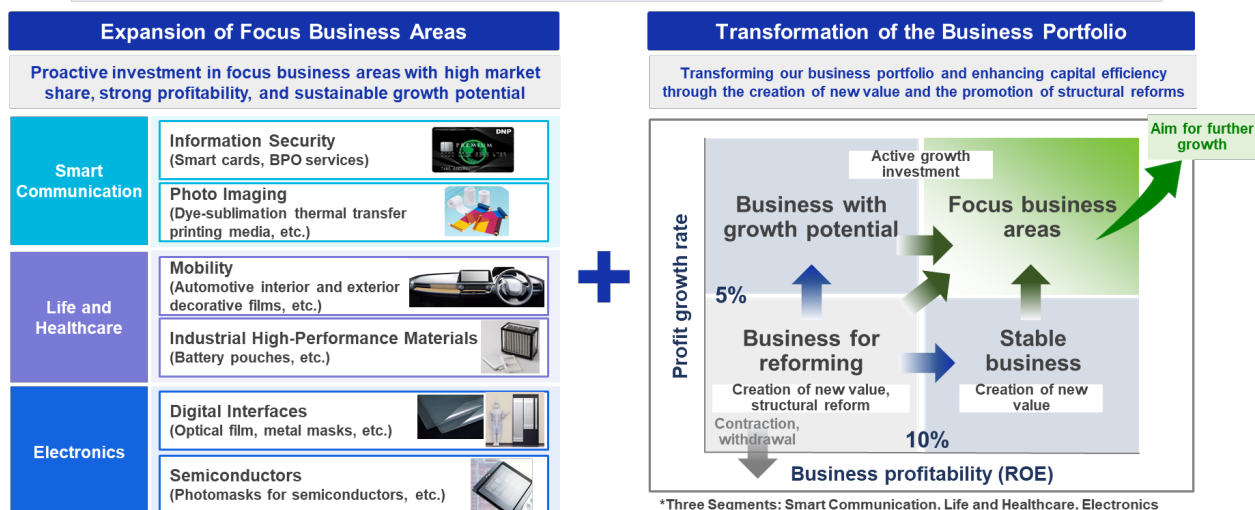


The DNP Group is striving to create new value over the long term by combining the strengths of its uniquely evolved “P&I” (Printing and Information) and deepening collaboration with partners with diverse strengths. By steadily implementing business strategy/financial strategy/non-financial strategy and balancing growth and improved capital efficiency, we will maximize corporate value and lead to sustainable improvement of PBR.

During our three-year Medium-term Management Plan through FY2025, the result in each fiscal year exceeded our initial plan, and achieved an operating profit of 101.0 billion yen in the final fiscal year. Based on such results, in our new Medium-term Management Plan to be promoted as our second step of Medium-term Management Plan, we are planning an operating profit of 130.0 billion yen in FY2028, exceeding a record-high of 120.6 billion yen. ROE is planned to be 9% in FY2028 by implementing initiatives such as flexible and ongoing shareholder returns in addition to business growth. Furthermore, in the plan positioned as our third step from FY2029 to FY2031, we are planning for an operating profit of 150.0 billion yen or more, and ROE of 10% in the final year.

Expansion of Focus Businesses and Transformation of the Business Portfolio

Growth across the three segments through the expansion of focus businesses, transformation of the business portfolio, and business synergies



As our business strategy for the new Medium-term Management Plan from FY2026 to FY2028, we will strive to expand our focus business areas, transform our business portfolio, and leverage synergies across diverse businesses.

In our focus business areas, we will select products and services that offer “high market share, strong profitability, and sustainable growth potential,” and accelerate their growth with proactive investment.

In addition, with annual profit growth rate and business profitability as axes, we will position “focus business areas,” “business with growth potential,” “stable business” and “business for reforming” as shown in the image above. We aim to expand our businesses by re-evaluating growth potential and profitability of each business, and actively invest mainly in fields with growth potential. In addition, we will leverage the strengths of “P&I” across all businesses to create products and services that offer new value to society. Furthermore, regarding “businesses for reforming,” we will accelerate our structural reform to improve capital efficiency. Through these initiatives, we will transform our business portfolio, improve capital efficiency, and leverage synergy effects across businesses for further growth.

Please visit our website for details of the new Medium-term Management Plan.

<https://www.global.dnp/en/ir/library/presentation/>

Reference Materials for the General Meeting of Shareholders

Agenda and Reference Matters

1st Item: Appropriation of Retained Earnings

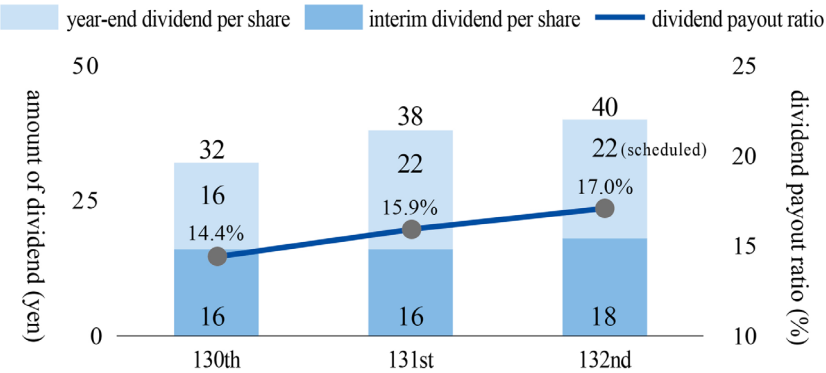
The Company’s basic policy is to return profits to shareholders in a stable and sustainable manner with due consideration given to the balance between investments in growth businesses and shareholder returns while maintaining the stability of our financial base from a medium- to long-term management perspective. Based on this policy, we pay out dividends to shareholders after comprehensive consideration of the Company’s performance and dividend payout ratio, among other factors.

The year-end dividend for the current term will be 22 yen per common share of the Company. Accordingly, the annual dividend for the fiscal year, including the interim dividend of 18 yen per share, will be 40 yen per share, an increase of 2 yen from the previous fiscal year.

Matters related to the year-end dividend

- (1) Type of the dividend property
Cash
- (2) Matters regarding the assignment of the dividend property to shareholders and the total amount thereof
22 yen per common share in the Company
Total amount: 9,492,030,878 yen
- (3) Effective date of dividend of retained earnings
June 29, 2026

[Reference](#) <Changes of dividend and dividend payout ratio on a consolidated basis>



(Note 1) On October 1, 2024, the Company conducted a 2-for-1 share split for common shares. For the graph titled “Changes of dividend and dividend payout ratio on a consolidated basis,” figures have been calculated based on the assumption that the share split took place at the beginning of the 130th fiscal year (April 1, 2023).

(Note 2) The new Medium-term Management Plan sets out a goal to raise the dividend level through progressive dividends and an increase in dividend payout ratio.

2nd Item: Partial Amendment to the Articles of Incorporation

The Company requests the shareholders to amend the Company’s Articles of Incorporation as follows.

1. Reasons for amendment

In order to prepare for future business expansion and to clarify the business content, these amendments are intended to add business purposes as set forth in Article 2 (Purpose).

2. Details of amendment

The details of amendments are as follows.

(Amended parts are underlined.)

Current Articles of Incorporation	Proposed Amendments
(Purpose) Article 2 The purpose of the Company is to engage in the following businesses.	(Purpose) Article 2 The purpose of the Company is to engage in the following businesses.
(1) to (25) (Omitted)	(1) to (25) (Unchanged)
(26) Sale and maintenance of automobiles	(26) Sale, <u>lease</u> and maintenance of automobiles
(27) to (28) (Omitted)	(27) to (28) (Unchanged)
(Newly established)	<u>(29) Financial service intermediary business</u>
<u>(29) to (39)</u> (Omitted)	<u>(30) to (40)</u> (Unchanged)

3rd Item: Election of Fourteen (14) Directors

The terms of office of all thirteen (13) Directors (including five (5) Outside Directors) will expire as of the conclusion of this General Meeting of Shareholders. To enhance the transparency and diversity of the Board of Directors and to further strengthen the management oversight function, the Company requests the shareholders to increase the number of Outside Directors by one (1) and to elect fourteen (14) Directors, including six (6) Outside Directors. The candidates for Director are as follows (please refer to page 11 onwards for the details of each candidate).

By adding one (1) Outside Director with management experience in the semiconductor field, our focus business areas, to our current thirteen (13) Directors who oversaw our previous Medium-term Management Plan and led the formulation and approval of our new three-year Medium-term Management Plan that started in April 2026, we will steadily implement our new Medium-term Management Plan under this structure. In addition, we will expand our business and pursue further sustainable growth by further deepening our strengths in P&I (Printing & Information), which serves as the source of value creation, and by further promoting the utilization of resources necessary to create value through P&I.

Candidate No.	Name	Male/ Female	Corporate Management, Business Strategy	Financial/ Management Accounting, Capital Policy Initiatives	Sustainability Diversity	Legal Affairs, Compliance, Risk Management	HR/Labor, Human Resource Development	R&D, New Business	Overseas Business	IT DX
1	Yoshinari Kitajima <small>Reappointment</small>	Male	◎		◎	○			○	
2	Kenji Miya <small>Reappointment</small>	Male	◎	○	◎	○	◎	○	○	
3	Masafumi Kuroyanagi <small>Reappointment</small>	Male	◎	◎		○				
4	Kazuhiko Sugita <small>Reappointment</small>	Male	○	◎	◎					
5	Toru Miyake <small>Reappointment</small>	Male	◎		○			◎		○
6	Osamu Nakamura <small>Reappointment</small>	Male	○					◎	○	
7	Minako Miyama <small>Reappointment</small>	Female	○		◎		◎	○		○
8	Takahito Kanazawa <small>Reappointment</small>	Male	○			◎		○		◎
9	Tsukasa Miyajima <small>Reappointment Outside Independent</small>	Male				◎				
10	Yoshiaki Tamura <small>Reappointment Outside Independent</small>	Male	◎		○			○	◎	○
11	Hiroshi Shirakawa <small>Reappointment Outside Independent</small>	Male	◎	◎		○				
12	Nobuhiko Sugiura <small>Reappointment Outside Independent</small>	Male	○	◎		◎			○	○
13	Mika Kumahira <small>Reappointment Outside Independent</small>	Female	○		◎		◎	○	○	
14	Shigeki Fujita <small>New appointment Outside Independent</small>	Male	◎					○	○	

Independent: those who meet the independence criteria stipulated by the Tokyo Stock Exchange, Inc. and the Company's Independence Standards.

(Note 1) “○” indicates that the individual possesses the relevant background, and “◎” indicates areas where the individual is particularly expected to demonstrate a high level of expertise.

(Note 2) If this agenda is approved as originally proposed, the percentage of Outside Directors will be 42.8%, and the percentage of female Directors will be 14.2%.

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
1 <u>Reappointment</u> Attendance of Meetings of the Board of Directors <hr/> 14/14	Yoshinari Kitajima (Sep. 18, 1964)	Apr. 1987 Joined The Fuji Bank Ltd. (currently Mizuho Bank, Ltd.) Mar. 1995 Joined the Company Jun. 2001 Director of the Company Jun. 2003 Managing Director of the Company Jun. 2005 Senior Managing Director of the Company Jun. 2009 Executive Vice President of the Company Jun. 2018 President of the Company Apr. 2022 President, Chairman of Sustainability Committee of the Company (current)	1,220,868
<p>[Reasons for nomination as a candidate for Director]</p> <p>Mr. Yoshinari Kitajima has extensive experience as a management executive in the DNP Group. Since 2018, he has served as President, and since 2022, as Chairman of Sustainability Committee. In these roles, he has demonstrated strong leadership in executing the Group’s management strategy aimed at sustainable growth and medium- to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on his extensive experience, deep insight, and expertise, we have nominated him as a candidate for Director, as we believe his continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group’s Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Yoshinari Kitajima, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
2 <u>Reappointment</u> Attendance of Meetings of the Board of Directors <hr/> 14/14	Kenji Miya (Jun. 11, 1954)	Apr. 1978 Joined the Company May 1991 Chief Financial Officer of Dai Nippon Printing Co. (Hong Kong) Ltd. Jul. 2003 General Manager of Personnel Dept. of the Company Jun. 2010 Corporate Officer (<i>Yakuin</i>), General Manager of Personnel Dept. of the Company Jun. 2018 Managing Director of the Company Jun. 2020 Senior Managing Director of the Company Jun. 2021 Senior Managing Director (<i>Daihyo Torishimariyaku Senmu</i>) of the Company Jun. 2024 Executive Vice President, managing Smart Communications Sector, Human Capital Sector and Corporate Sector of the Company (current)	40,240
<p>[Reasons for nomination as a candidate for Director]</p> <p>Mr. Kenji Miya has extensive experience as a management executive in the DNP Group, having served as financial manager at an overseas subsidiary and as head of human resource and labor relations departments. Since his appointment as Director of the Company, he has appropriately executed the human resources and labor strategies and other relevant initiatives aimed at sustainable growth and medium- to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on his extensive experience, deep insight, and expertise, we have nominated him as a candidate for Director, as we believe his continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Kenji Miya, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
3 <u>Reappointment</u> Attendance of Meetings of the Board of Directors <hr/> 14/14	Masafumi Kuroyanagi (May 4, 1960)	Apr. 1983 Joined the Company Apr. 2004 General Manager of Finance & Accounting 1 st Dept., Finance & Accounting Div. of the Company Jun. 2010 President and Representative Director of DNP Total Process Warabi Co., Ltd. Jun. 2015 Corporate Officer (<i>Yakuin</i>), General Manager of Finance & Accounting Div. of the Company Apr. 2019 Senior Corporate Officer, in charge of Finance & Accounting Div. of the Company Jun. 2021 Managing Director, in charge of Finance & Accounting Div. of the Company Jun. 2024 Senior Managing Director, in charge of Finance & Accounting Div., Legal Affairs Dept. and Internal Auditing Div. of the Company (current)	18,736
<p>[Reasons for nomination as a candidate for Director]</p> <p>Mr. Masafumi Kuroyanagi has extensive experience as a management executive in the DNP Group, as well as broad knowledge of all aspects of financial accounting, including accounting, taxation, and related matters, based on his many years of practical experience in the Company's accounting division. Since his appointment as Director of the Company, he has appropriately executed the Group's financial strategy, capital policy, etc., aimed at sustainable business growth and medium-to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on his extensive experience, deep insight, and expertise, we have nominated him as a candidate for Director, as we believe his continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Masafumi Kuroyanagi, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
4 <u>Reappointment</u> Attendance of Meetings of the Board of Directors <hr/> 14/14	Kazuhiko Sugita (Jan. 19, 1960)	<p>Apr. 1982 Joined the Company</p> <p>Jun. 1997 General Manager of Sales and Control Dept., Kyushu Operations of the Company</p> <p>Apr. 2008 General Manager of Planning and Control Dept., Ichigaya Operations of the Company</p> <p>Jun. 2015 Corporate Officer (<i>Yakuin</i>), in charge of Corporate Communication Div. of the Company</p> <p>Jun. 2018 Senior Corporate Officer, in charge of Corporate Communication Div. of the Company</p> <p>Jun. 2024 Senior Managing Director, in charge of Corporate Communication Div., IR and Public Relations Div. and Corporate Administration Dept. (<i>Soumu bu</i>) (currently Corporate Administration Dept. (<i>Corporate Soumu bu</i>)) of the Company (current)</p>	25,336
<p>[Reasons for nomination as a candidate for Director]</p> <p>Mr. Kazuhiko Sugita has extensive knowledge of managerial accounting, based on many years of practical experience in the administrative divisions of the Company. He has also promoted collaboration with various stakeholders as the head of the Company's CSR division and Investor Relations and Public Relations division. Since his appointment as Director of the Company, he has appropriately executed public relations and investor relations strategies, etc. aimed at sustainable business growth and medium- to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on his extensive experience, deep insight, and expertise, we have nominated him as a candidate for Director, as we believe his continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Kazuhiko Sugita, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
5 <u>Reappointment</u> Attendance of Meetings of the Board of Directors <hr/> 14/14	Toru Miyake (Feb. 5, 1958)	Apr. 1982 Joined the Company Oct. 2005 General Manager of R&D Div., Display Components Operations of the Company Jun. 2011 General Manager of Corporate R&D Div. of the Company Jun. 2018 Corporate Officer, General Manager of Purchasing Div. of the Company Jun. 2020 Senior Corporate Officer, in charge of Purchasing Div. of the Company Jun. 2023 Managing Director, in charge of Purchasing Div. of the Company Jun. 2025 Senior Managing Director of the Company Apr. 2026 Senior Managing Director, in charge of Strategic Business Planning & Development Div., and Intellectual Property Div. of the Company (current)	12,722
<p>[Reasons for nomination as a candidate for Director]</p> <p>Mr. Toru Miyake has served as head of R&D divisions and Purchasing divisions at both the head office and business units, and has promoted the formulation of the Medium-term Management Plan as head of the strategic business planning & development division. Since his appointment as Director of the Company, he has appropriately executed strategies related to R&D, promotion of business and enhancement of the supply chain, etc., aimed at sustainable business growth and medium- to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on his extensive experience, deep insight, and expertise, we have nominated him as a candidate for Director, as we believe his continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Toru Miyake, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
<p>6</p> <p><u>Reappointment</u></p> <p>Attendance of Meetings of the Board of Directors</p> <hr/> <p>11/11</p>	<p>Osamu Nakamura (Oct. 22, 1962)</p>	<p>Apr. 1985 Joined the Company</p> <p>Apr. 2001 General Manager of Technology 1st Dept., 1st Business Div., Display Components Operations of the Company</p> <p>Jun. 2017 Corporate Officer, Deputy General Manager of Fine Optronics Operations of the Company</p> <p>Jun. 2020 Senior Corporate Officer, in charge of R&D Div.</p> <p>Jul. 2022 Senior Corporate Officer, in charge of Fine Optronics Operations</p> <p>Aug. 2022 Chairman and Representative Director of DT Fine Electronics Co., Ltd. (current)</p> <p>Jun. 2025 Senior Managing Director of the Company</p> <p>Apr. 2026 Senior Managing Director, in charge of Fine Device Operations, Optoelectronics Operations, R&D Div., Research and Business Development Center, and Technology Development Center of the Company (current)</p>	<p>11,272</p>
<p>[Reasons for nomination as a candidate for Director]</p> <p>Mr. Osamu Nakamura has served as head of technology and manufacturing divisions in the electronics sector as well as research and development sectors at the head office, thereby contributing to the advancement of the Company's electronics operations. Since his appointment as Director of the Company, he has appropriately executed strategies related to R&D and electronics operations, aimed at sustainable business growth and medium- to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on his extensive experience, deep insight, and expertise, we have nominated him as a candidate for Director, as we believe his continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Osamu Nakamura, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
<p>7</p> <p><u>Reappointment</u></p> <p>Attendance of Meetings of the Board of Directors</p> <hr/> <p>14/14</p>	<p>Minako Miyama (Jan. 15, 1962)</p>	<p>Apr. 1986 Joined the Company</p> <p>Apr. 2005 General Manager of VR Planning and Development Office, DB Division, C&I Operations of the Company</p> <p>Jul. 2014 General Manager of Recruiting and Training Dept. of the Company</p> <p>Jun. 2018 Corporate Officer, General Manager of Recruiting and Training Dept. and Diversity Promotion Dept. of the Company</p> <p>Jun. 2021 Director of the Company</p> <p>Oct. 2021 Director, in charge of Recruiting and Training Dept. and Diversity & Inclusion Promotion Dept. of the Company</p> <p>Jun. 2022 Outside Director of TOKAI RIKA CO., LTD. (current)</p> <p>Jun. 2024 Managing Director, in charge of Recruiting and Training Dept. and Diversity & Inclusion Promotion Dept. of the Company (current)</p>	<p>13,560</p>
<p>[Reasons for nomination as a candidate for Director]</p> <p>Ms. Minako Miyama has extensive experience in the research, planning, and development segments. As the Company’s first female Corporate Officer and Director, she has taken the lead in promoting initiatives related to human resource development and Diversity & Inclusion. Since her appointment as Director of the Company, she has appropriately executed strategies for human capital development and Diversity & Inclusion, etc., aimed at sustainable growth and medium- to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on her extensive experience, deep insight, and expertise, we have nominated her as a candidate for Director, as we believe her continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group’s Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Ms. Minako Miyama, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
8 <u>Reappointment</u> Attendance of Meetings of the Board of Directors <hr/> 14/14	Takahito Kanazawa (Sep. 4, 1960)	Apr. 1984 Joined the Company Dec. 1998 General Manager of Digital & Information Network Systems Dept., Tokyo Sales & Business Planning Div., Business Form & Securities Printing Operations of the Company Apr. 2017 President and Representative Director of DNP Data Techno Co., Ltd. Apr. 2018 General Manager of Information System Div. of the Company Jun. 2019 Corporate Officer, General Manager of ICT Business Development Div., Advanced Business Center of the Company (Chairman of Information Security Committee of the Company since Apr. 2020) Jun. 2021 Director of Nihon Unisys, Ltd. (currently BIPROGY Inc.) (current) Oct. 2021 Corporate Officer, Head of Advanced Business Center, and in charge of Information System Div. of the Company Jun. 2022 Senior Corporate Officer, Head of Advanced Business Center, and in charge of Information System Div. of the Company Jun. 2024 Managing Director, Head of Advanced Business Center, and in charge of Information System Div. of the Company (current)	7,994
<p>[Reasons for nomination as a candidate for Director]</p> <p>Mr. Takahito Kanazawa has served as the person responsible for new business development using ICT and for information security, through which he has promoted IT and digital transformation (DX) across the DNP Group. Since his appointment as Director of the Company, he has appropriately executed strategies for ICT and information security enhancement, etc., aimed at sustainable growth and medium- to long-term enhancement of corporate value, while also appropriately overseeing the Group as a whole. Based on his extensive experience, deep insight, and expertise, we have nominated him as a candidate for Director, as we believe his continued service on the Board of Directors will contribute to sound management decision-making and appropriate oversight by the Board of Directors in realizing the DNP Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Takahito Kanazawa, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
9 Reappointment Outside Independent Attendance of Meetings of the Board of Directors 14/14 Term of Office as Outside Director 12 years (at the conclusion of this Meeting)	Tsukasa Miyajima (Aug. 23, 1950)	Apr. 1990 Professor of Keio University, Faculty of Law Apr. 2003 Registered as an attorney at law at the Daini Tokyo Bar Association (current) Jul. 2012 Outside Director of Hulic Co., Ltd. Jun. 2014 Director of the Company (current), Outside Audit & Supervisory Board Member of Mikuni Corporation (current) Nov. 2015 Member of Advisory Committee of the Company (current) Apr. 2016 Emeritus Professor of Keio University, Professor of Asahi University, Faculty of Law and Graduate School of Law (current) Jun. 2018 Outside Audit & Supervisory Board Member of Daifuku Co., Ltd.	9,800
<p>[Reasons for nomination as a candidate for Outside Director and expected role]</p> <p>Mr. Tsukasa Miyajima possesses a high level of insight as an expert in Companies Act, as well as a broad range of experience as an outside officer at other listed companies. In addition, through his tenure as Director of the Company, he has gained a thorough understanding of our business characteristics and management challenges. Since his appointment as Director of the Company, he has contributed to strengthening our corporate governance by providing appropriate advice to the Company's management from an objective perspective independent of executive management, and by sharing his experience with other Outside Directors to ensure effective deliberation and oversight by the Board of Directors while increasing the proportion of Outside Directors. As the Company seeks to further increase the number of Outside Directors, we have nominated him as a candidate for Director because we believe that his continued service on the Board of Directors will contribute to sound management decision-making, enhanced transparency, and appropriate oversight of the DNP Group by the Board of Directors in realizing the Group's Corporate Philosophy particularly.</p> <p>(Note) There is no special interest between the candidate, Mr. Tsukasa Miyajima, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
<p>10</p> <p>Reappointment</p> <p>Outside</p> <p>Independent</p> <p>Attendance of Meetings of the Board of Directors</p> <hr/> <p>14/14</p> <p>Term of Office as Outside Director</p> <hr/> <p>4 years (at the conclusion of this Meeting)</p>	<p>Yoshiaki Tamura (Oct. 3, 1954)</p>	<p>Apr. 1979 Joined Asahi Glass Co., Ltd. (currently AGC Inc.)</p> <p>Mar. 2013 Representative Director, Executive Vice President, Overall business management, GM of Technology General Division, Deputy leader of AGC Group Improvement Activities of Asahi Glass Co., Ltd.</p> <p>Mar. 2014 Executive Vice President, President of Glass Company of Asahi Glass Co., Ltd.</p> <p>Mar. 2017 Executive Fellow of Asahi Glass Co., Ltd.</p> <p>Mar. 2018 Outside Director of DIC Corporation</p> <p>Jun. 2018 Outside Director, Member of the Board of Kawasaki Heavy Industries, Ltd.</p> <p>Jun. 2022 Director of the Company (current)</p> <p>Jun. 2023 Member of Advisory Committee of the Company (current)</p>	<p>4,100</p>
<p>[Reasons for nomination as a candidate for Outside Director and expected role]</p> <p>Mr. Yoshiaki Tamura possesses management experience at AGC Inc., as well as expertise in manufacturing through glass components and other materials. He also has experience serving as an outside director at other listed companies. Based on these experiences, he has provided appropriate advice to the Company's management from an objective perspective independent from executive management since his appointment as Director of the Company. We have nominated him as a candidate for Director, as we believe that his continued service on the Board of Directors will contribute to sound management decision-making, enhanced transparency, and appropriate oversight of the DNP Group by the Board of Directors in realizing the Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Yoshiaki Tamura, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
<p>11</p> <p>Reappointment</p> <p>Outside</p> <p>Independent</p> <p>Attendance of Meetings of the Board of Directors</p> <p>14/14</p> <p>Term of Office as Outside Director</p>	<p>Hiroshi Shirakawa (Dec. 22, 1954)</p>	<p>Apr. 1979 Joined TAISEI CORPORATION</p> <p>Apr. 2011 Trustee, General Manager, Corporate Planning Department, Corporate Planning Office of TAISEI CORPORATION</p> <p>Apr. 2012 Executive Officer, Deputy Chief of Corporate Planning Office, General Manager, Corporate Planning Department of TAISEI CORPORATION</p> <p>Apr. 2015 Managing Executive Officer, Chief of Yokohama Branch of TAISEI CORPORATION</p> <p>Jun. 2019 Senior Managing Executive Officer, Member of the Board, Chief of Marketing & Sales (Building Construction) Division II of TAISEI CORPORATION</p> <p>Jun. 2022 Director of the Company (current)</p> <p>Jun. 2023 Member of Advisory Committee of the Company (current)</p>	<p>6,100</p>
<p>[Reasons for nomination as a candidate for Outside Director and expected role]</p> <p>Mr. Hiroshi Shirakawa has many years of experience in the administrative divisions at TAISEI CORPORATION. After being appointed as Executive Officer of the company, he continued to leverage his extensive experience in a number of key positions, and has developed a broad and deep understanding of all aspects of corporate management. Based on these experiences, since his appointment as Director of the Company, he has provided appropriate advice to the Company's management from an objective perspective independent from executive management. We have nominated him as a candidate for Director, as we believe that his continued service on the Board of Directors will contribute to sound management decision-making, enhanced transparency, and appropriate oversight of the DNP Group by the Board of Directors in realizing the Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Hiroshi Shirakawa, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
12 <input type="checkbox"/> Reappointment <input type="checkbox"/> Outside <input type="checkbox"/> Independent Attendance of Meetings of the Board of Directors <hr/> 14/14 Term of Office as Outside Director <hr/> 2 years (at the conclusion of this Meeting)	Nobuhiko Sugiura (Feb. 7, 1966)	Apr. 1989 Joined The Hongkong & Shanghai Banking Corporation Limited Aug. 2001 Research Fellow at Financial Research and Training Center (FRTC) (currently Financial Research Center (the FSA Institute)), Department of Policies, Planning and Coordination Bureau at the Financial Services Agency Mar. 2004 Completed the PhD program at the Graduate School of Law (specialized in Private Law) at Chuo University (PhD in Law) Apr. 2006 Senior Legal Advisor at JPMorgan Securities Japan Co., Ltd. Apr. 2008 Professor of Business School (Chuo Graduate School of Strategic Management) at Chuo University (current) Jun. 2014 External Director of SUNDRUG Co., Ltd. Jun. 2024 Director of the Company (current)	0
<p>[Reasons for nomination as a candidate for Outside Director and expected role]</p> <p>Mr. Nobuhiko Sugiura possesses a high level of insight in the areas of finance, capital markets, the Corporate Governance Code, and business investment, and also has practical experience in both the private sector and the Financial Services Agency of Japan. Based on these experiences, since his appointment as Director of the Company, he has provided appropriate advice to the Company's management from an objective perspective independent from executive management. We have nominated him as a candidate for Director, as we believe that his continued service on the Board of Directors will contribute to sound management decision-making, enhanced transparency, and appropriate oversight of the DNP Group by the Board of Directors in realizing the Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Nobuhiko Sugiura, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
13 Reappointment Outside Independent Attendance of Meetings of the Board of Directors 11/11 Term of Office as Outside Director 1 year (at the conclusion of this Meeting)	Mika Kumahira (Sep. 22, 1960)	Apr. 1985 Joined Kumahira Co., Ltd. May 1989 Director of Kumahira Co., Ltd. Apr. 1993 Representative Director of The Bear Group Inc. Apr. 1997 Representative Director of Atech Kumahira Co., Ltd. (current) Apr. 2011 Representative Director of KUMAHIRA SECURITY FOUNDATION, a General Incorporated Foundation (current) Apr. 2014 Principal of Institute of Diversity Promotion, Career College of Showa Women's University (current) Sep. 2015 Representative Director of Learning-21 Organization (current) Jun. 2019 Outside Director of NITTAN VALVE CO., LTD. (currently NITTAN Corporation) (current) Feb. 2020 Outside Corporate Auditor of Kewpie Corporation (current) Mar. 2024 Outside Director of Cybozu, Inc. (current) Jun. 2025 Director of the Company (current)	0
<p>[Reasons for nomination as a candidate for Outside Director and expected role]</p> <p>Ms. Mika Kumahira has been actively engaged in various initiatives based on her deep insight into human resource development, organizational development, diversity, and related fields, including supporting the promotion of women's participation and diverse work styles in companies through Showa Women's University Career College. She also has experience in entrepreneurship, corporate management, including overseas business operations, and has served as an outside director at other listed companies. Based on these experiences, since her appointment as Director of the Company, she has provided appropriate advice to the Company's management from an objective perspective independent from executive management. We have nominated her as a candidate for Director, as we believe that her continued service on the Board of Directors will contribute to sound management decision-making, enhanced transparency, and appropriate oversight of the DNP Group by the Board of Directors in realizing the Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Ms. Mika Kumahira, and the Company.</p>			

Candidate No.	Name (Date of Birth)	Brief personal history, title, responsibilities and status of important concurrent offices	No. of shares in the Company held
14 New Appointment Outside Independent	Shigeki Fujita (Sep. 17, 1958)	<p>Apr. 1982 Joined Tokyo Shibaura Electric Co., Ltd. (currently TOSHIBA CORPORATION)</p> <p>Aug. 1996 Joined Toshiba Mechatronics Co., Ltd. (currently SHIBAURA MECHATRONICS CORPORATION)</p> <p>Jun. 2008 Director, Executive General Manager of Fine Mechatronics Division of SHIBAURA MECHATRONICS CORPORATION</p> <p>Jun. 2009 Managing Director, Executive General Manager of Fine Mechatronics Division of SHIBAURA MECHATRONICS CORPORATION</p> <p>Jun. 2014 Representative Director and President of SHIBAURA MECHATRONICS CORPORATION</p> <p>Jun. 2017 Representative Director, President and Chief Executive Officer of SHIBAURA MECHATRONICS CORPORATION</p> <p>Jun. 2021 Advisor of SHIBAURA MECHATRONICS CORPORATION</p>	0
<p>[Reasons for nomination as a candidate for Outside Director and expected role]</p> <p>Mr. Shigeki Fujita possesses management experience at SHIBAURA MECHATRONICS CORPORATION, as well as expertise in both technology and market trends in the semiconductor field. We have nominated him as a candidate for Director, as we believe that his participation on the Board of Directors will enable him to provide appropriate advice to the Company's management from an objective perspective independent from executive management, thereby contributing to sound management decision-making, enhanced transparency, and appropriate oversight of the DNP Group by the Board of Directors in realizing the Group's Corporate Philosophy.</p> <p>(Note) There is no special interest between the candidate, Mr. Shigeki Fujita, and the Company.</p>			

Special Notes on Candidates for Director

- Outline of the Contract for Directors and Officers Liability Insurance

The Company has entered into a Contract for Directors and Officers Liability Insurance covering the candidates for Director as the insured, and, in the event that the candidates for Director assume office as Director, plans to renew such policy covering the candidates as the insured, with the Company paying the full premium. The insurance policy will cover damages, legal costs and other expenses that may arise as a result of the insured being held liable for the performance of their duties (including omissions) or being subject to a claim for the pursuit of such liability. However, there are some exemptions, such as damage caused by unlawful private profit-making or criminal acts, which are not covered under this contract. The details of the insurance coverage are determined primarily in consideration of the size of the Company's business and the impact on the appropriateness of the execution of duties.

- Matters regarding Outside Directors

- Mr. Tsukasa Miyajima, Mr. Yoshiaki Tamura, Mr. Hiroshi Shirakawa, Mr. Nobuhiko Sugiura, Ms. Mika Kumahira, and Mr. Shigeki Fujita are candidates for Outside Director as provided in Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act. The Company judges that they satisfy the independence criteria stipulated by the Tokyo Stock Exchange, Inc. and the Independence Standards for Independent Directors and/or Audit & Supervisory Board Members stipulated by the Company. If the election of candidates Mr. Tsukasa Miyajima, Mr. Yoshiaki Tamura, Mr. Hiroshi Shirakawa, Mr. Nobuhiko Sugiura, and Ms. Mika Kumahira is approved, it is planned that they will remain in office as Independent Directors. If the election of the candidate Mr. Shigeki Fujita is approved, the Company plans to submit a filing with the Tokyo Stock Exchange designating him as an Independent Director.

- Although the candidates Mr. Tsukasa Miyajima and Mr. Nobuhiko Sugiura do not have experience of involvement in corporate management other than by way of being an Outside Director or an Outside Audit & Supervisory Board Member, the Company determined that they are capable of carrying out their duties adequately as an Outside Director for the reasons stated in “[Reasons for nomination as a candidate for Outside Director and expected role]” above.

- Outline of the Contract for Limitation of Liability

The Company has entered into a Contract for Limitation of Liability with the candidates, Mr. Tsukasa Miyajima, Mr. Yoshiaki Tamura, Mr. Hiroshi Shirakawa, Mr. Nobuhiko Sugiura, and Ms. Mika Kumahira with regard to their liability for damages to the Company provided in Article 423, Paragraph 1 of the Companies Act, to the effect that the liability for damages attributable to their performance of duties as an Outside Director of the Company in good faith and without gross negligence will be limited to the amount of minimum liability stipulated in Article 425, Paragraph 1 of the same Act. If their reappointment is approved, the Company plans to extend the above-mentioned Contract for Limitation

of Liability with them. If the election of the candidate Mr. Shigeki Fujita is approved, the Company plans to enter into a similar Contract with him.

The Independence Standards for Independent Directors and/or Audit & Supervisory Board Members

Independent Directors and/or Audit & Supervisory Board Members must not fall under any of the following standards and must be independent from management executives in the Company.

- (1) Person who is engaged (or has been engaged at any time in the past 10 years) in the business execution of the Company or the Company's affiliates (collectively, the "Group"). (This includes a person who has, at any time in the past 10 years, served as a non-executive Director or Audit & Supervisory Board Member of the Group, and engaged in the business execution of the Group at any time during the 10-year period before serving as a non-executive Director or Audit & Supervisory Board Member of the Group);
- (2) Party for whom the Group is a major business partner [Note: a business partner group (a corporate group to which a direct business partner belongs) that provides the Group with products or services for which the transaction value in the most recent fiscal year exceeds 2% of such business partner group's annual consolidated sales or total income] or a person engaged in the business execution of such business partner;
- (3) Major business partner of the Group [Note: a business partner group to which the Group provides products or services for which the transaction value in the most recent fiscal year exceeds 2% of the Group's annual consolidated sales] or a person engaged in the business execution of such business partner;
- (4) Major lender of the Group [Note: a lender from which total borrowings in the most recent fiscal year exceed 2% of the Group's annual consolidated assets] or a person engaged in the business execution of such lender;
- (5) Consultant, accounting professional or legal professional obtaining large amounts of money or other financial benefits, other than as remuneration as a Director or Audit & Supervisory Board Member, from the Group [Note: a person obtaining from the Group, other than as remuneration as a

Director or Audit & Supervisory Board Member, financial benefits in excess of the higher of 10 million yen per year or 2% of his/her annual sales or total income for the most recent fiscal year] (if such financial benefits are obtained by an organization, this item refers to a person belonging to such organization);

- (6) Major shareholder of the Company (a shareholder, directly or indirectly, holding 10% or more of voting rights), or a person engaged in the business execution of such shareholder;
- (7) Person engaged in the business execution of a company in which the Group is a major shareholder (a shareholder, directly or indirectly, holding 10% or more of voting rights);
- (8) Person belonging to an auditing firm performing statutory audits of the Company;
- (9) Person to whom any of Items (2) through (8) apply during the most recent year;
- (10) Relative (within the second degree of consanguinity) of a person to whom any of Items (1) through (5) apply (excluding a person who is not in an important position);
- (11) Person who is engaged (or has been engaged at any time in the past 10 years) in the business execution of a company at which the Company's Outside Directors or Outside Audit & Supervisory Board Members are or were mutually appointed; and
- (12) Party that receives (or received in the past 10 years) donations [Note: donations in excess of the higher of, on average for the three most recent fiscal years, 10 million yen per year or 2% of total annual income of such party] from the Company, or a person engaged in the business execution of such party.

End

Reference Approach in Selecting Candidates for Director (from Basic Policy on Corporate Governance)

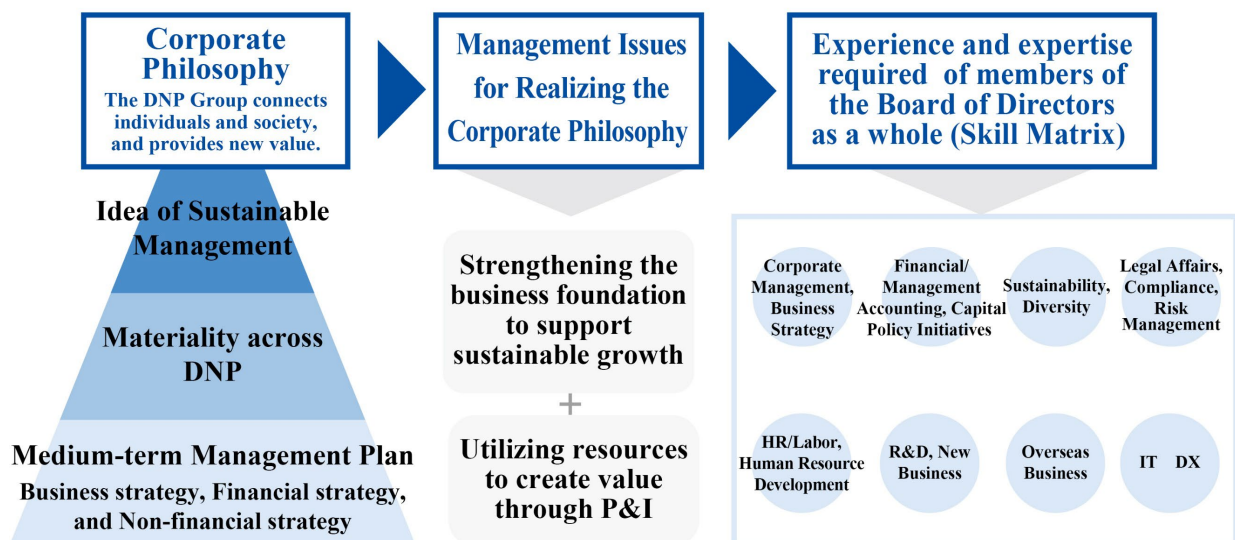
The DNP Group’s Corporate Philosophy is to connect individuals and society and provide new value.

In order to realize this corporate philosophy, we believe that members of the Board of Directors must leverage their respective experience and expertise to engage in discussions and contribute to decision-making on key management issues, such as strengthening the business foundation to support sustainable growth and utilizing resources to create value through Printing and Information (P&I), which is one of our unique strengths. For illustrative purposes, we have grouped the skills (experience and expertise) required of members of the Board of Directors into 8 areas and presented them in the form of a skill matrix (shown on page 10).

While utilizing this skill matrix, the Company considers, from the perspectives of the DNP Group’s business structure and scale, the appropriate number of Directors as well as balance of knowledge, experience, and expertise required for the Board of Directors as a whole. Candidates are comprehensively evaluated based on character and insight (including interviews with candidates) without regard to race, ethnicity, gender, nationality, or age. Following the multifaceted and comprehensive review by the Advisory Committee, the Board of Directors resolves the candidates for Director based on the advice and recommendations from the Advisory Committee.

- Basic Policy on Corporate Governance

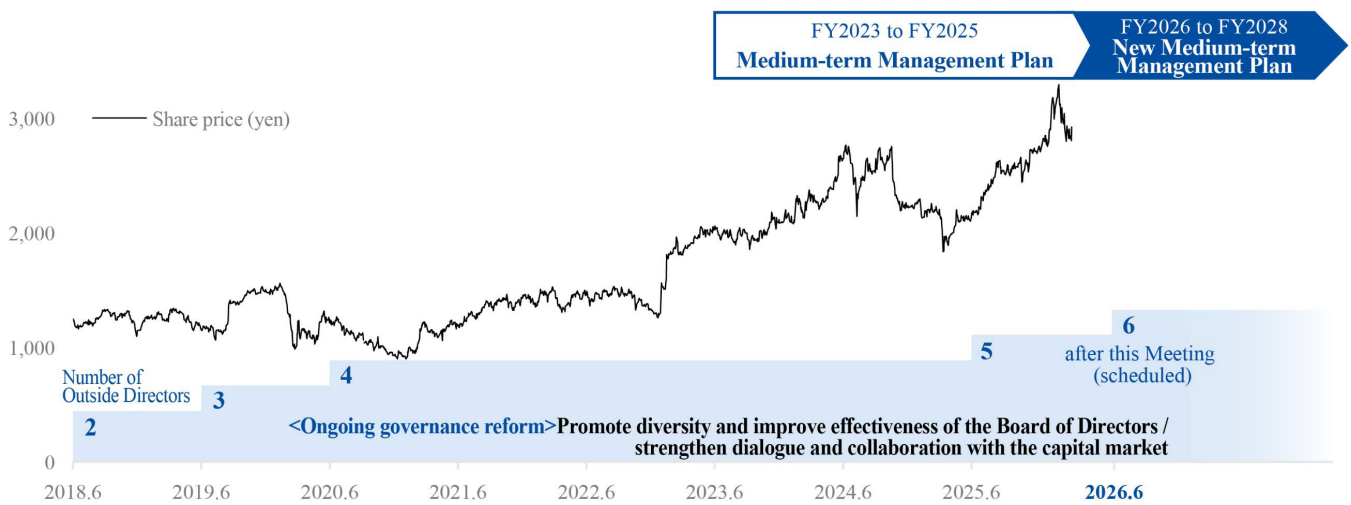
<https://www.global.dnp/en/sustainability/governance/corporate/>



Reference Governance Reform and Growth for Realizing Corporate Philosophy

By utilizing the results of our annual effectiveness evaluation, the DNP Group’s Board of Directors has been working to enhance diversity, establish an environment and provide information that enable the Outside Directors to demonstrate their ability, and strengthen dialogue and collaboration with the capital market in order to achieve the Company’s Corporate Philosophy.

We will continue to promote governance reform in order to steadily implement and appropriately oversee our new Medium-term Management Plan which started in April 2026.



Reference Status of Initiatives to Reduce Strategic Shareholdings

The Company may acquire and hold listed shares of other companies for the purpose of strengthening relationships with customers as part of its sales strategies and strengthening collaboration with partners for the joint development of new technologies and new products. However, the Company's Board of Directors periodically reviews the significance and purpose of such shareholdings based on trends in the status of business transactions with the company issuing the shares, trends in business results of that company, the Company's own business conditions and medium- to long-term economic rationality and future prospects. Based on these reviews, the Company reduces its strategic shareholdings by selling listed shares for which the significance of continued shareholding is deemed to have diminished.

As a result, the ratio of strategic shareholdings to consolidated net assets declined to 13.4% as of March 31, 2026.

