

July 10, 2025

## Consolidated Financial Results for the Fiscal Year Ended May 31, 2025 (Under Japanese GAAP)

Company name: Sanko Gosei Ltd.  
 Listing: Tokyo Stock Exchange  
 Securities code: 7888  
 URL: <https://www.sankogosei.co.jp>  
 Representative: Amen Kusumi, Representative Director/President  
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 Telephone: +81-763-52-7105  
 Scheduled date of annual general meeting of shareholders: August 28, 2025  
 Scheduled date to commence dividend payments: August 29, 2025  
 Scheduled date to file annual securities report: August 29, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended May 31, 2025 (from June 1, 2024 to May 31, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2025	91,101	(2.9)	5,656	36.9	5,194	32.3	3,857	47.6
May 31, 2024	93,784	15.6	4,131	18.6	3,927	13.2	2,612	24.6

Note: Comprehensive income For the fiscal year ended May 31, 2025: ¥2,924 million [(42.7)%]  
 For the fiscal year ended May 31, 2024: ¥5,105 million [63.3%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
May 31, 2025	126.53	-	12.4	6.9	6.2
May 31, 2024	85.70	-	9.4	5.6	4.4

#### (2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
May 31, 2025	76,052	32,779	42.3	1,056.06
May 31, 2024	74,930	30,479	39.9	981.22

Reference: Equity  
 As of May 31, 2025: ¥32,192 million  
 As of May 31, 2024: ¥29,911 million

#### (3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
May 31, 2025	9,141	(5,888)	(984)	12,029
May 31, 2024	5,697	(4,942)	(110)	9,958

### 2. Cash dividends

Fiscal year ended	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended May 31, 2024	-	10.00	-	10.00	20.00	609	23.3	2.5
Fiscal year ended May 31, 2025	-	10.00	-	14.00	24.00	609	19.0	2.4
Fiscal year ending May 31, 2026 (Forecast)		14.00		14.00	28.00		21.3	

**3. Forecast of consolidated financial results for the fiscal year ending May 31, 2026 (from June 1, 2025 to May 31, 2026)**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending May 31, 2026	94,000	3.2	6,100	7.8	5,500	5.9	4,000	3.7	131.21

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2025	30,688,569 shares
As of May 31, 2024	30,688,569 shares

- (ii) Number of treasury shares at the end of the period

As of May 31, 2025	204,806 shares
As of May 31, 2024	204,786 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended May 31, 2025	30,483,779 shares
Fiscal year ended May 31, 2024	30,483,783 shares

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended May 31, 2025 (from June 1, 2024 to May 31, 2025)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2025	30,112	9.1	2,754	15.6	3,028	(3.6)	2,264	11.8
May 31, 2024	27,607	6.0	2,383	54.5	3,141	54.9	2,024	148.9

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
May 31, 2025	74.26	-
May 31, 2024	66.41	-

**(2) Non-consolidated financial position**

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
May 31, 2025	46,957	22,556	48.0	739.95
May 31, 2024	43,409	20,904	48.2	685.76

Reference: Equity

As of May 31, 2025: ¥22,556 million

As of May 31, 2024: ¥20,904 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

## Consolidated balance sheet

(Millions of yen)

	As of May 31, 2024	As of May 31, 2025
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	9,958	12,029
Notes receivable - trade	19	1
Electronically recorded monetary claims - operating	1,126	1,347
Accounts receivable - trade	18,561	15,734
Merchandise and finished goods	2,061	1,771
Work in process	4,340	4,044
Raw materials and supplies	1,956	2,066
Other	2,963	3,101
<b>Total current assets</b>	<b>40,987</b>	<b>40,097</b>
<b>Non-current assets</b>		
<b>Property, plant and equipment</b>		
Buildings and structures, net	11,457	10,793
Machinery, equipment and vehicles, net	11,444	11,722
Tools, furniture and fixtures, net	2,048	2,378
Land	6,599	6,445
Construction in progress	557	2,750
<b>Total property, plant and equipment</b>	<b>32,108</b>	<b>34,090</b>
<b>Intangible assets</b>		
Goodwill	47	-
Other	460	414
<b>Total intangible assets</b>	<b>507</b>	<b>414</b>
<b>Investments and other assets</b>		
Investment securities	24	22
Deferred tax assets	326	238
Retirement benefit asset	630	785
Other	345	404
<b>Total investments and other assets</b>	<b>1,327</b>	<b>1,450</b>
<b>Total non-current assets</b>	<b>33,942</b>	<b>35,954</b>
<b>Total assets</b>	<b>74,930</b>	<b>76,052</b>

	As of May 31, 2024	As of May 31, 2025
<b>Liabilities</b>		
<b>Current liabilities</b>		
Notes and accounts payable - trade	8,851	8,418
Electronically recorded obligations - operating	3,283	3,348
Short-term borrowings	6,325	3,045
Current portion of long-term borrowings	4,846	3,405
Lease liabilities	1,789	1,584
Income taxes payable	640	597
Provision for bonuses	161	228
Provision for bonuses for directors (and other officers)	59	92
Other	7,075	5,460
<b>Total current liabilities</b>	<b>33,032</b>	<b>26,180</b>
<b>Non-current liabilities</b>		
Long-term borrowings	6,719	12,325
Lease liabilities	3,491	3,840
Deferred tax liabilities	272	189
Provision for retirement benefits for directors (and other officers)	16	16
Retirement benefit liability	437	370
Other	480	347
<b>Total non-current liabilities</b>	<b>11,418</b>	<b>17,092</b>
<b>Total liabilities</b>	<b>44,450</b>	<b>43,272</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Share capital	4,008	4,008
Capital surplus	4,071	4,072
Retained earnings	18,433	21,680
Treasury shares	(43)	(43)
<b>Total shareholders' equity</b>	<b>26,470</b>	<b>29,718</b>
<b>Accumulated other comprehensive income</b>		
Valuation difference on available-for-sale securities	2	0
Foreign currency translation adjustment	2,991	2,013
Remeasurements of defined benefit plans	447	459
<b>Total accumulated other comprehensive income</b>	<b>3,441</b>	<b>2,473</b>
<b>Non-controlling interests</b>	<b>567</b>	<b>586</b>
<b>Total net assets</b>	<b>30,479</b>	<b>32,779</b>
<b>Total liabilities and net assets</b>	<b>74,930</b>	<b>76,052</b>

# Consolidated statement of income

(Millions of yen)

	Fiscal year ended May 31, 2024	Fiscal year ended May 31, 2025
Net sales	93,784	91,101
Cost of sales	80,406	76,080
Gross profit	13,378	15,020
Selling, general and administrative expenses	9,246	9,364
Operating profit	4,131	5,656
Non-operating income		
Interest income	77	59
Dividend income	1	1
Foreign exchange gains	24	-
Rental income	58	67
Gain on sale of scraps	72	66
Compensation income	141	58
Subsidy income	13	56
Other	20	51
Total non-operating income	412	361
Non-operating expenses		
Interest expenses	456	474
Foreign exchange losses	-	75
De	58	165
Other	101	107
Total non-operating expenses	615	822
Ordinary profit	3,927	5,194
Extraordinary income		
Gain on sale of investment securities	1	-
Gain on sale of non-current assets	9	1
National subsidies	24	25
Total extraordinary income	35	26
Extraordinary losses		
Loss on sale of non-current assets	39	8
Loss on retirement of non-current assets	101	54
Loss on liquidation of subsidiaries and associates	1	-
Impairment losses	192	-
Extra retirement payments	35	30
Loss on tax purpose reduction entry of non-current assets	24	25
Total extraordinary losses	394	118
Profit before income taxes	3,568	5,102
Income taxes - current	922	1,307
Income taxes - deferred	(16)	(123)
Total income taxes	906	1,184
Profit	2,661	3,918
Profit attributable to non-controlling interests	49	60
Profit attributable to owners of parent	2,612	3,857

## Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended May 31, 2024	Fiscal year ended May 31, 2025
Profit	2,661	3,918
Other comprehensive income		
Valuation difference on available-for-sale securities	4	(2)
Foreign currency translation adjustment	1,821	(1,003)
Remeasurements of defined benefit plans, net of tax	618	12
Total other comprehensive income	2,443	(993)
Comprehensive income	5,105	2,924
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,011	2,889
Comprehensive income attributable to non-controlling interests	94	34

## Consolidated statement of changes in equity

Fiscal year ended May 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,008	4,071	16,399	(43)	24,436
Dividends of surplus			(579)		(579)
Profit attributable to owners of parent			2,612		2,612
Purchase of treasury shares					-
Purchase of shares of consolidated subsidiaries					-
Net changes in items other than shareholders' equity					
Total changes during period	-	-	2,033	-	2,033
Balance at end of period	4,008	4,071	18,433	(43)	26,470

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	(1)	1,214	(170)	1,042	470	25,950
Dividends of surplus						(579)
Profit attributable to owners of parent						2,612
Purchase of treasury shares						-
Purchase of shares of consolidated subsidiaries						-
Net changes in items other than shareholders' equity	4	1,776	618	2,399	96	2,495
Total changes during period	4	1,776	618	2,399	96	4,529
Balance at end of period	2	2,991	447	3,441	567	30,479

## Consolidated statement of changes in equity

Fiscal year ended May 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,008	4,071	18,433	(43)	26,470
Dividends of surplus			(609)		(609)
Profit attributable to owners of parent			3,857		3,857
Purchase of treasury shares				(0)	(0)
Purchase of shares of consolidated subsidiaries		1			1
Net changes in items other than shareholders' equity					
Total changes during period	-	1	3,247	(0)	3,248
Balance at end of period	4,008	4,072	21,680	(43)	29,718

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2	2,991	447	3,441	567	30,479
Dividends of surplus						(609)
Profit attributable to owners of parent						3,857
Purchase of treasury shares						(0)
Purchase of shares of consolidated subsidiaries						1

Net changes in items other than shareholders' equity	(2)	(977)	12	(967)	19	(948)
Total changes during period	(2)	(977)	12	(967)	19	2,300
Balance at end of period	0	2,013	459	2,473	586	32,779

# Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended May 31, 2024	Fiscal year ended May 31, 2025
<b>Cash flows from operating activities</b>		
Profit before income taxes	3,568	5,102
Depreciation	4,173	4,151
Amortization of goodwill	42	47
Decrease (increase) in retirement benefit asset	-	(113)
Increase (decrease) in retirement benefit liability	(41)	(57)
Interest and dividend income	(79)	(61)
Interest expenses	456	474
Gain on sales of property, plant and equipment	(9)	(1)
Loss on sales and retirement of property, plant and equipment	39	8
Loss on retirement of property, plant and equipment	101	54
Loss (gain) on valuation of derivatives	58	165
Extra retirement payments	35	30
Loss (gain) on sale of investment securities	(1)	-
Impairment losses	192	-
Decrease (increase) in trade receivables	(1,674)	1,899
Decrease (increase) in inventories	(202)	280
Decrease (increase) in other assets	77	(169)
Increase (decrease) in trade payables	(588)	244
Increase (decrease) in other liabilities	753	(1,119)
Other, net	(4)	(14)
Subtotal	6,897	10,922
Interest and dividends received	79	61
Interest paid	(451)	(468)
Extra retirement payments	(35)	(30)
Income taxes paid	(792)	(1,343)
Net cash provided by (used in) operating activities	5,697	9,141
<b>Cash flows from investing activities</b>		
Purchase of investment securities	(1)	(1)
Proceeds from sale of investment securities	1	-
Purchase of property, plant and equipment	(4,915)	(5,820)
Proceeds from sale of property, plant and equipment	38	10
Other, net	(65)	(77)
Net cash provided by (used in) investing activities	(4,942)	(5,888)
<b>Cash flows from financing activities</b>		
Net increase (decrease) in short-term borrowings	302	(3,080)
Proceeds from long-term loans payable	4,000	7,172
Repayments of long-term borrowings	(2,378)	(2,897)
Repayments of lease liabilities	(1,453)	(1,553)
Dividends paid	(579)	(609)
Dividends paid to non-controlling interests	(1)	(5)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-	(9)
Purchase of treasury shares	-	(0)
Net cash provided by (used in) financing activities	(110)	(984)
Effect of exchange rate change on cash and cash equivalents	538	(197)
Net increase (decrease) in cash and cash equivalents	1,183	2,070
Cash and cash equivalents at beginning of period	8,775	9,958
Cash and cash equivalents at end of period	9,958	12,029

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Group conducts business activities in Japan and overseas with the main purpose of manufacturing and selling plastic products and plastic molding molds for the automotive field, the information and communication equipment field, home appliances, and other fields.

The Company's reporting segments are those of the Group's constituent units for which segregated financial statements are available and are subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate business performance. Each local subsidiary is an independent management unit, and develops a comprehensive strategy for each region and develops business activities for the products it handles.

Therefore, the Company is comprised of regional segments based on its production and sales structure, with four reporting segments: Japan, Europe, Asia, and North America.

2. Method of calculating the amount of sales, profit or loss, assets, and other items for each reporting segment

The method of accounting for the reported business segments is generally the same as described in the "Fundamental Important Matters for the Preparation of Consolidated Financial Statements". In addition, profit for reported segments is based on operating income, and internal sales and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets, and other items for each reporting segment

The previous fiscal year (June 1, 2023 to May 31, 2024)

(in millions of yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Japan	Europe	Asia	North America	Reportable segments		
Sales							
Revenues from external customers	28,037	14,336	33,662	17,747	93,784	-	93,784
Transactions with other segments	4,323	-	481	0	4,805	(4,805)	-
Reportable segments	32,360	14,336	34,144	17,747	98,589	(4,805)	93,784
Segment Profit	3,335	161	544	755	4,796	(664)	4,131
Segment Assets	27,912	11,179	22,693	12,080	73,865	1,064	74,930
Other items							
Depreciation	1,328	511	1,635	650	4,126	46	4,173
Amortization of goodwill	-	-	-	42	42	-	42
Increase in property, plant and equipment and intangible assets	2,451	139	2,392	1,486	6,470	24	6,495

Note: 1. The amount of adjustment is as follows.

(1) The adjustment for segment profit of (664) million yen consists of 3 million yen for the elimination of inter-segment transactions and (667) million yen for company-wide expenses that have not been allocated to each reporting segment.

(2) The adjusted amount of 1,064 million yen in segment assets is the Company-wide assets that have not been eliminated from inter-segment transactions and allocated to each reporting segment.

(3) The adjustment for depreciation of 46 million yen is 46 million yen of fixed asset depreciation and amortization related to the administrative division of the submitting company.

(4) The adjustment amount of 24 million yen for the increase in property, plant and equipment and intangible assets is 24 million yen for the increase in property, plant and equipment and intangible assets related to the administrative division of the submitting company.

2. Segment profit is adjusted to operating income in the consolidated statements of income.

The current fiscal year (June 1, 2024 to May 31, 2025)

(in millions of yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Japan	Europe	Asia	North America	Reportable segments		
Sales							
Revenues from external customers	30,210	12,110	29,654	19,125	91,101	-	91,101
Transactions with other segments	5,295	0	429	18	5,743	(5,743)	-
Reportable segments	35,505	12,111	30,083	19,144	96,845	(5,743)	91,101
Segment Profit	3,851	490	1,005	932	6,280	(623)	5,656
Segment Assets	30,391	8,942	21,539	15,210	76,084	(32)	76,052
Other items							
Depreciation	1,537	498	1,442	633	4,112	38	4,151
Amortization of goodwill	-	-	-	47	47	-	47
Increase in property, plant and equipment and intangible assets	2,146	610	1,189	3,722	7,669	8	7,677

Note: 1. The amount of adjustment is as follows.

(1) The adjustment for segment profit of (623) million yen consists of the elimination of inter-segment transactions of (10) million yen and the company-wide expenses of (612) million yen that have not been allocated to each reporting segment.

(2) Segment asset adjustments of (32) million yen are company-wide assets that have not been eliminated from inter-segment transactions and allocated to each reporting segment.

(3) The adjustment for depreciation of 38 million yen is 38 million yen of fixed asset depreciation and amortization related to the administrative division of the submitting company.

(4) The adjustment amount of 8 million yen for the increase in property, plant and equipment and intangible assets is an increase of 8 million yen in property, plant and equipment and intangible assets related to the administrative division of the submitting company.

2. Segment profit is adjusted to operating income in the consolidated statements of income.

Related Information

The previous fiscal year (June 1, 2023 to May 31, 2024)

1. Product and Service Information

(in millions of yen)

	Molded products	Mold	Total
Revenues from external customers	78,831	14,953	93,784

2. Regional Information

(1) Net sales

(in millions of yen)

Japan	Europe	Asia	North America	Total
27,829	14,345	33,790	17,818	93,784

Note: 1. Sales are based on the location of the customer and are categorized by country or region.

2. Of Asia, Thailand has 10,705 million yen.

3. Of North America, the United States is 11,923 million.

(2) Property, plant and equipment

(in millions of yen)

Japan	Europe	Asia	North America	Total
11,412	4,015	9,917	6,763	32,108

Note: 1. Of Asia, India has 3,677 million yen.

2. Of North America, the United States is 4,110 million.

3. Information per main customer

Not applicable.

The current fiscal year (June 1, 2024 to May 31, 2025)

1. Product and Service Information

(in millions of yen)

	Molded products	Mold	Total
Revenues from external customers	76,048	15,053	91,101

2. Regional Information

(1) Net sales

(in millions of yen)

Japan	Europe	Asia	North America	Total
29,922	12,133	29,862	19,182	91,101

Note: 1. Sales are based on the location of the customer and are categorized by country or region.

2. Of North America, the United States is 12,694 million.

(2) Property, plant and equipment

(in millions of yen)

Japan	Europe	Asia	North America	Total
11,872	3,965	8,995	9,256	34,090

Note: Of North America, the U.S. is 6,237 million yen.

3. Information per main customer

Not applicable.

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (June 1, 2023 to May 31, 2024)

(in millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Impairment losses	-	-	192	-	192	-	192

The current fiscal year (June 1, 2024 to May 31, 2025)

(in millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Impairment losses	-	-	-	-	-	-	-

Information on amortization and unamortized balances of goodwill by reporting segment

The previous fiscal year (June 1, 2023 to May 31, 2024)

Information on amortized and unamortized balances of goodwill

(in millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Depreciation for the period	-	-	-	42	42	-	42
Balance at the end of the current fiscal year	-	-	-	47	47	-	47

The current fiscal year (June 1, 2024 to May 31, 2025)

Information on amortized and unamortized balances of goodwill

(in millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Depreciation for the period	-	-	-	47	47	-	47

Balance at the end of the current fiscal year	-	-	-	-	-	-	-
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Information on Negative Goodwill Accrual Gains by Reporting Segment

The previous fiscal year (June 1, 2023 to May 31, 2024)

Not applicable.

The current fiscal year (June 1, 2024 to May 31, 2025)

Not applicable.