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Summary of Flash Report for the First Quarter (Three Months) Ended June 30, 2026 (based on Japanese GAAP) (on a consolidated basis)

August 6, 2026

Name of the listed company: Fuji Seal International, Inc.
Security code: 7864 Stock exchange: Tokyo Prime
URL: http://www.fujiseal.com
Representative: Shigeko Okazaki, President and CEO
Contact: Fumitaka Goto, IR Division Manager TEL +81-6-6350-1080
Scheduled date for initiation of dividend payments: —
Prepared supplementary presentation material: Yes
Held results briefing: Yes (for securities analysts and institutional investors)

* All amounts are rounded down to the nearest million yen.

1. Consolidated Financial Results for the Three Months Ended June 30, 2026 (April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Millions of yen) (%: year on year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended June 30, 2026	60,352	9.8%	6,240	3.9%	6,842	21.4%	4,954	14.3%
June 30, 2025	54,943	4.7	6,005	34.0	5,635	8.6	4,334	18.5

Note: Comprehensive income
Three months ended
June 30, 2026: ¥5,772 million [300.4%]
June 30, 2025: ¥1,441 million [(81.7)%]

	Earnings per share (¥)	Diluted EPS (¥)
Three months ended June 30, 2026	92.88	—
June 30, 2025	81.29	—

(2) Consolidated financial position (Millions of yen)

	Total assets	Net assets	Equity ratio (%)	Net assets per share (¥)
As of June 30, 2026	243,238	164,611	67.7	3,084.60
As of March 31, 2026	226,082	161,264	71.3	3,023.11

Reference: Owners' equity
As of June 30, 2026: ¥164,611 million
As of March 31, 2026: ¥161,264 million

2. Dividends

	Cash dividends per share (¥)				
	Quarter-end			Fiscal year-end	Annual
	1st	2nd	3rd		
Fiscal year ended March 31, 2026	—	35.00	—	46.00	81.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (forecast)		43.00	—	44.00	87.00

Note: Revisions to the most recently disclosed dividend payment forecasts: None

3. Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2027
(from April 1, 2026 to March 31, 2027)

(Millions of yen) (%: year on year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share (¥)
Fiscal year ending March 31, 2027	228,600	5.0%	22,200	8.5%	22,400	1.8%	15,300	(25.9)%	286.82

Note: Revisions to the most recently disclosed financial forecasts: None

4. Notes

(1) Significant changes in the scope of consolidation during the three-month period: None
New: — (Company name: —) Excluded: — (Company name: —)

(2) Application of specific accounting treatments to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatements
1. Changes in accounting policies due to revisions to accounting standards, etc.: None
2. Changes in accounting policies other than 1.: None
3. Changes in accounting estimates: None
4. Restatements: None

(4) Number of ordinary shares issued

1. Number of shares issued at the end of the period (including treasury shares)	As of June 30, 2026	60,161,956 shares	As of March 31, 2026	60,161,956 shares
2. Number of treasury shares at the end of the period	As of June 30, 2026	6,796,331 shares	As of March 31, 2026	6,818,091 shares
3. Average number of shares during the period	Three months ended June 30, 2026	53,349,248 shares	Three months ended June 30, 2025	53,318,911 shares

Note: The number of treasury shares at the end of the period includes shares of the Company held by a saving-type employee stock ownership plan (ESOP) trust account and a grant-type ESOP trust account. In addition, shares of the Company held by each trust account are included in the treasury shares excluded from the calculation of the average number of shares during the period.

* Review of the attached quarterly consolidated financial statements by a certified public accountant or an audit firm: Yes (voluntary)

(How to Obtain Financial Results Supplementary Briefing Materials)
The Company plans to hold a briefing for institutional investors and analysts on August 6, 2026.
The financial results supplementary briefing materials that will be used on that day are scheduled to be posted on the Company’s website today.

5. Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	35,801	37,679
Notes and accounts receivable - trade	56,232	59,617
Electronically recorded monetary claims - operating	10,296	13,278
Merchandise and finished goods	11,162	10,973
Work in process	7,086	8,831
Raw materials and supplies	10,550	11,476
Other	7,595	8,199
Allowance for doubtful accounts	(95)	(85)
Total current assets	138,630	149,971
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	26,528	35,989
Machinery, equipment and vehicles, net	21,559	22,887
Tools, furniture and fixtures, net	2,751	2,731
Land	9,331	9,353
Leased assets, net	291	294
Construction in progress	13,791	8,695
Other, net	876	849
Total property, plant and equipment	75,129	80,801
Intangible assets		
Goodwill	936	914
Other	1,261	1,409
Total intangible assets	2,197	2,324
Investments and other assets		
Investment securities	3,135	3,143
Deferred tax assets	3,287	3,273
Other	3,789	3,815
Allowance for doubtful accounts	(88)	(90)
Total investments and other assets	10,124	10,141
Total non-current assets	87,451	93,267
Total assets	226,082	243,238

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	16,408	20,221
Electronically recorded obligations - operating	8,672	9,829
Short-term borrowings	4,000	5,000
Current portion of long-term borrowings	745	2,355
Lease liabilities	89	96
Accounts payable - other	4,706	10,381
Income taxes payable	703	1,325
Provision for bonuses	2,720	3,108
Other	14,872	15,875
Total current liabilities	52,919	68,195
Non-current liabilities		
Long-term borrowings	5,613	4,048
Lease liabilities	103	97
Deferred tax liabilities	1,739	1,800
Retirement benefit liability	2,986	3,020
Other	1,455	1,464
Total non-current liabilities	11,898	10,431
Total liabilities	64,817	78,626
Net assets		
Shareholders’ equity		
Share capital	5,990	5,990
Capital surplus	6,665	6,800
Retained earnings	135,909	138,393
Treasury shares	(12,056)	(12,146)
Total shareholders’ equity	136,508	139,038
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	991	989
Deferred gains or losses on hedges	(3)	—
Foreign currency translation adjustment	23,556	24,378
Remeasurements of defined benefit plans	211	205
Total accumulated other comprehensive income	24,755	25,573
Total net assets	161,264	164,611
Total liabilities and net assets	226,082	243,238

(2) Quarterly Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Quarterly Consolidated Statements of Income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	54,943	60,352
Cost of sales	42,336	45,797
Gross profit	12,606	14,555
Selling, general and administrative expenses	6,600	8,315
Operating profit	6,005	6,240
Non-operating income		
Interest income	72	140
Dividend income	56	78
Foreign exchange gains	—	415
Other	47	48
Total non-operating income	176	683
Non-operating expenses		
Interest expenses	64	77
Foreign exchange losses	459	—
Depreciation of inactive non-current assets	20	1
Other	2	1
Total non-operating expenses	547	80
Ordinary profit	5,635	6,842
Extraordinary income		
Gain on sale of non-current assets	0	32
Gain on sale of investment securities	—	1
Total extraordinary income	0	33
Extraordinary losses		
Loss on sale and retirement of non-current assets	9	42
Expense on restructuring of organization	24	—
Impairment losses	—	28
Total extraordinary losses	33	71
Profit before income taxes	5,603	6,804
Income taxes - current	1,786	1,792
Income taxes - deferred	(517)	56
Total income taxes	1,268	1,849
Profit	4,334	4,954
Profit attributable to owners of parent	4,334	4,954

Quarterly Consolidated Statements of Comprehensive Income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	4,334	4,954
Other comprehensive income		
Valuation difference on available-for-sale securities	(33)	(2)
Deferred gains or losses on hedges	0	3
Foreign currency translation adjustment	(2,855)	822
Remeasurements of defined benefit plans, net of tax	(3)	(5)
Total other comprehensive income	(2,892)	817
Comprehensive income	1,441	5,772
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,441	5,772
Comprehensive income attributable to non-controlling interests	—	—

(3) Quarterly Consolidated Statements of Cash Flows

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	5,603	6,804
Depreciation	2,051	2,119
Impairment losses	—	28
Amortization of goodwill	18	22
Restructuring costs	24	—
Increase (decrease) in allowance for doubtful accounts	(72)	(9)
Increase (decrease) in provision for bonuses	471	386
Increase (decrease) in retirement benefit liability	26	29
Loss (gain) on sales and retirement of noncurrent assets	8	9
Interest and dividend income	(128)	(218)
Interest expenses	64	77
Foreign exchange losses (gains)	223	(337)
Decrease (increase) in trade receivables	(2,104)	(6,000)
Decrease (increase) in inventories	(1,187)	(2,270)
Increase (decrease) in trade payables	3,639	4,911
Increase (decrease) in accounts payable - other	(475)	526
Other, net	761	1,021
Subtotal	8,924	7,101
Interest and dividends received	134	218
Interest paid	(87)	(91)
Restructuring costs paid	—	(239)
Income taxes refund (paid)	(1,259)	(612)
Net cash provided by (used in) operating activities	7,712	6,377
Cash flows from investing activities		
Payments into time deposits	(256)	(163)
Proceeds from withdrawal of time deposits	1,148	372
Purchase of property, plant and equipment	(3,606)	(2,820)
Proceeds from sale of property, plant and equipment	33	5
Purchase of intangible assets	(29)	(227)
Purchase of investment securities	(5)	(11)
Payments of contingent consideration for acquisition of shares of subsidiaries	—	(174)
Loan advances	(0)	(6)
Proceeds from collection of loans receivable	2	2
Other, net	(5)	(15)
Net cash provided by (used in) investing activities	(2,720)	(3,037)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(2,000)	1,000
Purchase of treasury shares	(1,077)	(0)
Proceeds from sale of treasury shares	46	44
Dividends paid	(2,055)	(2,470)
Other, net	(96)	(91)
Net cash provided by (used in) financing activities	(5,183)	(1,517)
Effect of exchange rate change on cash and cash equivalents	(657)	258
Net increase (decrease) in cash and cash equivalents	(848)	2,080
Cash and cash equivalents at beginning of period	29,051	35,344
Cash and cash equivalents at end of period	28,203	37,425