

## Summary of Flash Report for the Third Quarter Period Ended December 31, 2025 (based on Japan GAAP) (on a consolidated basis)

February 12, 2026

Name of the listed company: Fuji Seal International, Inc.  
Security code: 7864 Stock exchange: Tokyo Prime  
URL: <http://www.fujiseal.com>  
Representative: Shigeo Okazaki, President and CEO  
Contact: Fumitaka Goto, IR Division Manager TEL +81-6-6350-1080  
Scheduled date for initiation of dividend payments: –  
Prepared supplementary presentation material: Yes  
Held quarterly results briefing: None

\* All amounts are rounded down to the nearest million yen.

### 1. Consolidated Financial Results for the Nine Months Ended December 31, 2025

(April 1, 2025 to December 31, 2025)

	(Millions of yen) (%: year on year change)							
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of the parent	
Nine months ended December 31, 2025	161,078	1.6%	15,787	11.7%	17,023	20.8%	18,973	102.3%
December 31, 2024	158,472	9.5	14,130	53.8	14,093	37.9	9,381	23.4

Note: Comprehensive income

Nine months ended

December 31, 2025: ¥15,140 million [37.2%]

December 31, 2024: ¥11,036 million [(19.3)%]

	Earnings per share (¥)	Diluted EPS (¥)
Nine months ended December 31, 2025	355.94	—
December 31, 2024	172.75	—

### (2) Consolidated financial position

(Millions of yen)

	Total assets	Net assets	Equity ratio (%)	Net assets per share (¥)
As of December 31, 2025	222,333	155,666	70.0	2,918.78
As of March 31, 2025	209,822	145,269	69.2	2,707.95

Reference: Owners' equity

As of December 31, 2025: ¥155,666 million

As of March 31, 2025: ¥145,269 million

### 2. Dividends

	Cash dividends per share (¥)				
	Quarter-end			Fiscal year-end	Annual
	1st	2nd	3rd		
Fiscal year ended March 31, 2025	—	30.00	—	38.00	68.00
Fiscal year ending March 31, 2026	—	35.00	—		
Fiscal year ending March 31, 2026 (forecast)				36.00	71.00

Note: Revisions to the most recently disclosed dividend payment forecasts: None

### 3. Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2026

(from April 1, 2025 to March 31, 2026)

	(Millions of yen) (%: year on year change)								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of the parent	Basic earnings per share (¥)	
Fiscal year ending March 31, 2026	216,000	1.7%	19,400	3.0%	19,700	7.5%	17,300	41.8%	322.49

Note: Revisions to the most recently disclosed financial forecasts: None

#### 4. Notes

(1) Significant changes in the scope of consolidation during the nine-month period: Yes

New: — (Company name: —) Excluded: 1 (Company name: Fuji Seal Switzerland AG)

(2) Application of specific accounting treatment to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatements

1. Changes in accounting policies due to revisions to accounting standards, etc.: None

2. Changes in accounting policies other than 1.: None

3. Changes in accounting estimates: None

4. Restatements: None

(4) Number of ordinary shares issued

1. Number of shares issued at the end of the period (including treasury shares)

As of December 31, 2025	60,161,956 shares	As of March 31, 2025	60,161,956 shares
As of December 31, 2025	6,829,190 shares	As of March 31, 2025	6,516,290 shares
Nine months ended December 31, 2025	53,305,578 shares	Nine months ended December 31, 2024	54,303,001 shares

2. Number of treasury shares at the end of the period

3. Average number of shares during the period (cumulative from the beginning of the fiscal year)

Note: The number of treasury shares at the end of the period includes shares of the Company held by a saving-type employee stock ownership plan (ESOP) trust account (hereinafter, "the trust account"). In addition, shares of the Company held by the trust account are included in the treasury shares excluded from the calculation of the average number of shares during the period.

\* Review of the attached quarterly consolidated financial statements by a certified public accountant or an audit firm: Yes (voluntary)

## 5. Quarterly Consolidated Financial Statements

### (1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	34,394	35,109
Notes and accounts receivable - trade	52,849	54,092
Electronically recorded monetary claims - operating	12,583	12,242
Merchandise and finished goods	11,184	12,103
Work in process	6,699	7,789
Raw materials and supplies	9,739	10,090
Other	5,860	6,794
Allowance for doubtful accounts	(236)	(117)
<b>Total current assets</b>	<b>133,075</b>	<b>138,105</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	26,365	26,135
Machinery, equipment and vehicles, net	20,782	20,837
Tools, furniture and fixtures, net	2,400	2,629
Land	8,991	9,292
Leased assets, net	288	295
Construction in progress	5,328	11,687
Other, net	940	840
<b>Total property, plant and equipment</b>	<b>65,097</b>	<b>71,719</b>
Intangible assets		
Goodwill	871	814
Other	1,316	1,266
<b>Total intangible assets</b>	<b>2,187</b>	<b>2,080</b>
Investments and other assets		
Investment securities	3,530	3,462
Deferred tax assets	2,499	3,329
Other	3,520	3,720
Allowance for doubtful accounts	(88)	(84)
<b>Total investments and other assets</b>	<b>9,462</b>	<b>10,427</b>
<b>Total non-current assets</b>	<b>76,747</b>	<b>84,227</b>
<b>Total assets</b>	<b>209,822</b>	<b>222,333</b>

	As of March 31, 2025	As of December 31, 2025
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	15,811	15,485
Electronically recorded obligations - operating	11,565	11,604
Short-term borrowings	6,000	6,488
Current portion of long-term borrowings	751	720
Lease liabilities	72	92
Accounts payable - other	4,644	3,978
Income taxes payable	1,801	995
Provision for bonuses	2,598	1,831
Other	12,976	14,088
Total current liabilities	56,220	55,287
Non-current liabilities		
Long-term borrowings	2,781	5,896
Lease liabilities	135	112
Deferred tax liabilities	1,284	1,059
Retirement benefit liability	2,751	2,922
Other	1,379	1,388
Total non-current liabilities	8,332	11,379
Total liabilities	64,553	66,666
<b>Net assets</b>		
Shareholders' equity		
Share capital	5,990	5,990
Capital surplus	6,625	6,665
Retained earnings	119,188	134,227
Treasury shares	(11,230)	(12,078)
Total shareholders' equity	120,574	134,803
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,006	937
Deferred gains or losses on hedges	0	(2)
Foreign currency translation adjustment	23,423	19,663
Remeasurements of defined benefit plans	265	263
Total accumulated other comprehensive income	24,695	20,862
Total net assets	145,269	155,666
<b>Total liabilities and net assets</b>	<b>209,822</b>	<b>222,333</b>

**(2) Quarterly Consolidated Statements of Income and Consolidated Statements of Comprehensive Income****Quarterly Consolidated Statements of Income**

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	158,472	161,078
Cost of sales	125,198	124,550
Gross profit	33,273	36,528
Selling, general and administrative expenses	19,143	20,740
Operating profit	14,130	15,787
Non-operating income		
Interest income	220	321
Dividend income	96	100
Foreign exchange gains	—	940
Other	170	120
Total non-operating income	487	1,483
Non-operating expenses		
Interest expenses	218	185
Foreign exchange losses	219	—
Depreciation of inactive non-current assets	75	56
Other	10	5
Total non-operating expenses	524	247
Ordinary profit	14,093	17,023
Extraordinary income		
Gain on sale of non-current assets	13	6
Gain on sale of investment securities	0	—
Gain on liquidation of subsidiaries	—	4,984
Gain on sale of golf club membership	0	—
Subsidy income	36	—
Total extraordinary income	50	4,990
Extraordinary losses		
Loss on sale and retirement of non-current assets	222	111
Expense on restructuring of organization	—	88
Impairment losses	—	61
Total extraordinary losses	222	261
Profit before income taxes	13,921	21,752
Income taxes - current	3,937	2,130
Income taxes - deferred	602	648
Total income taxes	4,539	2,779
Profit	9,381	18,973
Profit attributable to owners of the parent	9,381	18,973

**Quarterly Consolidated Statements of Comprehensive Income**

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit	9,381	18,973
Other comprehensive income		
Valuation difference on available-for-sale securities	(114)	(68)
Deferred gains or losses on hedges	2	(2)
Foreign currency translation adjustment	1,671	(3,759)
Remeasurements of defined benefit plans, net of tax	96	(2)
Total other comprehensive income	1,655	(3,832)
Comprehensive income	11,036	15,140
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	11,036	15,140
Comprehensive income attributable to non-controlling interests	—	—

**(3) Quarterly Consolidated Statements of Cash Flows**

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
<b>Cash flows from operating activities</b>		
Profit before income taxes	13,921	21,752
Depreciation	6,536	6,107
Impairment losses	—	61
Gain on liquidation of subsidiaries	—	(4,984)
Amortization of goodwill	95	56
Restructuring costs	—	88
Increase (decrease) in allowance for doubtful accounts	(7)	(110)
Increase (decrease) in provision for bonuses	(834)	(755)
Increase (decrease) in retirement benefit liability	76	69
Loss (gain) on sales and retirement of noncurrent assets	209	105
Interest and dividend income	(316)	(422)
Interest expenses	218	185
Foreign exchange losses (gains)	(98)	(860)
Decrease (increase) in trade receivables	62	(1,308)
Decrease (increase) in inventories	(2,190)	(2,486)
Increase (decrease) in trade payables	(1,796)	(315)
Increase (decrease) in accounts payable - other	(322)	(390)
Other, net	1,406	1,268
Subtotal	16,960	18,061
Interest and dividends received	320	431
Interest paid	(140)	(201)
Restructuring costs paid	—	(84)
Income taxes refund (paid)	(3,895)	(3,831)
Net cash provided by (used in) operating activities	13,245	14,375
<b>Cash flows from investing activities</b>		
Payments into time deposits	(2,050)	(742)
Proceeds from withdrawal of time deposits	925	5,828
Purchase of property, plant and equipment	(4,536)	(12,810)
Proceeds from sale of property, plant and equipment	106	36
Purchase of intangible assets	(182)	(224)
Purchase of investment securities	(450)	(31)
Loan advances	(42)	(0)
Proceeds from collection of loans receivable	46	4
Other, net	9	(52)
Net cash provided by (used in) investing activities	(6,174)	(7,992)
<b>Cash flows from financing activities</b>		
Net increase (decrease) in short-term borrowings	978	480
Proceeds from long-term borrowings	1,514	3,600
Repayments of long-term borrowings	(401)	(358)
Purchase of treasury shares	(125)	(1,077)
Proceeds from sale of treasury shares	175	148
Dividends paid	(4,000)	(3,934)
Other, net	(301)	(281)
Net cash provided by (used in) financing activities	(2,160)	(1,422)
Effect of exchange rate change on cash and cash equivalents	302	771
Net increase (decrease) in cash and cash equivalents	5,212	5,731
Cash and cash equivalents at beginning of period	22,788	29,051
Cash and cash equivalents at end of period	28,000	34,783