For Immediate Release

August 6, 2026

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Notice Regarding Revisions to Forecasts for Consolidated Financial Results and Dividends

PILOT Corporation (the "Company") announces that, at a meeting of the Board of Directors held on August 6, 2026, it resolved to revise the consolidated financial results forecasts and the forecast of the year-end dividend per share announced on February 13, 2026. This decision has been made in light of recent trends in business results and other relevant factors. Details are as follows.

Details

1. Revision to financial results forecasts
(1) Revisions to consolidated financial results forecasts for fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic Earnings per share
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Yen
Previous forecasts (A)	133,000	18,000	18,500	14,000	125.45
Revised Forecast (B)	133,000	19,500	20,000	15,000	141.41
Difference (B-A)	-	1,500	1,500	1,000	
Change (%)	-	8.3	8.1	7.1	
(Reference) Results for previous fiscal year (ended December 31, 2025)	126,391	16,649	17,855	12,064	105.67

(Note) The Company conducted a three-for-one stock split of common shares on July 1, 2026. The earnings per share is calculated on the hypothetical basis that this stock split occurred at the beginning of the previous fiscal year.

(2) Reason of the revision

In terms of earnings, due to an estimated impact of approximately 1.5 billion yen in refunds related to U.S. additional tariffs, operating profit, ordinary profit, and profit attributable to owners of the parent are all expected to exceed the previous forecast.

2. Revision to dividend forecast

(1) Revision of the dividend forecast for the fiscal year ending December 31, 2026

	Annual dividends per share (yen)		
	Second quarter-end	Fiscal Year-end	Total
Previous forecast (Announced on February 13, 2026)	(Note 1) 63.00	(Note 2) 21.00	(Note 3) -
Revised forecast		(Note 2) 24.00	(Note 4) —
Dividends paid for FY2026	(Note 1) 63.00		
(Reference) Results for previous fiscal year (ended December 31, 2025)	60.00	60.00	120.00

(Note 1) Dividends for the first half of the fiscal year ending December 31, 2026 are the actual amounts of dividends before the stock split.

(Note 2) The Company implemented a stock split, effective July 1, 2026, at a ratio of 3 shares per share of its common stock.

(Note 3) The annual dividend for the current fiscal year, as projected in the previous announcement, amounts to 126 yen per share when converted to the pre-stock split dividend per share.

(Note 4) The annual dividend for the current fiscal year, based on the revised forecast, would amount to 135 yen per share when converted to the pre-stock split dividend per share.

(2) Reason of the revision

In light of this revision to the results forecasts and to achieve a dividend payout ratio of 30% or more, the Company has decided to increase the year-end dividend for the current fiscal year by 3 yen from the previously forecasted amount of 21 yen, setting it at 24 yen per share.

(Note) The above forecasts were prepared based on information available as of the date of this announcement, and actual figures may differ from the forecasts due to a variety of factors.