August 6, 2026

Consolidated Financial Results for the Six Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: PILOT CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 7846
URL: https://www.pilot.co.jp/
Representative: Fumio Fujisaki Representative Director and President
Inquiries: Hideki Murata Executive Officer and General Manager of Financial Planning Department
Telephone: +81-3-3538-3700

Scheduled date to file semi-annual securities report: August 7, 2026
Scheduled date to commence dividend payments: September 1, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended June 30, 2026 (from January 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	72,260	11.2	13,870	17.8	14,866	28.0	10,306	34.5
June 30, 2025	64,964	(1.0)	11,770	18.3	11,615	(8.4)	7,660	(14.2)

Note: Comprehensive income For the six months ended June 30, 2026: ¥ 12,626 million [96.7 %]
For the six months ended June 30, 2025: ¥ 6,419 million [(50.8) %]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
June 30, 2026	96.33	-
June 30, 2025	66.31	-

Note: The Company conducted a three-for-one stock split of common shares on July 1, 2026. The basic earnings per share is calculated on the hypothetical basis that the stock split occurred at the beginning of the previous fiscal year (ended December 31, 2025).

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	185,522	145,791	78.3
December 31, 2025	179,906	146,079	80.8

Reference: Equity
As of June 30, 2026: ¥ 145,180 million
As of December 31, 2025: ¥ 145,444 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	60.00	-	60.00	120.00
Fiscal year ending December 31, 2026	-	63.00			
Fiscal year ending December 31, 2026 (Forecast)			-	24.00	-

Note: Revisions to the forecast of cash dividends most recently announced: Yes

The year-end dividend per share for the fiscal year ending December 31, 2026 (Forecast) has been adjusted to reflect a three-for-one stock split of common shares, effective July 1, 2026. Assuming no stock split, it is ¥72.00, and the annual dividend is ¥135.00.

For details regarding the revision to the forecast of cash dividends, please refer to the "Notice Regarding Revisions to Forecasts for Consolidated Financial Results and Dividends" announced today.

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	133,000	5.2	19,500	17.1	20,000	12.0	15,000	24.3	141.41

Note: Revisions to the financial result forecast most recently announced: Yes

The forecasted basic earnings per share has been adjusted to reflect a three-for-one stock split of common shares, effective July 1, 2026. Assuming no stock split, it is ¥424.22.

For details regarding the revision to the financial result forecasts, please refer to the "Notice Regarding Revisions to Forecasts for Consolidated Financial Results and Dividends" announced today.

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies (-)

Excluded: - companies (-)

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

Note: For details, please refer to "2. (4) Notes to Semi-annual Consolidated Financial Statements (Accounting methods adopted particularly for the preparation of semi-annual consolidated financial statements)" on page 11 of this report.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	112,215,600 shares
As of December 31, 2025	122,715,600 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	7,205,973 shares
As of December 31, 2025	11,118,147 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended June 30, 2026	106,991,499 shares
Six months ended June 30, 2025	115,527,459 shares

Note: The number of treasury shares at the end of the period includes the Company's shares held by the BIP (Board Incentive Plan) trust (As of June 30, 2026: 426,888 shares; As of December 31, 2025: 196,200 shares). In addition, these Company's shares are included in the treasury shares deducted from the number of shares outstanding when calculating the average number of shares during the period (As of June 30, 2026: 261,381 shares; As of June 30, 2025: 87,420 shares).

Note: The Company conducted a three-for-one stock split of common shares on July 1, 2026. The number of issued shares (common shares) is calculated on the hypothetical basis that the stock split occurred at the beginning of the previous fiscal year (ended December 31, 2025).

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

-The statements regarding forecast of financial results in this report are based on the information that is available to the Company, as well as certain assumptions that are deemed to be reasonable by management. Therefore, there might be cases in which actual results differ materially from forecast values due to various factors. For the suppositions that form the assumptions for earnings forecasts and cautions concerning the use thereof, please refer to "1. Management Discussion and Analysis (3) Description of Consolidated Results Forecast" on page 4 of this report.

Table of Contents of Attached Materials

1. Management Discussion and Analysis

(1) Result of Operations

Through the 2025-2027 medium-term management plan covering the three years from the fiscal year ended December 31, 2025, we aim to grow writing instruments, which is our mainstay business, in the global market, and create new businesses. We positioned the term as a phase in which we will reinforce the Group's management foundation for adapting to changes with the purpose of realizing the Group's "2030 Vision" and strive for ceaseless evolution.

During the six months (January 1 to June 30, 2026) of the fiscal year under review, the economic environment in Japan saw a gradual recovery primarily due to improvements in the employment and income environment. Overseas, the outlook for the global economy remains uncertain due to factors such as the weak Chinese economy, the impact of the situation in the Middle East, and inflation in Europe and the U.S.

In this economic environment, consolidated net sales for the six months under review totaled 72,260 million yen, up 11.2% year on year (YoY). Net sales in the Japanese market came to 14,721 million yen, up 5.1% YoY. Net sales in overseas markets were 57,539 million yen, up 12.9% YoY.

In terms of profit, the Group recorded operating profit of 13,870 million yen, up 17.8% YoY, and ordinary profit of 14,866 million yen, up 28.0% YoY. Profit attributable to owners of parent stood at 10,306 million yen, up 34.5% YoY.

Details of each segment are as follows.

Segment operating profit represents profit before the elimination of intersegment transactions.

(Japan segment)

In the stationery business, the Juice series, including Juice+, and the highlighter pen KIRE-NA continued to achieve strong sales in Japan, in addition to the FRIXION series, which includes FRIXION SYNERGY 3 and FRIXION BALL SWITCH. Furthermore, fountain pens, including the CUSTOM series, continued to perform well, which led to an increase in domestic sales. Sales also grew in overseas markets, particularly for South Korea, where sales of the Juice series, including Juice up, remained strong.

In the toys business, the Mellchan doll and bath toys series, our mainstay products, performed well in the second quarter of the fiscal year under review. However, sales decreased in the six months under review due to the impact of the first-quarter decline in sales.

In the industrial materials and other businesses, sales increased due to an increase in orders received for ceramics products, the mainstay of the industrial materials business, driven by solid semiconductor market conditions.

A breakdown of net sales in this segment by major business is as follows: 15,554 million yen, up 8.0% YoY in the stationery business, 1,265 million yen, down 11.2% YoY in the toys business, and 2,050 million yen, up 10.3% YoY in the industrial materials and other businesses. In the stationery business, net sales of writing instruments stood at 13,963 million yen, up 11.7% YoY, and net sales of other stationery came to 1,591 million yen, down 16.0% YoY.

Segment operating profit increased due to an increase in domestic and overseas sales, as well as foreign exchange effects from the weak yen.

As a result, net sales to external customers in this segment totaled 18,870 million yen, up 6.7% YoY. Segment operating profit came to 8,622 million yen, up 53.6% YoY.

(Americas segment)

In the Americas, sales continued to perform well for G-2, which continues to hold the top share in the gel ink pen market in the U.S., and sales also remained strong for the FRIXION series, for which sales expansion initiatives are being actively implemented. Combined with the impact of the weak yen, the segment as a whole saw an increase in sales and profit.

As a result, net sales to external customers in this segment totaled 24,010 million yen, up 16.1% YoY. Segment operating profit came to 3,609 million yen, up 55.9% YoY.

(Europe segment)

In Europe, while the sales volume of G-2, which we are actively promoting, has been steadily increasing, personal consumption has yet to fully recover. In this ongoing challenging market environment, the performance of the FRIXION series, our mainstay products, has decreased due to the significant sales volume of new products introduced in the previous fiscal year. The segment as a whole saw an increase in sales, driven by the impact of the weak yen. Meanwhile, the segment operating profit decreased due to an increase in selling, general and administrative expenses affected by the weak yen. As a result, net sales to external customers in this segment totaled 16,219 million yen, up 8.2% YoY. Segment operating profit came to 969 million yen, down 6.1% YoY.

(Asia segment)

In Asia, although China's economy remains weak, the segment as a whole saw an increase in sales, driven by the strong performance of the Juice series of gel ink pens, our mainstay products in the Chinese market, and the fountain pens for which we implemented campaigns targeting students via the internet and other channels, as well as the impact of the weak yen. On the other hand, segment operating profit declined due to an increase in selling, general and administrative expenses affected by the weak yen.

As a result, net sales to external customers in this segment totaled 13,160 million yen, up 13.2% YoY. Segment operating profit came to 701 million yen, down 3.1% YoY.

As a result of the above, the total of segment operating profit in each region was 13,902 million yen, up 43.6% YoY. However, due to a consolidation adjustment of minus 31 million yen (primarily an increase in the unrealized gain on inventories), consolidated operating profit came to 13,870 million yen, up 17.8% YoY.

(2) Financial Position

(i) Analysis of Financial Position

Total assets at the end of the six months under review were 185,522 million yen, an increase of 5,616 million yen from the end of the previous fiscal year.

Current assets increased 3,072 million yen compared to the end of the previous fiscal year, to 113,317 million yen. This is primarily due to an increase of 10,268 million yen in notes and accounts receivable - trade, as well as decreases of 5,572 million yen in cash and deposits and 1,463 million yen in accounts receivable - other included under other.

Non-current assets increased 2,544 million yen compared to the end of the previous fiscal year, to 72,205 million yen. This is primarily due to increases of 444 million yen in property, plant and equipment, 1,038 million yen in intangible assets, and 717 million yen in investment securities.

Liabilities increased 5,904 million yen compared to the end of the previous fiscal year, to 39,731 million yen.

Current liabilities increased 5,801 million yen compared to the end of the previous fiscal year, to 33,095 million yen. This is primarily due to increases of 1,688 million yen in short-term borrowings, 2,451 million yen in income taxes payable, 1,200 million yen in notes payable - facilities included under other, and 1,196 million yen in refund liabilities included under other, and a decrease of 2,826 million yen in notes and accounts payable - trade.

Non-current liabilities increased 102 million yen compared to the end of the previous fiscal year, to 6,635 million yen.

Net assets decreased 287 million yen compared to the end of the previous fiscal year, to 145,791 million yen. This is primarily due to an increase of 1,963 million yen in foreign currency translation adjustment, a decrease of 5,544 million yen in treasury shares, and a decrease of 8,116 million yen in retained earnings.

(ii) Consolidated Cash Flows

Cash and cash equivalents (hereinafter "cash") at the end of the six months ended June 30, 2026 was 33,167 million yen, a decrease of 2,592 million yen from the end of the six months ended June 30, 2025.

(Cash flows from operating activities)

Cash provided by operating activities was 7,284 million yen (as compared to 7,114 million yen provided in the same period of the previous fiscal year). Major factors of the inflow included profit before income taxes of 15,179 million yen and depreciation of 3,063 million yen. Major factors of the outflow were an increase in trade receivables of 9,422 million yen and a decrease in trade payables of 3,420 million yen.

(Cash flows from investing activities)

Cash used in investing activities was 1,858 million yen (as compared to 7,394 million yen used in the same period of the previous fiscal year). This was mainly due to 1,823 million yen spent on the purchase of property, plant and equipment.

(Cash flows from financing activities)

Cash used in financing activities was 11,594 million yen (as compared to 3,653 million yen used in the same period of the previous fiscal year). This was mainly due to purchase of treasury shares of 10,653 million yen and dividends paid of 2,231 million yen.

(3) Description of Consolidated Results Forecast

In light of the consolidated financial results for the six months ended June 30, 2026, as well as recent performance trends, the Company has revised the financial results forecast previously announced on February 13, 2026. For details, please refer to the "Notice Regarding Revisions to Forecasts for Consolidated Financial Results and Dividends" released today.

2. Semi-annual Consolidated Financial Statements and Primary Notes

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	39,992	34,419
Notes and accounts receivable - trade	26,426	36,695
Merchandise and finished goods	24,317	23,761
Work in process	9,123	9,320
Raw materials and supplies	4,869	5,426
Other	5,665	3,892
Allowance for doubtful accounts	(149)	(198)
Total current assets	110,245	113,317
Non-current assets		
Property, plant and equipment		
Buildings and structures	38,426	38,772
Accumulated depreciation	(18,354)	(19,100)
Buildings and structures, net	20,072	19,671
Machinery, equipment and vehicles	48,623	49,313
Accumulated depreciation	(36,608)	(37,665)
Machinery, equipment and vehicles, net	12,014	11,648
Other	23,347	23,501
Accumulated depreciation	(19,855)	(20,023)
Other, net	3,491	3,478
Land	7,550	7,580
Construction in progress	3,073	4,269
Total property, plant and equipment	46,203	46,648
Intangible assets		
Leasehold interests in land	5,355	5,355
Goodwill	1,272	1,241
Other	987	2,056
Total intangible assets	7,614	8,653
Investments and other assets		
Investment securities	8,093	8,810
Deferred tax assets	1,107	1,289
Retirement benefit asset	5,773	5,887
Other	878	926
Allowance for doubtful accounts	(10)	(10)
Total investments and other assets	15,842	16,903
Total non-current assets	69,660	72,205
Total assets	179,906	185,522

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	10,743	7,917
Short-term borrowings	582	2,271
Current portion of long-term borrowings	166	557
Accrued expenses	3,094	3,565
Income taxes payable	1,624	4,075
Provision for bonuses	931	946
Provision for bonuses for directors (and other officers)	77	45
Provision for environmental measures	373	372
Other	9,699	13,344
Total current liabilities	27,294	33,095
Non-current liabilities		
Long-term borrowings	4,000	3,500
Deferred tax liabilities	428	908
Provision for retirement benefits for directors (and other officers)	145	91
Provision for environmental measures	21	21
Provision for loss on litigation	-	45
Provision for share awards for directors (and other officers)	45	54
Retirement benefit liability	869	930
Other	1,021	1,083
Total non-current liabilities	6,532	6,635
Total liabilities	33,826	39,731
Net assets		
Shareholders' equity		
Share capital	2,340	2,340
Capital surplus	8,214	8,214
Retained earnings	143,510	135,394
Treasury shares	(16,632)	(11,087)
Total shareholders' equity	137,433	134,862
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,840	2,346
Foreign currency translation adjustment	4,558	6,521
Remeasurements of defined benefit plans	1,611	1,450
Total accumulated other comprehensive income	8,010	10,318
Non-controlling interests	634	610
Total net assets	146,079	145,791
Total liabilities and net assets	179,906	185,522

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Net sales	64,964	72,260
Cost of sales	30,001	33,858
Gross profit	34,963	38,401
Selling, general and administrative expenses	23,192	24,531
Operating profit	11,770	13,870
Non-operating income		
Interest income	338	460
Dividend income	330	224
Foreign exchange gains	-	335
Other	250	145
Total non-operating income	919	1,166
Non-operating expenses		
Interest expenses	42	99
Foreign exchange losses	998	-
Provision for loss on litigation	-	44
Other	34	26
Total non-operating expenses	1,074	170
Ordinary profit	11,615	14,866
Extraordinary income		
Gain on sale of non-current assets	28	21
Gain on sale of investment securities	-	582
Gain on termination of retirement benefit plan	187	-
Total extraordinary income	215	603
Extraordinary losses		
Loss on sale of non-current assets	0	0
Loss on retirement of non-current assets	183	14
Loss on valuation of investment securities	-	274
Total extraordinary losses	183	289
Profit before income taxes	11,646	15,179
Income taxes	3,963	4,868
Profit	7,682	10,311
Profit attributable to non-controlling interests	21	4
Profit attributable to owners of parent	7,660	10,306

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Profit	7,682	10,311
Other comprehensive income		
Valuation difference on available-for-sale securities	65	505
Foreign currency translation adjustment	(1,191)	1,970
Remeasurements of defined benefit plans, net of tax	(136)	(161)
Total other comprehensive income	(1,262)	2,315
Comprehensive income	6,419	12,626
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,460	12,613
Comprehensive income attributable to non-controlling interests	(40)	12

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	11,646	15,179
Depreciation	2,958	3,063
Amortization of goodwill	63	74
Retirement benefit expenses	(86)	(237)
Increase (decrease) in provision for bonuses	(240)	0
Increase (decrease) in provision for bonuses for directors (and other officers)	(40)	(32)
Increase (decrease) in provision for share awards for directors (and other officers)	(48)	9
Increase (decrease) in allowance for doubtful accounts	3	41
Increase (decrease) in retirement benefit liability	37	51
Interest and dividend income	(668)	(684)
Interest expenses	42	99
Loss (gain) on sale of non-current assets	(27)	(20)
Loss on retirement of non-current assets	183	14
Loss (gain) on valuation of investment securities	-	274
Loss (gain) on sale of investment securities	-	(582)
Gain on termination of retirement benefit plan	(187)	-
Decrease (increase) in trade receivables	(7,409)	(9,422)
Decrease (increase) in inventories	254	797
Increase (decrease) in trade payables	49	(3,420)
Other, net	3,253	3,369
Subtotal	9,785	8,576
Interest and dividends received	671	685
Interest paid	(41)	(92)
Income taxes paid	(3,301)	(1,884)
Net cash provided by (used in) operating activities	7,114	7,284
Cash flows from investing activities		
Payments into time deposits	(518)	(600)
Proceeds from withdrawal of time deposits	190	765
Purchase of property, plant and equipment	(6,469)	(1,823)
Proceeds from sale of property, plant and equipment	30	30
Purchase of intangible assets	(168)	(564)
Purchase of investment securities	(300)	(366)
Proceeds from sale of investment securities	-	695
Other, net	(159)	5
Net cash provided by (used in) investing activities	(7,394)	(1,858)

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	1,003	1,661
Repayments of lease liabilities	(199)	(232)
Repayments of long-term borrowings	(170)	(109)
Purchase of treasury shares	(1,067)	(10,653)
Proceeds from sale of treasury shares	30	6
Dividends paid	(2,463)	(2,231)
Dividends paid to non-controlling interests	(282)	(36)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(503)	-
Net cash provided by (used in) financing activities	(3,653)	(11,594)
Effect of exchange rate change on cash and cash equivalents	(230)	755
Net increase (decrease) in cash and cash equivalents	(4,164)	(5,414)
Cash and cash equivalents at beginning of period	39,112	38,581
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	811	-
Cash and cash equivalents at end of period	35,759	33,167

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

(Acquisition of treasury shares)

Based on the resolution at the Board of Directors meeting held on February 20, 2026, the Company acquired 2,119,000 treasury shares on February 24, 2026. As a result of this acquisition, treasury shares increased by 10,266 million yen during the six months under review.

(Cancellation of treasury shares)

Pursuant to Article 178 of the Companies Act, the Company canceled 3,500,000 treasury shares effective March 31, 2026. As a result, retained earnings and treasury shares decreased by 16,186 million yen each during the six months under review.

As a result, retained earnings stood at 135,394 million yen and treasury shares at 11,087 million yen as of the end of the six months under review.

(Accounting methods adopted particularly for the preparation of semi-annual consolidated financial statements)

(Calculation of tax expenses)

Certain consolidated subsidiaries calculate tax expenses by reasonably estimating the effective tax rate after the application of tax effect accounting to current net income before tax for the consolidated fiscal year, including the second quarter of the fiscal year under review, and then multiplying the current net income before tax by this estimated effective tax rate. However, if the tax expenses that are calculated using this estimated effective tax rate are obviously unreasonable, these consolidated subsidiaries will calculate tax expenses by using a method that uses the statutory effective tax rate.

(Segment information, etc.)

[Segment information]

I. For the six months ended June 30, 2025 (January 1, 2025 to June 30, 2025)

1. Information regarding net sales and profit (loss) for each reportable segment

(Millions of yen)

	Japan	Americas	Europe	Asia	Reportable segment total	Adjust-ment (Note 1)	Amount recorded in semi-annual consolidated statements of income (Note 2)
Net sales							
Net sales to external customers	17,680	20,673	14,988	11,621	64,964	–	64,964
Intersegment net sales or transfers	22,420	–	0	27	22,448	(22,448)	–
Total	40,101	20,673	14,988	11,649	87,413	(22,448)	64,964
Segment profit	5,612	2,315	1,032	723	9,684	2,086	11,770

(Notes) 1. The amount of adjustment is the elimination of intersegment transactions.
2. Segment profit has been adjusted with operating profit in the semi-annual consolidated statements of income.

II. For the six months ended June 30, 2026 (January 1, 2026 to June 30, 2026)

1. Information regarding net sales and profit (loss) for each reportable segment

(Millions of yen)

	Japan	Americas	Europe	Asia	Reportable segment total	Adjust-ment (Note 1)	Amount recorded in semi-annual consolidated statements of income (Note 2)
Net sales							
Net sales to external customers	18,870	24,010	16,219	13,160	72,260	–	72,260
Intersegment net sales or transfers	26,226	–	–	38	26,265	(26,265)	–
Total	45,096	24,010	16,219	13,198	98,526	(26,265)	72,260
Segment profit	8,622	3,609	969	701	13,902	(31)	13,870

(Notes) 1. The amount of adjustment is the elimination of intersegment transactions.
2. Segment profit has been adjusted with operating profit in the semi-annual consolidated statements of income.

(Significant subsequent events)

(Stock split and partial amendment to the Articles of Incorporation in connection with the stock split)

Based on the decision made on February 13, 2026, the Company conducted a stock split and partially amended its Articles of Incorporation in connection with the stock split.

1. Outline of the stock split

(1) Purpose of the stock split

The purpose of the stock split is to increase the liquidity of the Company's shares and expand the investor base.

(2) Ratio and timing of the stock split

Effective July 1, 2026, each of the Company's shares held by shareholders who were recorded or registered in the final shareholders' register as of June 30, 2026 was split into three shares.

(3) Number of shares increased by the stock split

The Company's common shares: 74,810,400 shares

(4) Impact on per share information

The impact on per share information is described in the relevant section.

2. Amendment to the Articles of Incorporation associated with the stock split

(1) Reason for the amendment

In response to the above stock split, the Company revised the total number of authorized shares described in Article 6 of its Articles of Incorporation, effective July 1, 2026, in accordance with the provisions of Article 184, paragraph (2) of the Companies Act.

(2) Amendment to the Articles of Incorporation

Details of the amendment are as shown below.

(Changes are underlined.)

Previous Articles of Incorporation	Articles of Incorporation after the amendment
Article 6 (Total Number of Shares Authorized to be Issued by the Company) The total number of shares authorized to be issued by the Company shall be <u>180,000,000</u> shares.	Article 6 (Total Number of Shares Authorized to be Issued by the Company) The total number of shares authorized to be issued by the Company shall be <u>440,000,000</u> shares.

(3) Amendment schedule

Effective date of the amendment to the Articles of Incorporation: July 1, 2026