October 02, 2025

Company name:	PILOT CORPORATION
Name of representative:	Fumio Fujisaki, Representative Director and President
(Securities code:	7846; TSE Prime Market)
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Notice Concerning the Progress of the Acquisition of Treasury Shares (Acquisition of Own Shares Based on the Articles of Association Pursuant to Article 459-1 of the Companies Act of Japan)

PILOT Corporation (the “Company”) hereby announces the status (progress report) of the acquisition of Treasury Shares resolved at a meeting of the Board of Directors held on May 09, 2025 under the provisions of the Articles of 459-1 of the Companies Act of Japan and Article 33 of the Company’s Articles of Association.

1. Class of shares acquired:	Common shares of the Company
2. Aggregate number of shares acquired:	181,300 shares
3. Aggregate acquisition price of acquisition:	840,737,294 yen
4. Acquisition period:	From September 01, 2025 to September 30, 2025 (contract basis)
5. Acquisition method:	Market purchase on the Tokyo Stock Exchange

(Reference)

1. Details of the resolution made at a meeting of the Board of Directors held on May 09, 2025 are as follows.

(1) Class of shares to be acquired:	Common shares of the Company
(2) Total number of shares to be acquired:	1,600,000 shares (maximum)
	(4.15% of outstanding shares (excluding treasury shares))
(3) Total acquisition value of shares:	6 billion yen (maximum)
(4) Acquisition period:	June 02, 2025 to December 23, 2025
	(However, no purchase will be made for a period of five business days from the business day following the announcement of the Company's financial results for each quarter.)
(5) Acquisition method:	Market purchase on the Tokyo Stock Exchange

2. Aggregate number of shares acquired (as of September 30, 2025), pursuant to the above stated resolution made at a meeting of the Board of Directors. (contract basis)

(1) Aggregate number of shares acquired:	939,200 shares
(2) Aggregate acquisition price of shares:	4,042,848,670 yen