

Bandai Namco Holdings Inc.

Consolidated Financial Report for the Fiscal Year Ended

March 31, 2025

May 8, 2025

DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the Company’s website.
- Bandai Namco Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Bandai Namco Holdings Inc.

Stock Listing: Tokyo Stock Exchange

Code Number: 7832

(URL: <https://www.bandainamco.co.jp/>)**May 8, 2025****Consolidated Financial Report for the Fiscal Year Ended March 31, 2025 (Japanese GAAP)**

Representative: Yuji Asako, President and Representative Director
 Contact: Takashi Tsuji, Executive Officer and CFO
 Date of Ordinary General Meeting of Shareholders: June 23, 2025
 Scheduled starting date for dividend payments: June 24, 2025
 Scheduled filing date of the annual security report: June 23, 2025
 The Financial Highlights of the Financial Results: Yes
 The information session of the Financial Results: Yes (for institutional investors and analysts)

* Figures are in millions of yen, rounded down

1. Consolidated Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)**(1) Consolidated Operating Results**

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | |
|---|------------------|-------------|------------------|-------------|-----------------|-------------|
| | ¥ million | % | ¥ million | % | ¥ million | % |
| Fiscal Year Ended March 31, 2025 | 1,241,513 | 18.2 | 180,229 | 98.7 | 186,470 | 79.0 |
| Fiscal Year Ended March 31, 2024 | 1,050,210 | 6.1 | 90,682 | (22.1) | 104,164 | (18.6) |

| | Profit attributable to owners of parent | | Basic earnings per share | Diluted earnings per share |
|---|---|-------------|--------------------------|----------------------------|
| | ¥ million | % | ¥ | ¥ |
| Fiscal Year Ended March 31, 2025 | 129,301 | 27.4 | 197.88 | – |
| Fiscal Year Ended March 31, 2024 | 101,493 | 12.3 | 153.85 | – |

(Note) Comprehensive income: 168,060 million yen [52.2%] (FY2025.3), 110,456 million yen [(4.8)%] (FY2024.3)

| | ROE (Profit attributable to owners of parent / Net assets) | ROA (Ordinary profit / Total assets) | Operating margin (Operating profit / Net sales) |
|---|---|---|--|
| | % | % | % |
| Fiscal Year Ended March 31, 2025 | 17.3 | 18.0 | 14.5 |
| Fiscal Year Ended March 31, 2024 | 15.0 | 11.0 | 8.6 |

(Reference) Share of profit (loss) of entities accounted for using equity method: 2,699 million yen (FY2025.3), 2,121 million yen (FY2024.3)

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|-----------------------------|------------------|----------------|--------------|----------------------|
| | ¥ million | ¥ million | % | ¥ |
| As of March 31, 2025 | 1,102,636 | 793,216 | 71.9 | 1,225.02 |
| As of March 31, 2024 | 971,838 | 699,823 | 72.0 | 1,069.29 |

(Reference) Equity: 792,853 million yen (as of March 31, 2025), 699,517 million yen (as of March 31, 2024)

(3) Consolidated Statements of Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|---|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | ¥ million | ¥ million | ¥ million | ¥ million |
| Fiscal Year Ended March 31, 2025 | 187,337 | (62,004) | (77,347) | 360,960 |
| Fiscal Year Ended March 31, 2024 | 88,906 | 10,136 | (75,237) | 311,264 |

2. Cash Dividends

| | Annual cash dividends | | | | | Total dividend payment (Full year) | Payout ratio (Consolidated) | Dividend / Net assets (Consolidated) |
|---|-----------------------|-----------------------|----------------------|-----------------|-------|------------------------------------|-----------------------------|--------------------------------------|
| | End of first quarter | End of second quarter | End of third quarter | Fiscal year-end | Total | | | |
| | ¥ | ¥ | ¥ | ¥ | ¥ | ¥ million | % | % |
| Fiscal Year Ended March 31, 2024 | – | 10.00 | – | 50.00 | 60.00 | 39,323 | 39.0 | 5.8 |
| Fiscal Year Ended March 31, 2025 | – | 11.00 | – | 60.00 | 71.00 | 46,043 | 35.9 | 6.2 |
| Fiscal Year Ending March 31, 2026 (Projections) | – | 23.00 | – | – | – | | – | |

- (Notes)
- Concerning the projections of the end of second quarter dividend amount for the fiscal year ending March 31, 2026, the base dividend is stated based on the Company's new basic policy on the distribution of profits. The year-end cash dividend for the fiscal year ending March 31, 2026, will be considered by the Company based on the basic policy on the distribution of profits.
 - The Company's total return ratio, including dividends and the purchase of treasury shares, is 55.7% for the fiscal year ended March 31, 2024, and 62.7% for the fiscal year ended March 31, 2025.

3. Consolidated Projections for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|--------------------------------------|-----------|-------|------------------|--------|-----------------|--------|---|--------|--------------------------|
| | ¥ million | % | ¥ million | % | ¥ million | % | ¥ million | % | ¥ |
| Six Months Ending September 30, 2025 | 595,000 | (2.7) | 78,500 | (30.9) | 81,000 | (29.9) | 54,000 | (33.1) | 83.43 |
| Full Fiscal Year | 1,200,000 | (3.3) | 145,000 | (19.5) | 149,000 | (20.1) | 100,000 | (22.7) | 154.51 |

*** Notes**

(1) Significant Changes in Scope of Consolidation during the Period: No

(2) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement

- a) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- b) Changes in accounting policies due to other reasons: No
- c) Changes in accounting estimation: No
- d) Restatement: No

(3) Number of Issued Shares (Common Shares)

a) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025 660,000,000 shares

As of March 31, 2024 666,000,000 shares

b) Number of treasury shares at the end of the period

As of March 31, 2025 12,782,466 shares

As of March 31, 2024 11,813,756 shares

c) Average number of shares during the period

For the Fiscal Year Ended March 31, 2025 653,449,486 shares

For the Fiscal Year Ended March 31, 2024 659,682,874 shares

(Reference) Non-consolidated Information

1. Non-consolidated Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

| | Operating revenue | | Operating profit | | Ordinary profit | |
|---|-------------------|-------------|------------------|-------------|-----------------|-------------|
| | ¥ million | % | ¥ million | % | ¥ million | % |
| Fiscal Year Ended March 31, 2025 | 75,231 | 30.1 | 64,883 | 38.1 | 65,805 | 38.5 |
| Fiscal Year Ended March 31, 2024 | 57,845 | 40.2 | 46,979 | 49.1 | 47,527 | 45.1 |

| | Profit | | Basic earnings per share | Diluted earnings per share |
|---|---------------|---------------|--------------------------|----------------------------|
| | ¥ million | % | ¥ | ¥ |
| Fiscal Year Ended March 31, 2025 | 64,874 | (15.9) | 99.25 | – |
| Fiscal Year Ended March 31, 2024 | 77,102 | 138.6 | 116.84 | – |

(2) Non-consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|-----------------------------|----------------|----------------|--------------|----------------------|
| | ¥ million | ¥ million | % | ¥ |
| As of March 31, 2025 | 521,043 | 397,206 | 76.2 | 613.53 |
| As of March 31, 2024 | 550,637 | 370,831 | 67.3 | 566.69 |

(Reference) Equity: 397,206 million yen (as of March 31, 2025), 370,831 million yen (as of March 31, 2024)

2. Non-consolidated Projections for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Operating revenue | | Ordinary profit | | Profit | | Basic earnings per share |
|------------------|-------------------|-----|-----------------|--------|-----------|-------|-----------------------------|
| | ¥ million | % | ¥ million | % | ¥ million | % | ¥ |
| Full Fiscal Year | 76,500 | 1.7 | 59,000 | (10.3) | 59,000 | (9.1) | 91.13 |

* Consolidated Financial Reports are not required to be audited by certified public accountants or an audit firm.

* Explanation on appropriate use of the projections of business results, etc.

- Forward-Looking Statements:

This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication and those forward-looking statements do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.

- To Obtain Financial Highlights:

The Financial Highlights will be posted on the Company's website on May 8, 2025.

<Contact Information>

Corporate Communication Department

Bandai Namco Holdings Inc.

E-mail: ir-mail@bandainamco.co.jp