August 8, 2025

Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under Japanese GAAP)

Company name: NIHON FLUSH CO.,LTD. Listing: Tokyo Stock Exchange

Securities code: 7820

URL: https://www.nfnf.co.jp/ Please refer to the website. Representative:

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+81-885-32-3431 Telephone: Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: None Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

| | Net sale: | S | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|--------------------|-----------------|-------|------------------|------|-----------------|--------|---|--------|
| Three months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| June 30, 2025 | 4,085 | (2.2) | (3) | - | 79 | (60.0) | 25 | (81.5) |
| June 30, 2024 | 4,175 | (1.3) | 66 | 79.6 | 199 | 18.6 | 136 | 49.7 |

Note: Comprehensive income For the three months ended June 30, 2025: For the three months ended June 30, 2024:

¥(1,246) million ¥944 million

[20.3%]

| 1 of the three months chief Jule 30, 2024. | | | | |
|--|--------------------------|----------------------------|---|--|
| | Basic earnings per share | Diluted earnings per share | | |
| Three months ended | Yen | Ye | n | |
| June 30, 2025 | 1.11 | | - | |
| June 30, 2024 | 5.99 | | - | |

(2) Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio |
|----------------|-----------------|-----------------|-----------------------|
| As of | Millions of yen | Millions of yen | % |
| June 30, 2025 | 39,656 | 29,380 | 72.2 |
| March 31, 2025 | 42,309 | 31,036 | 71.4 |

Reference: Equity

As of June 30, 2025: ¥28,642 million As of March 31, 2025: ¥30,209 million

Cash dividends

| | Annual dividends per share | | | | | |
|--|----------------------------|--------------------|-------------------|-----------------|-------|--|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | |
| | Yen | Yen | Yen | Yen | Yen | |
| Fiscal year ended March 31, 2025 | - | 18.00 | - | 18.00 | 36.00 | |
| Fiscal year ending March 31, 2026 | - | | | | | |
| Fiscal year ending March 31, 2026 (Forecast) | | 18.00 | | 18.00 | 36.00 | |

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Net sale | es | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|--------------------------------------|-----------------|-----|------------------|-------|-----------------|------|---|---|--------------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Fiscal year ending March 31, 2026 | 26,000 | 8.4 | 1,780 | 129.7 | 1,930 | 75.1 | 1,240 | - | 54.49 |

Note: Revisions to the earnings forecasts most recently announced: None

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

Note: For details, please refer to "(3) Notes to quarterly consolidated financial statements (Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements)" of "2. Quarterly Consolidated Financial Statements and Significant Notes Thereto" on page 9 of the attached materials.

- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

| As of June 30, 2025 | 25,060,000 shares |
|----------------------|-------------------|
| As of March 31, 2025 | 25,060,000 shares |

(ii) Number of treasury shares at the end of the period

| As of June 30, 2025 | 2,303,242 shares |
|----------------------|------------------|
| As of March 31, 2025 | 2,303,242 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| Three months ended June 30, 2025 | 22,756,758 shares |
|----------------------------------|-------------------|
| Three months ended June 30, 2024 | 22,756,758 shares |

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:nothing
- * Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are based on information available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a promise by the Company to realize them. Actual results may vary due to various factors.

| | As of March 31, 2025 | As of June 30, 2025 | |
|---|----------------------|---------------------|--|
| Assets | | | |
| Current assets | | | |
| Cash and deposits | 10,450,626 | 9,031,26 | |
| Notes and accounts receivable - trade | 15,795,658 | 13,908,04 | |
| Electronically recorded monetary claims - operating | 417,428 | 374,00 | |
| Merchandise and finished goods | 845,228 | 877,13 | |
| Work in process | 409,535 | 525,61 | |
| Raw materials and supplies | 691,350 | 778,64 | |
| Advance payments to suppliers | 181,646 | 229,76 | |
| Accounts receivable - other | 293,986 | 349,63 | |
| Other | 105,373 | 116,60 | |
| Allowance for doubtful accounts | (3,552,119) | (3,367,828 | |
| Total current assets | 25,638,713 | 22,822,88 | |
| Non-current assets | | | |
| Property, plant and equipment | | | |
| Buildings and structures, net | 3,197,167 | 3,001,56 | |
| Machinery, equipment and vehicles, net | 1,975,696 | 1,804,41 | |
| Land | 1,019,213 | 1,019,21 | |
| Construction in progress | 301,585 | 467,52 | |
| Other, net | 126,793 | 116,61 | |
| Total property, plant and equipment | 6,620,457 | 6,409,32 | |
| Intangible assets | | | |
| Other | 827,803 | 777,78 | |
| Total intangible assets | 827,803 | 777,78 | |
| Investments and other assets | | | |
| Investment securities | 2,405,901 | 2,420,20 | |
| Investments in capital | 375,268 | 368,18 | |
| Membership | 7,733 | 7,73 | |
| Investment property | 6,117,741 | 6,549,94 | |
| Other | 315,683 | 300,52 | |
| Total investments and other assets | 9,222,328 | 9,646,59 | |
| Total non-current assets | 16,670,589 | 16,833,70 | |
| Total assets | 42,309,302 | 39,656,58 | |

| | As of March 31, 2025 | As of June 30, 2025 |
|---|----------------------|---------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 4,729,362 | 3,836,60 |
| Electronically recorded obligations - operating | 1,697,828 | 1,487,37 |
| Short-term borrowings | 1,823,460 | 2,326,24 |
| Current portion of long-term borrowings | 17,336 | 16,47 |
| Accounts payable - other | 1,363,383 | 983,72 |
| Income taxes payable | 210,436 | 120,15 |
| Accrued consumption taxes | 87,586 | 83,10 |
| Contract liabilities | 178,762 | 171,73 |
| Provision for bonuses | 104,494 | 159,41 |
| Other | 37,540 | 83,60 |
| Total current liabilities | 10,250,191 | 9,268,42 |
| Non-current liabilities | | |
| Long-term borrowings | 192,863 | 183,25 |
| Long-term accounts payable - other | 256,800 | 256,80 |
| Deferred tax liabilities | 430,558 | 425,49 |
| Retirement benefit liability | 142,235 | 141,62 |
| Total non-current liabilities | 1,022,456 | 1,007,17 |
| Total liabilities | 11,272,648 | 10,275,60 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 1,117,501 | 1,117,50 |
| Capital surplus | 1,825,186 | 1,825,18 |
| Retained earnings | 21,279,552 | 20,895,11 |
| Treasury shares | (2,085,001) | (2,085,001 |
| Total shareholders' equity | 22,137,239 | 21,752,80 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,081,456 | 1,084,20 |
| Foreign currency translation adjustment | 6,991,205 | 5,806,18 |
| Remeasurements of defined benefit plans | (592) | (54: |
| Total accumulated other comprehensive income | 8,072,069 | 6,889,84 |
| Non-controlling interests | 827,345 | 738,33 |
| Total net assets | 31,036,654 | 29,380,98 |
| Total liabilities and net assets | 42,309,302 | 39,656,58 |

| | Three months ended June 30, 2024 | Three months ended June 30, 2025 |
|--|----------------------------------|-------------------------------------|
| Net sales | 4,175,591 | 4,085,783 |
| Cost of sales | 3,064,609 | 3,133,584 |
| Gross profit | 1,110,982 | 952,198 |
| Selling, general and administrative expenses | 1,044,738 | 955,451 |
| Operating profit (loss) | 66,243 | (3,253) |
| Non-operating income | | |
| Interest income | 39,428 | 41,703 |
| Dividend income | 55,059 | 57,735 |
| Foreign exchange gains | 105,624 | - |
| Other | 10,032 | 46,775 |
| Total non-operating income | 210,144 | 146,213 |
| Non-operating expenses | | |
| Interest expenses | 6,952 | 12,060 |
| Foreign exchange losses | - | 18,771 |
| Loss on sale of notes receivable - trade | 54,235 | 2,606 |
| Depreciation | 54 | 21,047 |
| Other | 15,986 | 8,718 |
| Total non-operating expenses | 77,228 | 63,205 |
| Ordinary profit | 199,159 | 79,755 |
| Extraordinary income | | |
| Gain on sale of non-current assets | - | 464 |
| Reversal of allowance for doubtful accounts | - | 8,240 |
| Total extraordinary income | - | 8,704 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | - | 263 |
| Loss on sale of investment property | - | 16,639 |
| Total extraordinary losses | - | 16,902 |
| Profit before income taxes | 199,159 | 71,557 |
| Income taxes | 89,971 | 94,759 |
| Profit (loss) | 109,187 | (23,201) |
| Loss attributable to non-controlling interests | (27,161) | (48,387) |
| Profit attributable to owners of parent | 136,349 | 25,185 |

Quarterly consolidated statement of comprehensive income

| (Thousands | of yen) | |
|------------|---------|--|
| | | |

| | | (Thousands of yen) |
|--|-------------------------------------|-------------------------------------|
| | Three months ended June 30, 2024 | Three months ended June 30, 2025 |
| Profit (loss) | 109,187 | (23,201) |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (95,781) | 2,746 |
| Foreign currency translation adjustment | 930,711 | (1,225,636) |
| Remeasurements of defined benefit plans, net of tax | 37 | 46 |
| Total other comprehensive income | 834,966 | (1,222,843) |
| Comprehensive income | 944,154 | (1,246,045) |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 917,008 | (1,157,038) |
| Comprehensive income attributable to non-controlling interests | 27,145 | (89,006) |

(Notes on segment information, etc.)

- Segment Information

 I. the three months of the previous fiscal year (April 1, 2024 to June 30, 2024)

 1. Information on sales and the amount of profit or loss for each reported segment

(Unit: 1 thousand yen)

| | Reportable segments | | A.F. ((A) () | | |
|----------------------------------|---------------------|-----------|----------------|----------------------------|--|
| | JAPAN | CHINA | Total | Adjustment amount (Note 1) | Quarterly consolidated statements of income (Note 2) |
| Sales | | | | | |
| Revenues from external customers | 2,259,228 | 1,916,362 | 4,175,591 | - | 4,175,591 |
| Transactions with other segments | 1,002 | 34,644 | 35,646 | (35,646) | - |
| Total | 2,260,231 | 1,951,007 | 4,211,238 | (35,646) | 4,175,591 |
| Segment profit (loss) | 222,055 | (155,811) | 66,243 | - | 66,243 |

- Note: 1. The amount of adjustment is due to the elimination of inter-segment transactions.

 2. Segment profit or loss (loss) is consistent with operating income in the quarterly consolidated statements of income.
- 2. Information on impairment losses or goodwill on fixed assets by reporting segment
- Not applicable.

 II. the three months of the current fiscal year (April 1, 2025 to June 30, 2025)

 1. Information on sales and the amount of profit or loss for each reported segment

(Unit: 1 thousand yen)

| | Reportable segments | | nents | A.F. (21.4.1) | |
|----------------------------------|---------------------|-----------|-----------|----------------------------|--|
| | JAPAN | CHINA | Total | Adjustment amount (Note 1) | Quarterly consolidated statements of income (Note 2) |
| Sales | | | | | |
| Revenues from external customers | 2,259,476 | 1,826,306 | 4,085,783 | - | 4,085,783 |
| Transactions with other segments | - | 15,348 | 15,348 | (15,348) | - |
| Total | 2,259,476 | 1,841,655 | 4,101,131 | (15,348) | 4,085,783 |
| Segment profit (loss) | 277,883 | (281,136) | (3,253) | - | (3,253) |

- Note: 1. The amount of adjustment is due to the elimination of inter-segment transactions.
 - 2. Segment profit or loss (loss) is consistent with operating loss in the quarterly consolidated statements of income.
- 2. Information on impairment losses or goodwill on fixed assets by reporting segment Not applicable.