

Company name: TRANSACTION Co., Ltd.

Listing: Tokyo Stock Exchange Prime Market

Securities code: 7818

Representative: Satoshi Ishikawa, Chairman and Representative Director

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Notice Regarding Changes in Directors at a Consolidated Subsidiary

The Company hereby announces that, at a meeting of its Board of Directors held today, it resolved on the following changes in directors of a consolidated subsidiary.

The change in directors of T3 DESIGN Co., Ltd. is scheduled to be formally approved at its extraordinary general meeting of shareholders to be held on September 1, followed by a meeting of its Board of Directors.

Changes in Directors of T3 DESIGN Co., Ltd. (Effective as of September 1, 2026)

Name	New Position	Former Position
Koji Egusa	President and Representative Director	—
Yukiko Iguchi	Director	President and Representative Director

Profile of the Newly Appointed Director (as of August 31, 2026)

Name	Profile
Koji Egusa	April, 1983 DENTSU INC. July, 2007 Member of the Board and Managing Director, Ogilvy & Mather (Japan) K.K. (currently VML & Ogilvy Japan GK) July, 2010 Executive Officer and General Manager of President's Office, TOW CO.,LTD September, 2010 Director, Executive Officer and General Manager of President's Office, TOW CO.,LTD July, 2011 Managing Director, Executive Officer and General Manager of President's Office, TOW CO.,LTD July, 2012 President and COO, TOW CO.,LTD President and COO July, 2013 President and CEO, TOW CO.,LTD President and CEO January, 2022 Executive Officer, TOHOKUSHINSHA FILM CORPORATION June, 2022 Member of the Board, TOHOKUSHINSHA FILM CORPORATION June, 2026 Stepped down as Member of the Board of TOHOKUSHINSHA FILM CORPORATION

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