

August 14, 2025

Bushiroad Issues Financial Report for Fiscal 2025
[Japanese GAAP] [Consolidated]

Name	Bushiroad Inc. (Securities Code: 7803)
Fiscal year	July 1 to June 30
Fiscal year under review	Fiscal 2025 (July 1, 2024, to June 30, 2025)

1. Results for Fiscal 2025 (July 1, 2024, to June 30, 2025)

(1) Business Results

	Net sales [mn yen]	Operating profit [mn yen]	Ordinary profit [mn yen]	Profit attributable to owners of parent [mn yen]
Fiscal 2025	56,175 (+21.4%)	4,868 (+451.6%)	4,844 (+155.2%)	3,418 (+324.7%)
Fiscal 2024	46,262 (−5.2%)	882 (−73.9%)	1,898 (−57.9%)	804 (−60.8%)

	Profit per share [yen]	Diluted profit per share [yen]	Return on equity [%]	Return on assets [%]	Operating profit ratio [%]
Fiscal 2025	49.70	49.29	14.9	9.7	8.7
Fiscal 2024	11.38	11.30	3.7	3.9	1.9

(2) Financial Position

	Total assets [mn yen]	Net assets [mn yen]	Equity-to-asset ratio [%]	Net assets per share [yen]
Fiscal 2025	49,797	25,222	47.7	350.52
Fiscal 2024	50,605	23,271	43.7	315.36

2. Dividends

	Annual dividends [yen]					Total dividends [mn yen]	Payout ratio (Consolidated) [%]	Dividend on equity ratio (Consolidated) [%]
	Q1	Q2	Q3	Q4	Total			
Fiscal 2024	–	0.00	–	4.50	4.50	315	39.5	1.5
Fiscal 2025	–	0.00	–	4.50	4.50	304	9.1	1.4
Fiscal 2026 [forecast]	–	0.00	–	2.50	2.50		12.7	

(Note) As Bushiroad plans to implement a 2-for-1 share split effective as of October 1, 2025, figures for Fiscal 2026 [forecast] indicate those after the share split, while figures for Fiscal 2024 and Fiscal 2025 indicate actual dividends before the share split. When the share split is not taken into consideration the annual dividends for Fiscal 2026 [forecast] will be 5 yen.

3. Forecast of Business Results for Fiscal 2026 (July 1, 2025, to June 30, 2026)

	Net sales [mn yen]	Operating profit [mn yen]	Ordinary profit [mn yen]	Profit attributable to owners of parent [mn yen]	Profit per share [yen]
Full year	56,000 (−0.3%)	4,500 (−7.6%)	4,600 (−5.1%)	2,700 (−21.0%)	19.63

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