



March 4, 2025

Company name: Ricoh Company, Ltd.
 President and CEO: Akira Oyama
 Stock code: 7752 (Prime of Tokyo Stock Exchange)
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Notice regarding Acquisition of All PFU Limited Shares (Consolidation as a Wholly Owned Subsidiary)

Ricoh Company, Ltd. (President and CEO: Akira Oyama; hereinafter “Ricoh”) has resolved at a meeting of its Board of Directors today the partial acquisition of PFU Limited’s (“PFU”) common shares owned by Fujitsu Limited (“Fujitsu”), to acquire 20% of outstanding shares, and consolidation of PFU as a wholly owned subsidiary (hereinafter “this share acquisition”), as below. This resolution follows making PFU a Ricoh subsidiary through a partial acquisition of 80% of PFU shares from Fujitsu, as announced in Notice Regarding the Completion of Acquisition (Consolidation as a Subsidiary) of PFU Limited (Update on Previously Disclosed Transaction) disclosed on September 1, 2022, and discussion with Fujitsu since then.

1. Number of shares to be acquired, acquisition price and ownership of shares before and after the acquisition

(1)	Number of shares held before the acquisition	3,083,596 shares (number of voting rights: 3,083,596, equity ownership: 80.0%)
(2)	Number of shares to be acquired	770,900 shares (number of voting rights: 770,900)
(3)	Acquisition price	The Target Company Share: 22,670 million yen
(4)	Number of shares to be held after the acquisition	3,854,496 shares (number of voting rights: 3,854,496, equity ownership: 100.0%)

2. Schedule

(1)	Resolution of the Board of Directors	March 4, 2025
(2)	Date of share acquisition	March 7, 2025

3. Future Outlook

The impact of this share acquisition on Ricoh’s consolidated financial results for the current fiscal year is minimal. When a matter that should be disclosed occurs, Ricoh will disclose promptly.

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