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March 16, 2026

Company name: Noritsu Koki Co., Ltd.

Representative: Ryukichi Iwakiri, Representative Director and CEO
(Stock Code: 7744 Tokyo Stock Exchange Prime Market)

Contact: Ryosuke Yokobari, Director and CFO
(TEL: +81-3-3505-5053)

Information Related to Controlling Shareholders

This disclosure provides information about the controlling shareholders of Noritsu Koki Co., Ltd. Details are as follows.

1. Parent company, controlling shareholders (excluding parent company) and details of other affiliated companies

(As of December 31, 2025)

Company name	Attributes	Voting rights ratio (%)			Financial product markets where issued share certificates are publicly listed
		Direct shareholding	Aggregate portion	Total	
Nishimoto Kosan K.K.	Other affiliated company	41.90	0	41.90	None

2. Positioning of parent company and listed Group companies and relationship with other listed companies and affiliates

(i) Positioning of parent company and listed Group companies: business, personnel and capital relationships with parent company and other Group companies

Noritsu Koki has a capital relationship with Nishimoto Kosan K.K. Specifically, Nishimoto Kosan holds 41.88% of the voting rights of Noritsu Koki. There are currently no personnel relationships with Nishimoto Kosan, including the concurrent appointment of Nishimoto Kosan executives to executive positions at Noritsu Koki.

(ii) Limitations on business associated with the parent company and the corporate Group, etc.

There are no limitations on business, as no business relationship exists between Noritsu Koki and Nishimoto Kosan.

(iii) Matters related to the business relationship with the parent company

There are no material business transactions or personnel relationships between Noritsu Koki and Nishimoto Kosan. With respect to decision-making and oversight of management activities, Noritsu Koki has appointed four independent and neutral outside directors (of which four are registered as independent outside directors with the Tokyo Stock Exchange in accordance with its standards) to ensure a certain level of independence.

3. Matters related to the business relationship with the parent company

With respect to the business relationship with Nishimoto Kosan, there are no material transactions that require disclosure as “transactions with affiliates.”