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Securities Code: 7735
June 5, 2026

To Shareholders with Voting Rights

Masato Goto
Representative Director
Member of the Board
President and Chief Executive Officer
SCREEN Holdings Co., Ltd.
Tenjinkita-machi 1-1, Teranouchi-agaru
4-chome, Horikawa-dori, Kamigyo-ku,
Kyoto, Japan

Notice of the 85th Ordinary General Meeting of Shareholders

You are cordially notified of the 85th Ordinary General Meeting of Shareholders of the Company. The Meeting will be held as described below.

If you are not attending the General Meeting of Shareholders, you may exercise your voting rights in writing or electronically. Please see the Reference Documents for the General Meeting of Shareholders in the electronically provided documents and exercise your voting rights by 5:00 p.m. (JST) on Thursday, June 25, 2026.

- 1. Date and Time:** Friday, June 26, 2026 at 10:00 a.m. (JST)
- 2. Place:** 5th Floor of the Head Office Building, SCREEN Holdings Co., Ltd.
Tenjinkita-machi 1-1, Teranouchi-agaru 4-chome, Horikawa-dori,
Kamigyo-ku, Kyoto, Japan
- 3. Agenda of the Meeting:**
 - Matters to be reported**
 - (1) The Business Report, the Consolidated Financial Statements, and results of audit of the Consolidated Financial Statements by the accounting auditor and the Audit & Supervisory Board for the 85th fiscal term (from April 1, 2025 to March 31, 2026)
 - (2) The Non-consolidated Financial Statements for the 85th fiscal term (from April 1, 2025 to March 31, 2026)
 - Proposals to be resolved**
 - Proposal No. 1:** Appropriation of surplus
 - Proposal No. 2:** Election of eight directors
 - Proposal No. 3:** Election of one Audit & Supervisory Board member
 - Proposal No. 4:** Election of one substitute Audit & Supervisory Board member

Notes on the electronic provision of documents

1. Electronic provision of documents for general meetings of shareholders

For the convening of this General Meeting of Shareholders, information in the documents prepared for the event has been made electronically available and is posted as “Notice of the 85th Ordinary General Meeting of Shareholders” on the websites indicated below. Please access either website to find the information.

The Company’s website

<https://www.screen.co.jp/en/ir/shareholder-meetinginfo>

Tokyo Stock Exchange website (TSE Listed Company Search)*

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

* On the TSE website, enter “SCREEN” in the “Issue name (company name)” field or the Company’s securities code, “7735,” in the “Code” field and click “Search.” Select “Basic information” and then “Documents for public inspection/PR information.”

2. Non-inclusion of certain matters in the paper copy delivered to shareholders

The paper copies of the documents sent to shareholders upon request do not include the matters listed below in accordance with relevant laws and regulations and Article 16 of the Articles of Incorporation of the Company.

- 1) “Accounting auditor” and “Systems for ensuring the properness of operations” in the Business Report
- 2) “Consolidated statements of changes in shareholders’ equity” and “Notes to the consolidated financial statements” of the Consolidated Financial Statements
- 3) “Balance sheets,” “Statements of income,” “Statements of shareholders’ equity,” and “Notes to the non-consolidated financial statements” of the Non-consolidated Financial Statements
- 4) “Audit report by the accounting auditor” of the Audit Report

Notes: 1. 1) above is included in the Business Report audited by Audit & Supervisory Board members during preparation of the Audit Report.
2. 2) and 3) above are included in the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the accounting auditor and Audit & Supervisory Board members during preparation of the Audit Report.
3. 2), 3), and 4) above are included in the digitally provided Japanese language materials only.

3. In the event of modifications to the electronically provided documents

In the event that the documents provided electronically are modified, the Company will provide notice of such fact and post such modification on the Company’s website and the TSE website indicated above.

Guidance for shareholders

Financial briefing

A financial briefing will take place at the same venue after the General Meeting of Shareholders.

Live streaming of the briefing session will also be available.

For details on the live streaming of the meeting, refer to pages 6–7.

Notice of resolutions

Please note that the results of the resolution will be posted on the Company's website below in Japanese.

<https://www.screen.co.jp/en/ir/shareholder-meetinginfo>

Note: They will not be sent via mail.

Barrier-free measures

If you need assistance at the venue, please contact us by Friday, June 19, 2026 to give us sufficient time for preparation.

Contact:

IR Department, Communication Strategy Division

SCREEN Holdings, Co., Ltd.

Tel: +81-75-414-7233

Online form: <https://contact.screen.co.jp/form/pub/screen/ir-en>

Novelty gifts

Please note that no novelty gifts will be provided for shareholders at the meeting.

Guidance on Exercise of Voting Rights

Please see the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by the following methods.

Exercise of voting rights by attendance

Please indicate your approval or disapproval for each of the proposals on the Voting Rights Exercise Form provided with this notice and submit it at the reception on the day of the meeting.

Date and time: 10:00 a.m. on Friday, June 26, 2026

Exercise of voting rights in advance

1. Postal mail

Please indicate your approval or disapproval for each of the proposals on the Voting Rights Exercise Form provided with this notice and return it to the sender by the following deadline.

Deadline: Must arrive by 5:00 p.m. on Thursday, June 25, 2026

2. Online

You may exercise your voting rights online. For details, refer to the next page.

Deadline: 5:00 p.m. on Thursday, June 25, 2026

- If an approval or disapproval is not indicated on the Voting Rights Exercise Form that the Company receives, it will be treated as an indication of a vote of approval for that proposal.
- If your voting rights are exercised in duplicate in writing (postal mail) and online, only the latter will be deemed valid.
- If you exercise your voting rights multiple times online or exercise your voting rights in duplicate using a personal computer and smartphone, only the last vote exercised will be deemed valid.
- Institutional investors may also exercise voting rights electronically using the electronic voting platform operated by ICJ, Inc. for this Ordinary General Meeting of Shareholders.

Procedures for Exercising Voting Rights Online

By scanning the QR code (Smart Exercise)

- 1) Scan the QR code at the bottom right of the Voting Rights Exercise Form and tap the button for the voting page.
- 2) Follow the instructions on the screen to indicate your approval or disapproval of the proposals.

Exercising of voting rights by Smart Exercise is available only once.

To exercise voting rights a subsequent time, please refer to the explanation below.

By entering the voting rights exercise code and password

- 1) Access the Company's designated website for the exercise of voting rights (<https://www.web54.net>).
- 2) Enter the code and password specified on the enclosed Voting Rights Exercise Form.
- 3) Follow the instructions on the screen to indicate your approval or disapproval of the proposals.

Notes: 1. "QR code" is a registered trademark of DENSO WAVE INCORPORATED.

2. Internet service provider and telecommunications carrier fees (connection fees, etc.) for the exercise of voting rights online shall be borne by the shareholder.

Inquiries concerning the exercise of voting rights online

Support hotline (provided by Sumitomo Mitsui Trust Bank Stock Transfer Agency)

Toll-free number: 0120-652-031, available 9:00 a.m. to 9:00 p.m. (JST) in Japan only

Live Streaming and Submitting Advance Questions

Live streaming

Live streaming of this General Meeting of Shareholders will be available online (in Japanese only).

Details on how to view the live stream are provided on the next page.

Date and time: 10:00 a.m. on Friday, June 26, 2026

Note: The live streaming website will be accessible from 9:30 a.m. on the day of the meeting (30 minutes before the meeting begins).

Submitting advance questions

Prior to the General Meeting of Shareholders, the Company will accept questions via a dedicated website.

Details on how to submit questions are provided on the next page.

Submission deadline: 5:00 p.m. on Friday, June 19, 2026

- As viewing the live stream does not constitute meeting attendance under the Companies Act, you cannot exercise your voting rights or ask questions via live streaming.
- Please refrain from recording the video or audio of the live stream, or uploading content from the live stream to social media. Please note that telecommunications carrier fees incurred by viewing the live stream must be borne by the shareholder.
- While filming of the live stream will be conducted with care to ensure the privacy of shareholders attending in person, there may be instances in which it is impossible to avoid showing shareholders.
- Any changes to live streaming plans or methods will be announced on our website.
URL: <https://www.screen.co.jp/en/ir/shareholder-meetinginfo>
- At the meeting, the Company will respond to questions on topics in which shareholders are highly interested from among those received in advance. Please note that, depending on the time required to respond to questions from shareholders attending in person, the Company may not be able to respond to questions submitted in advance.

General inquiries regarding live streaming

Virtual shareholders' meeting support hotline (provided by Sumitomo Mitsui Trust Bank Stock Transfer Agency)

Toll-free number: 0120-782-041

Available 9:00 a.m. to 5:00 p.m. (JST), June 5 to June 26, 2026, excluding weekends and holidays, in Japan only

Technical inquiries regarding the live stream connection

Support hotline (provided by V-cube, Inc.)

+81-3-6833-6286

Available from 9:00 a.m. (JST) to the conclusion of the General Meeting of Shareholders on June 26, 2026, in Japanese only

How to View the Live Stream / How to Submit Advance Questions

1. Access the website at the following URL

<https://7735.ksoukai.jp>

2. Input your shareholder ID (shareholder number) and password to log in

Shareholder ID: The nine-digit shareholder number at the top center of the Voting Rights Exercise Form

Password: The seven-digit postal code (no hyphen) near the bottom center of the Voting Rights Exercise Form

3. Select live stream or advance questions

- Click the button on the left to access the live stream
- Click the button on the right to submit advance questions

Reference Documents for the General Meeting of Shareholders

Proposals and references

Proposal No. 1: Appropriation of surplus

The SCREEN Group works to secure the retained earnings necessary for growth investment and the maintenance of a sound financial base to respond to future changes in the business environment. Considering this aim and other factors, the SCREEN Group's basic policy is to provide a consolidated dividend payout ratio of 30% or above.

Based on the policy above, it is proposed that year-end dividends for the 85th fiscal term be distributed as follows:

- (1) Distribution of dividends to shareholders and the total amount thereof
¥170.00 per share of common stock of the Company, or ¥16,165,353,550.00 in total
- (2) Date on which the dividend of surplus becomes effective
Monday, June 29, 2026

- Notes:
1. The Company implemented a share split of common stock in the ratio of 2 for 1 on April 1, 2026. However, as the record date for the year-end dividend described above is March 31, 2026, said year-end dividend is described on a pre-split basis.
 2. The Company paid an interim dividend of ¥123.00 per share, and therefore annual dividends will be ¥293.00 per share (for total annual dividend payments of ¥27,861,491,692.00).
 3. Based on the financial strategy of the medium-term management plan, Value Up Further 2026, SCREEN conducted share buybacks in the fiscal year ended March 31, 2026, resulting in a consolidated total shareholder return ratio of 42.3% for the fiscal year. Specifically, from April 1 to April 7, 2025 (contract basis), the Company bought back 1,242,500 shares, amounting to ¥11,073 million.

Proposal No. 2: Election of eight directors

The terms of office of eight directors, namely Messrs. Toshio Hiroe, Masato Goto, Yoichi Kondo, Yoshihisa Ishikawa, Hidemi Takasu, Ms. Hiroko Okudaira, and Messrs. Seiji Narahara and Fumikazu Sato, will expire at the close of this Meeting. Accordingly, the Company proposes the election of eight directors.

The nominees for directors are as follows:

No.	Name	Position and responsibility in the Company
1	Toshio Hiroe <u>Reelection</u>	Representative Director Member of the Board Chairman Chief Officer of Audit & Supervisory Board Secretariat, Group Audit Department, and Portfolio Management; Supervisor of R&D Strategy Division
2	Masato Goto <u>Reelection</u>	Representative Director Member of the Board President Chief Executive Officer
3	Yoichi Kondo <u>Reelection</u>	Director Member of the Board Vice Chairman Supervisor of Communication Strategy Division, Financial Strategy Division, Sustainability Strategy Division, and Legal & IP Strategy Division
4	Yoshihisa Ishikawa <u>Reelection</u>	Director Member of the Board Supervisor of Corporate Strategy Division, Digital Transformation Strategy Division, and Human Resources Strategy Division
5	Hiroko Okudaira <u>Reelection</u> <u>Outside</u> <u>Independent</u>	Director Member of the Board
6	Seiji Narahara <u>Reelection</u> <u>Outside</u> <u>Independent</u>	Director Member of the Board
7	Fumikazu Sato <u>Reelection</u> <u>Outside</u> <u>Independent</u>	Director Member of the Board
8	Nobuo Kawahashi <u>New candidate</u> <u>Outside</u> <u>Independent</u>	—

No.
1

Toshio Hiroe

■ Profile, position, and responsibility in the Company

Reelection

Date of birth

May 5, 1959

Shares of the Company held

53,468

Years in office as director (at the close of this Meeting)

7

Attendance at meetings of the Board of Directors

100% (14/14)

April 1983

April 2006

April 2007

October 2009

August 2014

April 2016

June 2019

June 2025

April 2026–present

Joined the Company

Vice President, Semiconductor Equipment Company

Executive Officer

Deputy General Manager, R&D Center

President, SCREEN Finetech Solutions Co., Ltd.

Representative Director and President, SCREEN Finetech Solutions Co., Ltd.

Representative Director, Member of the Board, President and Chief Executive Officer (CEO)

Representative Director, Member of the Board, Chairman

Representative Director, Member of the Board, Chairman

Chief Officer of Audit & Supervisory Board Secretariat and Group Audit Department

Chief Officer of Portfolio Management

Supervisor of R&D Strategy Division

■ Reasons for nomination as a director

Mr. Toshio Hiroe has many years of technological development experience in the semiconductor production equipment business as well as a wealth of management experience, including leading the display business as the in-house company president. As chief executive officer (CEO) of the Company for six years, he advanced efforts to increase corporate value. Currently, as representative director and chairman of the Board, he oversees group corporate management and business portfolio management and supervises the R&D Strategy Division. The Company has judged that he can fulfill his responsibilities and duties and requests his continued election as director to further increase corporate value.

Message to shareholders

As representative director and chairman of the Board, I am working toward sustained corporate value enhancement by strengthening the effectiveness of the Board of Directors and implementing reforms to enhance corporate governance. As part of these efforts, we have clarified the division of strategic decision making and implementation roles and the scope of directors' authority, aiming to enable the Board of Directors to appropriately supervise important matters in portfolio management, corporate strategy, and execution. I ask for your continued support as we work toward the goals of our medium-term management plan, Value Up Further 2026, aiming to take SCREEN's corporate value to even greater heights.

No.
2

Masato Goto

Reelection

Date of birth
May 23, 1962

Shares of the Company held
55,972

Years in office as director (at the close of this Meeting)

1

Attendance at meetings of the Board of Directors
100% (10/10)

■ Profile, position, and responsibility in the Company

September 1990	Joined the Company
January 2011	Vice President, Semiconductor Equipment Company
April 2011	Executive Officer
April 2014	Senior Executive Officer
August 2014	Director, SCREEN Semiconductor Solutions Co., Ltd.
April 2016	Director, Managing Executive Officer, SCREEN Semiconductor Solutions Co., Ltd.
February 2019	Representative Director and President, SCREEN Semiconductor Solutions Co., Ltd.
April 2024	Senior Managing Executive Officer Head of Corporate Strategy
April 2025	Senior Managing Executive Officer, in charge of special mission
June 2025–present	Representative Director, Member of the Board, President and Chief Executive Officer (CEO)

■ Significant concurrent positions

Director, SCREEN Semiconductor Solutions Co., Ltd.
Director, SCREEN Graphic Solutions Co., Ltd.
Director, SCREEN Finetech Solutions Co., Ltd.
Director, SCREEN PE Solutions Co., Ltd.
Director, SCREEN Advanced System Solutions Co., Ltd.

■ Reasons for nomination as a director

Since joining the Company, Mr. Masato Goto has built up a wealth of wide-ranging experience in overseas field engineering, manufacturing, technological development, and other areas within the semiconductor production equipment business. Since February 2019, as president of the Group's business operating company in this field, he has contributed to increasing profitability and business growth by improving productivity. Currently, as representative director, president and chief executive officer (CEO), he is leading efforts to enhance the Group's corporate value over the long term and achieve the Management Grand Design. The Company has judged that he can fulfill his responsibilities and duties and requests his election to increase corporate value and accelerate sustainable growth.

Message to shareholders

Since taking office as representative director and president and CEO in 2025, I have been working to complete our current medium-term management plan and address the management issues facing the SCREEN Group through such efforts as strengthening the business portfolio and developing new businesses. This year, we are formulating the next medium-term management plan based on the Management Grand Design (our long-term vision), which we recently revised with an eye toward further future growth. We are also actively investing in growth. Going forward, I will continue to hold fast to my personal motto, "people are the source of all value creation," and push forward with a wide range of efforts alongside all our employees to sustainably enhance the SCREEN Group's corporate value.

No.
3

Yoichi Kondo

■ Profile, position, and responsibility in the Company

Reelection

Date of birth

September 25, 1958

Shares of the Company held

19,816

Years in office as director (at the close of this Meeting)

12

Attendance at meetings of the Board of Directors

100% (14/14)

April 1982

Joined The Bank of Tokyo, Limited (Now MUFG Bank, Ltd.)

June 2010

Corporate Officer, The Bank of Tokyo-Mitsubishi UFJ, Ltd. (Now MUFG Bank, Ltd.)

June 2013

Joined the Company
Senior Executive Officer

April 2014

Head of General Administration Division

June 2014

Managing Director, Member of the Board,
Chief Financial Officer (CFO)

April 2021

Senior Managing Director, Member of the Board, CFO and
Chief Officer of IR & PR

June 2023

Representative Director, Member of the Board, Senior
Managing Director and CFO

June 2025

Director, Member of the Board, Executive Vice President
and CFO

April 2026–present

Director, Member of the Board, Vice Chairman
Supervisor of Communication Strategy Division, Financial
Strategy Division, Sustainability Strategy Division, and
Legal & IP Strategy Division

■ Reasons for nomination as a director

Mr. Yoichi Kondo has a wealth of knowledge and a high level of expertise in finance, accounting, and risk management in and outside Japan. He also has experience in constructive dialog with institutional investors. In his many years as the chief financial officer (CFO) of the Company, he reinforced the Company's financial position and contributed greatly to increasing corporate value. Currently, as director and vice chairman of the Board, he supervises the Financial Strategy Division, Communication Strategy Division, Sustainability Strategy Division, and Legal & IP Strategy Division. The Company has judged that he can fulfill his responsibilities and duties and requests his continued election as director to promote the sustained enhancement of corporate value.

Message to shareholders

Under the current medium-term management plan, we have worked toward further growth by advancing R&D investment, capital expenditure, and strategic investment, including M&A, while appropriately allocating funds to shareholder returns. In the fiscal year ended March 2026, we conducted share buybacks and cancellations with an eye to improving capital efficiency. Going forward, I will continue working to improve our risk response capabilities so that we can respond quickly and flexibly to changes in global conditions and the business environment while working to further strengthen our financial base and promote growth through the oversight of the divisions I supervise in order to contribute to sustained corporate value enhancement.

No.
4

**Yoshihisa
Ishikawa**

Reelection

Date of birth
August 7, 1962

**Shares of the
Company held**
17,724

**Years in office as
director
(at the close of this
Meeting)**

4

**Attendance at
meetings of the
Board of Directors**
100% (14/14)

■ Profile, position, and responsibility in the Company

April 1986	Joined the Company
April 2016	Executive Officer
April 2019	Senior Executive Officer
	Chief Officer of Corporate Strategy
April 2021	Managing Executive Officer
June 2022	Director, Member of the Board, Chief Officer of General Affairs & Human Resources Strategy
April 2026–present	Director, Member of the Board
	Supervisor of Corporate Strategy Division, Digital Transformation Strategy Division, and Human Resources Strategy Division

■ Reasons for nomination as a director

Mr. Yoshihisa Ishikawa has wealth of experience and wide-ranging insight, having worked in international sales, marketing, and financial departments and served as head of the PR & IR Department. As director and member of the Board responsible for human resources strategy, he led efforts to promote the penetration of the corporate philosophy. He also drove human resources initiatives aimed at organizational motivation and the personal growth of employees. Currently, he supervises the Human Resources Strategy Division as well as the Corporate Strategy Division and Digital Transformation Strategy Division. The Company has judged that he can fulfill his responsibilities and duties and requests his continued election as director to promote the sustained enhancement of corporate value.

Message to shareholders

Under the medium-term management plan, aiming to strengthen the business foundation to support long-term growth, I have been advancing HR strategy linked with corporate strategy, working to enhance the talent portfolio and boost employee engagement. Under our facility strategy, meanwhile, we have been developing new operating sites with an eye toward future business growth and enhancing our R&D. Going forward, as supervisor of the Corporate Strategy, Digital Transformation Strategy, and Human Resources Strategy divisions, I will monitor business execution and continue to reinforce our management foundations to contribute to the ongoing enhancement of the SCREEN Group's corporate value.

No.
5

**Hiroko
Okudaira**

**Reelection
Outside
Independent**

Date of birth
July 18, 1980

**Shares of the
Company held**
3,100

**Years in office as
director
(at the close of this
Meeting)**
5

**Attendance at
meetings of the
Board of Directors**
100% (14/14)

■ **Profile, position, and responsibility in the Company**

March 2009	Completed Ph.D. Program, Graduate School of Economics, Osaka University
April 2009	Associate Professor, Graduate School of Humanities and Social Sciences, Okayama University
January 2015	Senior Research Associate at University College London as a JSPS Fellow
April 2018–present	Associate Professor, Graduate School of Business, Doshisha University
June 2021–present	Director and Member of the Board of the Company

■ **Significant concurrent position**

Associate Professor, Graduate School of Business, Doshisha University

■ **Reasons for nomination and expected roles as an outside director**

As associate professor (labor economics, applied microeconomics, etc.) of the Graduate School of Business, Doshisha University, Ms. Hiroko Okudaira has a wealth of knowledge and outstanding research achievements on wide-ranging themes concerning the social structure, such as the increase in elderly workers and how companies adjust. Currently, as outside director and member of the Board of the Company, she is providing useful advice to the Board of Directors from diverse perspectives, including on new work styles, the empowerment of women, compliance, and diversity. Although she has no experience of direct involvement in corporate management, it is expected that she will continue to contribute to strengthening management supervision and give advice from a wide-ranging and objective perspective. Therefore, the Company requests her continued election as outside director.

Message to shareholders

In my career in academia, my research has focused on labor economics and personnel economics, examining the impacts of people, organizations, and systems on corporate value. Amid a drastically changing economic environment, in addition to decision making through active discussion, it is more important than ever for the Board of Directors to accurately monitor and enhance the effectiveness of business execution. As an outside director, I will contribute to the sustainable enhancement of the Group's corporate value from a multifaceted perspective, focusing on the promotion of HR strategy and women's professional empowerment.

No.
6

Seiji Narahara

Reelection

Outside

Independent

Date of birth

October 17, 1956

**Shares of the
Company held**

1,500

**Years in office as
director
(at the close of this
Meeting)**

3

**Attendance at
meetings of the
Board of Directors**

100% (14/14)

■ Profile, position, and responsibility in the Company

January 1988	Joined Toyobo Co., Ltd.
April 2010	Executive Officer, Toyobo Co., Ltd.
June 2011	Director and Executive Officer, Toyobo Co., Ltd.
April 2014	Representative Director, President and Chief Operating Officer, Toyobo Co., Ltd.
June 2016	Chairman, Japan Spinners' Association
July 2017	Chairman, Japan Chemical Fibers Association
April 2021–present	Chair of the Board and Director, Toyobo Co., Ltd.
June 2023–present	Director and Member of the Board of the Company
May 2025–present	Representative Director and Chairman, Sen'i Kaikan Co., Ltd.

■ Significant concurrent positions

Chair of the Board and Director, Toyobo Co., Ltd.
Representative Director and Chairman, Sen'i Kaikan Co., Ltd.

■ Reasons for nomination and expected roles as an outside director

Mr. Seiji Narahara served as representative director and president of a materials company for many years after serving as an officer of its overseas group companies and in managerial roles for business administration and financial management. In addition to a wealth of knowledge in management, he has experience serving as the head of external organizations, such as chairman of the Japan Chemical Fibers Association. Currently, as outside director and member of the Board of the Company, he is providing useful advice to the Board of Directors based on his wealth of knowledge and expertise from diverse perspectives. It is expected that he will continue to contribute to strengthening management supervision and give advice from a wide range of management perspectives. Therefore, the Company requests his continued election as outside director.

Message to shareholders

I believe my responsibility as an outside director is to help meet shareholder expectations by leveraging my experience in making key decisions in corporate management and improving corporate value through business portfolio transformation. Considering both measures to expand profits and measures to guard against risks, I will continue working to contribute to long-term corporate value enhancement through constructive discussion of core management policy and accurate monitoring of execution.

No.
7

Fumikazu Sato

■ **Profile, position, and responsibility in the Company**

	April 1988	Joined the Ministry of International Trade and Industry
	July 1999	First Secretary, Japanese Mission to the European Union, Ministry of Foreign Affairs (Belgium)
Reelection Outside Independent	May 2008	Vice-governor, Akita Prefectural Government
Date of birth	July 2015	Director, Minister's Secretariat, Ministry of Economy, Trade and Industry
October 12, 1962	July 2016	Deputy Director-General, Minister's Secretariat, Ministry of Economy, Trade and Industry
Shares of the Company held	July 2018	Deputy Director-General for Science, Technology and Innovation, Cabinet Secretariat, Cabinet Office
1,100	July 2019	Councillor, Cabinet Secretariat, Cabinet Office
	October 2021	General Manager, Secretarial Office, Japan Alcohol Trading Co., Ltd.
Years in office as director (at the close of this Meeting)	April 2024–present	Professor, Institute of Mathematics for Industry, Kyushu University
2	April 2024	Specially Appointed Professor, Center for Co-Creation Strategy, Tohoku University
	June 2024–present	Director and Member of the Board of the Company
	June 2026–present	Specially Appointed Professor and Tokyo Office Leader, Tohoku University
Attendance at meetings of the Board of Directors		
100% (14/14)		

■ **Significant concurrent positions**

Professor, Institute of Mathematics for Industry, Kyushu University
Specially Appointed Professor and Tokyo Office Leader, Tohoku University

■ **Reasons for nomination and expected roles as an outside director**

Mr. Fumikazu Sato has a wide range of knowledge on AI, quantum technology, standardization, etc., mainly in the field of mathematics, as a professor at the Institute of Mathematics for Industry, Kyushu University. Having served as an officer of Japan Alcohol Group, he also has experience in management. Currently, as outside director and member of the Board of the Company, based on his wealth of knowledge and expertise as well as his track record of promoting innovation in government offices, he is providing useful advice to the Board of Directors from diverse perspectives. It is expected that he will continue to contribute to strengthening management supervision and give advice leveraging a wide range of insights on technological development. Therefore, the Company requests his continued election as outside director.

Message to shareholders

Amid rapid social and technological change, in addition to appropriate supervision of business execution, the Board of Directors is increasingly called upon to engage in constructive, multifaceted discussion of the Company's path forward. As an outside director, I will take part in frank discussion from a fair and neutral standpoint, leveraging my knowledge in cutting-edge, rapidly advancing technological fields, such as AI, optical devices, and quantum technologies, as well as my experience overseas and in government and public organizations and universities. In this way, I will strive to raise the quality of management decision making and contribute to the ongoing enhancement of the SCREEN Group's corporate value.

No.
8

**Nobuo
Kawahashi**

New candidate
Outside
Independent

Date of birth
July 23, 1956

**Shares of the
Company held**
500

**Years in office as
director
(at the close of this
Meeting)**

**Attendance at
meetings of the
Board of Directors**

■ **Profile, position, and responsibility in the Company**

April 1981	Joined Japan Synthetic Rubber Co., Ltd. (Now JSR Corporation)
June 2008	Officer and General Manager, Display Material Business Division, JSR Corporation
June 2009	Officer and General Manager, Electronic Materials Division, JSR Corporation
June 2010	Officer, JSR Corporation
	President, JSR Micro Korea Co., Ltd.
April 2014	Senior Officer and General Manager, Research and Development Division, JSR Corporation
June 2016	Director, Managing Officer, JSR Corporation
June 2017	Director, Executive Managing Officer, JSR Corporation
June 2019	Representative Director, President, COO, and CTO, JSR Corporation
June 2020	Representative Director, President, and COO, JSR Corporation
June 2023	Executive Advisor, JSR Corporation
June 2024–present	Outside Director, Sumitomo Mitsui Construction Co., Ltd.

■ **Significant concurrent position**

Outside Director, Sumitomo Mitsui Construction Co., Ltd.

■ **Reasons for nomination and expected roles as an outside director**

Mr. Nobuo Kawahashi has a wealth of knowledge as a manager, having worked for many years in technological development and business management at a semiconductor-related company and served as representative of an overseas subsidiary before managing a larger organization as representative director and president. He also serves as outside director at another company. It is expected that, based on his experience and expertise, he will contribute to strengthening management supervision and long-term corporate value enhancement by providing opinions from diverse perspectives. Therefore, the Company requests his election as outside director.

Message to shareholders

The semiconductor industry is entering a phase of major change, reflecting the advance of generative AI and the acceleration of digitalization, as well as geopolitical changes. In this business environment, I will leverage my experience in corporate management, technological development, and business operations within semiconductor-related fields to help strengthen the SCREEN Group's competitiveness and increase its long-term corporate value. As an outside director, keeping in mind my role as a bridge between engineering and management, I will strive to make constructive suggestions aimed at sound, effective management in order to support ongoing growth through the enhancement of corporate governance.

- Notes:
1. Ms. Hiroko Okudaira, Mr. Seiji Narahara, Mr. Fumikazu Sato, and Mr. Nobuo Kawahashi are nominated as outside directors. The Company has reported Ms. Hiroko Okudaira, Mr. Seiji Narahara, and Mr. Fumikazu Sato to Tokyo Stock Exchange, Inc. as independent directors. They will continue to serve as independent directors if reelected as proposed. The Company will report Mr. Nobuo Kawahashi as an independent director, as well, if he is elected as proposed.
 2. There is no special interest between the director nominees and the Company.
 3. Limitation of liability agreements
The Company has concluded limitation of liability agreements with Ms. Hiroko Okudaira, Mr. Seiji Narahara, and Mr. Fumikazu Sato to limit their liability for damages as prescribed in the provision of Article 423, Paragraph 1 of the Companies Act pursuant to Article 427, Paragraph 1 of the Companies Act. Under the agreements, their liability for damages shall be limited within the amount prescribed by laws and regulations. If Ms. Hiroko Okudaira, Mr. Seiji Narahara, and Mr. Fumikazu Sato are elected as proposed, the agreements with them will be renewed. If Mr. Nobuo Kawahashi is elected as proposed, the Company will conclude such an agreement with him.
 4. The Company has concluded a directors and officers liability insurance contract with an insurance company. The said insurance contract covers damage including compensation for damages and litigation expenses to be borne by the insured. If the nominees for director are elected as proposed, they will be the insured under the said insurance contract. The Company intends to renew the said insurance contract with the same content at the time of the next renewal.
 5. The attendance at meetings of the Board of Directors for Mr. Masato Goto pertains to the meetings of the Board of Directors held following his assumption of office on June 20, 2025.
 6. The name of Ms. Hiroko Okudaira in the domiciliary register is Hiroko Kimura.
 7. The Company implemented a share split of common stock in the ratio of 2 for 1 on April 1, 2026. The numbers of shares of the Company held by the candidates for director are presented on a post-split basis.

Proposal No. 3: Election of one Audit & Supervisory Board member

Audit & Supervisory Board member Mr. Hirofumi Ota will resign as an Audit & Supervisory Board member at the close of this Meeting. Accordingly, the Company requests the election of one Audit & Supervisory Board member. The nominee for Audit & Supervisory Board member, Mr. Akihiko Miyagawa, is nominated to replace Mr. Hirofumi Ota. As such, in accordance with the Company's Articles of Incorporation, if elected, Mr. Akihiko Miyagawa's term of office will extend only to the expiration of Mr. Hirofumi Ota's term of office.

The consent of the Audit & Supervisory Board has been obtained for this proposal.

The nominee for Audit & Supervisory Board member is as follows:

Akihiko Miyagawa	■ Profile and significant concurrent positions
New candidate	April 1991 Joined the Company
	April 2015 Director, SCREEN GP Europe B.V.
	April 2017 General Manager in charge of Accounting, Finance & Accounting Department
Date of birth	April 2019 Executive Officer
September 10, 1968	June 2019 Head of Finance & Accounting Department
	April 2024 Senior Executive Officer
Shares of the Company held	Head of Finance & Accounting Department, Financial Strategy Division
1,600	April 2025 Senior Executive Officer and Head of Corporate Planning Department, Corporate Strategy Division
	April 2026–present Senior Executive Officer
Years in office as Audit & Supervisory Board member (at the close of this Meeting)	■ Reasons for nomination as an Audit & Supervisory Board member
—	Mr. Akihiko Miyagawa has been involved in the accounting operations of the Company for many years and has experience in the management of an overseas subsidiary as well as advanced expert knowledge and abundant practical experience in finance and accounting. Since assuming the office of executive officer, as the officer in charge of the Financial Strategy Division and Corporate Strategy Division, he has been involved in the formulation and execution of group strategy. Based on his wealth of knowledge and experience, the Company has judged that he can fulfill his responsibilities and duties and requests his election as Audit & Supervisory Board member.
Attendance at meetings of the Board of Directors	
—	
Attendance at meetings of the Audit Supervisory Board	
—	

- Notes:
1. There is no special interest between the Audit & Supervisory Board member nominee and the Company.
 2. The nominee for Audit & Supervisory Board member, Mr. Akihiko Miyagawa, has been involved in the accounting operations of the Company for many years and has substantial knowledge of finance and accounting.
 3. Limitation of liability agreements
The Company concludes limitation of liability agreements with its Audit & Supervisory Board members to limit their liability for damages as prescribed in the provision of Article 423, Paragraph 1 of the Companies Act pursuant to Article 427, Paragraph 1 of the Companies Act. Under the agreements, their liability for damages shall be limited within the amount prescribed by laws and regulations. If Mr. Akihiko Miyagawa is elected as proposed, the Company will conclude such an agreement with him.
 4. The Company has concluded a directors and officers liability insurance contract with an insurance company. The said insurance contract covers damage including compensation for damages and litigation expenses to be borne by the insured. If the nominee for Audit & Supervisory Board member is elected as proposed, he will be the insured under the said insurance contract. The Company intends to renew the said insurance contract with the same content at the time of the next renewal.
 5. The Company implemented a share split of common stock in the ratio of 2 for 1 on April 1, 2026. The number of shares of the Company held by the candidate for Audit & Supervisory Board member is presented on a post-split basis.

Proposal No. 4: Election of one substitute Audit & Supervisory Board member

The effective term of office of Mr. Tomoyuki Ito as a substitute Audit & Supervisory Board member will expire at the commencement of this Meeting. Accordingly, the Company requests the election of one substitute Audit & Supervisory Board member to prepare for a contingency in which the Company does not have the number of Audit & Supervisory Board members required by laws and regulations.

The candidate for substitute Audit & Supervisory Board member is expected to substitute for an outside Audit & Supervisory Board member and consents to assuming the office of Audit & Supervisory Board member in the event that an outside Audit & Supervisory Board member retires during the term of office and the Company does not have the number of Audit & Supervisory Board members required by laws and regulations.

The consent of the Audit & Supervisory Board has been obtained for this proposal.

The nominee for substitute Audit & Supervisory Board member is as follows:

Tomoyuki Ito	■ Profile and significant concurrent positions
	April 1989 Appointed as Judge, Osaka District Court April 1991 Assigned to Kanazawa District Court April 1994 Registered with Kyoto Bar Association April 1994–present Attorney-at-Law, Ashida Law Office
Outside Independent	
Date of Birth	■ Significant concurrent position
June 25, 1959	Attorney-at-Law, Ashida Law Office
Shares of the Company held	■ Reasons for nomination as a substitute Audit & Supervisory Board member
0	As an attorney-at-law, Mr. Tomoyuki Ito has a high level of specialized knowledge and a wealth of experience cultivated through practical work. The Company has judged that he can conduct audits from a fair and neutral position and requests his continued election as substitute outside Audit & Supervisory Board member. Although Mr. Ito has no experience of direct involvement in corporate management, the Company believes that he can properly carry out his duties as outside Audit & Supervisory Board member for the reasons stated above.

- Notes:
1. Mr. Tomoyuki Ito is nominated as substitute outside Audit & Supervisory Board member. If he is elected as proposed and assumes the office of outside Audit & Supervisory Board member, the Company intends to report him to Tokyo Stock Exchange, Inc. as an independent auditor.
 2. There is no special interest between the nominee for substitute Audit & Supervisory Board member and the Company.
 3. If Mr. Tomoyuki Ito assumes the office of outside Audit & Supervisory Board member, the Company intends to conclude a limitation of liability agreement with him to limit his liability for damages as prescribed in the provision of Article 423, Paragraph 1 of the Companies Act pursuant to Article 427, Paragraph 1 of the Companies Act. Under the agreement, his liability for damages shall be limited within the amount prescribed by laws and regulations.
 4. The Company has concluded a directors and officers liability insurance contract with an insurance company. The said insurance contract covers damage including compensation for damages and litigation expenses to be borne by the insured. If Mr. Tomoyuki Ito assumes the office of outside Audit & Supervisory Board member, he will be the insured under the said insurance contract.

Reference: Policies and procedures regarding the nomination of director and Audit & Supervisory Board member candidates

Candidates for director and Audit & Supervisory Board member positions are selected in accordance with the Company's internal criteria and approved by the Board of Directors after seeking the advice of the Nomination and Compensation Advisory Committee, which consists of outside directors (who hold a majority) and the chairman of the Board of Directors. The criteria for nominating the said candidates are as follows.

Criteria for nominating candidates for directors

- (1) Candidates must be equipped with sufficient business experience and robust expertise in the area of their specialty to be capable of living up to stakeholder expectations and contributing to long-term growth in the SCREEN Group's corporate value.
- (2) Candidates must be capable of making fair judgment based on a neutral viewpoint impartial to any section and be equipped with risk management abilities.
- (3) Candidates must be able to secure sufficient time and effort to appropriately fulfill their roles and responsibilities as directors.
- (4) Candidates must be knowledgeable individuals with integrity and high moral bearing.
- (5) Candidates must not be subject to any of the conditions disqualifying directors under Article 331-1 of the Companies Act.
- (6) Candidates for outside director positions must fulfill the Company's internal criteria for independence of outside directors and outside Audit & Supervisory Board members.
- (7) Candidate selection must be undertaken with the intention of securing diversity in experience and specialty, thereby maximizing the Board of Directors' functional efficiency and effectiveness and maintaining a balanced composition that helps SCREEN Holdings exercise management oversight covering all business units.

Criteria for nominating candidates for Audit & Supervisory Board members

- (1) Candidates must be equipped with abundant experience and capable of conducting audits from a neutral and objective viewpoint impartial to any section.
- (2) Candidates must be independent from those charged with business execution and well positioned to maintain a fair and impartial standing.
- (3) Candidates must be able to secure sufficient time and effort to appropriately fulfill their roles and responsibilities during their term of office.
- (4) Candidates must be knowledgeable individuals with integrity and high moral bearing.
- (5) Candidates must not be subject to any of the conditions disqualifying directors under Article 331-1 of the Companies Act, which also apply to Audit & Supervisory Board members in accordance with Article 335-1 of said Act.
- (6) Candidates for outside Audit & Supervisory Board member positions must fulfill the Company's internal criteria for independence of outside directors and outside Audit & Supervisory Board members.
- (7) Candidate selection must be undertaken with the intention of securing a balanced composition in terms of knowledge, experience and specialties. In addition, at least one Audit & Supervisory Board member must be equipped with considerable expertise in finance and accounting.

Note: The above is an excerpt of policies and procedures regarding the nomination of director and Audit & Supervisory Board member candidates from the *Corporate Governance Report* (last updated November 14, 2025), which is posted on the Company's website.

Reference: Skills matrix of directors and Audit & Supervisory Board members (1)

Based on the purpose redefined in the corporate philosophy, the Group has charted a 10-year vision as part of the Management Grand Design and is implementing the medium-term management plan as a step toward the goals of said vision. The Company's board members play the following important roles in achieving the targets set out in the Management Grand Design and medium-term management plan and in continuously enhancing corporate value.

- (1) Deciding important management matters
- (2) Deciding management strategy and management plans
- (3) Executing business and the mutual supervision of directors

The Group has designated the following skill categories as required for these roles.

Skills and experience	Definition*	Reasons for designation
Management	Experience in management as a representative in a company, etc. (including SCREEN group companies)	To sustainably enhance corporate value through strategy development, decision making, and organizational leadership from a comprehensive, long-term perspective
Global	Overseas management experience	To achieve sustainable growth through the pursuit of optimal solutions from a global perspective based on an understanding of international affairs and diverse values and cultures
Semiconductors	Experience in semiconductors	To achieve the sustained growth of the Company's mainstay semiconductor production equipment business by applying specialized knowledge of the semiconductor industry
Sales and marketing	Experience in sales and/or marketing	To accurately grasp market trends and customer needs and to continuously enhance relationships of trust with clients through sales and marketing, including branding
R&D and innovation	Experience in R&D, technology, production, new business creation, and/or business transformation	To create and add value to technologies, services, and products through R&D and manufacturing based on in-depth understanding of technological trends and client needs
Production and supply chain	Experience in manufacturing, production technology, and supply chain management	To achieve sustained corporate value enhancement by rapidly responding to market changes and pursuing production efficiency while advancing environmentally friendly manufacturing of high-quality products
Finance	Experience in finance, accounting, and/or M&A	To sustainably enhance corporate value through the formulation and implementation of capital policies and execution of M&A, using a high level of expertise in finance and accounting
Sustainability	Experience in environmental management, risk management, legal affairs, human resources, and/or IT	To strengthen the management foundation that supports sustainable growth through appropriate risk management and human resources strategies in addition to reducing environmental impact and ensuring legal compliance

* The nominee must have approximately three years of experience in an executive or equivalent role in their specialized field, including research in academia.

Reference: Skills matrix of directors and Audit & Supervisory Board members (2)

If Proposal No. 2 and Proposal No. 3 are approved as proposed, the major skills and experience of the directors and Audit & Supervisory Board members will be as shown below.

		Skills and experience							
		Management	Global	Semiconductors	Sales and marketing	R&D and innovation	Production and supply chain	Finance	Sustainability
Directors									
Internal	Toshio Hiroe	•	•	•	•	•	•		
	Masato Goto	•	•	•			•		
	Yoichi Kondo	•	•					•	•
	Yoshihisa Ishikawa							•	•
Outside	Hiroko Okudaira		•*						•*
	Seiji Narahara	•	•					•	
	Fumikazu Sato		•	•		•			•
	Nobuo Kawahashi	•	•	•	•	•			
Audit & Supervisory Board members									
Internal	Masao Tomonaga	•	•		•				•
	Akihiko Miyagawa		•					•	
Outside	Tetsuo Kikkawa	•							•
	Seiji Yokoyama		•					•	•

Note: The above table is not intended as an exhaustive list of the skills and experience of the directors and Audit & Supervisory Board members.

* Includes research in academia

Reference: Criteria for independence of outside directors and outside Audit & Supervisory Board members

SCREEN Holdings Co., Ltd. judges outside directors, outside Audit & Supervisory Board members, and candidates to be independent when they are found to not fall under any of the following items as a result of investigations conducted by the Company within a reasonably feasible extent.

- (1) A person who has been a director (excluding an outside director), an Audit & Supervisory Board member (excluding an outside member), or an executive officer (hereinafter collectively referred to as “Executive”) or an employee of the SCREEN Group in the past 10 years before assuming the office of outside director or Audit & Supervisory Board member.
- (2) A person who is/has been an Executive or an employee of a legal entity that is a major shareholder* of the SCREEN Group, or a legal entity for which the SCREEN Group is a major shareholder, currently or in the past five fiscal years.
* A “major shareholder” refers to an entity that is entitled to 10% or more of the total voting rights of a company.
- (3) A person who is an Executive or an employee of a major business partner* of the SCREEN Group.
* A “major business partner” refers to a client or a supplier of the SCREEN Group whose payments to the SCREEN Group or payments received from the SCREEN Group in the current fiscal year or any of the previous three fiscal years represent approximately 2% or more of the consolidated net sales of either the SCREEN Group or the client/supplier company (including its parent company).
- (4) A person who is/has been, currently or in the past three fiscal years, an executive or an employee of a financial institution that is indispensable for the Company to raise funds and that the Company depends on to the extent that it is irreplaceable.
- (5) An Executive or an employee of any legal entity or organization that receives a large amount of donations* from the SCREEN Group.
* A “large amount of donations” refers to donations in excess of either ¥10 million per year on average or 30% of annual expenses of the recipient entity on average for the past three fiscal years, whichever is greater.
- (6) An Executive of a company that has a director or Audit & Supervisory Board member from the SCREEN Group (whether standing or non-standing).
- (7) A person who is/has been a representative, an employee, a partner, or other staff member of an accounting auditor for the SCREEN Group currently or in the past three fiscal years.
- (8) An attorney, certified public accountant, consultant, or other agent who receives a large amount of monetary consideration* and/or other property from the SCREEN Group, besides the compensation for directors and Audit & Supervisory Board members.
* A “large amount of monetary consideration” refers to an annual payment amounting to ¥10 million or more for individuals, or an annual payment that represents more than 2% of the consolidated net sales for organizations, on average over the past three fiscal years.
- (9) A spouse, a relative within two degrees of kinship, or a relative living together with any of the following individuals:
 - An individual who is an Executive or an important employee* of the SCREEN Group currently or in the past five fiscal years
 - An individual who is disqualified to serve as outside director or outside Audit & Supervisory Board member under the aforementioned items (2) to (8)
* An “important employee” refers to an employee holding the position of department head or higher.
- (10) A person who is deemed to have specific reasons that may cause a conflict of interest with the Company besides the above items.

Business Report

(April 1, 2025–March 31, 2026)

1. Current status of the corporate group

(1) Business progress and results

Business performance of the Group in the fiscal year ended March 31, 2026

During the fiscal year ended March 31, 2026, the overall global economy showed moderate recovery, despite signs of stagnation in China and certain other regions. Nevertheless, the outlook remains uncertain due to the ongoing impact of U.S. trade policies, heightened geopolitical risks in the Middle East, and other factors.

Regarding the business conditions surrounding the SCREEN Group, the semiconductor industry has been characterized by the growing importance of developing energy-efficient and high-speed semiconductors to support the expansion of generative AI by such means as miniaturization and advanced packaging, including chiplet integration. Consequently, investment in advanced logic and memory has remained strong and is expected to maintain solid momentum going forward. Meanwhile, in the flat panel display (FPD) market, capital investment has been recovering, reflecting signs of improvement in demand.

Under these circumstances, for the fiscal year ended March 31, 2026, the SCREEN Group posted consolidated net sales of ¥605,748 million, a decrease of ¥19,521 million (3.1%) from the previous fiscal year. On the earnings front, as the result of an increase in fixed costs, a decrease in net sales, and other factors, operating income totaled ¥122,522 million, a decrease of ¥13,161 million (9.7%) year on year. In addition, ordinary income amounted to ¥124,323 million, a decrease of ¥13,941 million (10.1%) year on year. As a result, profit attributable to owners of parent totaled ¥92,003 million, a decrease of ¥7,463 million (7.5%) compared to the previous fiscal year.

Performance by reportable segment is explained below.

Semiconductor production equipment (SPE)

In the SPE business, while sales of post-sales services and equipment for DRAM increased year on year, sales of equipment for foundries decreased. By region, sales to China and the United States declined, although sales to Taiwan increased. As a result, net sales amounted to ¥485,982 million, a decrease of 6.5% year on year. Operating income was ¥122,707 million, down 10.4% year on year, mainly due to the decrease in net sales and an increase in fixed costs, despite an improvement in profitability driven by the increase in sales of post-sales services.

Graphic arts equipment (GA)

In the GA business, net sales amounted to ¥57,494 million, up 8.5% year on year, due to increased sales of equipment and recurring business sales, mainly of ink. Despite the increase in sales, operating income was ¥3,602 million, down 16.1% year on year, mainly reflecting the increase in fixed costs and the impact of U.S. tariffs.

Display production equipment and coater (FT)

In the FT business, equipment sales for OLED displays increased. As a result, net sales amounted to ¥44,755 million, up 24.9% year on year. Operating income was ¥8,605 million, up 181.8% year on year, mainly due to improved profitability and the increase in sales.

PCB-related equipment (PE)

In the PE business, due to an increase in sales of post-sales services, net sales amounted to ¥14,545 million, up 2.6% year on year. Despite the increase in net sales, operating income came to ¥383 million, down 64.2% year on year, mainly due to an increase in fixed costs.

(2) Status of financing

The Group self-funded its activities in the fiscal year ended March 31, 2026. To ensure stable financing in the future, the Group has entered into commitment line agreements totaling ¥60.0 billion with multiple financial institutions.

(3) Status of capital expenditures

Capital expenditures totaled ¥27,710 million in the fiscal year ended March 31, 2026, consisting mainly of the expansion of R&D facilities for the SPE business.

(4) Issues to be addressed

As a solution creator, the Group will continue focusing on CSV, creating new value that helps solve social issues by realizing both social value and economic value in order to further enhance corporate value and sustainably generate profit and shareholder returns.

Medium-term management plan, Value Up Further 2026

The outline and main initiatives of Value Up Further 2026, the medium-term management plan for the fiscal years from April 1, 2024 through March 31, 2027, are as follows.

1. Basic concept

Further enhance our presence through the growth of each individual and by enhancing competitiveness as a solution creator

2. Outline

Over the three fiscal years covered by the medium-term management plan, Value Up Further 2026, our focus is on enhancing business foundations to support long-term growth by reinforcing investment in growth while maintaining the high level of growth and profitability achieved under the previous medium-term management plan, Value Up 2023. We aim to further improve corporate value through the combination of business growth strategy, business foundation enhancement strategy, and shared strategies.*

* Shared strategies: Strategies that encompass both business growth and business foundation enhancement

Basic strategies

Business growth strategies	Shared strategies	Business foundation enhancement strategies
<ul style="list-style-type: none">● Portfolio strategy: Combining business and product portfolio management● Business growth strategy: Increasing our presence in the industries we serve to raise our corporate value further● Innovation management: Introducing new technologies and products to the market and launching new businesses with net sales of ¥10 billion● IP strategy: Building an IP portfolio aligned with our business and R&D strategies	<ul style="list-style-type: none">● Sustainability strategy: Pursuing ESG (environmental, social, and governance) activities across the value chain● Brand strategy: Establishing a presence as a global brand	<ul style="list-style-type: none">● HR strategy: Creating a vibrant corporate culture and encouraging individual growth● Financial strategy: Building a risk-resilient financial foundation that can support business growth● Digital strategy: Enhancing cybersecurity and promoting digital transformation (DX) to drive productivity● Facility strategy: Developing facilities to support business growth and R&D

Specific initiatives based on the basic strategies are described below.

(1) Main business growth strategy initiatives

- In terms of our portfolio strategy, we are using the twin axes of growth and ROIC to understand where our businesses currently stand and seeking to enhance both by improving operations and by reinforcing and transforming our business structure. Mainly in the semiconductor production equipment business, to reinforce our businesses and promote the selection and concentration of resources, we are considering M&A. Furthermore, we are working to enhance growth and efficiency through such efforts as organizational reforms aimed at reinforcing competitiveness and increasing capital efficiency.
- Under our business growth strategy, in our mainstay semiconductor production equipment business, we established SCREEN Advanced Technology Center of America, LLC (ATCA), in the U.S. state of New York as an R&D site to reinforce elemental technology and product development. With this, we aim to maximize synergies with the R&D divisions at the Hikone and Rakusai sites and promote joint projects with clients as well as collaboration with research institutes and business partners.
- We are pursuing innovation management with the aim of developing solutions that will help create new businesses and reinforce existing businesses. In particular, in our focus area of advanced packaging, we acquired a wafer bonding R&D business in September 2025. In April 2026, we transferred the functions of the holding company's Advanced Packaging Department to the display production equipment and coater business (FT) to establish an integrated production and sales framework stretching from development to manufacturing, sales, and service.
- We established the Intellectual Property Strategy Committee to conduct strategic, group-wide discussions of intellectual property, working to maintain and reinforce our intellectual property and other intangible assets.

(2) Main business foundation enhancement strategy initiatives

- Under our human resource strategy, aiming to create a vibrant corporate culture and encourage individual growth, we are working to enhance the talent portfolio in line with corporate and business strategy while enhancing employee engagement.
- In terms of financial strategy, we are working to improve both the equity ratio and ROIC. By steadily generating profit, we improved the equity ratio to 67.4%. In addition, in light of our improved profitability and sustained increases in cash flow generation, the Japan Credit Rating Agency maintained our long-term issuer rating at A+ (outlook: stable).
- Based on our digital (IT) strategy, we are advancing digital transformation (DX) and working to reinforce the information security management system. In terms of information security, we plan to meet the requirements laid out in the Standardized Semiconductor Cybersecurity Assessment (SSCA) offered by SEMI* as industry standards.
* SEMI: Semiconductor Equipment and Materials International. An international semiconductor and electronic equipment manufacturing industry organization.
- Under our facility strategy, we expanded production capacity and optimized site functions in our semiconductor production equipment business as part of efforts to make efficient and agile preparations to support growth under the next medium-term management plan from a long-term perspective. In addition, with an eye toward future business expansion, we are strategically advancing the acquisition of land in Yasu, Shiga Prefecture, investing in growth with the aims of building mutually beneficial relationships with the local community, generating inter-site synergy, and reinforcing R&D.

(3) Main shared strategy initiatives

- For information about sustainability strategy initiatives (part of the shared strategies), please refer to the next section, "Sustainable Management."

3. Financial and non-financial targets

The medium-term management plan, Value Up Further 2026, is progressing as planned. Details of progress under the plan are as follows.

1) Financial targets

	Value Up Further 2026 targets (FY2025/03–FY2027/03)	FY2025/03	FY2026/03
Net sales	¥1.8 tn or more in total	¥625.2 bn	¥605.7 bn
Operating margin	19% or above over three years	21.7%	20.2%
ROIC	15% or above in the final year	24.7%	20.0%
Shareholder returns	Consolidated dividend payout ratio of 30% or above	30.1%	30.1%

Note: The above figures are predicated on organic growth.

2) Non-financial targets

	Value Up Further 2026 targets (FY2025/03–FY2027/03)	FY2025/03	FY2026/03
Employee engagement	Engagement survey positive response rate ¹ of 70% or above	65%	74%
GHG emissions from the company's business activities (Scope 1+2)	70% or greater reduction compared with FY2019/03 ²	56.6%	70.1% reduction (preliminary figure) ³
GHG emissions from the use of sold products (Scope 3)	48% or greater reduction compared with FY2019/03 ⁴	55.7%	59.3% reduction (preliminary figure) ³

1. Based on employee surveys to ascertain the degree to which employees understand and resonate with the Company's vision and direction and proactively contribute to their achievement. Calculated as the rate of responses indicating either of the top two most positive grades on a five-grade scale.
2. Total emission volume
3. Noted as "preliminary" because third-party verification by a specialized external institution is still ongoing.
4. Per unit of gross profit

Sustainable management

The SCREEN Group promotes sustainable management, an approach to achieving sustainable growth by enhancing corporate value through the creation of shared value (CSV). CSV is the generation of both social value and economic value by accommodating social needs through business activities.

Specifically, we have formulated Sustainable Value 2026, our sustainability medium-term plan, laying out initiatives to globally address environmental, social, and corporate governance (ESG) issues throughout our value chain. Through these initiatives, we will live up to the expectations and confidence of our diverse stakeholders and contribute to the sustainable development of society.

Main ESG initiatives

Environment (E)

[Click here](#) to learn more about SCREEN's environmental initiatives

- Achieved our interim targets for Value Up Further 2026 in line with our greenhouse gas emission reduction plan (Scope 1+2, Scope 3)
- Implemented annual TCFD disclosures: Redefined the Scope 1+2 decarbonization roadmap as our transition plan

Social (S)

[Click here](#) to learn more about SCREEN's social initiatives

- Formed a new partnership agreement with the Ritsumeikan Trust (Ritsumeikan University)
- Selected as a Health and Productivity Management Outstanding Organization for a fourth straight year and included in the KENKO Investment for Health Stock Selection for a third straight year
- Implemented initiatives to promote the expansion of employment opportunities for people with disabilities

Governance (G)

[Click here](#) to learn more about SCREEN's corporate governance initiatives

- Established nine individual policies for the main areas of initiatives based on the CSR Charter
- Received a special award for intellectual property and intangible asset governance for the first time

HIGHLIGHT: Health and productivity management

The president and CEO assumes the ultimate responsibility for the Group's health and productivity management. By promoting physical and mental wellness at both the individual and workplace levels, we strive to enhance overall performance.

- For the four consecutive years since the fiscal year ended March 31, 2023, SCREEN has been selected as a Health and Productivity Management Outstanding Organization (called "WHITE 500" by METI) in recognition of its excellent efforts in this area.
- SCREEN was included in the KENKO Investment for Health Stock Selection for a third consecutive year. Companies that implement especially outstanding initiatives are selected for this distinction from among listed companies implementing health and productivity management.

Note: Of the 1,317 listed companies that responded to the 2025 Health and Productivity Survey, 44 were chosen for the KENKO Investment for Health Stock Selection.

Click [here](#) to learn more about SCREEN's wellness initiatives

HIGHLIGHT: Social contribution activities

SCREEN collaborates with the national government, local communities, universities, and other educational institutions to conduct a variety of activities that contribute to society.

- We formed a partnership agreement with Genius Art Kyoto (a research organization for the promotion of art by people with disabilities) in 2022. Since then, we have steadily expanded displays of works by affiliated artists at group sites.
- SCREEN participated in the 79th National Sports Competition, held in Shiga Prefecture for the first time in 44 years. SCREEN Group employees volunteered at the opening ceremony, running reception and monitoring rule adherence.

Click [here](#) to learn more about SCREEN's social contribution activities

(5) Assets and income

(Millions of yen)

	FY2023/03	FY2024/03	FY2025/03	FY2026/03 (Fiscal year under review)
Net sales	460,834	504,916	625,269	605,748
Operating income	76,452	94,164	135,683	122,522
Ordinary income	77,393	94,279	138,265	124,323
Profit attributable to owners of parent	57,491	70,579	99,467	92,003
Basic earnings per share (yen)	304.08	371.05	511.77	486.63
Total assets	562,816	676,808	671,287	722,421
Net assets	299,926	371,911	420,694	486,684

Notes: 1. The Company implemented share splits of common stock in the ratio of 2 for 1 on October 1, 2023 and April 1, 2026. Basic earnings per share have been calculated on the assumption that a 4-for-1 share split was conducted at the beginning of the fiscal year ended March 31, 2023.
2. Figures in millions of yen are truncated at the unit shown.

(6) Significant subsidiaries

1) Status of significant subsidiaries

Company name	Capitalization	Voting rights	Principal business
SCREEN Semiconductor Solutions Co., Ltd.	¥310 million	100.0%	Development, manufacture, and sale of semiconductor production equipment
SCREEN Graphic Solutions Co., Ltd.	¥100 million	100.0%	Development, manufacture, and sale of graphic arts equipment
SCREEN Finetech Solutions Co., Ltd.	¥100 million	100.0%	Development, manufacture, and sale of display production equipment and coaters
SCREEN PE Solutions Co., Ltd.	¥100 million	100.0%	Development, manufacture, and sale of PCB-related equipment
SCREEN SPE Tech Co., Ltd.	¥480 million	100.0%	Development and manufacture of semiconductor production equipment
SCREEN GP Japan Co., Ltd.	¥300 million	100.0%	Sale of graphic arts and PCB-related equipment
SCREEN SPE Taiwan Co., Ltd.	215,000 thousand Taiwanese dollars	100.0%	Sales support and maintenance services of semiconductor production equipment

2) Progress and results of business combination

The SCREEN Group consists of SCREEN Holdings Co., Ltd., 58 consolidated subsidiaries, and one affiliated company.

Results for the fiscal year under review are described in “(1) Business Progress and Results.”

(7)Principal business

Category	Principal business
Semiconductor production equipment business	Development, manufacture, sale, and maintenance services of semiconductor production equipment
Graphic arts equipment business	Development, manufacture, sale, and maintenance services of graphic arts equipment
Display production equipment and coater business	Development, manufacture, sale, and maintenance services of display production equipment and coaters
PCB-related equipment business	Development, manufacture, sale, and maintenance services of PCB-related equipment
Other	Development, manufacture, and sale of products in new business areas related to semiconductor advanced packaging, life science, and hydrogen; planning and production of documents; development and sale of software; and other businesses

(8) Principal business locations

Company Head Office Tenjinkita-machi 1-1, Teranouchi-agaru 4-chome, Horikawa-dori, Kamigyo-ku, Kyoto 602-8585 Japan

	Site or company name	Principal function	Location
Domestic locations	Rakusai Site	Development, manufacturing, and sales	Fushimi-ku, Kyoto
	Kumiyama Site	Development and manufacturing	Kumiyama-cho, Kyoto
	Yasu Site	Development and manufacturing	Yasu, Shiga
	Hikone Site	Development and manufacturing	Hikone, Shiga
	Taga Site	Manufacturing	Taga-cho, Shiga
	Monzennakacho Site	Sales	Koto-ku, Tokyo
Overseas locations	SCREEN SPE USA, LLC	Sales support and maintenance services	United States.
	SCREEN GP Americas, LLC	Sales and maintenance services	United States
	SCREEN SPE Germany GmbH	Sales support and maintenance services	Germany
	SCREEN GP Europe B.V.	Sales and maintenance services	The Netherlands
	SCREEN SPE Korea Co., Ltd.	Sales support and maintenance services	Korea
	SCREEN Electronics Shanghai Co., Ltd.	Sales support and maintenance services	China
	SCREEN SPE Taiwan Co., Ltd.	Sales support and maintenance services	Taiwan

(9) Employees

Total employees: 6,884 (+469 from March 31, 2025)

Note: Total employees excludes secondees from the Company or its consolidated subsidiaries to outside organizations and includes secondees from outside organizations to the Company or its consolidated subsidiaries.

(10) Principal lenders and amount of borrowings

(Millions of yen)

Lender	Borrowings
MUFG Bank, Ltd.	2,490
Nippon Life Insurance Company	336
Development Bank of Japan Inc.	320

Notes: 1. Figures in millions of yen are truncated at the unit shown.

2. Borrowings shown above include those from the overseas subsidiary banks of the lenders listed.

2. Shares of the company

(1) Authorized shares	360,000,000
(2) Shares issued	95,379,986 (including 289,671 shares of treasury stock)
(3) Total shareholders	39,226
(4) Major shareholders (top 10)	

Shareholder name	Shares held	Shareholding ratio
	Thousands of shares	%
The Master Trust Bank of Japan, Ltd. (Trust Account)	17,434	18.33
Custody Bank of Japan, Ltd. (Trust Account)	8,641	9.08
Nippon Life Insurance Company	3,661	3.85
The Bank of Kyoto, Ltd.	2,692	2.83
SCREEN's Business Partners Shareholders' Association Synchronize	1,879	1.97
Resona Bank, Limited	1,825	1.91
MUFG Bank, Ltd.	1,569	1.65
The Shiga Bank, Ltd.	1,556	1.63
STATE STREET BANK AND TRUST COMPANY 505301	1,481	1.55
HSBC HONG KONG-TREASURY SERVICES A/C ASIAN EQUITIES DERIVATIVES	1,300	1.36

- Notes: 1. Numbers of shares are truncated at the unit shown.
2. The 289,671 shares of treasury stock held by the Company have been excluded from the calculation of the shareholding ratios. Ratios are truncated at the second decimal place. Said treasury stock does not include the 546,400 shares of the Company owned by Custody Bank of Japan, Ltd. trust account for the performance-linked share compensation system for directors, etc.

- (5) Status of shares granted to company officers during the fiscal year in consideration of performance of duties

Shares granted to directors by category

Category	Shares	Eligible persons
Directors (excluding outside directors)	36,700	1

Note: Details on the Company's share compensation are provided in (4) Compensation for directors and Audit & Supervisory Board members.

- (6) Other important matters regarding shares

1) At the meeting of the Board of Directors on February 14, 2025, the Company resolved to buy back

- company shares. Accordingly, the Company bought back 2,979,300 shares, amounting to ¥29,999 million, between February 17 and April 7, 2025 (contract basis). Of these, 1,242,500 shares, amounting to ¥11,073 million, were bought back during the fiscal year under review.
- 2) At the July 25, 2025 Board of Directors meeting, the Company resolved to dispose of treasury stock. Accordingly, on August 13, 2025, the Company disposed of 415,200 company shares amounting to ¥2,298 million.
 - 3) At the July 25, 2025 Board of Directors meeting, the Company resolved to cancel treasury stock. Accordingly, on August 29, 2025, the Company canceled 6,209,746 shares of treasury stock amounting to ¥34,383 million.
 - 4) At the January 30, 2026 Board of Directors meeting, the Company resolved to implement a share split of common stock in the ratio of 2 for 1 with a record date of March 31, 2026 and an effective date of April 1, 2026, and to amend the total number of authorized shares stipulated in the Articles of Incorporation. As a result, the total number of authorized shares increased to 720,000,000, and the total number of shares issued increased to 190,759,972.

3. Share acquisition rights, etc., of the Company

Exercise requests were made for the full amount of the share acquisition rights associated with the EUR/JPY denominated bonds with convertible bond-type share acquisition rights subject to call due 2025 issued in accordance with a resolution of the Board of Directors meeting held on May 24, 2018. The conversion of these bonds to common stock was completed accordingly.

4. Company officers

(1) Names and other information of directors and Audit & Supervisory Board members

(As of March 31, 2026)

Name	Position and responsibility	Significant concurrent positions
Toshio Hiroe	Representative Director Member of the Board Chairman	
Masato Goto	Representative Director Member of the Board President Chief Executive Officer	Director, SCREEN Semiconductor Solutions Co., Ltd. Director, SCREEN Graphic Solutions Co., Ltd. Director, SCREEN Finetech Solutions Co., Ltd. Director, SCREEN PE Solutions Co., Ltd. Director, SCREEN Advanced System Solutions Co., Ltd.
Yoichi Kondo	Director Member of the Board Executive Vice President Chief Financial Officer	Director, SCREEN Semiconductor Solutions Co., Ltd. Director, SCREEN Graphic Solutions Co., Ltd. Director, SCREEN Finetech Solutions Co., Ltd. Director, SCREEN PE Solutions Co., Ltd.
Yoshihisa Ishikawa	Director Member of the Board	
Hidemi Takasu	Director Member of the Board	Outside Director, Samco Inc.
Hiroko Okudaira	Director Member of the Board	Associate Professor, Graduate School of Business, Doshisha University
Seiji Narahara	Director Member of the Board	Chair of the Board and Director, Toyobo Co., Ltd. Representative Director and Chairman, Sen'i Kaikan Co., Ltd.
Fumikazu Sato	Director Member of the Board	Professor, Institute of Mathematics for Industry, Kyushu University Specially Appointed Professor, Center for Co-Creation Strategy, Tohoku University
Hirofumi Ota	Senior Audit & Supervisory Board Member (Standing)	
Masao Tomonaga	Audit & Supervisory Board Member (Standing)	
Tetsuo Kikkawa	Audit & Supervisory Board Member	President and Attorney-at-Law, Kyoto Mirai Law Firm Outside Corporate Auditor, Kosei Kensetsu Co., Ltd.
Seiji Yokoyama	Audit & Supervisory Board Member	Director, Seiji Yokoyama Public Certified Accountant Office Outside Director (Audit and Supervisory Committee Member), O-WELL CORPORATION

- Notes: 1. Mr. Hidemi Takasu, Ms. Hiroko Okudaira, Mr. Seiji Narahara, and Mr. Fumikazu Sato are outside directors. The Company has reported them to Tokyo Stock Exchange, Inc. as independent directors.
2. Mr. Tetsuo Kikkawa and Mr. Seiji Yokoyama are outside Audit & Supervisory Board members. The Company has reported them to Tokyo Stock Exchange, Inc. as independent auditors.
3. Regarding the Audit & Supervisory Board members, Mr. Hirofumi Ota has been involved in the accounting operations of the Company for many years, and Mr. Seiji Yokoyama is a licensed Certified Public Accountant. They both have substantial knowledge of finance and accounting.
4. The following changes were made to the Company's directors and Audit & Supervisory Board members during the fiscal year ended March 31, 2026.

(1) Assumed office on June 20, 2025

Representative Director	
Member of the Board	Masato Goto
President	
Chief Executive Officer	

(2) Left office on June 20, 2025

Director	
Member of the Board	Eiji Kakiuchi
Chairman	

5. Director Seiji Narahara took office as representative director and chairman of Sen'i Kaikan Co., Ltd. on May 30, 2025.
6. The following changes were made to the positions in the Company and significant concurrent positions of the Company's directors during the fiscal year ended March 31, 2026.

(1) Directors assumed the following significant concurrent positions on June 18, 2025

Representative Director	
Member of the Board	Toshio Hiroe
President	
Chief Executive Officer	

Representative Director	Yoichi Kondo	Director, SCREEN Semiconductor Solutions Co., Ltd.
Member of the Board		Director, SCREEN Graphic Solutions Co., Ltd.
Senior Managing Director		Director, SCREEN Finetech Solutions Co., Ltd.
Chief Financial Officer		Director, SCREEN PE Solutions Co., Ltd.

(2) Directors assumed the following positions in the Company on June 20, 2025

Representative Director	
Member of the Board	Toshio Hiroe
Chairman	

Director	
Member of the Board	Yoichi Kondo
Executive Vice President	

7. Directors assumed the following positions and responsibilities in the Company as well as significant concurrent positions on April 1, 2026.

Representative Director		Chief Officer of Audit & Supervisory Board
Member of the Board	Toshio Hiroe	Secretariat, Group Audit Department, and
Chairman		Portfolio Management; Supervisor of R&D
		Strategy Division

Director		Supervisor of Communication Strategy
Member of the Board	Yoichi Kondo	Division, Financial Strategy Division,
Vice Chairman		Sustainability Strategy Division, and Legal &
		IP Strategy Division

Director
Member of the Board

Yoshihisa
Ishikawa

Supervisor of Corporate Strategy Division,
Digital Transformation Strategy Division, and
Human Resources Strategy Division

8. Director Fumikazu Sato retired from the position of specially appointed professor at the Center for Co-Creation Strategy of Tohoku University on March 31, 2026, and took the position of Tokyo Office Leader and specially appointed professor at Tohoku University on April 1, 2026.

(2) Overview of limitation of liability agreements

The Company has concluded limitation of liability agreements with its outside directors and outside Audit & Supervisory Board members to limit their liability for damages as prescribed in the provision of Article 423, Paragraph 1 of the Companies Act pursuant to Article 427, Paragraph 1 of the Companies Act. Under the agreements, their liability for damages shall be limited within the amount prescribed by laws and regulations.

(3) Overview of directors and officers liability insurance contract

The Company has concluded a directors and officers liability insurance contract, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company. The said insurance contract covers damage including compensation for damages and litigation expenses to be borne by the insured.

The insured parties of the said insurance contract are all officers (directors, Audit & Supervisory Board members, executive officers, and other important employees under the Companies Act) of the Company and its subsidiaries. The entire premium is borne proportionally by the Company and its subsidiaries, in principle.

Exemptions for insurance coverage under the said insurance contract include damage caused as a result of criminal acts or actions taken with the knowledge that they were in violation of laws and regulations.

(4) Compensation for directors and Audit & Supervisory Board members

1) Policy for determination of the details of compensation for each director

The policy for the determination of the details of compensation for each director (hereinafter the “Policy”) was set by a resolution of the Board of Directors meeting held on February 26, 2021. This was in response to the proposal from the Nomination and Compensation Advisory Committee, which is composed of outside directors and the chairman of the Board of Directors.

Compensation for directors is determined on the basis of individual roles and responsibilities as an incentive to live up to stakeholder expectations and enhance long-term corporate value. Specifically, compensation consists of three elements: (a) fixed cash basic remuneration (b) a short-term performance-linked cash bonus, and (c) share compensation linked with the short- and long-term performance and corporate value (shareholder value). Outside directors receive only basic remuneration and a performance-linked cash bonus.

Responsibility for determining compensation for individual directors and related matters has been granted to the representative directors by the Board of Directors, with the understanding that such matters will be decided based upon the recommendations of the Nomination and Compensation Advisory Committee.

2) Resolution of the General Meeting of Shareholders on compensation for directors and Audit & Supervisory Board members

The amount of monetary compensation for directors, capped at ¥800 million (including up to ¥100 million for outside directors) annually, was set by a resolution of the 82nd Ordinary General Meeting of Shareholders held on June 23, 2023. The number of directors was eight (including four outside directors) at the close of the said Ordinary General Meeting of Shareholders. At the 84th Ordinary General Meeting of Shareholders held on June 20, 2025, it was resolved that performance-linked share compensation shall be provided separately from the above, with an upper limit on the Company’s contribution calculated by multiplying the number of fiscal years of the applicable period by ¥1,360 million. Moreover, the Board of Directors resolved that, after the fiscal year ending March 31, 2027, the trust period may be further extended by specifying a period ranging from three fiscal years to five fiscal years for every extension, and, upon such extension, the Company shall make an additional contribution with an upper limit calculated by multiplying the number of extended fiscal years of the applicable period by ¥1,360 million. The number of directors was eight at the close of the said Ordinary General Meeting of Shareholders and the number of directors subject to the system, which excludes outside directors, was four.

The amount of monetary compensation for Audit & Supervisory Board members was set to be kept within the range of ¥100 million annually by a resolution of the 82nd Ordinary General Meeting of Shareholders held on June 23, 2023. The number of Audit & Supervisory Board members was four at the close of the said Ordinary General Meeting of Shareholders.

3) Determination of the details of compensation for each director

By resolution of the Board of Directors, the Company has delegated the authority to determine the compensation for each director to Mr. Masato Goto, Representative Director, Member of the Board, President and Chief Executive Officer (hereinafter to be referred to as the “CEO”), with the understanding that such decisions will be made in light of the proposal of the Nomination and Compensation Advisory Committee. Since the compensation for each director is determined after the said measures are taken, the Company considers the details of compensation to be in line with the Policy.

The Company delegated this authority to the CEO because the CEO was considered well qualified and positioned to keep track of the Company’s overall performance and evaluate each director’s roles and responsibilities.

4) Total amount of compensation for directors and Audit & Supervisory Board members

(Millions of yen)

Category	Total compensation	Breakdown			Eligible board members (persons)
		Basic remuneration	Performance-linked cash bonuses	Performance-linked share compensation	
Directors (of which, outside directors)	588 (77)	259 (45)	147 (32)	180 (—)	9 (4)
Audit & Supervisory Board members (of which, outside members)	76 (19)	76 (19)	—	—	4 (2)

- Notes: 1. Figures in millions of yen are truncated at the unit shown. As a result, the figures presented under “Breakdown” may not add up exactly to the figures presented under “Total amount of compensation.”
2. The numbers of individuals and the amounts of compensation include one director who left their position on June 20, 2025.

5) Performance-linked remuneration

Performance-linked remuneration (cash bonuses) is paid according to position and performance. Indicators for evaluating performance include the operating margin and ROIC in the context of strengthening the management base, as well as environmental and safety indicators in the context of enhancing social value. The level of achievement of each indicator is converted to a score to determine the amount of performance-linked remuneration, which may be up to approximately half the amount of basic remuneration.

The following table shows the criteria for the level of achievement of each indicator and the actual performance for the fiscal year ended March 31, 2026.

Performance indicator	Achievement benchmarks	Actual performance
Operating margin	15.9% (minimum) to 18.4% (or above)	20.2%
ROIC	15.0% (minimum) to 19.5% (or above)	20.0%
Environmental and safety indicators	GHG emissions in business activities: 62.3% reduction from FY2019/03	70.1% reduction (preliminary figure)*

* Noted as “preliminary” because third-party verification by a specialized external institution is still ongoing.

6) Performance-linked share compensation

Our performance-linked share compensation system (hereinafter the “System”) is a share compensation system wherein a trust established by the Company contributing funds (hereinafter the “Trust”) acquires the Company’s shares, and directors (excluding outside directors) receive the shares on the basis of the points granted to each director by the Company. In principle, the shares are received by directors at the time of their retirement.

The maximum total number of points to be granted to directors by the Company is 34,000 for each fiscal year.* The points are granted according to position and performance. The system is designed to grant points equivalent to up to approximately 40% of basic remuneration, but the exact monetary value of the points fluctuates with the share price.

The performance indicators used in the System and the reasons for the selection of said indicators are the same as those shown in 5), above. The level of achievement of each indicator is converted to a score to determine the number of points to be granted.

* The Company implemented share splits of common stock in the ratio of 2 for 1 on October 1, 2023 and April 1, 2026. Following these splits, four shares are to be granted per point (rather than one, as before the splits).

(5) Outside directors and Audit & Supervisory Board members

1) Main activities in the fiscal year ended March 31, 2026

Category	Name	Main activities
Director	Hidemi Takasu	He attended all 14 Board of Directors meetings held in the fiscal year ended March 31, 2026. Taking advantage of a wealth of knowledge and expertise cultivated as an officer in charge of technology at other company, he expressed his views from diverse perspectives and fulfilled the role expected of him, including contributing to the enhancement of management supervision.
Director	Hiroko Okudaira	She attended all 14 Board of Directors meetings held in the fiscal year ended March 31, 2026. With a wealth of knowledge, including that gained in microeconomic research conducted in academia, she expressed her views from an objective perspective and fulfilled expected the role expected of her, such as contributing to the enhancement of management supervision.
Director	Seiji Narahara	He attended all 14 Board of Directors meetings held in the fiscal year ended March 31, 2026. With a wealth of knowledge and expertise as an experienced manager and a head of external organizations, he expressed his views from diverse perspectives and fulfilled the role expected of him, such as contributing to the enhancement of management supervision.
Director	Fumikazu Sato	He attended all 14 Board of Directors meetings held in the fiscal year ended March 31, 2026 after his assumption of office on June 21, 2024. With a wealth of knowledge as a university professor and experience in government office, he expressed his views from diverse perspectives and fulfilled the role expected of him, such as contributing to the enhancement of management supervision.
Audit & Supervisory Board Member	Tetsuo Kikkawa	He attended all 14 Board of Directors meetings and all 17 Audit & Supervisory Board meetings held in the fiscal year ended March 31, 2026. With a wealth of experience as an attorney-at-law, he expressed his views from a neutral and objective perspective.
Audit & Supervisory Board Member	Seiji Yokoyama	He attended all 14 Board of Directors meetings and all 17 Audit & Supervisory Board meetings held in the fiscal year ended March 31, 2026. With a wealth of experience as a certified public accountant, he expressed his views from a neutral and objective perspective.

2) Significant concurrent positions and relationship with the Company

Category	Name	Significant concurrent positions	Relationship with the Company
Director	Hidemi Takasu	Outside Director, Samco Inc.	There is no special relationship
Director	Hiroko Okudaira	Associate Professor, Graduate School of Business, Doshisha University	There is no special relationship
Director	Seiji Narahara	Chair of the Board and Director, Toyobo Co., Ltd. Representative Director and Chairman, Sen'i Kaikan Co., Ltd.	There is no special relationship
Director	Fumikazu Sato	Professor, Institute of Mathematics for Industry, Kyushu University	There is no special relationship
		Specially Appointed Professor, Center for Co-Creation Strategy, Tohoku University	There is no special relationship
Audit & Supervisory Board Member	Tetsuo Kikkawa	President and Attorney-at-Law, Kyoto Mirai Law Firm	There is no special relationship
		Outside Audit & Supervisory Board Member, Kosei Kensetsu Co., Ltd.	There is no special relationship
Audit & Supervisory Board Member	Seiji Yokoyama	Director, Seiji Yokoyama Public Certified Accountant Office	There is no special relationship
		Outside Director (Audit and Supervisory Committee Member), O-WELL CORPORATION	There is no special relationship

5. Accounting auditor

(1) Accounting auditor's name
KPMG AZSA LLC

(2) Amount of compensation

1) Amount of compensation for the fiscal year ended March 31, 2026
¥81 million

2) Total amount of monetary or other benefits to be paid by the Company and its subsidiaries to the accounting auditor for the fiscal year ended March 31, 2026
¥110 million

- Notes:
1. The Audit & Supervisory Board consented to the amount of compensation for the accounting auditor after reviewing the details of the accounting auditor's audit plan, the performance of accounting audit duties, and the basis for the calculation of estimated compensation, accepting them as reasonable.
 2. In the contract with the accounting auditor, the Company does not, and in practice cannot, draw a clear line between the amount of compensation for audits under the Companies Act and the amount of compensation for audits under the Financial Instruments and Exchange Act.
 3. Among the Company's significant subsidiaries, SCREEN SPE Taiwan Co., Ltd. is audited by a certified public accountant (or auditing firm) other than the Company's accounting auditor.

(3) Policies for deciding dismissal or non-reappointment of the accounting auditor

If deemed necessary, such as in the event that the accounting auditor is unable to fulfill its responsibilities, the Audit & Supervisory Board will draft a proposal to dismiss or refuse to reappoint the accounting auditor, which will be submitted to the General Meeting of Shareholders.

In addition, in the event that the accounting auditor is deemed to fall under any of the items listed in Article 340, Paragraph 1 of the Companies Act, the Audit & Supervisory Board will, if necessary, dismiss the accounting auditor with the unanimous consent of all Audit & Supervisory Board members. In this case, an Audit & Supervisory Board member selected by the Audit & Supervisory Board will report, at the first General Meeting of Shareholders convened after the dismissal, on the dismissal of the accounting auditor and the reasons for the dismissal.

6. Systems for ensuring the properness of operations

By resolution of the Board of Directors, the Company has determined the following matters related to the development of internal control systems to ensure that duties executed by directors comply with laws, regulations, and the Articles of Incorporation, as well as the development of other systems prescribed by the Ministry of Justice orders to ensure the proper business activities undertaken by a group of enterprises consisting of a company and its subsidiaries.

Details of the resolution

SCREEN Holdings, along with other group companies, has established the SCREEN Group CSR Charter and Code of Conduct, a set of fundamental precepts formulated to ensure that all Group activities uphold the corporate philosophy, which consists of the corporate purpose and the Founder's Motto. Under these, all Group members are committed to maintaining strict legal compliance, high ethical standards, and transparent business dealings and to living up to stakeholder expectations and thereby contributing to the sustainable development of society.

In line with the policies described above, the Company aims to develop its internal control systems in the following manner.

(1) Systems for ensuring the properness of operations undertaken by the corporate group consisting of the Company and its subsidiaries

- 1) As the holding company overseeing the affairs of the SCREEN Group, the Company develops and maintains a Group management structure that clearly defines basic policies for the Group's operations as well as roles and responsibilities assigned to each group company in line with the SCREEN Group Code of Management.
- 2) From the perspective of consolidated business management, the Company aims to secure the functional separation of business execution and supervision and to this end focuses on strategic planning for the entire Group, optimally allocating management resources and exercising management of and supervision over operations undertaken by each group company.
- 3) The Company develops and appropriately maintains systems for securing the propriety and reliability of its financial reporting in line with the group internal control policy for financial reporting.
- 4) The Company constantly assesses the Group's financial position and ensures appropriate financial and tax reporting by handling these affairs in accordance with the group accounting and financial policy and accounting standards.
- 5) In line with the group human resource management policy, the Company strives to nurture and better utilize diverse talent capable of achieving success on the global stage. To this end, the Company maintains a personnel system focused on clearly defining the roles of individual employees and accurately assessing their accomplishments while providing skill development programs and other assistance to help employees achieve personal growth in a way that respects their diverse backgrounds.
- 6) The Company develops and maintains the systems necessary to properly operate and manage IT infrastructure for the Group in accordance with the group IT management rules.
- 7) The Company develops and maintains systems for ensuring the timely and accurate disclosure of information on the Group's corporate activities in a manner that conforms with its basic disclosure policy.
- 8) The Company holds Group Executive Conference attended by its directors, Audit & Supervisory Board members, and executive officers as well as presidents of group companies in an effort to ensure that all Group members firmly embrace its management strategies and operational policies while sharing a sense of unity that transcends organizational boundaries and helps them work as one.
- 9) The Company dispatches directors, executive officers, and its own employees or those of managing group companies to other group companies, where they assume positions as directors or Audit & Supervisory Board members in order to manage and/or supervise operations undertaken by these group companies.

- 10) The Company receives periodic reports on the status of group companies' marketing, financial position, and other operational conditions either directly from said companies or via their managing group companies.
- 11) Internal audit departments audit the status of internal control systems the Company and other group companies have put in place, while ensuring that departments subject to auditing make improvements based on audit findings, in the pursuit of even more robust internal control systems.

(2) Systems for ensuring the efficient execution of directors' duties

- 1) The Company's Board of Directors meets monthly, holding additional special meetings as necessary, and is charged with making swift decisions on important matters in addition to supervising directors' execution of duties.
- 2) To ensure its directors possess the authority necessary to efficiently execute their duties, the Company defines tasks to be delegated to each director based on a resolution passed by its Board of Directors and mandates that other group companies follow similar practices.
- 3) Based on the internal responsibility and authority rules, the Company clearly defines the responsibilities to be borne by and the authority to be delegated to its directors, executive officers, and employees in the course of their duties and mandates that other group companies follow similar practices.
- 4) The Company maintains the Management Committee, which comprises the standing directors, presidents of business operating and functional support companies, as well as executive officers appointed by the chairman of the Committee. The Committee meets at least once a month to deliberate matters related to management and facilitate the decision making of the Board of Directors and representative directors.

(3) Systems for ensuring that duties executed by directors, executive officers, and employees comply with laws, regulations, and the Articles of Incorporation

- 1) The Company ingrains the SCREEN Group CSR Charter and Code of Conduct into the hearts and minds of directors, executive officers, and all employees so that it can operate in a fair and transparent manner.
- 2) The Company maintains officers and departments in charge of legal affairs to confirm the status of various significant contracts and transactions affecting the Group in terms of compliance with laws, regulations, and the Articles of Incorporation.
- 3) The Company maintains the membership of outside directors in the Board of Directors to ensure the legal compliance of the execution of directors' duties and the rationality of directors' management decisions and to strengthen the Board's supervisory functions.
- 4) The Company develops and maintains a whistleblowing system for the entire SCREEN Group with the aim of preventing and detecting the occurrence of violations of laws and regulations, fraudulent activities, and other corporate misconduct at the earliest stages. The Company and other group companies tolerate no disadvantageous treatment of whistleblowers due to their actions in reporting on the violation of laws or other corporate misconduct.
- 5) The Company is determined to sever any relationships with anti-social forces and reject illicit demands from such forces and, to this end, takes a firm stand against them by acting in collaboration with external lawyers and police agencies. The Company also complies with prefectural and other local ordinances aimed at eliminating organized crime groups and in no way provides anti-social forces with any benefits that may facilitate or contribute to their activities and operations. Moreover, the Company mandates that other group companies follow similar practices.

(4) Systems and rules for the management of risk and losses

- 1) To minimize risks that may affect the Group's operations, the Company mandates that all business units within the Group develop and maintain risk management systems in conformity with the group risk management guidelines and relevant operational rules while periodically monitoring the status of such systems.
- 2) In the event that a critical risk materializes, the Company sets up an emergency headquarters led by the CEO to implement countermeasures and restore operations in line with the business continuity management (BCM) regulations.

(5) Systems for storing and managing information related to the execution of directors' duties

- 1) In accordance with laws, regulations, and its internal rules, the Company swiftly prepares, stores, and manages minutes of meetings and other important documents containing information related to duties executed by directors and executive officers while ensuring that these documents are always accessible to directors and Audit & Supervisory Board members.
- 2) The Company maintains a strict approach to information management and, to this end, abides by the group IT management rules as well as internal rules for securing confidential information and trade secrets.

(6) Systems for securing the effectiveness of auditing by Audit & Supervisory Board members

- 1) Audit & Supervisory Board members are authorized to attend and freely voice their opinions at Board of Directors, Group Executive Conference, Management Committee, and other important group meetings.
- 2) The Company bears expenses incurred by Audit & Supervisory Board members in the course of executing their duties.

(7) Systems for supporting reporting to Audit & Supervisory Board members

- 1) SCREEN Holdings' directors, executive officers, and employees are obliged to report the status of operations, finance, compliance, risk management, and internal audits to the Audit & Supervisory Board members and to report any incidents constituting a significant violation of laws or internal rules or potentially leading to significant damage to the Company in the course of their duties as soon as such incidents are recognized.
- 2) All directors, Audit & Supervisory Board members, executive officers, and other employees serving group companies are obliged to provide the Company's Audit & Supervisory Board members with reports on any incidents constituting the significant violation of laws or internal rules or potentially leading to significant damage to the Company in the course of their duties as soon as such incidents are recognized.
- 3) Departments in charge of compliance are obliged to provide Audit & Supervisory Board members with periodic reporting on the status of the SCREEN Group's whistleblowing system and other important matters.
- 4) The Company and other group companies tolerate no disadvantageous treatment of whistleblowers due to their actions in reporting on the violation of laws or other corporate misconduct to Audit & Supervisory Board members.

(8) Matters related to individuals charged with assisting Audit & Supervisory Board members in their duties

The Company maintains a specialized department that assists Audit & Supervisory Board members with the execution of their duties while allocating to them a dedicated staff equipped with sufficient knowledge and competencies to provide such assistance. This staff operates directly under the Audit & Supervisory Board members, and personnel transfer, performance evaluation, and other matters associated with the management of these individuals are not determined without the consent of the Audit & Supervisory Board members.

Overview of the implementation status

To ensure that internal control systems are appropriately in place and functioning, SCREEN Holdings periodically inspects the status of internal control implemented by group companies, including business operating companies and functional support companies. Described below are important or notable matters regarding the implementation of internal control in the fiscal year under review.

(1) Management of group operations

- 1) SCREEN Holdings systematically manages the operations of group companies based on their business segment in accordance with the roles and responsibilities assigned to each company as stipulated by the SCREEN Group Code of Management.
- 2) Operational status at each group company is managed and supervised by such means as dispatching directors, executive officers, or employees from the Company or the managing group company to serve as directors and Audit & Supervisory Board members of group companies.
- 3) Internal auditing departments are responsible for conducting internal audits covering business units across the Group based on internal audit plans.
- 4) In accordance with the internal responsibility and authority rules, important business decisions made by a group company require the prior approval of SCREEN Holdings or other relevant business operating companies or functional support companies. In addition, the SCREEN Group has introduced a system that enables the approval of specific business decisions in a cross-organizational manner within the Group.
- 5) The Chief Officer of Corporate Strategy appointed for the Company and an officer in charge of CSR appointed for each business operating company and functional support company are charged with the implementation of internal control at the levels of their respective organizations.

(2) Compliance

- 1) The Group has established the SCREEN Group CSR Charter and the Code of Conduct. With the aim of ensuring that all employees understand them, the Group implements staff education at each group company in Japan and overseas. The Group also provides compliance education on specific themes or targeting specific types of staff. To prevent the recurrence of the improper accounting of sales recorded for shipped semiconductor production equipment that occurred in the previous fiscal year, in the fiscal year under review, the Group continued to study potential revisions to accounting rules and took steps to promote awareness of and enforce correct business processes; strengthen internal check functions; and implement additional education regarding revenue recognition standards and compliance.
- 2) For the Group's compliance hotline, the Group uses NAVEX Global, a global online reporting system accommodating multiple languages, in order to detect any misconduct in Japan or abroad at the earliest stages and to ensure that corrective measures are swiftly taken.

(3) Risk management

- 1) In accordance with the SCREEN Group Code of Risk Management and other relevant internal rules, each group company engages in initiatives aimed at identifying and mitigating business risk. SCREEN Holdings implements risk mitigation measures centering on the key group risks selected for each fiscal year by the Group Risk Management Committee, which meets twice a year and is responsible for assessing the status of risk management for the entire Group. Moreover, the Group strives to maintain robust collaboration among SCREEN Holdings' administrative and engineering departments and the business operating companies to enhance the effectiveness of risk management.
- 2) SCREEN Holdings has established an emergency response framework in accordance with the BCM regulations. In the fiscal year under review, to reinforce the BCPs of overseas group subsidiaries, we confirmed the operating status of communication systems and held discussions. In Japan, we advanced risk analyses and efforts to address issues at key suppliers to enhance the effectiveness of business continuity frameworks extending to procurement and supply networks as part of efforts to reinforce the Group's overall emergency response capabilities.

(4) Duties of directors

- 1) The Board of Directors met 14 times during the fiscal year under review in order to make important decisions and to supervise the execution of duties by the directors. The Company is also working to further strengthen the Board's oversight, including providing opportunities for intensive discussion outside of Board of Directors meetings.
- 2) The Company's Board of Directors consists of eight members, of whom four are outside directors. To ensure the legality of the execution of duties and strengthen the Board's supervision, the Rules of the Board of Directors stipulate that at least one-third of the directors must be outside directors.
- 3) The Company's Management Committee met 13 times during the fiscal year under review to deliberate management execution and provide assistance to the Board of Directors and the representative directors in making decisions.

(5) Effectiveness of audits by Audit & Supervisory Board members

- 1) Audit & Supervisory Board members attend important meetings, such as Board of Directors and Management Committee meetings, in order to provide advice; they also receive reports from departments in charge of internal auditing, internal control, and compliance.
- 2) SCREEN Holdings has established a specialized department to support the duties of the Audit & Supervisory Board members, with dedicated staff operating under instructions from the Audit & Supervisory Board members.