

Translation

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Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

May 14, 2026

Company name: Koukandekirukun, inc.
Stock exchange listings: Tokyo Stock Exchange
Stock code: 7695
URL: <https://www.dekirukun.co.jp/co/>
Representative: Masaru Kurihara, President and CEO
Contact: Koji Sato, Executive Vice President and Head of Corporate Headquarters
TEL: +81-3-6427-5381
Scheduled date for ordinary general meeting of shareholders: June 29, 2026
Scheduled date for dividend payment: None
Scheduled date for submission of securities report: June 24, 2026
Supplementary materials for financial summaries: Yes
Financial results briefing: Yes

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 01, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2026	12,600	22.4	176	7.8	182	4.6	91	1.3
March 31, 2025	10,292	36.1	163	(50.3)	174	(47.9)	90	(60.5)

(Note) Comprehensive income: For the fiscal year ended March 31, 2026: 92 million yen (1.6%), For the fiscal year ended March 2025: 90 million yen ((60.5)%)

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary income to total assets ratio	Net sales Operating profit margin
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	12.70	12.53	4.9	3.8	1.4
March 31, 2025	13.19	12.99	6.1	4.9	1.6

(Reference) Investment profit (loss) on equity method Fiscal year ending March 2026 - million yen Fiscal year ended March 2025 - million yen

(Note) The Company conducted a stock split at a ratio of three shares for each common share effective November 1, 2025. Basic earnings per share and diluted earnings per share have been calculated on the assumption that the stock split was conducted at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial positions

	Total assets	Equity	Equity to total assets ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2026	5,690	2,075	36.0	274.01
March 31, 2025	3,975	1,690	42.3	236.25

(Reference) Owner's equity As of the end of fiscal year ending March 2026: 2,046 million yen As of the fiscal year ended March 2025: 1,683 million yen

(Note) The Company conducted a stock split at a ratio of three shares for each common share effective November 1, 2025. Net assets per share have been calculated on the assumption that the stock split was conducted at the beginning of the previous consolidated fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended March 31, 2026	217	(128)	638	1,562
March 31, 2025	51	(526)	331	832

2. Cash dividends

	Annual dividends per share					Total dividends (aggregate)	Payout ratio (Consolidated)	Ratio of dividends to net assets (consolidated)
	End of first quarter	End of second quarter	At the end of the third quarter	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2025	-	0.00	-	0.00	0.00	-	-	-
Fiscal year ended March 31, 2026	-	0.00	-	0.00	0.00	-	-	-
Fiscal year ending March 31, 2027 (Forecast)	-	0.00	-	0.00	0.00		-	

3. Consolidated Earnings Forecasts for the FY2027 (from April 01, 2026 to March 31, 2027)

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal year ending March 31, 2027	15,300	21.4	450	155.6	450	146.0	250	172.0	33.47

(Note) The forecasts for the fiscal year ending March 2027 are based on information currently available to the Company. For details, please refer to page 4 of the attached materials, "1. Overview of Operating Results, etc. (4) Outlook for the Future."

* Notes

(1) Significant changes in the scope of consolidation during the period : None

During the fiscal year under review, there were no significant changes in the business activities conducted by the Group (the Company and its affiliated companies).

In addition, changes in major affiliated companies are as follows.

(Housing Equipment DX Business)

During the fiscal year under review, as we acquired all shares of IMI Corporation and Kitchen Works Corporation and made it a subsidiary, it has been included in the scope of consolidation.

(Solution Business)

There were no significant changes during the fiscal year.

As a result, as of March 31, 2026, the Group consists of the Company and six consolidated subsidiaries, for a total of seven companies.

(2) Changes in accounting policies, Changes in accounting estimates, Retrospective restatement

(i) Changes in accounting policies based on revisions of accounting standard : None

(ii) Changes in accounting policies other than (i) above : None

(iii) Changes in accounting estimates : None

(iv) Retrospective restatement : None

(3) Outstanding shares (common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	7,469,100 shares
As of March 31, 2025	7,125,300 shares

(ii) Treasury shares at the end of the period

As of March 31, 2026	630 shares
As of March 31, 2025	630 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	7,239,323 shares
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Fiscal year ended March 31, 2025	6,883,499 shares
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(Note) The Company conducted a stock split at a ratio of 3 shares for each common share on November 1, 2025. "Number of shares issued at the period end," "Number of treasury stock at the period end," and "Average number of shares" have been calculated on the assumption that the stock split was conducted at the beginning of the previous consolidated fiscal year.

(Reference) Summary of Non-consolidated Results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 01, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2026	9,743	14.9	224	187.0	225	179.9	149	197.7
March 31, 2025	8,481	22.6	78	(70.4)	80	(69.6)	50	(71.4)
	Basic earnings per share		Diluted earnings per share					
Fiscal year ended	Yen		Yen					
March 31, 2026	20.61		20.33					
March 31, 2025	7.28		7.16					

(Note) The Company conducted a stock split at a ratio of three shares for each common share effective November 1, 2025. Basic earnings per share and diluted earnings per share have been calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

(2) Non-consolidated financial positions

	Total assets	Equity	Equity to total assets ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2026	4,518	2,051	44.8	270.82
March 31, 2025	3,442	1,610	46.6	225.00

(Reference) Owner's equity Fiscal year ending March 2026: 2,022 million yen Fiscal year ended March 2025: 1,603 million yen

(Note) The Company conducted a stock split at a ratio of three shares for each common share effective November 1, 2025.

Net assets per share have been calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

* Financial results reports are not subject to audits by certified public accountants or audit corporations.

* Notes regarding on the appropriate use of forecasts and other special items

(Cautionary Statement Regarding Forward-Looking Statements) The forward-looking statements such as earnings forecasts contained in this document are based on information currently available to the Company and certain assumptions that deemed reasonable. They are not intended as a guarantee of achievement by the Company. Actual results may differ significantly due to various factors. For the conditions underlying the forecasts and notes on the use of forecasts, please refer to the attached document, page 4, "1. Overview of Operating Results, etc. (4) Future Outlook." (How to Obtain Supplementary Materials and Contents of the Financial Results Briefing) The Company will hold a financial results briefing for institutional investors and analysts on Friday, May 22, 2026 (Friday). The supplementary materials for the financial results to be used at this briefing will be posted on the Company's website (<https://www.dekirukun.co.jp/co/ir/>) on the same day as the disclosure of the financial results summary.

Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Unit: Thousands of yen)

	Previous fiscal year (March 31, 2025)	For the fiscal year (March 31, 2026)
Assets		
Current assets		
Cash and deposit	832,654	1,562,473
Accounts receivable - trade, and contract assets	785,871	1,007,000
Merchandise	358,310	522,695
Work in process	7,536	15,799
Prepaid expenses	85,870	99,421
Income taxes refund receivable	-	16,547
Consumption taxes refund receivable	18,019	5,058
Others	32,763	33,238
Total current asset	2,121,026	3,262,235
Non-current assets		
Property, plant, and equipment		
Buildings	149,519	156,086
Accumulated depreciation	(42,692)	(55,602)
Buildings, net	106,827	100,484
Machinery and equipment	306	1,995
Accumulated depreciation	(306)	(483)
Machinery and equipment, net	0	1,511
Tools, furniture and fixtures	46,710	54,544
Accumulated depreciation	(20,070)	(30,836)
Tools, furniture and fixtures, net	26,640	23,708
Vehicles	14,477	15,203
Accumulated depreciation	(7,963)	(8,222)
Vehicles, net	6,514	6,980
Leased assets	-	3,775
Accumulated depreciation	-	(906)
Leased assets, net	-	2,869
Total property, plant and equipment, net	139,982	135,554
Intangible assets		
Goodwill	413,967	561,914
Software	61,811	228,427
Software in progress	500,108	539,488
Total intangible assets	975,887	1,329,829
Investment Other assets		
Investment securities	16,188	19,360
Investments in capital	500	515
Long-term prepaid expenses	201,024	378,725
Leasehold and guarantee deposits	125,193	126,557
Insurance funds	334,267	324,411
Deferred tax assets	57,648	109,785
Other	4,000	4,000
Total investment and other assets	738,822	963,355
Total non-current assets	1,854,692	2,428,740

Total assets	3,975,718	5,690,975
(Unit: Thousands of yen)		
	Previous fiscal year (March 31, 2025)	For the fiscal year (March 31, 2026)
Liabilities		
Current liabilities		
Trade payables	711,238	952,713
Short-term borrowings	230,000	200,000
Current portion of long-term borrowings	139,839	241,116
Accounts payable	12,462	92,254
Accrued expenses	305,990	270,041
Contract liabilities	277,420	651,218
Income taxes payable	46,194	109,786
Accrued consumption taxes	40,792	90,029
Provision for bonuses	58,337	73,252
Provision for shareholder benefit program	22,991	21,349
Others	38,527	34,443
Total current liabilities	1,883,792	2,736,205
Non-current liabilities		
Long-term borrowings	221,144	593,248
Liabilities for retirement benefits	-	28,273
Provisions for retirement benefits for directors	8,749	13,124
Others	171,419	244,511
Total non-current liabilities	401,313	879,157
Total liabilities	2,285,106	3,615,363
Net assets		
Shareholders' equity		
Share capital	425,954	561,101
Capital surplus	345,954	481,101
Retained earnings	912,188	1,004,159
Treasury shares	(865)	(865)
Total shareholders' equity	1,683,232	2,045,497
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	-	667
Foreign currency translation adjustment	-	277
Total accumulated other comprehensive income	-	944
Share acquisition rights	7,380	29,169
Total net assets	1,690,612	2,075,612
Total liabilities and net assets	3,975,718	5,690,975

(2) Consolidated Statements of Income

Consolidated Statement of Profit or Loss

(Unit: Thousands of yen)

	Previous fiscal year (From April 1, 2024 Until March 31, 2025)	For the fiscal year From April 1, 2025 Until March 31, 2026
Revenue	10,292,863	12,600,874
Cost of sales	7,921,477	9,774,229
Gross profit	2,371,385	2,826,644
Selling, general and administrative expenses		
Salaries and allowances	451,277	599,645
Provision for bonuses	36,246	86,078
Provision for directors' retirement benefits	4,374	4,374
Provision for shareholder benefit program	16,727	7,783
Advertising expenses	636,453	680,580
System-related expenses	119,823	132,232
Rent expenses on land and buildings	104,063	117,000
Depreciation	35,927	75,999
Others	803,194	946,859
Total selling, general and administrative expenses	2,208,088	2,650,555
Operating profit	163,296	176,089
Non-operating income		
Interest income	501	2,163
Foreign exchange gains	-	1,216
Government grant income	8,588	3,332
Insurance claim income	1,877	5,144
Cashback income	1,843	1,157
Advertising revenue	3,329	2,289
Lecture fee income	26	-
Proceeds from miscellaneous income	4,216	2,539
Total non-operating income	20,383	17,842
Non-operating expenses		
Interest expense	2,972	10,577
Loss on investments in investment partnerships	2,849	-
Foreign exchange losses	2,662	-
Miscellaneous losses	319	366
Total non-operating expenses	8,804	10,943
Ordinary profit	174,875	182,987
Extraordinary income		
Gain on sale of non-current assets	-	187
Total extraordinary income	-	187
Extraordinary losses		
Loss on sale of non-current assets	-	7
Loss on retirement of fixed assets	128	149
Total extraordinary losses	128	157
Net income before income taxes	174,747	183,018
Income taxes - current	96,647	141,006
Income taxes - deferred	(12,700)	(49,960)
Total income taxes	83,946	91,046
Net income	90,800	91,971
Net income attributable to non-controlling interests	-	-

Profit attributable to owners of parent

90,800

91,971

Consolidated Statement of Comprehensive Income

(Unit: Thousands of yen)

	Previous fiscal year (From April 1, 2024 Until March 31, 2025)	For the fiscal year From April 1, 2025 Until March 31, 2026
Net income	90,800	91,971
Other comprehensive income (loss), net of tax		
Valuation difference on available-for-sale securities	-	667
Foreign currency translation adjustment	-	277
Other comprehensive income, net of tax	-	944
Comprehensive income	90,800	92,916
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	90,800	92,916

(4) Consolidated Statement of Cash Flows

(Unit: Thousands of yen)

	Previous fiscal year From April 1, 2024 until March 31, 2025	For the fiscal year From April 1, 2025 until March 31, 2026
Cash flows from operating activities		
Net income before income taxes	174,747	183,018
Depreciation	42,740	82,612
Increase (decrease) in provision for bonuses	9,606	4,228
Loss (gain) on valuation of investment securities	-	(149)
Interest income and dividends income	(501)	(2,213)
Interest expense	2,972	10,577
Foreign exchange loss	2,662	(1,216)
Loss on retirement of fixed assets	128	149
Loss (gain) on sale of fixed assets	-	(180)
Decrease (increase) in trade receivables	(148,149)	(131,524)
(Increase) decrease in inventories	(34,803)	(112,699)
Increase (decrease) in trade payables	35,266	177,674
Increase (decrease) in accrued consumption taxes	2,657	36,870
Decrease (increase) in consumption taxes refund receivable	(18,019)	12,960
Decrease (increase) in prepaid expenses	(17,049)	69,940
Increase (decrease) in accrued expenses	88,842	(89,316)
Others	2,362	84,507
Subtotal	143,464	325,240
Interest and dividends received	1,338	1,971
Interest paid	(2,706)	(10,577)
Income taxes paid	(90,379)	(99,351)
Cash flows from operating activities	51,717	217,283
Cash flows from investing activities		
Purchase of property, plant and equipment and intangible assets	(377,355)	(300,145)
Proceeds from sale of property, plant and equipment and intangible assets	-	492
Payment for acquisition of subsidiaries resulting in change in scope of consolidation	(183,699)	(5,558)
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	-	87,992
Payments of leasehold and guarantee deposits	(745)	(2,875)
Proceeds from refund of leasehold and guarantee deposits	-	1,747
Purchase of insurance funds	-	(850)
Proceeds from cancellation of insurance funds	35,051	90,706
Others	510	199
Cash flows from investing activities	(526,239)	(128,291)
Cash flows from financing activities		
Proceeds from long-term borrowings	-	640,000
Proceeds from short-term borrowings	200,000	-
Repayment of long-term borrowings	(182,433)	(240,973)
Repayments of short-term borrowings	-	(30,000)
Proceeds from issuance of share acquisition rights	116	-
Proceeds from issuance of shares resulting from exercise of share acquisition rights	693	2,574
Proceeds from issuance of shares	313,500	267,720
Acquisition of treasury shares	(64)	-

Others	-	(498)
Cash flows from financing activities	331,811	638,822
Effect of exchange rate change on cash and cash equivalents	-	2,003
Increase (decrease) in cash and cash equivalents	(142,710)	729,818
Cash and cash equivalents at the beginning of the period	975,365	832,654
Cash and cash equivalents at end of the period	832,654	1,562,473